# **Bank Customer Churn Analytics**

The scenario is to build a model to predict whether bank customers would churn or not. The churn rate, also known as the rate of attrition refers to the rate at which bank customers stop doing business with the bank.

### **Dataset details**

The dataset in churn.csv contains the churn status of 10,000 customers, along with 14 attributes that include:

- RowNumber
- CustomerId
- Surname
- CreditScore Customer's credit score
- Geography Geographical location
- Gender (male, female)
- Age
- **Tenure** number of years the person was a customer at that bank
- Balance Account balance
- EstimatedSalary Estimated salary
- NumOfProducts Number of products that a customer purchased through the bank
- HasCrCard Credit card status (whether or not a customer has a credit card)
- **IsActiveMember** Active member status (whether or not the person is an active bank customer)
- Exited Whether a customer has left the bank or not

### **Import Relevant Libraries**

```
In [118... # import relevant libraries
          import pandas as pd
          import seaborn as sns
          import numpy as np
          import matplotlib.pyplot as plt
          from sklearn.model_selection import train_test_split
          from collections import Counter
          from imblearn.over sampling import SMOTE
          from sklearn.linear model import LogisticRegression
          from sklearn.ensemble import RandomForestClassifier
          import lightgbm as lgb
          from sklearn.metrics import accuracy_score, classification_report
          from sklearn.model_selection import cross_validate, KFold
          from scipy import stats
          from scipy.stats import chi2 contingency
          from sklearn.metrics import confusion matrix, ConfusionMatrixDisplay
```

```
In [119... # observing the dataset

df_cc_raw = pd.read_csv("churn.csv")
    df_cc_raw.head(10)
```

Out[119]:		RowNumber	CustomerId	Surname	CreditScore	Geography	Gender	Age	Tenure	В
	0	1	15634602	Hargrave	619	France	Female	42	2	
	1	2	15647311	Hill	608	Spain	Female	41	1	83
	2	3	15619304	Onio	502	France	Female	42	8	1596
	3	4	15701354	Boni	699	France	Female	39	1	
	4	5	15737888	Mitchell	850	Spain	Female	43	2	125
	5	6	15574012	Chu	645	Spain	Male	44	8	113
	6	7	15592531	Bartlett	822	France	Male	50	7	
	7	8	15656148	Obinna	376	Germany	Female	29	4	115
	8	9	15792365	Не	501	France	Male	44	4	142
	9	10	15592389	H?	684	France	Male	27	2	1346

```
In [120... df_cc_raw.shape
Out[120]: (10000, 14)
In [121... df_cc_raw[df_cc_raw['Exited'] == 0].shape
```

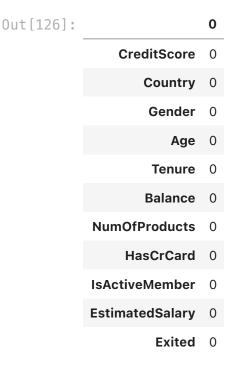
```
Out[121]: (7963, 14)

In [122... df_cc_raw[df_cc_raw['Exited'] == 1].shape
Out[122]: (2037, 14)
```

Only around 20% left the bank - there is a class imbalance ratio that needs to be dealt with. This will be dealt with under the Model Building section of this report using SMOTE.

# **Data Cleaning and Transformation**

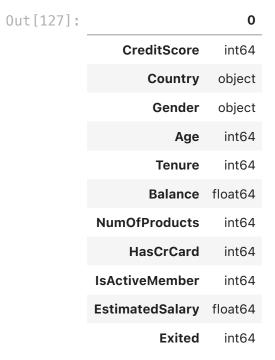
```
In [123... # changing column names to more appropriate names
          df cc raw.rename(columns = {'Geography':'Country'}, inplace=True)
          df cc raw.head(1)
             RowNumber CustomerId Surname CreditScore Country Gender Age Tenure Balanc
Out[123]:
          0
                                                                                2
                                                                                       0.
                          15634602 Hargrave
                                                   619
                                                         France
                                                                Female
                                                                        42
In [124...
          # dropping duplicate rows
          df cc raw.drop duplicates(subset=['RowNumber', 'CustomerId'], inplace=True)
In [125... # dropping RowNumber, CustomerId, Surname columns as they are irrelevant in
          df cc raw.drop(columns=['RowNumber', 'CustomerId', 'Surname'], inplace=True)
          df cc raw.shape
Out[125]: (10000, 11)
In [126... # checking for NA values
          df cc_raw.isna().sum()
```



