

## Quick Start for using a Statistical PERT® Normal Edition Excel spreadsheet

1/2/2020

Using a Statistical PERT® spreadsheet is easy! First, [download the Statistical PERT® Normal Edition example workbook for Microsoft Excel](#), and then use this **Quick Start** to understand the basics behind using and modifying your SPERT® spreadsheet.

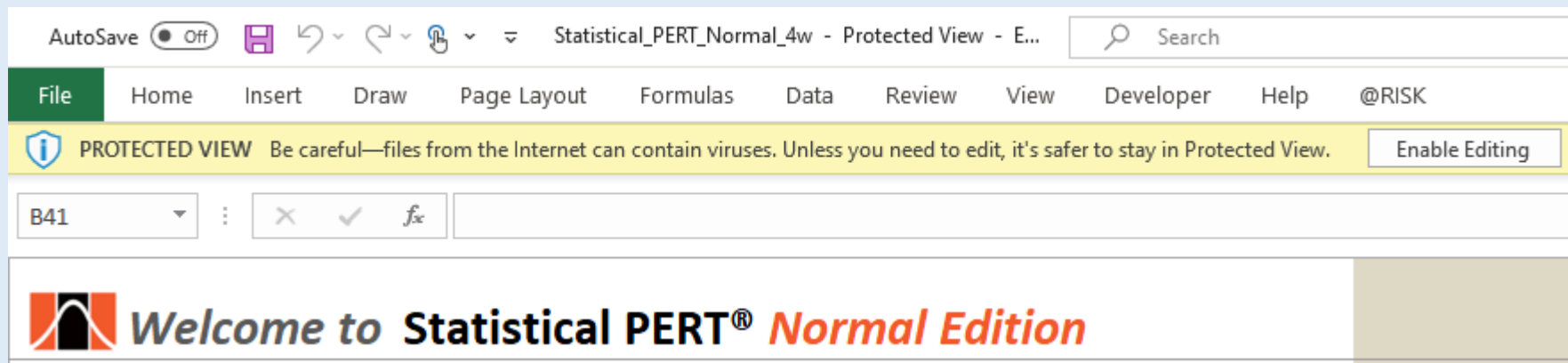
This Quick Start was created from the [Version 4.0 Statistical PERT® Normal Edition example workbook](#). Statistical PERT spreadsheets follow the same, basic structure and 3-step estimation process:

- 1) Create a 3-point estimate (minimum, most likely, maximum) for any uncertainty that has bell-shaped (normally distributed) risk properties
- 2) Render a subjective judgment about *how likely* is the uncertainty's most likely outcome
- 3) Select any probabilistic planning estimate, or make a risk-based forecast using SPERT-created estimates

Before you download the **Statistical PERT® Normal Edition** example workbook or template from <https://www.statisticalpert.com>, be sure you have Microsoft Excel installed on your computer. You must be running Microsoft Excel 2010, Excel 2013, Excel 2016, Excel 2019 or Office 365. **Statistical PERT is not compatible with Excel Online, Google Sheets, or other spreadsheet software programs.**

Statistical PERT also works on smartphones like the Apple iPhone or any Android-based smartphone – just download the free Microsoft Excel phone app for your iPhone or Android device. Then, either use a full-featured SPERT download on your mobile device, or [download SPERT® Mobile](#) to use a special, simplified version of Statistical PERT® Normal Edition made especially for the small screen size of mobile devices.

When you first open a downloaded SPERT file from the Internet, the spreadsheet opens to the **Welcome!** tab. Excel may prompt you with a Protected View notice. To use Statistical PERT, you must press the **Enable Editing** button. (You can run your computer's virus-scanner, firstly, if you wish).



## **Important Note for using Statistical PERT® Normal Edition Version 4 (and later)**

Version 4 of Statistical PERT® Normal Edition includes a new worksheet (**SPERT® Normal MC Simulation** tab) that uses Monte Carlo simulation to perform 10,000 trials of a single, random variable. Depending on an application-level setting in your version of Excel, Excel may re-simulate 10,000 trials every time any cell is altered on any worksheet. This action may noticeably slow down the performance of all Statistical PERT worksheets, even those worksheets that do not use Monte Carlo simulation.

To improve the performance of all Statistical PERT® Normal Edition Version 4 (and later) worksheets, change Excel's formula calculation option to **Automatic Except for Data Tables**. This is an application-level setting—not a file setting—and so you may have to change this setting again if you or another user changes this setting back to **Automatic**.

