

# Supplement to “Mergers and Acquisitions with Private Equity Intermediation”

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## Abstract

In this supplemental appendix, we provide additional proofs and data sources for the main paper. In Section S.1, we prove Part 2 of Proposition 5 in the main paper on the convergence speed of  $\mu$  in the fast-search market. In Section S.2, we find formulas for two model statistics: the corporations’ and PE funds’ average time to sell assets and Public Market Equivalent (PME). Section S.3 provides various existing estimates of the PE funds’ average time to sell assets.

## S.1 Proof for Part 2 of Proposition 5

We divide the proof into two lemmas.

**Lemma S.1.** *For every  $i \in \mathcal{T}$ , if  $\mu_i^* = 0$ , then  $\mu_i^{**} \equiv \lim_{\kappa \rightarrow \infty} \kappa \mu_i^\kappa$  exists in  $\mathbb{R}$ .*

**(Proof)** The following table summarizes the population limits for some types from Lemma 4 and Lemma 5:

	A. $n_a < n_h$	B. $n_h < n_a < n_h + n_f$	C. $n_h + n_f < n_a$
$\mu_{ho}^* =$	$n_a$	$n_h$	$n_h$
$\mu_{fo}^* =$	0	$n_a - n_h$	$< n_f$
$\mu_{lo}^* =$	0	0	$n_a - n_f - n_h$
$\mu_{fe}^* =$	0	0	$> 0$

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As  $\mu_{ho}^*$  and  $\mu_{ln}^*$  are always strictly positive, we consider other types only:

1. Suppose  $\mu_{hn}^* = 0$  (Cases A, B and C): for any  $\kappa$ ,

$$\kappa(\lambda_c \mu_{lo}^\kappa + \lambda_f \mu_{fo}^\kappa + \lambda_f \mu_{fe}^\kappa) \mu_{hn}^\kappa = -\rho_d \mu_{hn}^\kappa + \rho_u \mu_{ln}^\kappa. \quad (\text{from } (\mu\text{-hn}))$$

By Lemma 1,  $\mu_i^\kappa > 0$  for every  $i \in \mathcal{T}$ ,

$$\kappa \mu_{hn}^\kappa = \frac{\rho_u \mu_{ln}^\kappa - \rho_d \mu_{hn}^\kappa}{\lambda_c \mu_{lo}^\kappa + \lambda_f \mu_{fo}^\kappa + \lambda_f \mu_{fe}^\kappa}. \quad (\text{S.1})$$

It follows that

$$\mu_{hn}^{**} \equiv \lim_{\kappa \rightarrow \infty} \kappa \mu_{hn}^\kappa = \frac{\rho_u \mu_{ln}^* - \rho_d \mu_{hn}^*}{\lambda_c \mu_{lo}^* + \lambda_f (\mu_{fo}^* + \mu_{fe}^*)} = \frac{\rho_u \mu_{ln}^*}{\lambda_c \mu_{lo}^* + \lambda_f (\mu_{fo}^* + \mu_{fe}^*)} > 0. \quad (\text{S.2})$$

2. Suppose  $\mu_{lo}^* = 0$  (Cases A and B): for every  $\kappa$ ,

$$(\lambda_c \mu_{hn}^\kappa + \lambda_f \mu_{fn}^\kappa) (\kappa \mu_{lo}^\kappa) = \rho_d \mu_{ho}^\kappa - \rho_u \mu_{lo}^\kappa. \quad (\text{from } (\mu\text{-lo}))$$

It follows that

$$\mu_{lo}^{**} \equiv \lim_{\kappa \rightarrow \infty} \kappa \mu_{lo}^\kappa = \frac{\rho_d \mu_{ho}^* - \rho_u \mu_{lo}^*}{\lambda_c \mu_{hn}^* + \lambda_f \mu_{fn}^*} = \frac{\rho_d \mu_{ho}^*}{\lambda_c \mu_{hn}^* + \lambda_f \mu_{fn}^*}.$$

3. Suppose  $\mu_{fe}^* = 0$  (Cases A and B): for every  $\kappa$ ,

$$(\lambda_f \mu_{hn}^\kappa + \lambda_s \mu_{fn}^\kappa) (\kappa \mu_{fe}^\kappa) = \rho_e \mu_{fo}^\kappa. \quad (\text{from } (\mu\text{-fe}))$$