dtype: int64

The columns do not have any rows with NA values. It would also be a good idea to check the type of data in each column to observe if there is anything peculiar.

```
In [127... # observing type of data in each column df_cc_raw.dtypes
```



dtype: object

All columns have the expected data type.

```
In [128... # checking values/categories in categorical columns - will be useful later of
cat_col_array = ["Country", "Gender"]
for i in cat_col_array:
    print(df_cc_raw[i].unique())

['France' 'Spain' 'Germany']
['Female' 'Male']
```

# **Exploratory Data Analysis**

```
In [129... # creating an array for categorical variables
    cat_cols = [col for col in df_cc_raw.columns if (df_cc_raw[col].nunique() <=
    cat_cols

Out[129]: ['Country', 'Gender', 'NumOfProducts', 'HasCrCard', 'IsActiveMember']

In [130... # creating an array for numerical variables
    num_cols = [col for col in df_cc_raw.columns if col not in cat_cols and col
    num_cols

Out[130]: ['CreditScore', 'Age', 'Tenure', 'Balance', 'EstimatedSalary']</pre>
```

In [131...

```
# observing descriptive statistics for the numerical columns
for col in num cols:
     print(f'Descriptive Statistics for "{col}" : \n {df cc raw[col].describe
Descriptive Statistics for "CreditScore" :
           10000.000000
 count
mean
            650.528800
std
             96.653299
min
            350.000000
25%
            584.000000
50%
            652.000000
75%
            718.000000
            850.000000
max
Name: CreditScore, dtype: float64
Descriptive Statistics for "Age" :
 count
           10000.000000
mean
             38.921800
std
             10.487806
min
             18.000000
25%
             32.000000
50%
             37.000000
75%
             44.000000
max
             92.000000
Name: Age, dtype: float64
Descriptive Statistics for "Tenure" :
 count
           10000.000000
mean
              5.012800
std
              2.892174
min
              0.000000
25%
              3.000000
50%
              5.00000
75%
              7.00000
             10.000000
max
Name: Tenure, dtype: float64
Descriptive Statistics for "Balance" :
 count
            10000.000000
           76485.889288
mean
std
           62397.405202
               0.00000
min
25%
               0.00000
50%
           97198.540000
75%
          127644.240000
          250898.090000
max
Name: Balance, dtype: float64
Descriptive Statistics for "EstimatedSalary":
            10000.000000
 count
mean
          100090.239881
           57510.492818
std
min
              11.580000
```

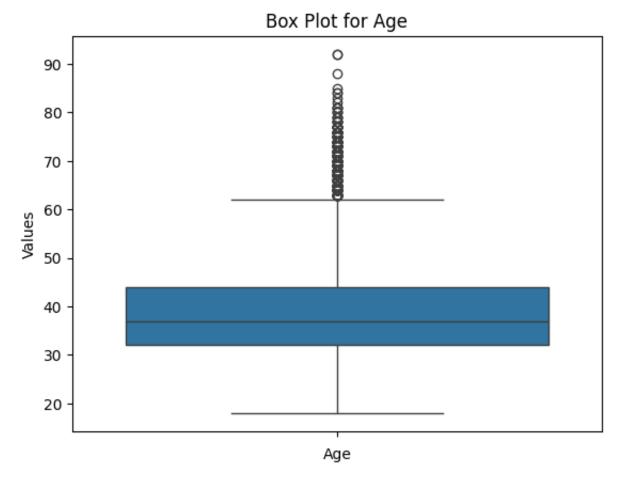
```
25% 51002.110000
50% 100193.915000
75% 149388.247500
max 199992.480000
Name: EstimatedSalary, dtype: float64
```

```
In [132...
for col in num_cols:
    print(f'Box Plot for "{col}": \n')
    sns.boxplot(data = df_cc_raw[col])
    plt.title(f"Box Plot for {col}")
    plt.xlabel(col)
    plt.ylabel("Values")
    plt.show()
```

