

RSA®Conference2015

Abu Dhabi | 4–5 November | Emirates Palace

SESSION ID: PST-W06

The Components of National and International Cyberspace Governance

Patrick MacGloin

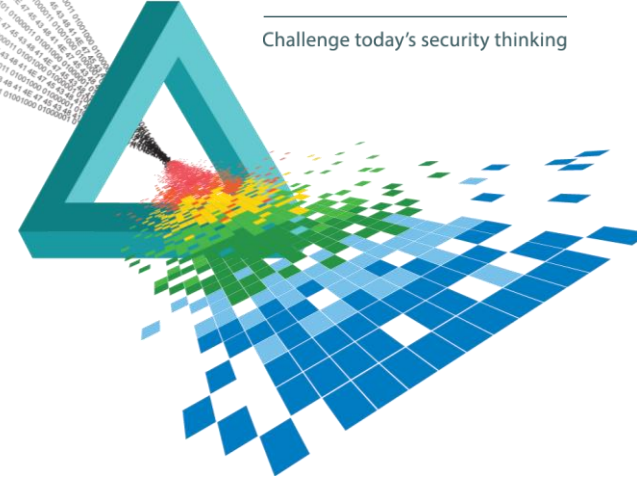
ME Cyber Security Leader
PwC

Mohamed Al Jneibi

National Strategy & Policy
National Electronic Security Authority (NESA)

CHANGE

Challenge today's security thinking



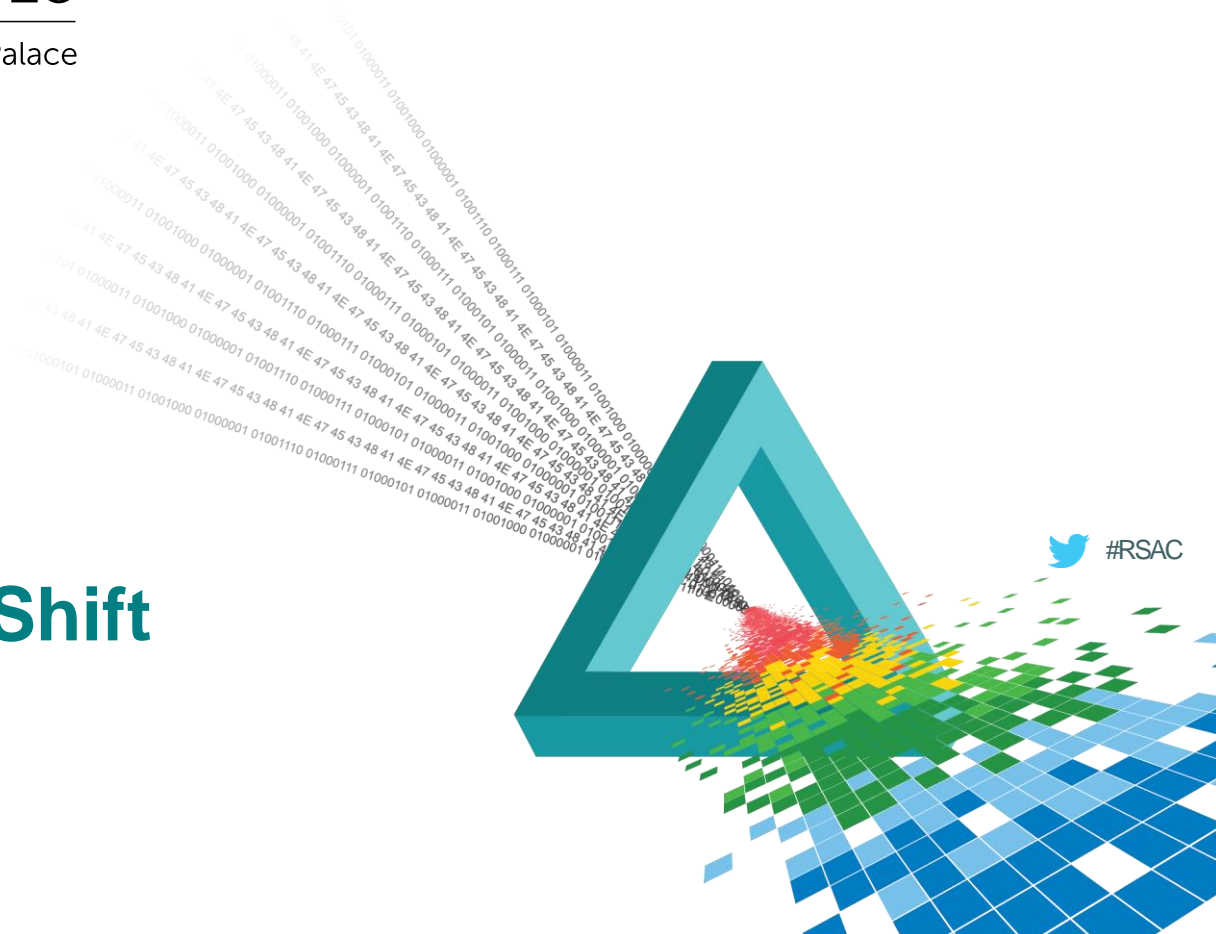
AGENDA

1. The Paradigm Shift
2. The Special Case of the UAE
3. The UAE Model

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1. The Paradigm Shift



What is cyberspace?