To make this setting change, do the following:

- 1) On the Excel Ribbon, identify for the "Calculation" group under the "Formulas" menu selection
- 2) Click the "Calculation Options" button
- 3) Select "**Automatic Except for Data Tables**" to increase the speed and calculation performance of all Version 4 SPERT worksheets

Alternatively, if you do not want or need the Monte Carlo simulation worksheet (**SPERT® Normal MC Simulation** tab), you can simply delete this entire worksheet. Deleting the SPERT® Normal MC Simulation worksheet will have no impact to the rest of the worksheets in the Statistical PERT Normal Edition spreadsheet file.

### **TL;DR**

On the Excel Ribbon, look for the "Calculation" group under the "Formulas" menu selection. Then, click the "Calculation Options" button and select "**Automatic Except for Data Tables**" to increase the speed and calculation performance of all Version 4 Statistical PERT® Normal Edition worksheets.

Or, simply delete the **SPERT® Normal MC Simulation** worksheet from this Excel workbook.

## Using the *Super Simple SPERT®* worksheet

The **Super Simple SPERT®** worksheet is the fastest way to learn how Statistical PERT works. To begin, think of an uncertainty that has bell-shaped risk properties. That is, think of an uncertainty that has an improbable minimum value, an improbable maximum value, and a most likely value that lies close to the middle between the minimum and maximum values you chose. Enter your *minimum*, *most likely* and *maximum* values in cells C3:C5, respectively.



In cell C6, see if there is a green checkmark. If so, you've correctly entered a 3-point estimate in the right order.

In cell C7, see if the light indicator is green or yellow. If so, your 3-point estimate is indicative of an uncertainty with bell-shaped risk properties.

In cell C9, choose a subjective judgment from the dropdown list that best represents *HOW LIKELY* is the most likely outcome you specified in cell C4. If this is an uncertainty you are very familiar with, you might select "High Confidence" (or something similar), but if this is an uncertainty you are not familiar with, you might choose "Low Confidence" (or something similar). Your choice will influence the implied, bell-shaped probability curve shown in cell C10, and the SPERT probabilistic estimate in cell C16.

Choose a *planning estimate* in cell C12. A *planning estimate* is any value of interest between your minimum and maximum point-estimates. Once you enter a planning estimate, SPERT will calculate (in cells B14, C14 and D14) the probability of the uncertainty's true value being **equal to** or **less than** your planning estimate, and the probability of the uncertainty's true value being **greater than** your planning estimate.

Choose any probability between 1% and 99% and enter it in cell C15. SPERT will calculate an estimate in cell C16 that will be **equal to** or **greater than** the uncertainty's true value with the probability of occurrence you specified in cell C15 (*when "Show Left-Side Area" is chosen in cell C13; if "Show Right-Side Area" is selected in cell C13, then the uncertainty's true value will exceed the SPERT estimate with the probability of occurrence you specified in cell C15*).

	A	B	C	D	E	F	G	H	I	J	K
1	 <b>Statistical PERT® (SPERT®) Normal Edition Super Simple SPERT®</b> <a href="#">Click for help</a>										
2	Think about an uncertain outcome. Then, fill-in the yellow cells, below:										
3	Enter your uncertainty's minimum value →		50	What's the minimum possible value or outcome for your uncertainty?							
4	Enter your uncertainty's most likely value →		100	What's the most-likely-to-occur value or outcome for your uncertainty?							
5	Enter your uncertainty's maximum value →		150	What's the maximum possible value or outcome for your uncertainty?							
6	Validate your values →		✓	See a green checkmark? Keep going! See a yellow exclamation mark? Check your 3-point entry to see if it's correct.							
7	Check if this is a bell-shaped uncertainty →		●	See a green or yellow light? Keep going! See a red light? SPERT won't work well for this estimate scenario.							
9	How confident are you in the most likely outcome? →		Medium confidence	Render a subjective judgment (your opinion) about HOW LIKELY the Most Likely outcome really is							
10	Here's your implied, bell-shaped curve →			Based upon your entries, this is how SPERT models your uncertainty using the normal distribution							
12	Enter a planning estimate →		75	Your planning estimate is any interesting number between your minimum and maximum estimates							
13	Choose either the left- or right-side area →		Show Left-Side Area	You can obtain SPERT estimates from either the left- or right-side area of the bell-curve							
14	Your planning estimate of 75 is greater than 11% of all possible outcomes →		11%	89% of all possible outcomes exceed your planning estimate of 75							
15	Enter any percentage between 1% and 99% →		50%	Below, SPERT will calculate an estimate for you							
16	The SPERT estimate of 100 is greater than 50% of all possible outcomes →		100	50% of all possible outcomes exceed the SPERT estimate of 100							

## Using the **SPERT® Normal Edition Example Workbook** to estimate task duration, expenses, revenue, agile development & more.