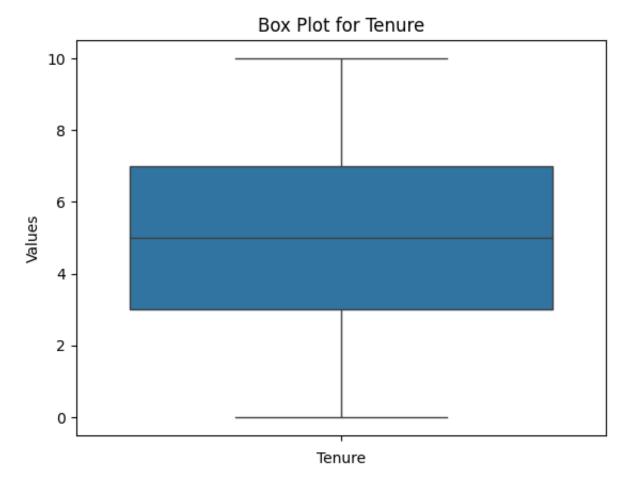
Box Plot for "CreditScore":

# 800 - 800 - 500 - 400 - CreditScore

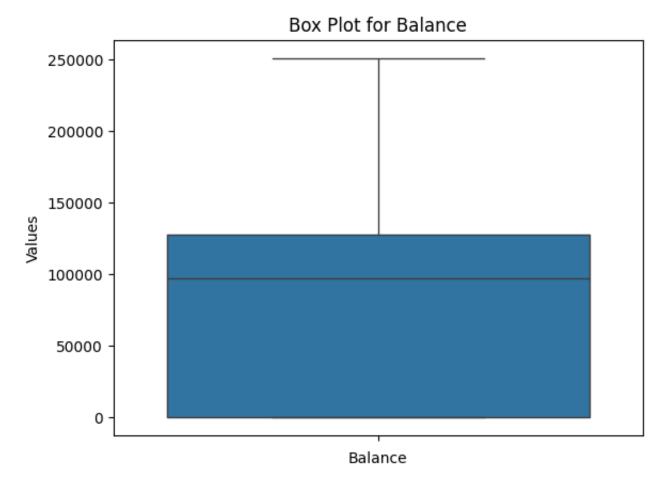
Box Plot for "Age":



Box Plot for "Tenure":

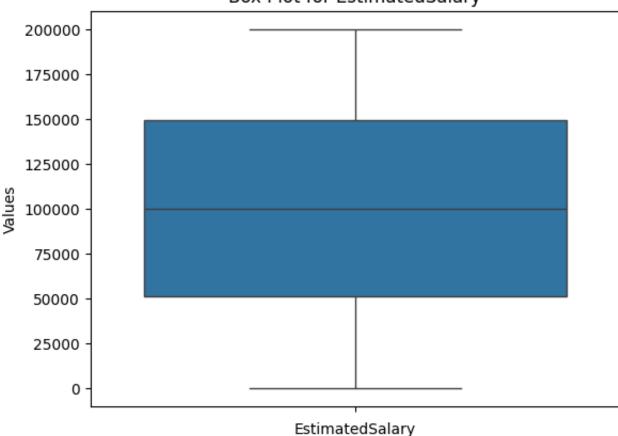


Box Plot for "Balance":



