UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

| | _ | FORM 10-Q | | |
|-----------------------|---|--|---|----------------------|
| (Mark One) | | | | |
| ⊠ QUAR 1934 | TERLY REPORT PURSUANT TO | O SECTION 13 OR 15(d) OF TH | IE SECURITIES EXCHAN | NGE ACT OF |
| | For the | ne quarterly period ended June 30, 202. or | 3 | |
| □ TRAN 1934 | SITION REPORT PURSUANT T | O SECTION 13 OR 15(d) OF TI | IE SECURITIES EXCHA | NGE ACT OF |
| | For the | e transition period from to Commission File No. 000-22513 | | |
| | | AZON.COM, IN | | |
| | | | | |
| | Delaware (State or other jurisdiction of incorporation or organization) | | 91-1646860 (I.R.S. Employer Identification No.) | |
| | • | Avenue North, Seattle, Washington 98109- (206) 266-1000 Imber, including area code, of registrant's princi | | |
| | Securit | ies registered pursuant to Section 12(b) of the Ac | : | |
| Co | Title of Each Class mmon Stock, par value \$.01 per share | Trading Symbol(s) AMZN | Name of Each Exchange on Which R Nasdaq Global Select Mari | • |
| | neck mark whether the registrant (1) has filed all s (or for such shorter period that the registrant was No \square | | | |
| | neck mark whether the registrant has submitted eg 12 months (or for such shorter period that the re | | | 05 of Regulation S-T |
| | neck mark whether the registrant is a large accelerinitions of "large accelerated filer," "accelerated | | | |
| Large accelerated fil | ler 🗵 | | Accelerated filer | |
| Non-accelerated file | er 🗆 | | Smaller reporting company | |
| | | | Emerging growth company | |
| • | g growth company, indicate by check mark if the standards provided pursuant to Section 13(a) of | • | transition period for complying with a | iny new or revised |
| Indicate by cl | neck mark whether the registrant is a shell compa | any (as defined in Rule 12b-2 of the Exchange | Act). Yes □ No ⊠ | |
| 10 317 750 79 | 96 shares of common stock, par value \$0.01 per | share outstanding as of July 21, 2023 | | |

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board of directors. We elected the fair value option to account for our equity investment in Rivian, which is included in "Marketable securities" on our consolidated balance sheets, and had a fair value of \$2.9 billion and \$2.6 billion as of December 31, 2022 and June 30, 2023. The investment was subject to regulatory sales restrictions resulting in a discount for lack of marketability of approximately \$800 million as of December 31, 2021, which expired in Q1 2022.

Required summarized financial information of Rivian as disclosed in its most recent SEC filings is as follows (in millions):

| | Three Months Ended March 31, | | |
|----------------------|------------------------------|----|---------|
| | 2022 | | 2023 |
| Revenues | \$ 95 | \$ | 661 |
| Gross profit | (502) | | (535) |
| Loss from operations | (1,579) | | (1,433) |
| Net loss | (1,593) | | (1,349) |

Inventories

Inventories, consisting of products available for sale, are primarily accounted for using the first-in, first-out method, and are valued at the lower of cost and net realizable value. This valuation requires us to make judgments, based on currently available information, about the likely method of disposition, such as through sales to individual customers, returns to product vendors, or liquidations, and expected recoverable values of each disposition category. The inventory valuation allowance, representing a write-down of inventory, was \$2.8 billion and \$2.7 billion as of December 31, 2022 and June 30, 2023.

Accounts Receivable, Net and Other

Included in "Accounts receivable, net and other" on our consolidated balance sheets are receivables primarily related to customers, vendors, and sellers, as well as prepaid expenses and other current assets. As of December 31, 2022 and June 30, 2023, customer receivables, net, were \$26.6 billion and \$25.3 billion, vendor receivables, net, were \$6.9 billion and \$5.6 billion, seller receivables, net, were \$1.3 billion and \$1.3 billion, and other receivables, net, were \$3.1 billion and \$2.7 billion. Seller receivables are amounts due from sellers related to our seller lending program, which provides funding to sellers primarily to procure inventory. Prepaid expenses and other current assets were \$4.5 billion and \$5.0 billion as of December 31, 2022 and June 30, 2023.

We estimate losses on receivables based on expected losses, including our historical experience of actual losses. The allowance for doubtful accounts was \$1.4 billion and \$1.5 billion as of December 31, 2022 and June 30, 2023.

Digital Video and Music Content

The total capitalized costs of video, which is primarily released content, and music as of December 31, 2022 and June 30, 2023 were \$16.7 billion and \$17.8 billion. The weighted average remaining life of our capitalized video content is 3.6 years. Total video and music expense was \$3.7 billion and \$4.4 billion in Q2 2022 and Q2 2023, and \$7.3 billion and \$8.4 billion for the six months ended June 30, 2022 and 2023.

Unearned Revenue

Unearned revenue is recorded when payments are received or due in advance of performing our service obligations and is recognized over the service period. Unearned revenue primarily relates to prepayments of AWS services and Amazon Prime memberships. Our total unearned revenue as of December 31, 2022 was \$16.1 billion, of which \$8.6 billion was recognized as revenue during the six months ended June 30, 2023. Included in "Other long-term liabilities" on our consolidated balance sheets was \$2.9 billion and \$2.7 billion of unearned revenue as of December 31, 2022 and June 30, 2023.

Additionally, we have performance obligations, primarily related to AWS, associated with commitments in customer contracts for future services that have not yet been recognized in our consolidated financial statements. For contracts with original terms that exceed one year, those commitments not yet recognized were \$132.1 billion as of June 30, 2023. The weighted-average remaining life of our long-term contracts is 3.6 years. However, the amount and timing of revenue recognition is largely driven by customer usage, which can extend beyond the original contractual term.

Acquisition Activity

On February 22, 2023, we acquired 1Life Healthcare, Inc. ("One Medical"), for cash consideration of approximately \$3.5 billion, net of cash acquired, to provide health care options for customers. The acquired assets primarily consist of \$1.3 billion