To create probabilistic estimates for bell-shaped uncertainties like task duration, expenses, revenue, agile sprints, event attendance, and more, select:

- **SPERT® Normal for Beginners** to learn how to use Statistical PERT
- **SPERT® Normal (1-Point entry)** to auto-generate three-point estimates using just a **single, one-point estimate** for each uncertainty
- **SPERT® Normal (3-Point entry)** to manually enter **three-point estimates (minimum, most likely, maximum)** for each uncertainty
- **SPERT® Normal (Mixed entry)** to use a **mixed approach** for creating three-point estimates for each uncertainty
- **SPERT® Normal (Agile Forecast)** to create a **release date** forecast for agile software development
- **SPERT® Normal (Burnup Chart)** to create an **agile burnup chart** for agile software development

*Note: This Quick Start uses **Version 4.0 of Statistical PERT® Normal Edition**. Statistical PERT example workbooks and templates are occasionally updated, so you may see slight differences between this Quick Start and the SPERT file you are using. However, all Statistical PERT spreadsheets operate similarly, so this Quick Start generally applies to any Statistical PERT® Normal Edition download, Version 2 and higher (not all features are available on older versions of SPERT).*

*If you have downloaded the **Statistical PERT® Beta Edition**, you can find the Quick Start for the Beta Edition [here](#).*

## What's the Difference between the Normal Edition and the Beta Edition of Statistical PERT®?

Both editions of Statistical PERT make estimating uncertain outcomes easy using Microsoft Excel.

### Beta Edition:

- Models a wider range of bell-shaped uncertainties, including very skewed uncertainties, with greater overall accuracy (vs. the Normal Edition)
- Uses ratio scales to estimate the standard deviation and mean
- Uses 290 pre-determined probability curves to fit the best one for a specific uncertainty
- Uses Excel's BETA.DIST, BETA.INV for the beta distribution (plus NORM.DIST and NORM.INV functions where the Central Limit Theorem applies)
- Cannot be easily changed

### Normal Edition:

- Models bell-shaped uncertainties where the underlying uncertain only has mild-to-moderate skewing
- Uses simple formulas that can be easily written into a blank Excel spreadsheet
- Is better supported with [whitepapers, brochures, blog articles](#), and a [Pluralsight training course](#)
- Uses Excel's NORM.DIST, NORM.INV functions for the normal distribution
- Can be easily changed

## Using the **SPERT® Normal (1-Point entry)** worksheet

Examine the annotated screenshot below to learn how to enter **single, 1-point estimates** for each uncertainty into the **Statistical PERT® Normal Edition** worksheet, and how to obtain probabilistic estimates for each uncertainty you enter:

	A	B	C	D	E	F	G	H	I	J	K	M	N	O	P
1	Statistical PERT® (SPERT®) <b>Normal Edition 1-Point Entry</b>											Show Left-Side Area		Show the likelihood that the	
2		-50%	<< Heuristics >>	100%											
3	ID	Minimum	Most Likely	Maximum			PERT Mean	Most Likely Confidence	Curve	Your SD	SPERT SD	Planning Estimate	SPERT Probability	10%	90%
4	1	60	120	240	✓	●	130	Near certainty			13	150	94.2%	114	14

### Step 1

Enter a **single estimate** in cell C4. This worksheet uses **heuristics** to auto-generate minimum and maximum values to create a 3-point estimate for the uncertainty. **You can change the displayed minimum and maximum values** by selecting different heuristic adjustment values in cells B2 and/or D2.

Optionally, **you can overwrite the formulas** in cells B4 and/or D4 to replace the auto-generated value with values you specify.

Be sure you see a green checkmark; it validates your 3-point estimate is in the correct order.

**Green** means no/slight skew. **Yellow** means moderate skew. **Red** means severe skew.

Use SPERT-Beta Edition (not the Normal Edition) for tasks with severe skew.

### Step 2

Choose a subjective term from the dropdown list for **how likely** the most likely outcome really is. Your choice will affect the SPERT-derived standard deviation.

If you know the standard deviation for the uncertainty you're estimating, you can enter it here. Otherwise, SPERT will create a standard deviation for you.