It follows that

$$\mu_{fe}^{**} \equiv \lim_{\kappa \rightarrow \infty} \kappa \mu_{fe}^\kappa = \frac{\rho_e \mu_{fo}^*}{\lambda_f \mu_{hn}^* + \lambda_s \mu_{fn}^*}.$$

4. Suppose  $\mu_{fo}^* = 0$  (Case A): for every  $\kappa$ ,

$$\kappa(\lambda_f \mu_{lo}^\kappa + \lambda_s \mu_{fe}^\kappa) \mu_{fn}^\kappa = \kappa \lambda_f \mu_{hn}^\kappa \mu_{fo}^\kappa + \rho_e \mu_{fo}^\kappa. \quad (\text{from } (\mu\text{-fo}))$$

It follows from the convergence of  $\kappa \mu_{lo}^\kappa$  and  $\kappa \mu_{fe}^\kappa$  in Case A that

$$\mu_{fo}^{**} \equiv \lim_{\kappa \rightarrow \infty} \kappa \mu_{fo}^\kappa = \lim_{\kappa \rightarrow \infty} \frac{(\lambda_f (\kappa \mu_{lo}^\kappa) + \lambda_s (\kappa \mu_{fe}^\kappa)) \mu_{fn}^\kappa - \rho_e \mu_{fo}^\kappa}{\lambda_f \mu_{hn}^\kappa} = \frac{(\lambda_f \mu_{lo}^{**} + \lambda_s \mu_{fe}^{**}) \mu_{fn}^*}{\lambda_f \mu_{hn}^*}.$$

5. Suppose  $\mu_{fn}^* = 0$  (Case C): for every  $\kappa$ ,

$$\mu_{hn}^\kappa \mu_{fo}^\kappa + \mu_{hn}^\kappa \mu_{fe}^\kappa = \mu_{lo}^\kappa \mu_{fn}^\kappa. \quad (\text{from } (\mu\text{-fn}))$$

As  $\mu_{lo}^\kappa > 0$  (Lemma 1), we have

$$\kappa \mu_{fn}^\kappa = \frac{\kappa \mu_{hn}^\kappa (\mu_{fo}^\kappa + \mu_{fe}^\kappa)}{\mu_{lo}^\kappa}. \quad (\text{S.3})$$

It follows from the convergences of  $\kappa \mu_{hn}^\kappa$  that

$$\mu_{fn}^{**} \equiv \lim_{\kappa \rightarrow \infty} \kappa \mu_{fn}^\kappa = \lim_{\kappa \rightarrow \infty} \frac{\kappa \mu_{hn}^\kappa (\mu_{fo}^\kappa + \mu_{fe}^\kappa)}{\mu_{lo}^\kappa} = \frac{\mu_{hn}^{**} (\mu_{fo}^* + \mu_{fe}^*)}{\mu_{lo}^*} > 0. \quad (\text{S.4})$$

■

**Lemma S.2.** *For any  $i \in \mathcal{T}$ , if  $\mu_i^* > 0$ , then  $\mu_i^{**} \equiv \lim_{\kappa \rightarrow \infty} \kappa(\mu_i^\kappa - \mu_i^*)$  exists in  $\mathbb{R}$ .*

**(Proof)**

- Case A ( $n_a < n_h$ ): Only  $\mu_{ho}^*, \mu_{fn}^*, \mu_{ln}^*$  are strictly positive. As  $\kappa \rightarrow \infty$ ,

$$\kappa(\mu_{ho}^\kappa - \mu_{ho}^*) = \kappa(n_a - \mu_{lo}^\kappa - \mu_{fo}^\kappa - \mu_{fe}^\kappa) - \kappa(n_a - \mu_{lo}^* - \mu_{fo}^* - \mu_{fe}^*) \rightarrow -\mu_{lo}^{**} - \mu_{fo}^{**} - \mu_{fe}^{**},$$

where the convergence of  $\kappa \mu_{lo}^\kappa$ ,  $\kappa \mu_{fo}^\kappa$ , and  $\kappa \mu_{fe}^\kappa$  holds by Lemma S.1.