Box Plot for "EstimatedSalary":





```
In [133... # creating a function to plot categorical and numerical variables by attriti

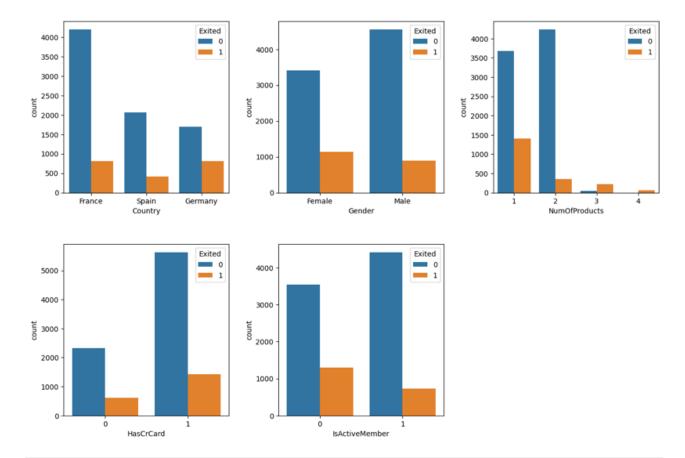
def plotbytarget(df, array, function_name, hue):
    fig, axarr = plt.subplots(2, 3, figsize=(15, 10)) # Adjust the grid siz

    sns_function = getattr(sns, function_name)
    for index, col in enumerate(array):
        sns_function(x=col, hue=hue, data=df, ax=axarr[index // 3][index % 3

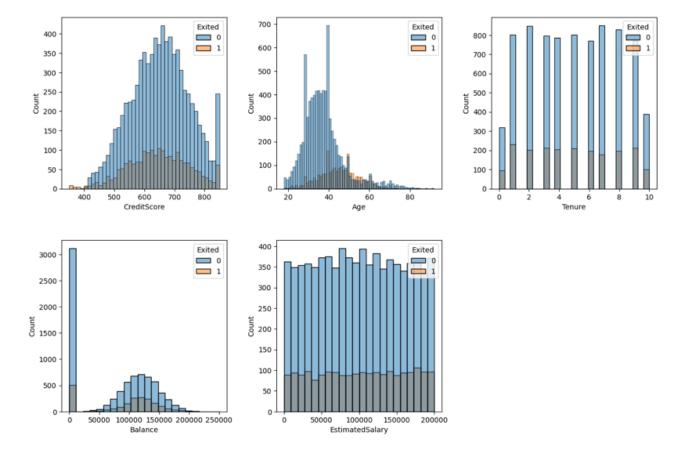
    fig.subplots_adjust(hspace=0.3, wspace=0.3)

    if len(cat_cols) < 6:
        for i in range(len(cat_cols), 6):
            fig.delaxes(axarr[i // 3][i % 3])
    plt.show()</pre>
```

```
In [134... # plotting categorical variables
    plotbytarget(df_cc_raw, cat_cols, 'countplot', 'Exited')
```

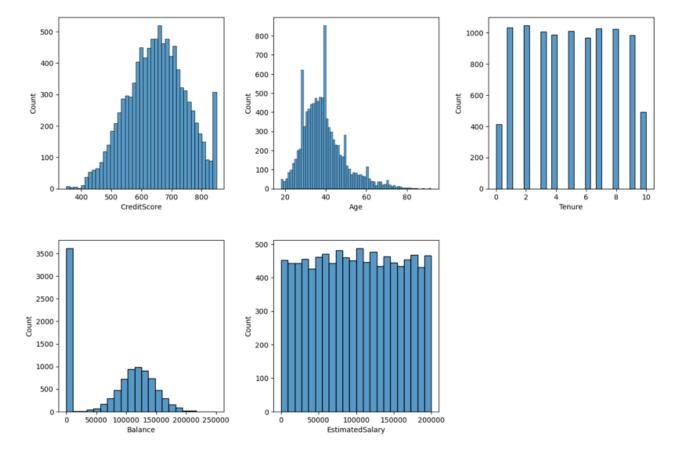


```
In [135... # plotting numerical variables
    plotbytarget(df_cc_raw, num_cols, 'histplot', 'Exited')
```



The above plots offer a view of the class imbalance in the dataset. As seen above, the observations for churned customers are far less than the observations for customers who have not churned.

```
In [136... plotbytarget(df_cc_raw, num_cols, 'histplot', hue=None)
```



From the above data, it can be seen that there is a wide range of values. This increases complexity and may make it hard for the model to capture patterns effectively. In addition the following outlines problems in each variable:

- CreditScore and Age: The distributions are skewed and may have outliers
- Balance and EstimatedSalary: High variance
- Tenure: Raw tenure values can vary significantly based on age makes age a confounding variable between tenure and target variable.

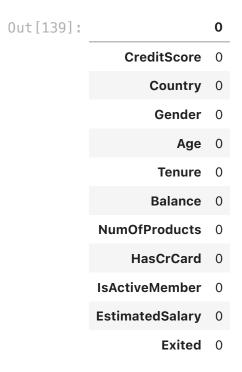
To deal with skewness, outliers, and variance, the data could be put into bins. This will also reduce the wide range of values observed into smaller distinct bins (extreme values are treated equally), which would allow the model to make clearer distinctions on how each bin affects the target variable.

To deal with the confounder in tenure, tenure values could be normalized based on age. A normalized value would provide a consistent scale that accounts for different age groups, making it easier for the model to interpret the individual effect of tenure.