### Step 3 (option 1)

Enter a planning estimate in cell M4 for your uncertainty. In cell N4, see the cumulative probability that your planning estimate will be EQUAL TO or GREATER THAN the uncertainty's true value.

Change your planning estimate to match the probability you want.

### Step 3 (option 2)

Choose a cumulative probability between 1% and 99% by changing cells O3 through T3. Then examine SPERT estimates in columns O through T.

If cell M1 displays "**Show Left-Side Area**," this section will show the likelihood that each SPERT estimate will be EQUAL TO or GREATER THAN the uncertainty's true value. When cell M1 displays "**Show Right-Side Area**," this section shows the likelihood that the uncertainty's true value will EXCEED the SPERT estimate.

**Hint:** Unhide rows 14 through 103 if you need to enter more than 10 uncertainties.

## Using the **SPERT® Normal (3-Point entry)** worksheet

Examine the annotated screenshot below to learn how to enter **3-point estimates** for each uncertainty into the **Statistical PERT® Normal Edition** worksheet, and how to obtain probabilistic estimates for each uncertainty you enter:

	A	B	C	D	E	F	G	H	I	J	K	M	N	O	P		
1	<b>Statistical PERT® (SPERT®) Normal Edition 3-Point Entry</b>											<a href="#">Click for help</a>		<b>Show Left-Side Area</b>		<b>Show the likelihood that the</b>	
2												<b>Planning Estimate</b>		<b>SPERT Probability</b>			
3	<b>ID</b>	<b>Minimum</b>	<b>Most Likely</b>	<b>Maximum</b>			<b>PERT Mean</b>	<b>Most Likely Confidence</b>	<b>Curve</b>	<b>Your SD</b>	<b>SPERT SD</b>			<b>10%</b>	<b>90%</b>		
4	1	60	120	240	✓		130	Near certainty			13	150	94.2%	114	14		

### Step 1

Enter a **3-point estimate** in cells B4, C4 and D4 for the *minimum*, *most likely* and *maximum* point-estimates for the uncertainty.

**Hint:** Unhide rows 14 through 103 if you need to enter more than 10 uncertainties.

Be sure you see a green checkmark; it validates your 3-point estimate is in the correct order.

**Green** means no/slight skew. **Yellow** means moderate skew. **Red** means severe skew.

Use SPERT-Beta Edition (not the Normal Edition) for tasks with severe skew.

### Step 2

Choose a subjective term from the dropdown list for **how likely** the most likely outcome really is. Your choice will affect the SPERT-derived standard deviation.

If you know the standard deviation for the uncertainty you're estimating, you can enter it here. Otherwise, SPERT will create a standard deviation for you.

### Step 3 (option 1)

Enter a planning estimate in cell M4 for your uncertainty. In cell N4, see the cumulative probability that your planning estimate will be EQUAL TO or GREATER THAN the uncertainty's true value.

Change your planning estimate to match the probability you want.

### Step 3 (option 2)


Choose a cumulative probability between 1% and 99% by changing cells O3 through T3. Then examine SPERT estimates in columns O through T.

If cell M1 displays "**Show Left-Side Area**," this section will show the likelihood that each SPERT estimate will be EQUAL TO or GREATER THAN the uncertainty's true value. When cell M1 displays "**Show Right-Side Area**", this section shows the likelihood that the uncertainty's true value will EXCEED the SPERT estimate.



## Using the **SPERT® Normal (Mixed entry) worksheet**

This worksheet combines the features of the **1-point entry** and **3-point entry** worksheets into a single worksheet, offering you the flexibility to use global heuristics, row-level calculations, and manual entry of the minimum and/or maximum point-estimates.

 <b>Statistical PERT® (SPERT®) Normal Edition</b>							
			-50%	< Heuristics >	100%		
ID	Min %	Min point	Minimum	Most Likely	Maximum	Max point	Max %
1			60	120	240		
2			60	120	240		
3			60	120	240		
4	-10%		108	120	144		20%
5	-25%		90	120	160	160	
6		40	40	120	200	200	
7		80	80	120	210		75%

With **Mixed entry**, you can choose three different ways to specify the minimum and maximum point-estimates for each uncertainty. You can:

- Use global heuristics (specified above the **Minimum** and **Maximum** column headings) to calculate minimum and maximum point-estimates for all rows as a percentage of the value(s) entered under the **Most Likely** column (just like with the **1-point entry** worksheet)
- Use a row-specific minimum and/or maximum percentage (**Min %** and **Max %**) to calculate minimum and/or maximum point-estimates as a percentage of each row's **Most Likely** point-estimate
- Enter a minimum and/or maximum point-estimate for any row (under **Min point** and **Max point**, similar to entering values in the **3-point entry** worksheet)