We similarly find the convergence speed for  $\mu_{fn}^\kappa$  and  $\mu_{ln}^\kappa$ :

$$\begin{aligned} \kappa(\mu_{fn}^\kappa - \mu_{fn}^*) &= \kappa(n_f - \mu_{fo}^\kappa - \mu_{fe}^\kappa) - \kappa(n_f - \mu_{fo}^* - \mu_{fe}^*) \rightarrow -\mu_{fo}^{**} - \mu_{fe}^{**}, \quad \text{and} \\ \kappa(\mu_{ln}^\kappa - \mu_{ln}^*) &= \kappa(n_l - \mu_{lo}^\kappa) - \kappa(n_l - \mu_{lo}^*) \rightarrow -\mu_{lo}^{**}. \end{aligned}$$

- Case B ( $n_h < n_a < n_h + n_f$ ):

Only  $\mu_{ho}^*, \mu_{fo}^*, \mu_{ln}^*$ , and  $\mu_{fn}^*$  are strictly positive. As  $\kappa \rightarrow \infty$ ,

$$\begin{aligned}
\kappa(\mu_{ho}^\kappa - \mu_{ho}^*) &= \kappa(n_h - \mu_{hn}^\kappa) - \kappa(n_h - \mu_{hn}^*) \rightarrow -\mu_{hn}^{**}, \\
\kappa(\mu_{ln}^\kappa - \mu_{ln}^*) &= \kappa(n_l - \mu_{lo}^\kappa) - \kappa(n_l - \mu_{lo}^*) \rightarrow -\mu_{lo}^{**}, \\
\kappa(\mu_{fo}^\kappa - \mu_{fo}^*) &= \kappa(\mu_{fo}^\kappa - (n_a - n_h)) = -\kappa\mu_{lo}^\kappa - \kappa\mu_{fe}^\kappa - \kappa(\mu_{ho}^\kappa - n_h) \\
&\rightarrow -\mu_{lo}^{**} - \mu_{fe}^{**} + \mu_{hn}^{**}, \quad \text{and} \\
\kappa(\mu_{fn}^\kappa - \mu_{fn}^*) &= \kappa(\mu_{fn}^\kappa - (n_f - n_a + n_h)) = -\kappa\mu_{fe}^\kappa - \kappa(\mu_{fo}^\kappa - (n_a - n_h)) \\
&\rightarrow -\mu_{fe}^{**} + (\mu_{lo}^{**} + \mu_{fe}^{**} - \mu_{hn}^{**}).
\end{aligned}$$

- Case C ( $n_h + n_f < n_a$ ): We have  $\mu_{ho}^*, \mu_{lo}^*, \mu_{ln}^*, \mu_{fo}^*$ , and  $\mu_{fe}^*$  that are strictly positive. The proof for the first three types are similar to the previous cases: as  $\kappa \rightarrow \infty$ ,

$$\begin{aligned}
\kappa(\mu_{ho}^\kappa - \mu_{ho}^*) &= \kappa(n_h - \mu_{hn}^\kappa) - \kappa(n_h - \mu_{hn}^*) \rightarrow -\mu_{hn}^{**}, \\
\kappa(\mu_{lo}^\kappa - \mu_{lo}^*) &= \kappa(\mu_{lo}^\kappa - (n_a - n_h - n_f)) = -\kappa(\mu_{fo}^\kappa + \mu_{fe}^\kappa - n_f) - \kappa(\mu_{ho}^\kappa - n_h) \\
&\rightarrow -\mu_{fn}^{**} + \mu_{hn}^{**}, \tag{S.5}
\end{aligned}$$

$$\kappa(\mu_{ln}^\kappa - \mu_{ln}^*) = \kappa(n_l - \mu_{lo}^\kappa) - \kappa(n_l - \mu_{lo}^*) \rightarrow -\mu_{lo}^{**} = \mu_{fn}^{**} - \mu_{hn}^{**}. \tag{S.6}$$

It remains to show the convergence speed for  $\mu_{fo}^\kappa$  and  $\mu_{fe}^\kappa$ . On the one hand, from ( $\mu$ -fe) and the convergence of  $\mu_{fe}^\kappa$ ,  $\mu_{fo}^\kappa$ ,  $\kappa\mu_{hn}^\kappa$ , and  $\kappa\mu_{fn}^\kappa$ , we have

$$\kappa(\lambda_f \mu_{hn}^\kappa + \lambda_s \mu_{fn}^\kappa) \mu_{fe}^\kappa = \rho_e \mu_{fo}^\kappa \quad \text{and} \quad (\lambda_f \mu_{hn}^{**} + \lambda_s \mu_{fn}^{**}) \mu_{fe}^* = \rho_e \mu_{fo}^*.$$

Let

$$\phi^\kappa \equiv \kappa(\lambda_f \mu_{hn}^\kappa + \lambda_s \mu_{fn}^\kappa), \quad \text{and} \quad \phi^{**} \equiv \lambda_f \mu_{hn}^{**} + \lambda_s \mu_{fn}^{**}.$$