The above changes except standardizing tenue will be made in feature engineering section of the "Model Building" part of this report.

### dtype: int64

```
In [138... # performing one-hot encoding on the categorical variables
    df_cc_raw_encoded = pd.get_dummies(df_cc_raw, columns=['Gender', 'Country'])
In [139... df_cc_raw.isna().sum()
```



dtype: int64

Out[140]:		CreditScore	Age	Tenure	Balance	NumOfProducts	HasCrCard	IsActiveMember	Esti
	0	619	42	2	0.00	1	1	1	
	1	608	41	1	83807.86	1	0	1	
	2	502	42	8	159660.80	3	1	0	
	3	699	39	1	0.00	2	0	0	
	4	850	43	2	125510.82	1	1	1	

# Testing feature importance using Hypothesis Testing

Among the 13 features in this dataset, there are a few features that intuitively stand out as significant factors to predicting attrition rate. The following section will use hypothesis testing to test the generalized implication of these factors on the attrition rate.

The first relationship to be tested is estimated salary. Does the estimated salary differ across customers that left and customers that stayed? A difference in means t-test will be used to answer this question.

The reason a t-test is used is because the population mean is unknown.

Hypothesis:

 $H_0: \mu_a = \mu_n$ 

 $H_1: \mu_a \neq \mu_n$ 

Where  $\mu_a$  is the average salary for attrition customers and  $\mu_n$  is the average salary for non-attrition customers.

```
In [141... # comparing the sample means from dataset

df_exited = df_cc[df_cc['Exited']==0]
    df_n_exited = df_cc[df_cc['Exited']==1]
    mu_a = df_exited['EstimatedSalary'].mean()
    mu_n = df_n_exited['EstimatedSalary'].mean()
    print(f'The attrition mean is: {mu_a} \nThe non-attrition mean is: {mu_n}')

The attrition mean is: 99738.39177194524
The non-attrition mean is: 101465.67753068237
```

The mean estimated salary does not appear to be significantly different. Let us test if this conclusion can be generalized:

en estimated salaries of exited customers and non-exited customers.

Testing at a 0.05 level of significance ( $\alpha$ ):

The p-value  $> \alpha$ , so I fail to reject null and conclude that there is not enough evidence to suggest that there is a significant difference between those estimated salaries of customers who left versus those that did not.

# Another interesting question that can be explored is: does the country of origin determine difference in attrition?

Since this question is testing the relationship between two categorical variables, the chisquare test of independence will be used to make a generalized claim.

 $H_0$ : The country of origin is independent of whether the customer leaves (i.e., there is no association between the two variables).

 $H_1$ : The country of origin is not independent of whether the customer leaves (i.e., there is an association between the two variables).

```
In [143... # creating a contingency table
          contingency_table = pd.crosstab(df_cc_raw['Country'], df_cc_raw['Exited'])
In [144... # performing the chi-square test
          chi2, p, dof, expected = chi2 contingency(contingency table)
          print(f'Chi-Square statistic: {chi2}')
          print(f'P-value: {p}')
          print(f'Degrees of freedom: {dof}')
          print('Expected frequencies:')
          print(expected)
          alpha = 0.05
          if p < alpha:</pre>
              print("Reject the null hypothesis: There is a significant association be
          else:
              print("Fail to reject the null hypothesis: There is no significant assoc
         Chi-Square statistic: 301.25533682434536
         P-value: 3.8303176053541544e-66
         Degrees of freedom: 2
         Expected frequencies:
          [[3992.6482 1021.3518]
          [1997.9167 511.0833]
          [1972.4351 504.5649]]
         Reject the null hypothesis: There is a significant association between count
         ry of origin and customer exit.
```

### Findings from EDA:

- Most of the customers are from France. Spain has the lowest churn rate, compared to France and Germany. Additionally, country of origin has a significant impact on customer exit.
- Most customers have credit cards
- Most numerical continuous columns do not have any outliers, with the exception of age and creditscore. Albeit unlikley, these values are still possible and should be considered in the data - therefore, they will not be defined as outliers
- Some customers are both over the age of 60 and have credit scores below 400.
   However, they can't be considered as outliers as albeit unlikely, these occurences are still possible
- Very few customers have more than two bank products
- Inactive customers have a higher churn rate
- Gender and tenure years have little impact on a customer's decision to close a bank account
- Estimated salary has little to no impact on a customer's decision to close a bank account