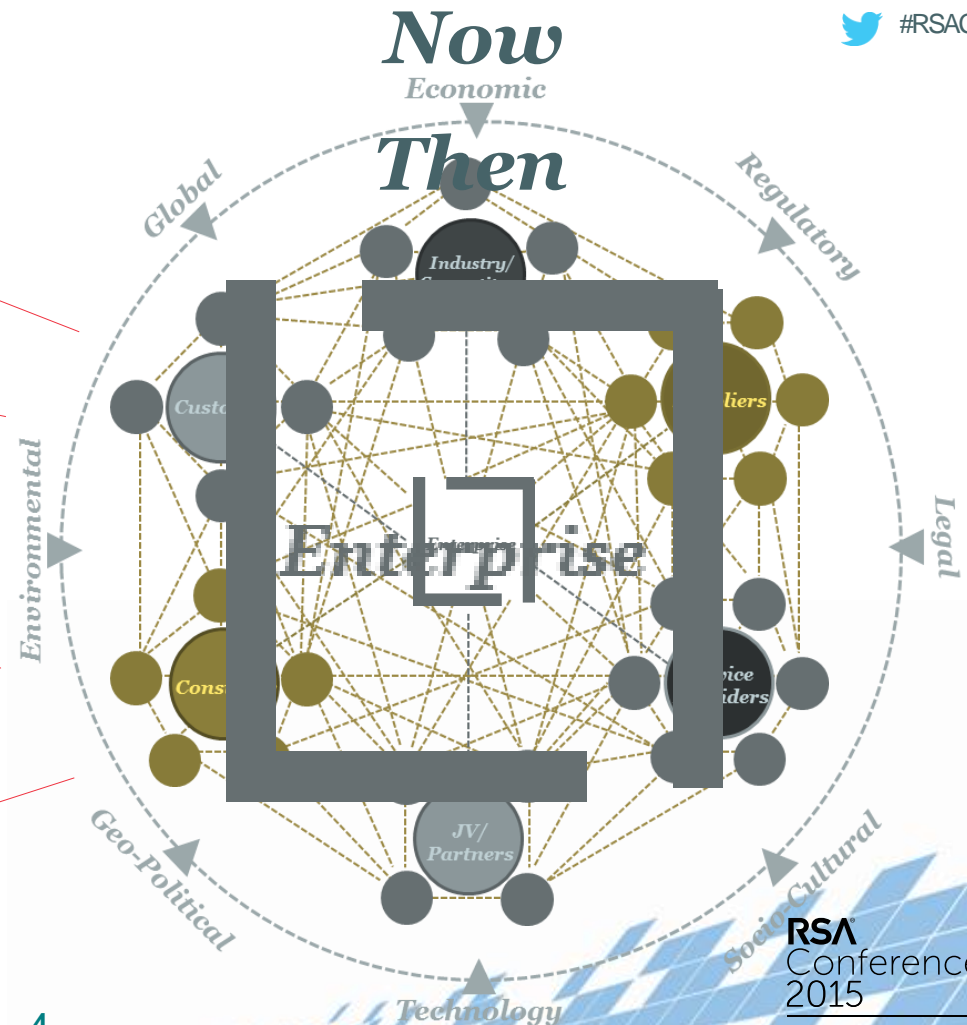
More data

More actors

Greater connectivity

Porous perimeters

External drivers



Levels of analysis

Operational:

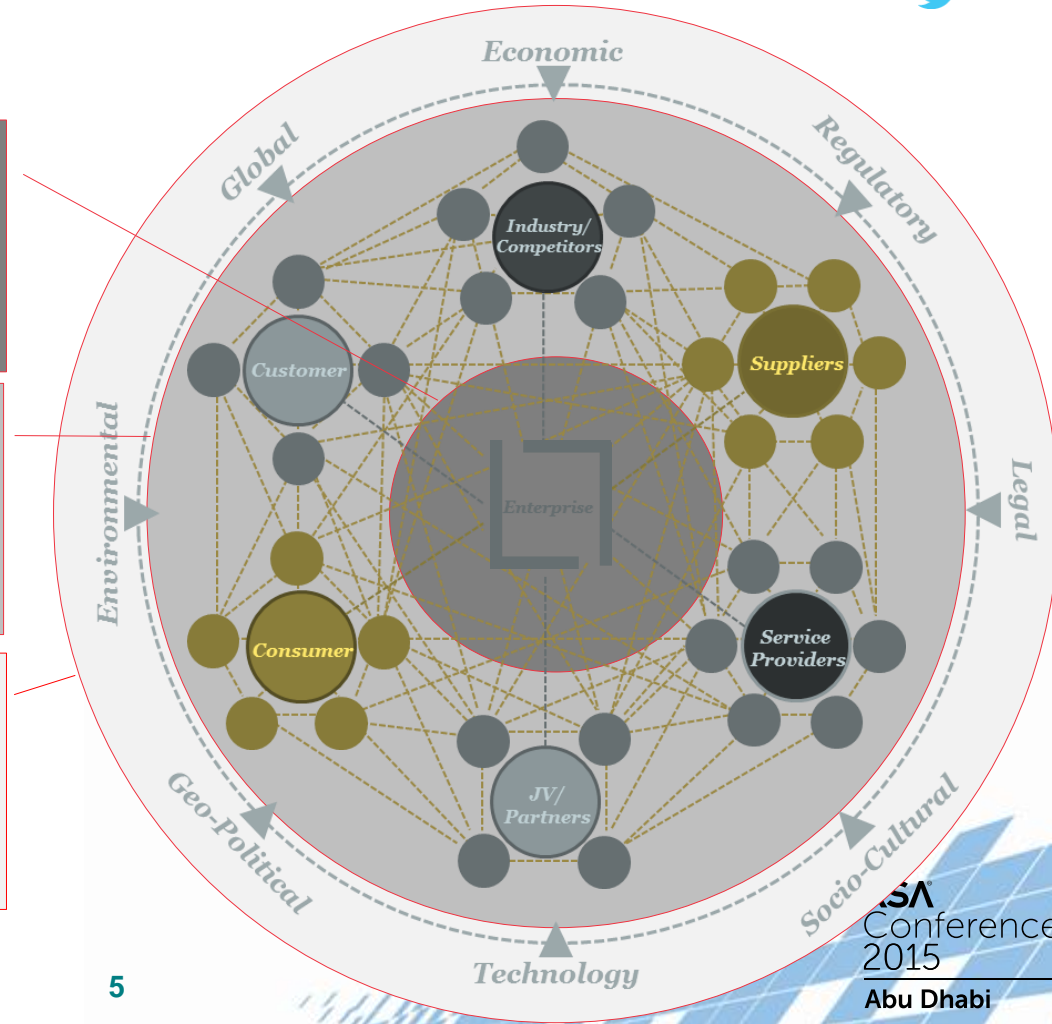
- Operational security
- Asset protection
- Awareness & culture