The cell formulas under the **Minimum** and **Maximum** column headings use a precedence order to determine minimum and maximum point-estimates:

- First, if entered, values under the **Min point** and **Max point** are used to create three-point estimates for each uncertainty
- Second, if specified, minimum and/or maximum point-estimates are calculated using the row-specific percentages (these are specified under the **Min %** and **Max %** column headings)
- Third, global heuristics (specified above the **Minimum** and **Maximum** column headings) are used to calculate the minimum and maximum point-estimates for all rows

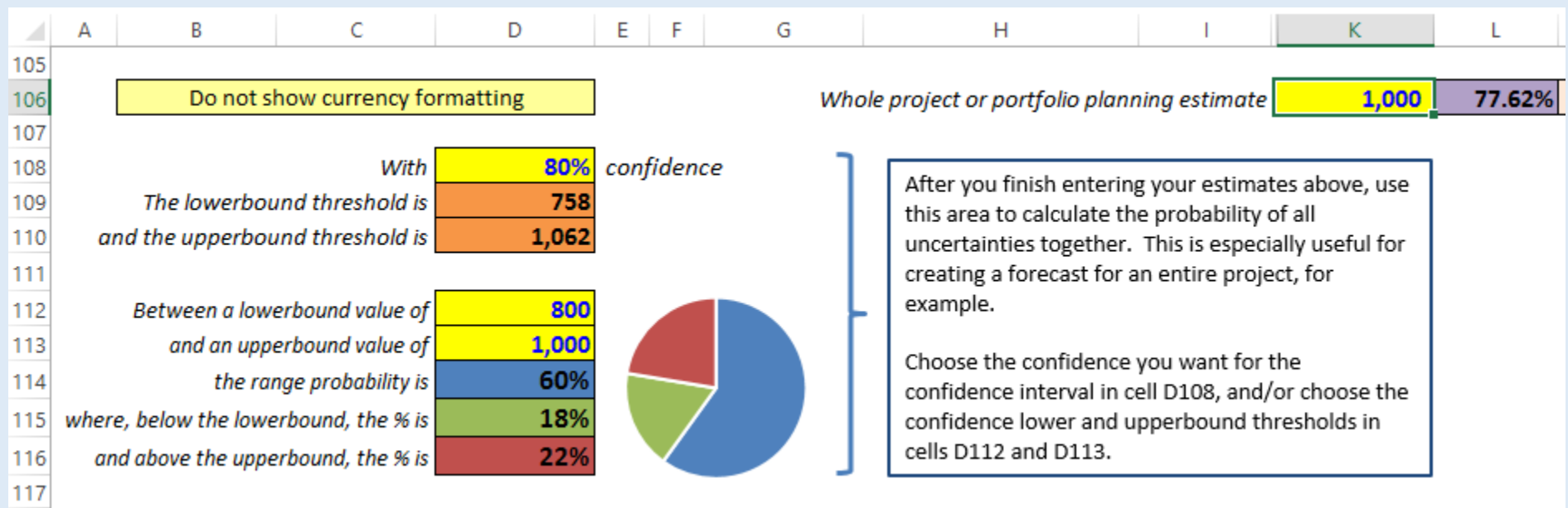
You can selectively choose when to use global heuristics, row-level percentages, or specific values for the minimum and maximum point-estimates.

On the bottom half of the **SPERT® Normal (1-Point entry)**, **SPERT® Normal (3-Point entry)**, and **SPERT® Normal (Mixed entry)** worksheets, you will see probabilistic estimates for all the uncertainties you entered, respectively, in those worksheets. You may change any of the cells highlighted with a **bright yellow background color**. The other cells have formulas in them; do not change those cells.

Use this section to create a range forecast showing the likelihood of all uncertainties having a sum between the lowerbound and upperbound limits.