# Model building to predict customer exit

The 'Balance' variable needs to be treated differently. As observed in the above graph, there are a large number of customers with 0 balance. This creates heavy skew in the data. Hence, if balance were binned like the other variables, the edges of the first two bins would be 0, which is incorrect. This problem can be solved by using the "rank" function and then creating bins. This is shown below:

```
In [149...
         X_train_res['balance_binned'] = pd.qcut(X_train_res['Balance'].rank(method="
In [150...
          # checking for NaN values as logistic regression does not fit NaN values
          X_train_res.isna().sum()
Out[150]:
                 CreditScore
                             0
                        Age
                             0
                     Tenure 0
                    Balance
              NumOfProducts 0
                  HasCrCard 0
             IsActiveMember 0
             EstimatedSalary 0
              Gender_Female 0
                Gender_Male 0
              Country_France 0
            Country_Germany 0
               Country_Spain 0
           normalized_tenure
           cred_score_binned 0
                 age_binned 0
            est_salary_binned 0
              balance_binned 0
```

### dtype: int64

```
In [151... # checking shape to ensure training data is correctly formatted
    print(f'{X_train_res.shape}, {y_train_res.shape}')
```

(12754, 18), (12754,)

```
In [152...
           train = pd.concat([X_train_res, y_train_res], axis=1)
             # plotting the numerical columns to observe bins and synthetic observations
             new_num_cols = ['cred_score_binned', 'age_binned', 'est_salary_binned', 'nor
             plotbytarget(train, new_num_cols, 'histplot', 'Exited')
              1200
                                       Exited
                                                1400
                                                                         0
                                                                                                            -0
                                                                                   600
                                       ___ 1

              1000
                                                1200
                                                                                   500
               800
                                                                                   400
                                                 800
              600
                                                                                   300
                                                 600
               400
                                                                                   200
                                                 400
               200
                                                                                   100
                                                 200
                                        6
                                                         ż
                         cred_score_binned
                                                              age_binned
                                                                                              est_salary_binned
                                       Exited
                                                                         Exited
                                                                         0
               400
                                                2000
               300
                                                1000
               100
                  0.0
                      0.1
                          0.2
                               0.3
                                   0.4
                                       0.5
                                                            balance binned
                         normalized tenure
```

In order to make predictions using the model, the feature engineered columns need to be present in the **X\_test** set as well. This is done below:

```
In [153... # standardizing tenure
    X_test['normalized_tenure'] = X_test['Tenure']/X_test['Age']

# creating bins for relevant columns
    X_test['cred_score_binned'] = pd.qcut(X_test['CreditScore'], 6, labels=[1,2,X_test['age_binned'] = pd.qcut(X_test['Age'], 8, labels=[1,2,3,4,5,6,7,8])
    X_test['est_salary_binned'] = pd.qcut(X_test['EstimatedSalary'], 10, labels=X_test['balance_binned'] = pd.qcut(X_test['Balance'].rank(method="first"), 5
```

```
In [154... # fitting the logistic regression and random forest models

log_model = LogisticRegression(max_iter=1000)
rf1_model = RandomForestClassifier(max_depth=4, max_features=4, min_samples_rf2_model = RandomForestClassifier(max_depth=8, max_features=6, min_samples_lgbm_model = lgb.LGBMClassifier(
    learning_rate=0.7,
    max_delta_step=2,
    n_estimators=100,
    max_depth=10,
    objective='binary',
    random_state=SEED,
    verbose=-1)
```

```
In [155... # performing cross validation to calculate mean scores and select best model
         kf = KFold(n splits=5, shuffle=True, random state=42) # defining number of s
          # listing valuation metrics
          scoring = ['accuracy', 'precision', 'recall', 'roc_auc']
          log cv = cross_validate(log_model, X_train_res, y_train_res, cv=kf, scoring=
          rf1 cv = cross validate(rf1 model, X train res, y train res, cv=kf, scoring=
          rf2 cv = cross validate(rf2 model, X train res, y_train_res, cv=kf, scoring=
          lgbm cv = cross validate(lgbm model, X train res, y train res, cv=kf, scorin
          log mean scores = {i: np.mean(log cv[f'test {i}']) for i in scoring}
          rf1 mean scores = {i: np.mean(rf1 cv[f'test {i}']) for i in scoring}
          rf2_mean_scores = {i: np.mean(rf2_cv[f'test_{i}']) for i in scoring}
          lgbm mean scores = {i: np.mean(lgbm cv[f'test {i}']) for i in scoring}
          rf_cv is a dictionary and rf_cv[i] accesses the value for every ith
          key in rf_cv
          print(f"Logistic Regression Mean Scores:")
          for i in log mean scores:
             print(f'{i}:{log mean scores[i]}')
          print(f"\nRandom Forest Model 1 Scores:")
          for i in rf1 mean scores:
             print(f'{i}:{rf1_mean scores[i]}')
          print(f"\nRandom Forest Model 2 Scores:")
          for i in rf2 mean scores:
             print(f'{i}:{rf2_mean_scores[i]}')
          print(f"\nLightGBM Model Mean Scores:")
          for i in lgbm mean scores:
             print(f'{i}:{lgbm_mean_scores[i]}')
```