Tactical:

- Third parties
- Data sovereignty
- Reputation

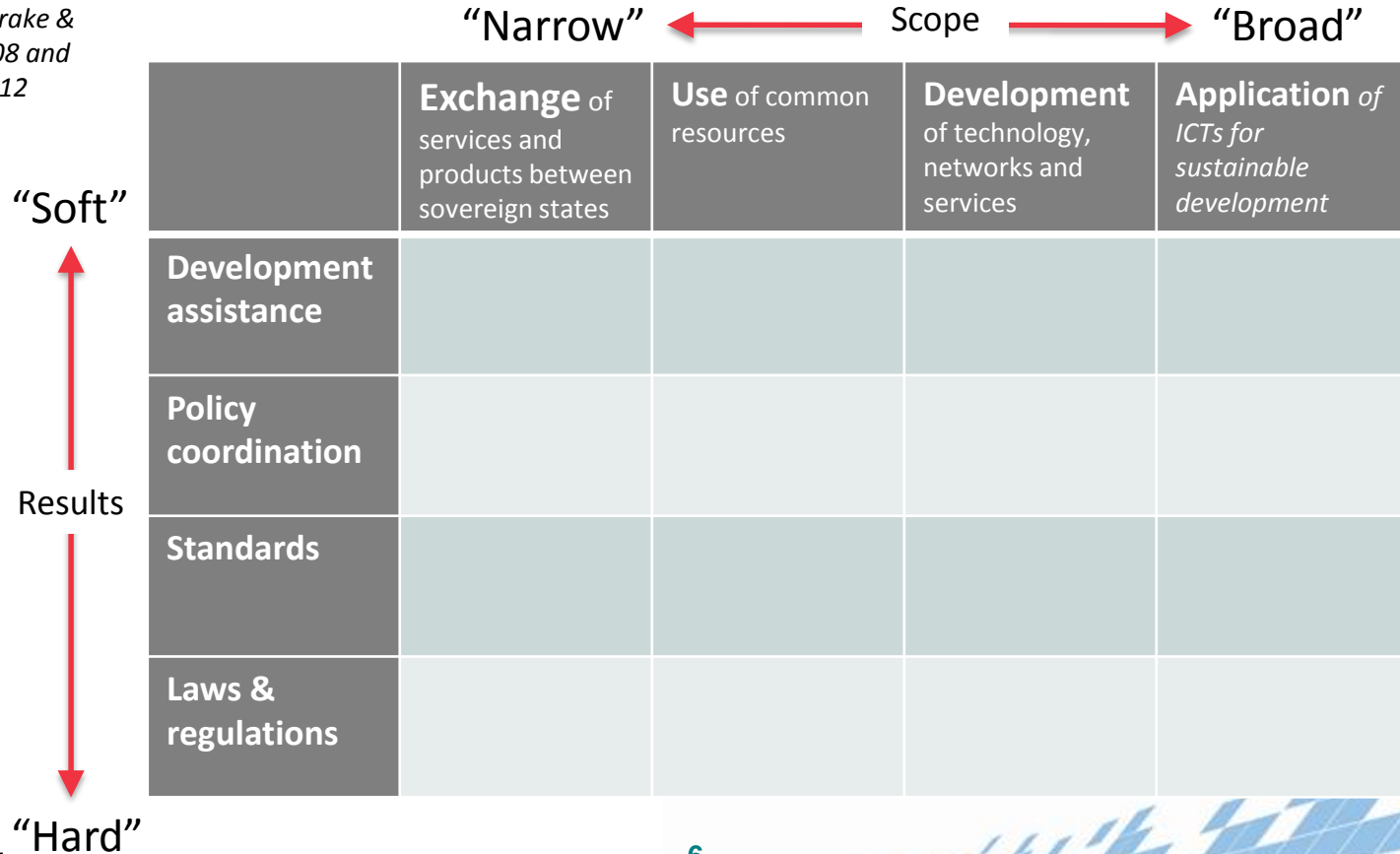
Strategic:

- Regulatory agendas
- Geo-political conditions
- Technology & demography



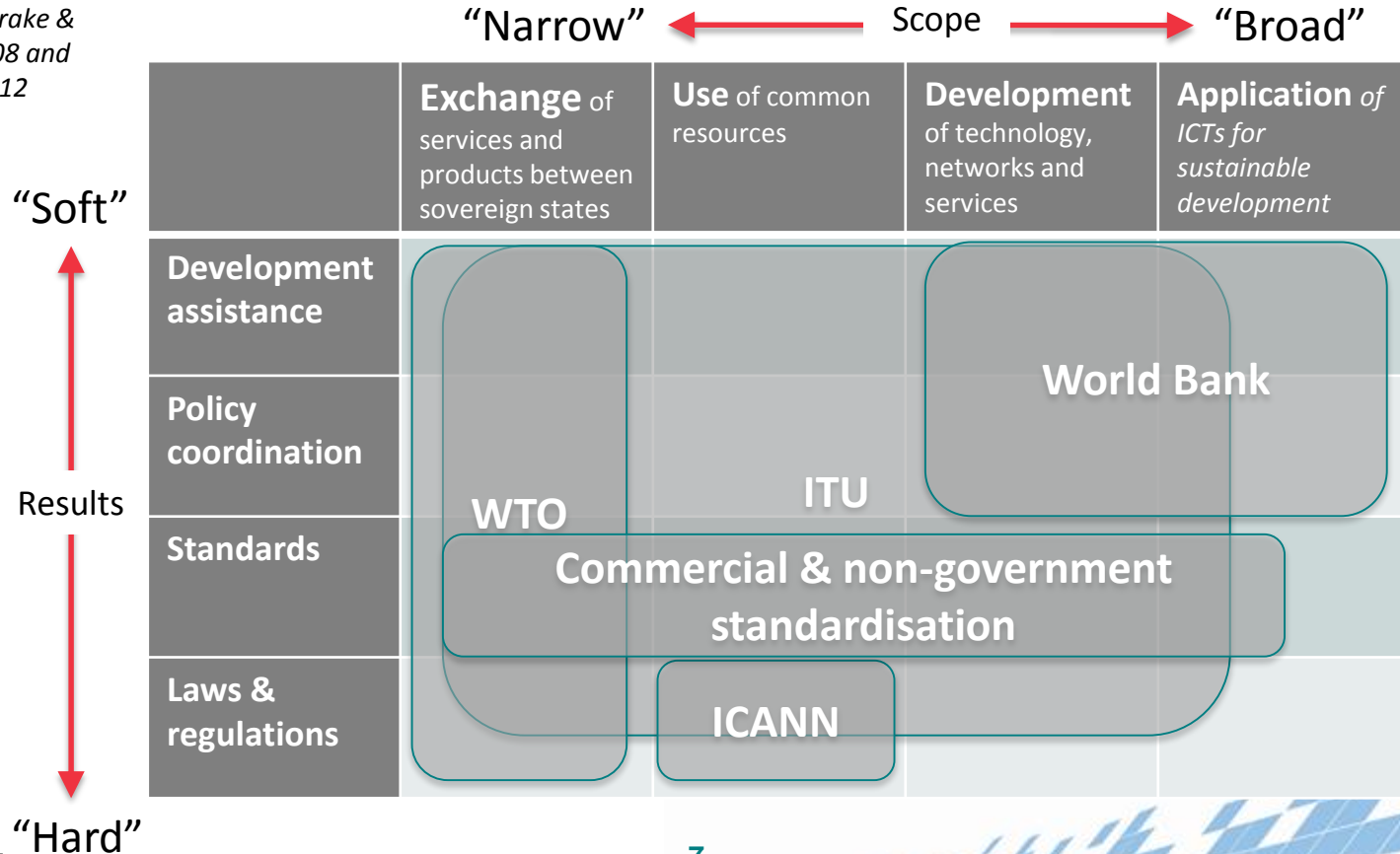
International models

Based on Drake & Wilson, 2008 and Choucri, 2012

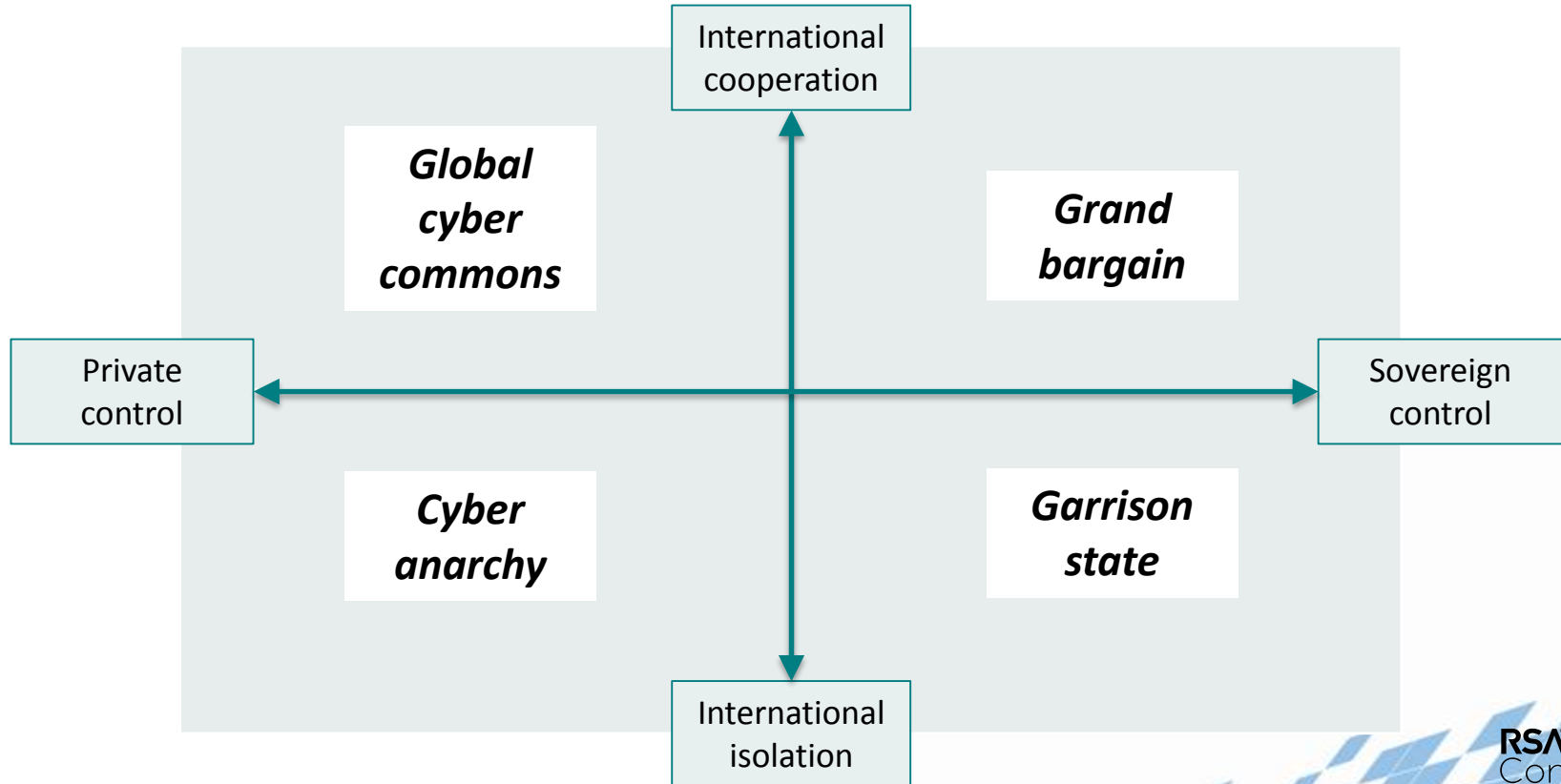


International models

Based on Drake & Wilson, 2008 and Choucri, 2012



The national balancing act

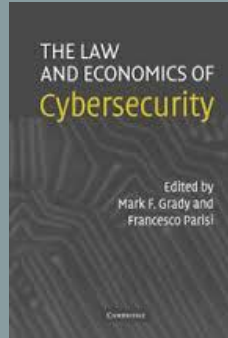


National governance models

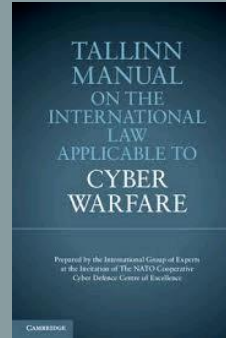
Several international (supra-national) frameworks for cyber security governance, across academic to applied levels of adoption.



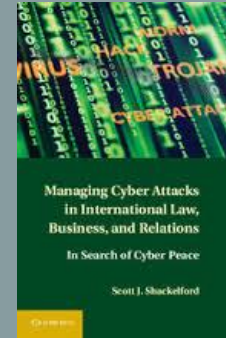
Declaration of cyber independence



Domain specific



Doctrine



Polycentric models



International governance models

National governance frameworks

OECD guidelines for cyber resilience

Guidelines



Key components Outline

National strategy	Coordination and contextualisation of cyber related issues within context of the broader national security agenda
Legal foundations	The legal mechanisms that clearly identify responsibilities, minimum levels of resilience expected from critical providers, and definitions