Then,

$$\rho_e \kappa(\mu_{fo}^\kappa - \mu_{fo}^*) = \phi^\kappa \kappa \mu_{fe}^\kappa - \phi^{**} \kappa \mu_{fe}^* = \kappa(\phi^\kappa - \phi^{**}) \mu_{fe}^\kappa + \phi^{**} \kappa(\mu_{fe}^\kappa - \mu_{fe}^*). \tag{S.7}$$

On the other hand, from  $\mu_{fn}^\kappa + \mu_{fo}^\kappa + \mu_{fe}^\kappa = n_f$  and  $\mu_{fo}^* + \mu_{fe}^* = n_f$ , we have

$$\kappa(\mu_{fo}^\kappa - \mu_{fo}^*) + \kappa(\mu_{fe}^\kappa - \mu_{fe}^*) = -\kappa \mu_{fn}^\kappa. \tag{S.8}$$

By summarizing (S.7) and (S.8), for every  $\kappa$ ,

$$\begin{bmatrix} \kappa(\mu_{fo}^\kappa - \mu_{fo}^*) \\ \kappa(\mu_{fe}^\kappa - \mu_{fe}^*) \end{bmatrix} = \begin{bmatrix} 1 & 1 \\ \rho_e & -\phi^{**} \end{bmatrix}^{-1} \begin{bmatrix} -\kappa\mu_{fn}^\kappa \\ \kappa(\phi^\kappa - \phi^{**})\mu_{fe}^\kappa \end{bmatrix},$$

where the inverse matrix is well-defined because  $\phi^{**} > 0$  (see (S.2) and (S.4)). Note that  $\kappa\mu_{fn}^\kappa$  and  $\mu_{fe}^\kappa$  converge (see (S.4) and Lemma 5). It remains to prove that

$$\kappa(\phi^\kappa - \phi^{**}) = \lambda_f \kappa(\kappa\mu_{hn}^\kappa - \mu_{hn}^{**}) + \lambda_s \kappa(\kappa\mu_{fn}^\kappa - \mu_{fn}^{**}) \quad \text{converges as } \kappa \rightarrow \infty.$$

First, from (S.1), (S.2),  $\mu_{hn}^* = 0$ , and  $\mu_{fo}^* + \mu_{fe}^* = n_f$ ,<sup>1</sup> we have

$$\kappa(\kappa\mu_{hn}^\kappa - \mu_{hn}^{**}) = \frac{\rho_u \kappa \mu_{ln}^\kappa - \rho_d \kappa \mu_{hn}^\kappa}{\lambda_c \mu_{lo}^\kappa + \lambda_f (\mu_{fo}^\kappa + \mu_{fe}^\kappa)} - \frac{\rho_u (\kappa \mu_{ln}^*)}{\lambda_c \mu_{lo}^* + \lambda_f n_f}.$$

To ease expositions, let  $A^\kappa$  and  $A^*$  denote the denominators in the above equation. Then,

$$\begin{aligned} \kappa(\kappa\mu_{hn}^\kappa - \mu_{hn}^{**}) &= \frac{\rho_u \kappa \mu_{ln}^\kappa - \rho_d \kappa \mu_{hn}^\kappa}{A^\kappa} - \frac{\rho_u \kappa \mu_{ln}^*}{A^*} \\ &= \frac{\rho_u \kappa (\mu_{ln}^\kappa - \mu_{ln}^*) - \rho_d \kappa \mu_{hn}^\kappa}{A^\kappa} + \rho_u \mu_{ln}^* \kappa \left( \frac{1}{A^\kappa} - \frac{1}{A^*} \right) \\ &= \frac{\rho_u \kappa (\mu_{ln}^\kappa - \mu_{ln}^*) - \rho_d \kappa \mu_{hn}^\kappa}{A^\kappa} - \rho_u \mu_{ln}^* \frac{\lambda_c \kappa (\mu_{lo}^\kappa - \mu_{lo}^*) - \lambda_f \kappa \mu_{fn}^\kappa}{A^\kappa A^*}, \end{aligned} \quad (\text{S.9})$$

which converges by (S.2), (S.4), (S.5), and (S.6).