> Logistic Regression Mean Scores: accuracy: 0.6980601225201959 precision: 0.6947006855589353 recall:0.70777885950577 roc auc:0.755554366173925

Random Forest Model 1 Scores: accuracy: 0.8239769102466544 precision: 0.8365023863600067 recall:0.8054712169975549 roc auc: 0.9037947076386151

Random Forest Model 2 Scores: accuracy: 0.8689036978962499 precision: 0.8856852710379588 recall:0.8470963806072598 roc auc: 0.9417889045724417

LightGBM Model Mean Scores: accuracy: 0.8848205317407245 precision:0.8976099252821923 recall:0.8687275567480477 roc auc:0.9503031860538812

In [156... # printing the cross validate dictionary and the mean score dictionaries to # that I can define the compare models function in the next cell

print(f'rf1 cv : {rf1 cv} \nlog mean scores : {log mean scores}')

rf1 cv : {'fit time': array([0.84578705, 0.75356531, 0.73636627, 0.77394843, 0.8079555 ]), 'score time': array([0.07396078, 0.06918955, 0.07065654, 0.071 316 , 0.0692153 ]), 'test accuracy': array([0.82124657, 0.82124657, 0.82516 66 , 0.82673461, 0.8254902 ]), 'train accuracy': array([0.82897187, 0.827599 73, 0.82867784, 0.83063805, 0.82751862]), 'test precision': array([0.8403565 6, 0.8369028 , 0.8229082 , 0.84659557, 0.83574879]), 'train precision': arra y([0.84068627, 0.83887313, 0.8419459, 0.84545828, 0.84256979]), 'test recal l': array([0.80015432, 0.79748823, 0.8162772 , 0.8018648 , 0.81157154]), 'tr ain recall': array([0.81007676, 0.81109151, 0.81211059, 0.80825147, 0.805217 73]), 'test roc auc': array([0.90218478, 0.90435479, 0.90622036, 0.9050052 , 0.90120841]), 'train\_roc\_auc': array([0.90991792, 0.90692968, 0.90661943, 0. 90648807, 0.90763901])}

log\_mean\_scores : {'accuracy': 0.6980601225201959, 'precision': 0.6947006855 589353, 'recall': 0.70777885950577, 'roc\_auc': 0.755554366173925}

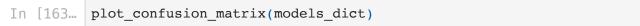
```
In [157... # creating function to determine best model for each valuation metric
         def compare models(scores1, scores2, scores3, scores4, model names):
             metrics = list(scores1.keys())
             for i in metrics:
                 print(f"\nComparison of {i}:")
                 print(f"{model names[0]}: {scores1[i]}")
                 print(f"{model names[1]}: {scores2[i]}")
                 print(f"{model_names[2]}: {scores3[i]}")
                 print(f"{model names[3]}: {scores4[i]}")
                 best_model = max((scores1[i], model_names[0]), (scores2[i], model_na
                                   (scores4[i], model_names[3]))
                 print(f"Best model for {i}: {best model[1]} with score {best model[0]
          compare models(log mean scores, rf1 mean scores, rf2 mean scores, lgbm mean
         Comparison of accuracy:
         Logistic Regression: 0.6980601225201959
         Random Forest 1: 0.8239769102466544
         Random Forest 2: 0.8689036978962499
         LightGBM: 0.8848205317407245
         Best model for accuracy: LightGBM with score 0.8848205317407245
         Comparison of precision:
         Logistic Regression: 0.6947006855589353
         Random Forest 1: 0.8365023863600067
         Random Forest 2: 0.8856852710379588
         LightGBM: 0.8976099252821923
         Best model for precision: LightGBM with score 0.8976099252821923
         Comparison of recall:
         Logistic Regression: 0.70777885950577
         Random Forest 1: 0.8054712169975549
         Random Forest 2: 0.8470963806072598
         LightGBM: 0.8687275567480477
         Best model for recall: LightGBM with score 0.8687275567480477
         Comparison of roc auc:
         Logistic Regression: 0.755554366173925
         Random Forest 1: 0.9037947076386151
         Random Forest 2: 0.9417889045724417
         LightGBM: 0.9503031860538812
```