Identified authorities	Clear definitions of national entities and their spheres of responsibility
National incident response	National level monitoring, response and coordination of events
Industry/government partnerships	Acknowledgement that cyber security and resilience cannot be delivered by government alone: sector and national level collaboration
Information exchange mechanisms	Sharing of threat intelligence at international, national, sector and commercial level

National governance frameworks

OECD guidelines for cyber resilience

Guidelines



Key components

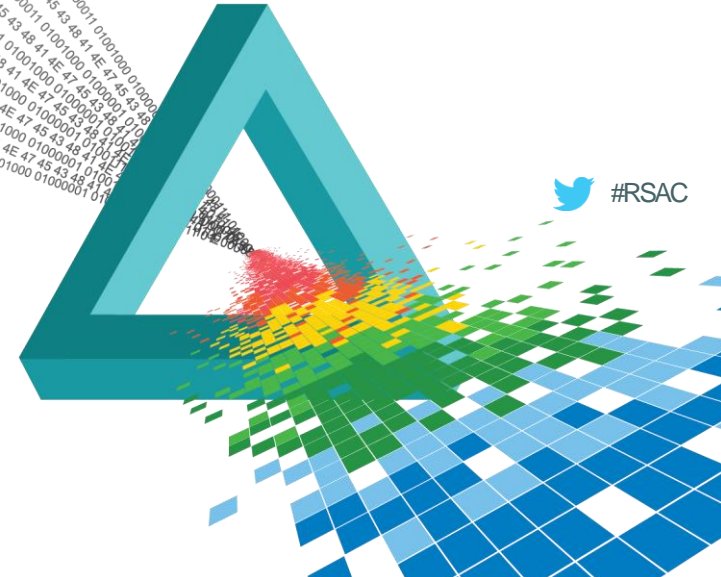
Examples

National strategy	Distributed: eg Canada, UK Sector specific: eg USA
Legal foundations	Mandated requirements: most OECD Voluntary guidelines/emerging regulation: eg EU GDPR
Identified authorities	Coordination Leadership
National incident response	Federal CNIP
Industry/government partnerships	Sector level National level
Information exchange mechanisms	Sector National and international

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2. The special case of the UAE



Key factors in the UAE

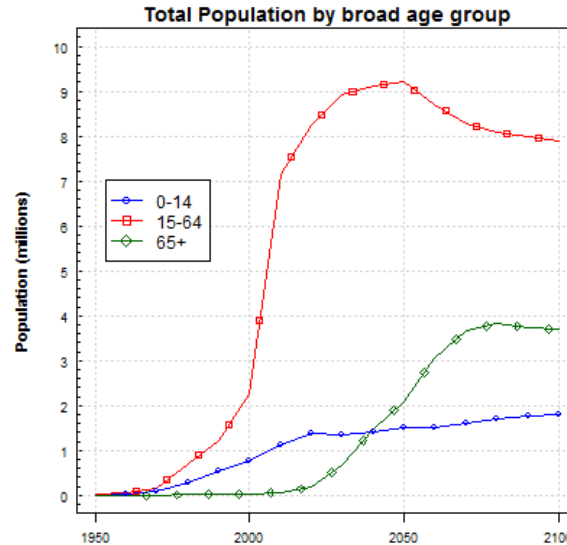
- ◆ Demography
- ◆ Technology adoption
- ◆ Governmental adoption