Second, from (S.3), (S.4), and  $\mu_{fo}^* + \mu_{fe}^* = n_f$ , we have

$$\kappa(\kappa\mu_{fn}^\kappa - \mu_{fn}^{**}) = \frac{\kappa \mu_{hn}^\kappa \kappa (\mu_{fo}^\kappa + \mu_{fe}^\kappa)}{\mu_{lo}^\kappa} - \frac{\mu_{hn}^{**} \kappa n_f}{\mu_{lo}^*}.$$

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<sup>1</sup>Recall that we are considering Case C ( $n_h + n_f < n_a$ ).

Then,

$$\begin{aligned}
\kappa(\kappa\mu_{fn}^\kappa - \mu_{fn}^{**}) &= \frac{\kappa\mu_{hn}^\kappa\kappa(\mu_{fo}^\kappa + \mu_{fe}^\kappa - n_f)}{\mu_{lo}^\kappa} + \frac{\kappa^2\mu_{hn}^\kappa n_f}{\mu_{lo}^\kappa} - \frac{\kappa\mu_{hn}^{**}n_f}{\mu_{lo}^*} \\
&= -\frac{(\kappa\mu_{hn}^\kappa)(\kappa\mu_{fn}^\kappa)}{\mu_{lo}^\kappa} + \frac{\kappa(\kappa\mu_{hn}^\kappa - \mu_{hn}^{**})n_f}{\mu_{lo}^\kappa} + \frac{\kappa\mu_{hn}^{**}n_f}{\mu_{lo}^\kappa} - \frac{\kappa\mu_{hn}^{**}n_f}{\mu_{lo}^*} \\
&= -\frac{(\kappa\mu_{hn}^\kappa)(\kappa\mu_{fn}^\kappa)}{\mu_{lo}^\kappa} + \frac{\kappa(\kappa\mu_{hn}^\kappa - \mu_{hn}^{**})n_f}{\mu_{lo}^\kappa} - \frac{\mu_{hn}^{**}n_f\kappa(\mu_{lo}^\kappa - \mu_{lo}^*)}{\mu_{lo}^\kappa\mu_{lo}^*},
\end{aligned}$$

which converges by (S.2), (S.4), (S.5), and (S.9). ■

## S.2 Model Statistics

We provide closed-form expressions of model statistics: the corporations' and PE funds' average time to sell assets and the PME.

### S.2.1 Average time to sell

First, consider the path of a *lo*-type corporation in a steady-state equilibrium. This corporation can sell its asset upon meeting either a corporate buyer (*hn*) or a fund buyer (*fn*). Each kind of meeting arrives with Poisson rate  $\lambda_c\mu_{hn}$  or  $\lambda_f\mu_{fn}$ . The time until the first meeting of each kind, denoted by  $\tau_{lo-hn}$  and  $\tau_{lo-fn}$ , follows the exponential distributions. Thus, the time until selling  $\tau_{sc} \equiv \min\{\tau_{lo-hn}, \tau_{lo-fn}\}$  follows an exponential distribution with parameter  $\lambda_c\mu_{hn} + \lambda_f\mu_{fn}$ :

$$E[\tau_{sc}] = \frac{1}{\lambda_c\mu_{hn} + \lambda_f\mu_{fn}}.$$

Second, consider the path of a *fo*-type PE fund in a steady-state equilibrium. The fund sells its asset before receiving a liquidity shock to a corporate buyer (*hn*), or receives a liquidity shock and enters the exit phase (after which it can sell to either a corporate buyer (*hn*) or a fund buyer (*fn*)). We denote by  $\tau_{fo}$  this period for which a fund maintain its type as *fo*. The time  $\tau_{fo}$  follows an exponential distribution with parameter  $\lambda_f\mu_{hn} + \rho_e$ :

$$E[\tau_{fo}] = \frac{1}{\lambda_f\mu_{hn} + \rho_e}.$$

Finally, we evaluate the path of an *fe* type fund (an outcome of an *fo* type fund receiving a liquidity shock before meeting a corporate buyer with probability  $\frac{\rho_e}{\lambda_f\mu_{hn} + \rho_e}$ ). The *fe* type

fund maintains its type until it sells its portfolio asset either to a corporate buyer ( $hn$ ) or a fund buyer ( $fn$ ). Thus, the fund maintains its type for the time period  $\tau_{fe}$ , which follows an exponential distribution with parameter  $\lambda_f\mu_{hn} + \lambda_s\mu_{fn}$ :

$$E[\tau_{fe}] = \frac{1}{\lambda_f\mu_{hn} + \lambda_s\mu_{fn}}.$$

As a result, the overall expected time for a PE fund to sell an asset is:

$$E[\tau_{sf}] = \frac{1}{\lambda_f\mu_{hn} + \rho_e} + \frac{\rho_e}{\lambda_f\mu_{hn} + \rho_e} \left( \frac{1}{\lambda_f\mu_{hn} + \lambda_s\mu_{fn}} \right).$$