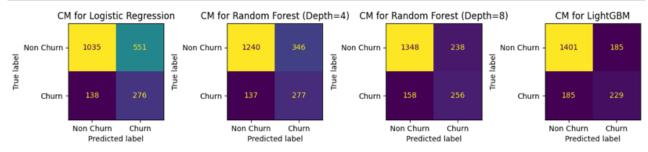
Best model for roc auc: LightGBM with score 0.9503031860538812

As observed from the above, the best model for every valuation metric is the LightGBM model, with an accuracy of 88.7%. This means that the model identifies 88.7% of churned customers accurately.

A more detailed account of the trade-off between accuracy and precision and why it may be important for a firm is given below after visualizing the confusion matrix.

```
In [160...
         models dict = {"Logistic Regression":log model,
                        "Random Forest (Depth=4)":rf1 model,
                        "Random Forest (Depth=8)":rf2 model,
                        "LightGBM": lgbm_model}
In [162...
          Comparing values predicted by the models to the values provided by the datas
          the original models were trained using the cross-validate function which doe
          cannot be used for predictions.
          def plot_confusion_matrix(models_dict, X_test=X_test, y_test=y_test):
            num_models = len(models_dict)
            # creating subplots for clean visualization of confusion matrix
            fig, axs = plt.subplots(1, num models, figsize=(3*num models, 3))
            # re-traning each model to predict values & plotting confusion matrix
            for idx, (model name, model) in enumerate(models dict.items()):
              model.fit(X_train_res, y_train_res)
              y pred = model.predict(X test)
              # plotting confusion matrix
              conf matrix = confusion matrix(y test, y pred)
              # displaying confusion matrix
              ConfusionMatrixDisplay(confusion matrix=conf matrix, display labels=['No
              axs[idx].set_title(f'CM for {model_name}')
            plt.tight_layout()
            plt.show()
```





### **Logistic Regression**

• True negatives: 1035

• True positives: 276

• False negatives: 138

• False positives: 551

Accuracy: 0.66Precision: 0.33

### Random Forest (depth = 4)

• True negatives: 1240

• True positives: 277

• False negatives: 137

• False positives: 346

Accuracy: 0.76Precision: 0.44

### Random Forest (depth = 8)

• True negatives: 1348

• True positives: 256

• False negatives: 158

• False positives: 238

Accuracy: 0.81Precision: 0.0.52

## LightGBM

• True negatives: 1401

• True positives: 229

• False negatives: 185

• False positives: 185

Accuracy: 0.82Precision: 0.56

### **Key Takeaways**

 Logistic Regression model has lowest precision - hence it misclassifies numerous non-churners as churned customers

- LightGBM has the best precision at 55.3%, which means that more than half the positive predictions are correct
- LightGBM provides the best balance of accuracy and precision. This holds true for the accuracy and precision values calculated after cross-validation as well (done earlier)
- Random Forest models improve with a higher depth (depth=8 performs better than depth=4)

The decision to choose one of the above models depends on the firm's values. For example, if **false positives** carry high costs the firm should pick a model with higer precision i.e. the LightGBM or Random Forest (depth=8). Some examples of this include:

- Retention programs: The company might spend unnecesary resources offering retention programs to incorrectly identifies churners (false positives)
- Opportunity cost: If too many false positives are predicted by the model, the firm
  would focus on customers who were never at risk, missing opportunities to improve
  the experience of loyal customers who could be upsold
- Customer segmentation: Firm might incorrectly segment loyal customers under a category like "at-risk"