Key factors in the UAE




- ◆ Demography
- ◆ Technology adoption
- ◆ Governmental adoption

UN Department of
Economic and Social
Affairs, 2015

UN population forecast for UAE
2014



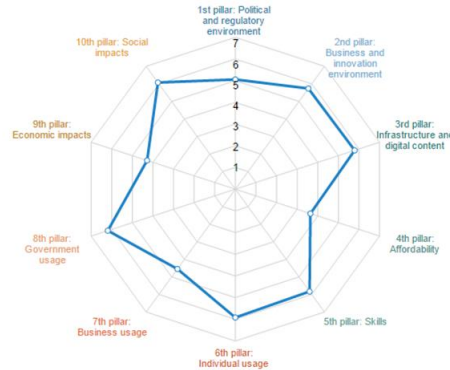
Key factors

-  **Growing young population**
-  **Increased familiarity with technology**
-  **Generational and cultural considerations**

Key factors in the UAE

- ◆ Demography
- ◆ Technology adoption
- ◆ Governmental adoption

23rd globally in 2015
24th in 2014



Key strengths

- 2nd **Business & innovation environment**
2nd globally
- 2nd **Government usage**
- 2nd **Social impacts**

WEF, Network
Readiness Index,
2015

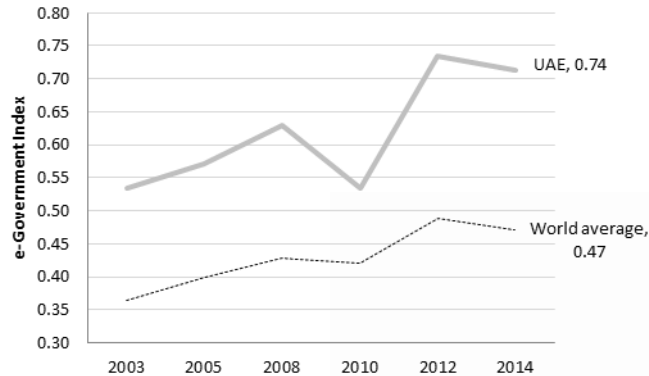
Key factors in the UAE

- ◆ Demography
- ◆ Technology adoption
- ◆ Governmental adoption

ITU, United Nations
Public Administration
and Development
Management, 2015

UN eGovernment Index

e-Government Index for UAE 2003 - 2014
(UNPACS, e-Government Surveys)

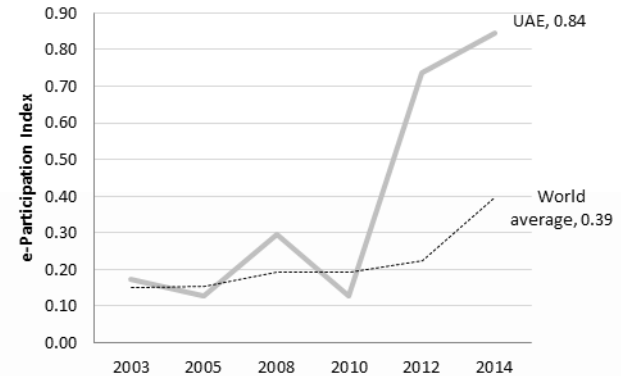


Online services & telecom infrastructure

Human capital

UN eParticipation Index

e-Participation Index for UAE 2003 - 2014
(UNPACS, e-Government Surveys)