### S.2.2 Public Market Equivalent (PME)

Consider a PE fund that does not hold an asset in a steady-state equilibrium. The fund takes  $\tau_b$  period of time until purchasing an asset at a price of  $P_b$  and takes  $\tau_s$  period of time (after purchasing) until selling the asset at a price  $P_s$ . Let  $u(t) \in \{u_f, u_e\}$  denote the payoff flow while holding the asset at  $t \in [0, \tau_s]$ .

We modify Sorensen and Jagannathan (2015)'s definition of PME in discrete time with a stochastic discount. For our case of continuous time and deterministic discount, we define PME as

$$PME \equiv \frac{\text{Present value of distributions to fund investors}}{\text{Present value of capital calls made by fund investors}} = \frac{PV_{\text{dist}}}{PV_{\text{calls}}},$$

where

$$PV_{\text{dist}} \equiv E \left[ e^{-r\tau_b} \int_0^{\tau_s} e^{-rt} u(t) dt + e^{-r\tau_s} P_s \right],$$

$$PV_{\text{calls}} \equiv PV_{\text{purchasing price}} + PV_{\text{management fees}} = E [P_b e^{-r\tau_b}] + E \left[ (fP_b) \int_0^{\tau_b + \tau_s} e^{-rt} dt \right].$$

The management fees are paid retrospectively, as if the flow of fees which equals a fraction of the fund size (i.e.,  $fP_b$ ) is paid throughout the fund's lifetime. For calibration, we set  $f \simeq 2\%$  based on Metrick and Yasuda (2010), which finds that management fees are usually 2% of committed capital and paid from the inception of a fund until its liquidation. For discount rate  $r$ , Kaplan and Schoar (2005) use the return on the S&P 500, whereas we use our estimate of the same.

First, we obtain the closed-form expression of  $PV_{\text{dist}}$ . Since the time to purchase,  $\tau_b$ , is

independent of the time to sell  $\tau_s$  (post-purchase) and the selling price  $P_s$ ,

$$PV_{\text{dist}} = E[e^{-r\tau_b}] E\left[\int_0^{\tau_s} e^{-rt} u(t) dt + e^{-r\tau_s} P_s\right].$$

A purchase of an asset occurs on meeting a corporate seller or a fund at the exit phase, whichever happens first ( $\tau_b \equiv \min\{\tau_{lo-fn}, \tau_{fe-fn}\}$ ).  $\tau_b$  follows an exponential distribution with parameter  $\lambda_f \mu_{lo} + \lambda_s \mu_{fe}$ . As such,

$$E[e^{-r\tau_b}] = \frac{\lambda_f \mu_{lo} + \lambda_s \mu_{fe}}{\lambda_f \mu_{lo} + \lambda_s \mu_{fe} + r}.$$

The fund can sell either (i) before receiving a liquidity shock to a corporate buyer, or (ii) after receiving a liquidity shock to either a corporate buyer or a fund buyer. The expected continuation payoff, upon receiving a liquidity shock before selling an asset, is

$$V_e \equiv E\left[u_e \left(\int_0^{\tau_e} e^{-rt} dt\right) + e^{-r\tau_e} P_e\right],$$

where  $\tau_e$  denotes the time that the fund remains as type  $fe$ , and  $P_e$  denotes the selling price. Note that  $\tau_e \equiv \min\{\tau_{fe-hn}, \tau_{fe-fn}\}$  follows an exponential distribution with parameter  $\lambda_f \mu_{hn} + \lambda_s \mu_{fn}$ . The probability of selling to a corporate buyer  $\frac{\lambda_f \mu_{hn}}{\lambda_f \mu_{hn} + \lambda_s \mu_{fn}}$  is independent of the selling time  $\tau_e$ . Thus

$$\begin{aligned} V_e &= \frac{u_e}{\lambda_f \mu_{hn} + \lambda_s \mu_{fn} + r} + \frac{\lambda_f \mu_{hn} + \lambda_s \mu_{fn}}{\lambda_f \mu_{hn} + \lambda_s \mu_{fn} + r} \frac{\lambda_f \mu_{hn} P_{fe-hn} + \lambda_s \mu_{fn} P_{fe-fn}}{\lambda_f \mu_{hn} + \lambda_s \mu_{fn}} \\ &= \frac{u_e + \lambda_f \mu_{hn} P_{fe-hn} + \lambda_s \mu_{fn} P_{fe-fn}}{\lambda_f \mu_{hn} + \lambda_s \mu_{fn} + r}. \end{aligned}$$