**Example using work effort estimates for all tasks on a project {SPERT® Normal (1-Point entry) worksheet}:**

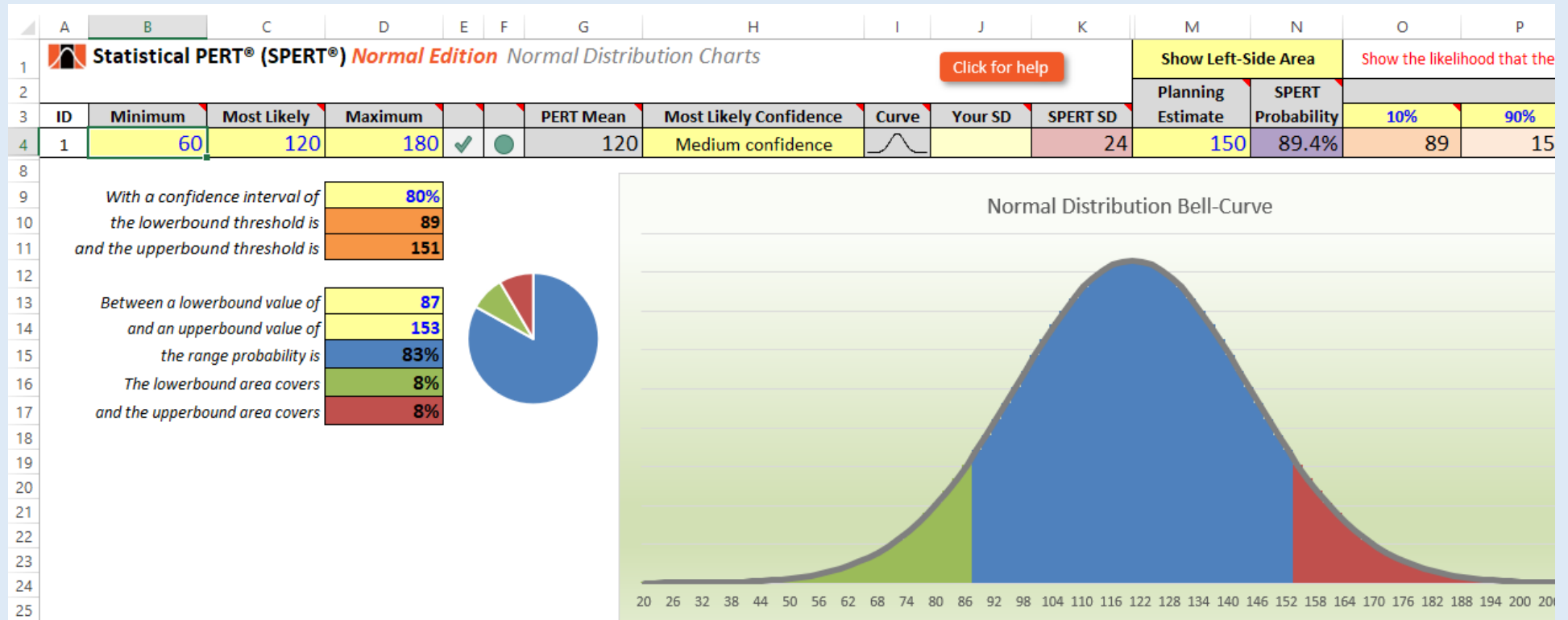
- Enter all work effort estimates for all project tasks (using effort hours, days, weeks, story points, etc.) in rows 4 through 103
- Create a high confidence range forecast for the project by entering a high confidence percentage (like 80% or higher) in cell D108, then see how much total effort the entire project will likely require in cells D109 and D110
- Choose a custom interval by specifying both the lowerbound and upperbound limits in cells D112 and D113, respectively, then examine the likelihood that the project's total effort will be within the interval you specified