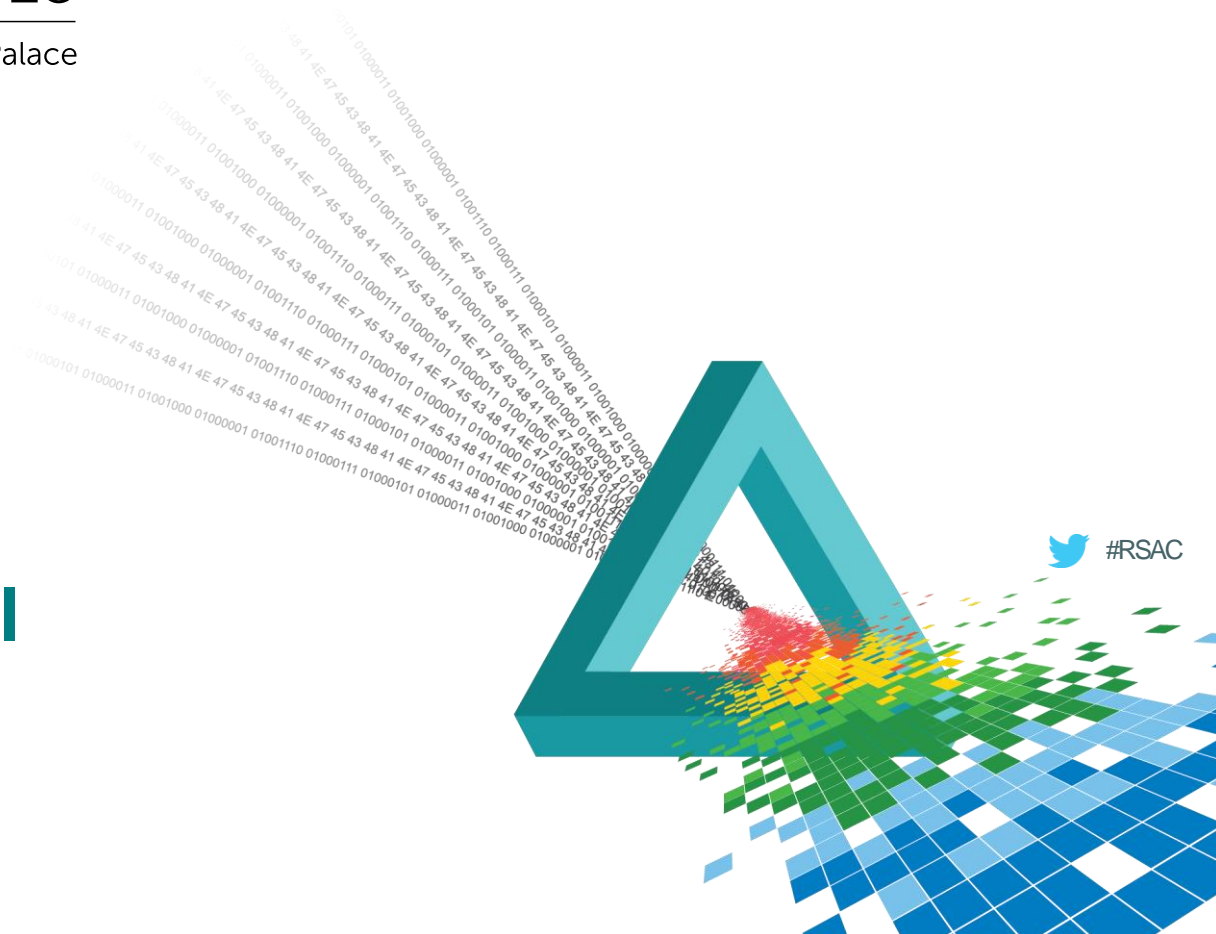


UAE is a top performers

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3. The UAE Model



NESA Mandates



**DEFEND &
RESPOND**



**PROTECT
CRITICAL
INFRASTRUCTURE**



**IMPROVE
THREAT
AWARENESS**



**DEVELOP
HUMAN
CAPITAL**



**DEVELOP
TECHNICAL
CAPABILITIES**

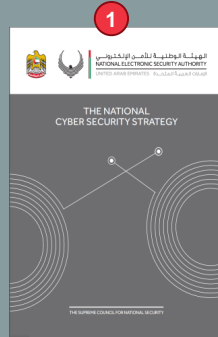


**COOPERATE
WITH PARTNERS**

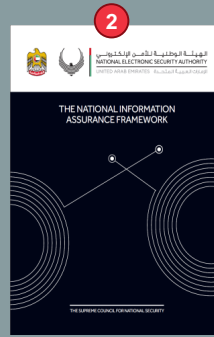
Foundational [Capstone] Policies

As part of its initial efforts, NESA developed and issued the National Cyber Security Strategy, key National Policies, as well as the UAE Information Assurance Standards

Official
Policies
and
standards



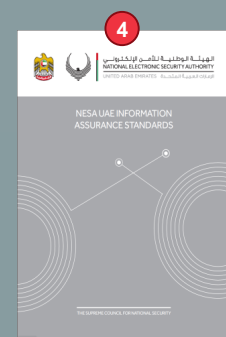
**National Cyber
Security Strategy**



**National Information
Assurance Framework**



**Critical Information
Infrastructure Protection
Policy**



**UAE Information
Assurance Standards**

The UAE's National Cyber Security Strategy

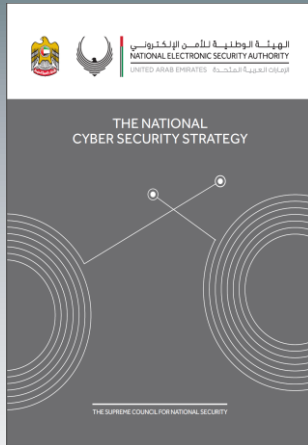
**National Cyber
Security Strategy**

**National Information
Assurance Framework**

**Critical Information
Infrastructure Protection Policy**

**UAE Information
Assurance Standards**

Strategy



Objectives

Purpose and Main Components

Prepare and Prevent

Strengthen the security of UAE cyber assets and reduce corresponding risk levels

Respond and Recover

Manage incidents to reduce impact on society and the economy

Build National Capability

Cultivate cyber security research and innovation and develop UAE's workforce to meet cyber security needs

Foster Collaboration

Foster collaboration between national and international stakeholders to catalyze cyber security efforts

Provide National Leadership

Provide national leadership to orchestrate local and emirates cyber security initiatives at the national level

The National IA Framework

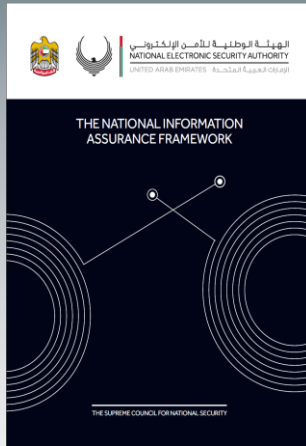
National Cyber
Security Strategy

National Information
Assurance Framework

Critical Information
Infrastructure Protection Policy

UAE Information
Assurance Standards

Framework



Objectives

Purpose and Main Components

1. Entity Context

Risk-based approach to identifying and protecting key information assets within an entity

2. Sector / National Context

Value-add components that establish the links from an individual entity to the sector and national context

3. Information Sharing

Primary mechanism for entities to exchange information with external actors

4. National Standards

Common, sector-specific, and product / service-specific standards applicable across all stakeholders

5. National IA Governance

Management elements needed to successfully implement the national IA framework

UAE CIIP Policy

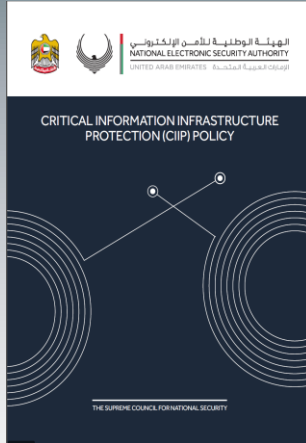
National Cyber
Security Strategy

National Information
Assurance Framework

**Critical Information
Infrastructure Protection Policy**

UAE Information
Assurance Standards

Policy



Objectives

Sets the course for implementing Critical Information Infrastructure Protection in UAE