Similarly, an  $fo$  type fund receives a payoff flow  $u_f$  during a lifetime spanning  $\tau_{fo} \equiv \min\{\tau_{fo-hn}, \tau_e\}$ . Eventually, the fund either sells its asset to a corporate buyer at price  $P_{fo-hn}$  or receives a liquidity shock and a continuation payoff  $V_e$ . Thus,

$$E\left[\int_0^{\tau_s} e^{-rt} u(t) dt + e^{-r\tau_s} P_s\right] = \frac{u_f + \lambda_f \mu_{hn} P_{fo-hn} + \rho_e V_e}{\lambda_f \mu_{hn} + \rho_e + r}.$$

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<sup>2</sup>We use (i)  $\int_0^{\bar{t}} e^{-rt} dt = -\frac{e^{-rt}}{r} \Big|_0^{\bar{t}} = \frac{1-e^{-r\bar{t}}}{r}$ , (ii) for  $x \sim \exp(\alpha)$ ,  $E[e^{-rx}] = \int_0^\infty e^{-rx} \alpha e^{-\alpha x} dx = \frac{\alpha}{\alpha+r}$ , and (iii) for  $x \sim \exp(\alpha)$ ,  $\int_0^x e^{-rt} dt = E\left[\frac{1-e^{-rx}}{r}\right] = \frac{1}{\alpha+r}$ .



It follows that

$$PV_{\text{dist}} = \left( \frac{\lambda_f \mu_{lo} + \lambda_s \mu_{fe}}{\lambda_f \mu_{lo} + \lambda_s \mu_{fe} + r} \right) \left( \frac{u_f + \lambda_f \mu_{hn} P_{fo-hn} + \rho_e \left( \frac{u_e + \lambda_f \mu_{hn} P_{fe-hn} + \lambda_s \mu_{fn} P_{fe-fn}}{\lambda_f \mu_{hn} + \lambda_s \mu_{fn} + r} \right)}{\lambda_f \mu_{hn} + \rho_e + r} \right).$$

Second, we find the closed-form expression of  $PV_{\text{calls}}$ . The time taken to buy  $\tau_b$ , the time taken to sell  $\tau_s$ , and the event of purchasing from a low-type corporation, rather than an exiting fund, are all independent from each other. Thus,

$$PV_{\text{calls}} = E[P_b] E[e^{-r\tau_b}] + E[(fP_b)] E \left[ \int_0^{\tau_b + \tau_s} e^{-rt} dt \right],$$

where

$$\begin{aligned} E \left[ \int_0^{\tau_b + \tau_s} e^{-rt} dt \right] &= E \left[ \int_0^{\tau_b} e^{-rt} dt \right] + E \left[ \int_{\tau_b}^{\tau_b + \tau_s} e^{-rt} dt \right] \\ &= E \left[ \int_0^{\tau_b} e^{-rt} dt \right] + E[e^{-r\tau_b}] E \left[ \int_0^{\tau_s} e^{-rt} dt \right]. \end{aligned}$$

Note that

$$\begin{aligned} E[P_b] &= \frac{\lambda_f \mu_{lo} P_{lo-fn} + \lambda_s \mu_{fe} P_{fe-fn}}{\lambda_f \mu_{lo} + \lambda_s \mu_{fe}}, \\ E[e^{-r\tau_b}] &= \frac{\lambda_f \mu_{lo} + \lambda_s \mu_{fe}}{\lambda_f \mu_{lo} + \lambda_s \mu_{fe} + r}, \quad \text{and} \\ E \left[ \int_0^{\tau_b} e^{-rt} dt \right] &= \frac{1}{\lambda_f \mu_{lo} + \lambda_s \mu_{fe} + r}. \end{aligned}$$

