



INSTITUT
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Veritas vos liberabit

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[Current Date]

To Whom It May Concern,

In my role as Director of Business Development at Institut Teknologi Harapan Bangsa, I have the privilege of observing our most promising students. **Ezra Ravin Mateus** stands out as one of the most accomplished and driven individuals of his cohort.

My observation of Ezra extends beyond a single classroom. I have followed his progress through multiple award-winning ventures, including **Heal ID** and **WeFlect ID**, which have brought significant recognition to our institution. He embodies the blend of technical skill and entrepreneurial acumen that we strive to instill in our graduates. His success in national competitions against thousands of teams is a clear indicator of his caliber, resilience, and innovative capacity.

Ezra possesses the maturity and vision of a future leader in the tech industry. He is not just a student; he is an innovator and a potential ambassador for any program he joins. I am confident that he will not only succeed academically at the University of Twente but will also contribute meaningfully to your community and enhance its reputation. Investing in Ezra is investing in a future change-maker.

I am delighted to give him my strongest recommendation.

Sincerely,

[Signature of Referee]

Maclaurin Hutagalung, BE, M.Sc, Ph.D.

[Position in Organization]

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