Establish a common national approach to identifying CIIs

Point out to cyber security requirements for CIIs and establish compliance need

Assigns key roles and responsibilities to the relevant stakeholders

Establish an approach for fostering engagement and collaboration

UAE IA Standards

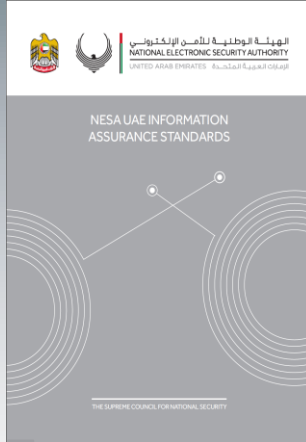
National Cyber
Security Strategy

National Information
Assurance Framework

Critical Information
Infrastructure Protection Policy

**UAE Information
Assurance Standards**

Strategy



Objectives

Raise Minimum Security

Prioritize Implementation

Outline Roles and Responsibilities

Complement Other Standards

Unified Source of Standards

Purpose and Main Components

provide requirements to raise the minimum level of protection of information systems and supporting systems

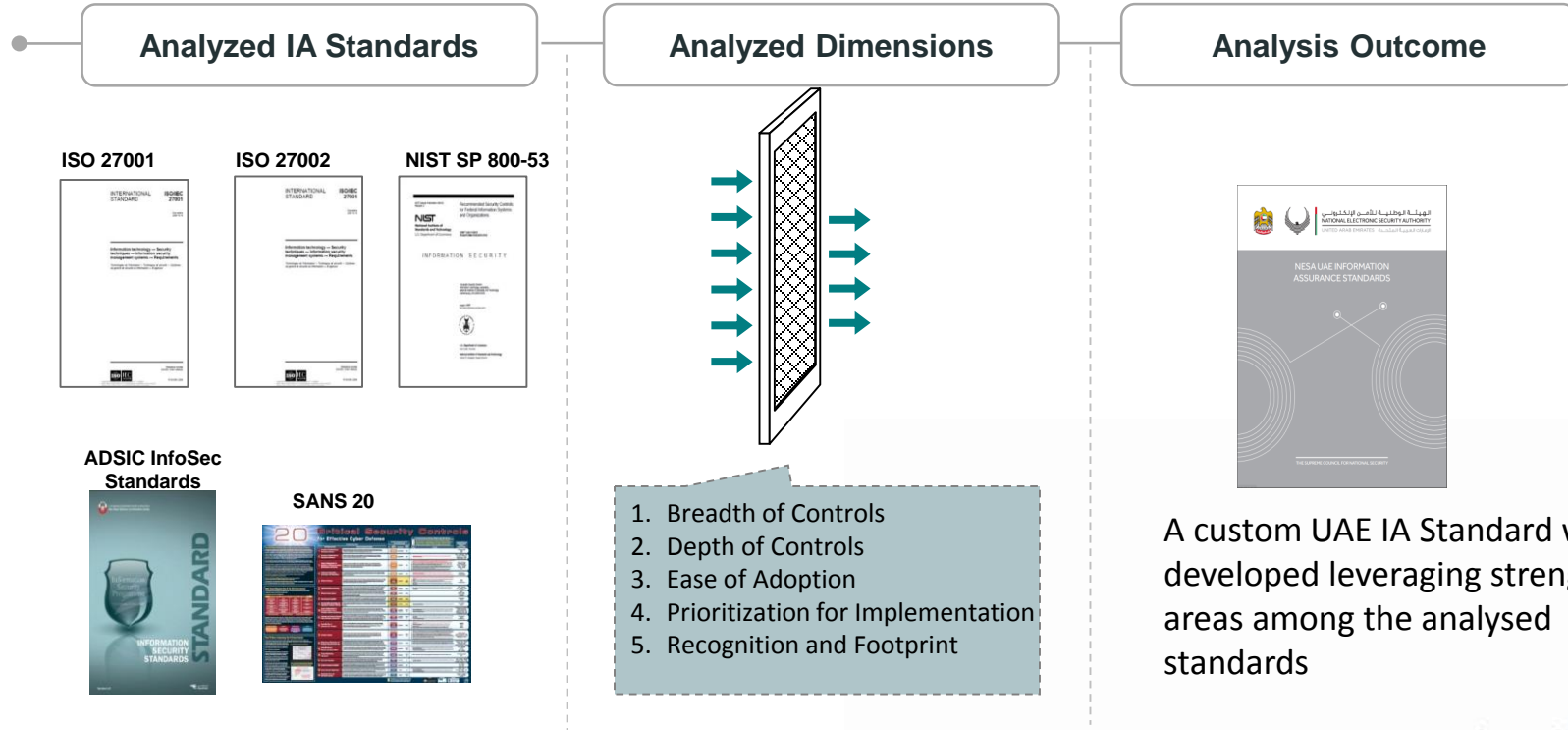
Enable a risk-based approach for the implementation of these Standards

Outline clear vision of roles and responsibilities of main stakeholders at national, sector and entity levels

Complement entity's existing information security standards implementation

Provide a unified source of information security standards across all sectors in the UAE

Basis of UAE IA Standards



A custom UAE IA Standard was developed leveraging strength areas among the analysed standards

Take-Away Points

- ◆ A national strategy on cybersecurity should emphasize (or acknowledge) the importance of technology enablement
- ◆ Information Assurance should be seen within the context of the participating entities
- ◆ In the case of the UAE, Information Assurance initiatives across key sectors is jointly being lead by the relevant sector regulators
- ◆ Any successful national program should integrate a collaborative risk based approach towards better adoption of IA practices

Thank You