Last, recall that a fund's type remains  $fo$  or  $fe$  for the time period  $\tau_{fo} \equiv \min\{\tau_{fo-hn}, \tau_e\}$  or  $\tau_e \equiv \min\{\tau_{fe-hn}, \tau_{fe-fn}\}$ , respectively. Then,

$$\begin{aligned} E \left[ \int_0^{\tau_s} e^{-rt} dt \right] &= E \left[ \int_0^{\tau_{fo}} e^{-rt} dt \right] + E[\mathbf{1}_{\tau_{fo}=\tau_e}] E[e^{-r\tau_{fo}}] E \left[ \int_0^{\tau_e} e^{-rt} dt \right] \\ &= \frac{1}{\lambda_f \mu_{hn} + \rho_e + r} + \frac{\rho_e}{\lambda_f \mu_{hn} + \rho_e} \frac{\lambda_f \mu_{hn} + \rho_e}{\lambda_f \mu_{hn} + \rho_e + r} \frac{1}{\lambda_f \mu_{hn} + \lambda_s \mu_{fn} + r}. \end{aligned}$$

It follows that

$$PV_{\text{calls}} = \frac{\lambda_f \mu_{lo} P_{lo-fn} + \lambda_s \mu_{fe} P_{fe-fn}}{\lambda_f \mu_{lo} + \lambda_s \mu_{fe} + r} \left( 1 + f \left( \frac{1}{\lambda_f \mu_{lo} + \lambda_s \mu_{fe}} + \frac{1 + \rho_e \left( \frac{1}{\lambda_f \mu_{hn} + \lambda_s \mu_{fn} + r} \right)}{\lambda_f \mu_{hn} + \rho_e + r} \right) \right).$$

### S.3 Various Estimates of the Time to Sell

A sale of a private firm consists of two major processes: the preparation and the listing-to-sale process. The preparation takes less time if a firm already has high-quality accounting and information systems, which is the case of PE-backed firms (Kaplan and Stromberg (2009)). The preparation for PE-backed firms takes an average of 2 months, while other firms need an average of 6 months (see the upper part of Table S.1). The listing-to-sale process takes about 9 months for various selling agents (see the lower part of Table S.1). We set the total time for selling a firm as 11 months for PE funds and 15 months for corporations.

Ave. Time Taken	Source
<b>For preparations</b>	
1-6 months	<a href="https://www.highrockpartners.com/how-long-does-it-take-to-sell-a-company/">https://www.highrockpartners.com/how-long-does-it-take-to-sell-a-company/</a>
12 months	<a href="https://www.businessinsider.com/11-stages-of-selling-a-company-2011-4">https://www.businessinsider.com/11-stages-of-selling-a-company-2011-4</a>
<b>From listing to sale</b>	
6-9 months	<a href="https://www.mabusinessbrokers.com/blog/how-long-does-it-take-to-sell-a-business">https://www.mabusinessbrokers.com/blog/how-long-does-it-take-to-sell-a-business</a>
9 months	<a href="https://www.exitadviser.com/seller-status.aspx?id=long-does-take-sell">https://www.exitadviser.com/seller-status.aspx?id=long-does-take-sell</a>
9 months	<a href="https://www.allbusiness.com/how-long-does-it-take-to-sell-a-business-2-6592268-1.html">https://www.allbusiness.com/how-long-does-it-take-to-sell-a-business-2-6592268-1.html</a>
12 months	<a href="https://www.businessinsider.com/11-stages-of-selling-a-company-2011-4">https://www.businessinsider.com/11-stages-of-selling-a-company-2011-4</a>
9 months	<a href="https://www.moorestephens.co.uk/msuk/moore-stephens-south/news/july-2017-(1)/how-long-does-it-take-to-sell-a-small-business">https://www.moorestephens.co.uk/msuk/moore-stephens-south/news/july-2017-(1)/how-long-does-it-take-to-sell-a-small-business</a>
9 months	<a href="https://www.tvba.co.uk/article/how-long-does-it-take-to-sell-a-company">https://www.tvba.co.uk/article/how-long-does-it-take-to-sell-a-company</a>
6-9 months	<a href="https://www.simonscottcmc.co.uk/blog/long-take-sell-business/">https://www.simonscottcmc.co.uk/blog/long-take-sell-business/</a>
10 months	<a href="https://www.ibgbusiness.com/tips-sell-business-long-take-sell-business/">https://www.ibgbusiness.com/tips-sell-business-long-take-sell-business/</a>
10 months	<a href="https://www.highrockpartners.com/how-long-does-it-take-to-sell-a-company/">https://www.highrockpartners.com/how-long-does-it-take-to-sell-a-company/</a>

Table S.1: Estimated time to sell a firm

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