## Using the *SPERT® Normal Charts* worksheet

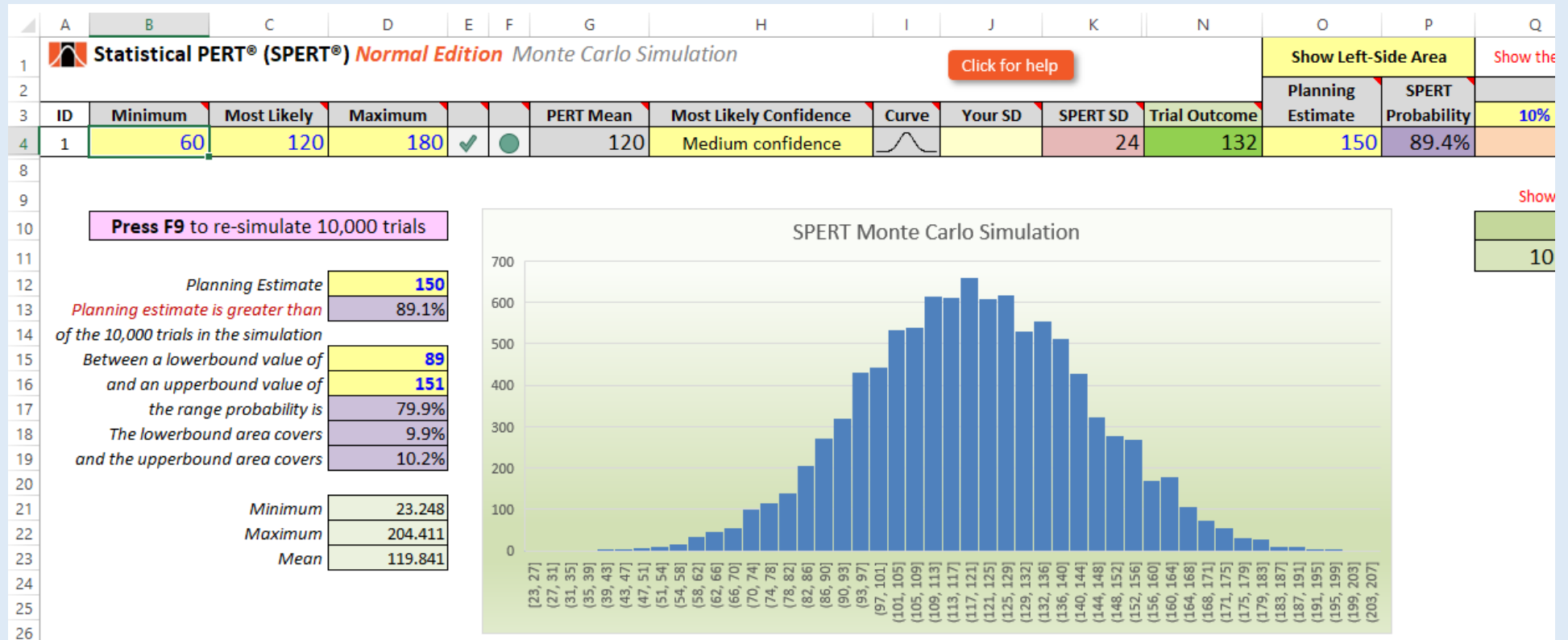
On this worksheet, you can model **just one uncertainty** and see the implied, bell-shaped probability curve (the probability density function):



Changing *minimum*, *most likely* and/or *maximum* values (cells B4, C4, and D4, respectively) or changing the *most likely confidence* dropdown (cell H4) will alter the appearance of the tri-colored, bell-shaped curve. The areas under the bell-curve are determined by the values in cells D13 and D14, which determine the lowerbound and upperbound thresholds, respectively.

## Using the **SPERT® Normal MC Simulation** worksheet

On this worksheet, you can model **just one random, independent variable using Monte Carlo simulation** and see the implied, bell-shaped probability curve (the probability density function):







The Monte Carlo simulation uses an Excel data table to sample 10,000 trials of the uncertainty with the characteristics you specified (that this, your 3-point estimate and your *Most Likely Confidence* dropdown selection). To re-simulate, **press F9**. If the Statistical PERT spreadsheet appears sluggish on other worksheets, check the Excel formula calculation setting for Excel. This is an application-level setting.

Here's how to do that: on the Excel Ribbon, look for the "Calculation" group under the "Formulas" menu selection. Then, click the "Calculation Options" button and select **"Automatic Except for Data Tables"** to increase the speed and calculation performance of all Version 4 SPERT worksheets. Or you can simply delete the SPERT® Normal MC Simulation worksheet from this Excel workbook if you don't want or need to use the Monte Carlo simulation capability of Statistical PERT.

## Using the SPERT® Agile Forecast worksheet

On this worksheet, you can evaluate different release date options for your agile team using Scrum or for a team that uses regular iteration cycles to plan work:

	A	B	C	D	E	F	G	H	I	J
1		Statistical PERT® (SPERT®) <i>Normal Edition</i> Agile Forecast				<a href="#">Click for help</a>				
2			Scenario 1	Scenario 2	Scenario 3					
3		The starting date for our next release is	6/1/2020							
4		We'll use	2							week sprints
5		We'll <i>most likely</i> complete about	18							story points (or user stories or features) per sprint
6		We have	Medium confidence							that the <i>most likely</i> outcome will regularly occur
7		In a <b>worst-case scenario</b> , we would complete only	10							story points (or user stories or features)
8		In a <b>best-case scenario</b> , we might possibly complete	30							story points (or user stories or features)
9		Our Product Backlog or next release represents about	195							story points of effort (or user stories or features)
10		We desire	50%	66%	80%					confidence in each sprint iteration
11		Be sure this indicator is green or yellow →								if red, check your inputs and ensure this is a bell-shape
12		So, on <b>average</b> , we expect each sprint will finish	18.7	18.7	18.7					story points (or user stories or features) per sprint
13		For this uncertainty, the SPERT standard deviation is	4.0	4.0	4.0					that is: (MAX - MIN) * SPERT RSM
14		Optional: Use your own standard deviation								You can override SPERT's standard deviation using a c
15		Given this, we forecast that we'll complete <b>at least</b>	18.7	17.0	15.3					story points (or user stories or features) each sprint (f
16		We'll need	10.45	11.46	12.74					sprints to do all the work of the Product Backlog or th
17		Optional: Choose a rounding decimal between 0.1 and 0.9	0.3							You can round up or down the number of weeks need
18		So, we'll need about	22	24	26					business weeks
19		Optional: During this time, there is/are								extra days (working and non-working) to add to the c
20		In total, the number of days needed are	154	168	182					which includes both working + non-working days
21		So, we will complete the Product Backlog or next release on	11/2/2020	11/16/2020	11/30/2020					or earlier, with


This worksheet uses the same approach for estimating as all SPERT worksheets: Enter a 3-point estimate (cells C5, C7 and C8) and a subjective judgment about the most likely outcome in the C6 dropdown. Use your team's velocity (actual or estimated) in cell C5. Enter the total work represented on your product backlog or the next major release in cell C9. Statistical PERT will generate a standard deviation which is necessary to make a probabilistic date calculation. For higher confidence, the release date will be longer, with less confidence, the release date will be sooner. *Be very cautious about selecting any release date with less than 50% confidence (cell C10), as very often "unknown unknowns" in software development causes work efforts to take longer than expected!*

Use the optional rounding decimal (cell C17) to force fractional sprints to be rounded up. In the example above, cell C16 shows it takes 10.45 sprints to complete 195 units of work represented on the product backlog, but that is rounded up to 11 sprints (22 business weeks in cell C18; each sprint is 2 weeks long in the example) by adding an extra 0.3 amount to force rounding up to the next integer amount.

Scenarios 2 and 3 (columns D and E) use the same inputs as Scenario 1 unless they are explicitly overridden. In the example above, Scenario 2 replaces the 50% confidence choice in cell C10 with a 66% value in cell D10, and Scenario 3 uses an 80% value in cell E10. Scenario 1's other input choices remain unchanged.

## Using the **SPERT® Agile Burnup** worksheet

On this worksheet, you can enter input values necessary to create an agile burnup chart. The agile burnup chart plots the amount of work your agile team has completed so far, and then estimates the most likely amount of work your team will complete in the future, along with two other projections (usually, an optimistic/aggressive estimate and a pessimistic/conservative estimate):

 <b>Statistical PERT® (SPERT®) Normal Edition</b> Agile Burnup Chart										<a href="#">Click for help</a>		
	ID	Iteration (Sprint) Finish Dates	Product Backlog	Actual "Done" This Iteration	Total "Done" All Iterations	Prod. Backlog: All To-Do + Total "Done"	Expected Value	Aggressive 15.0%	Conservative 85.0%			
1												
2												
3												
4												
5	1	6/1/2020	300			300						
6	2	6/15/2020	300			300						
7	3	6/29/2020	300			300		#N/A	#N/A			
8	4	7/13/2020	300			300		#N/A	#N/A			
9	5	7/27/2020	300			300		#N/A	#N/A			
10	6	8/10/2020	300			300		#N/A	#N/A			
11	7	8/24/2020	300			300		#N/A	#N/A			
12	8	9/7/2020	300			300		#N/A	#N/A			
13	9	9/21/2020	300			300		#N/A	#N/A			
14	10	10/5/2020	300			300		#N/A	#N/A			
15	11	10/19/2020	300			300		#N/A	#N/A			
16	12	11/2/2020	300			300		#N/A	#N/A			
17	13	11/16/2020	300			300		#N/A	#N/A			
18	14	11/30/2020	300			300		#N/A	#N/A			
19	15	12/14/2020	300			300		#N/A	#N/A			
20	16											

Avg Work Completed All Iterations	Standard Deviation All Iterations
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Calculate History from Iteration ID	Average Work Completed Since Then	Standard Deviation Since Then
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Average (Velocity) Override	Standard Deviation Override
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SPERT Average (Velocity)	SPERT Standard Deviation
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First, enter the iteration finish dates *for at least six iterations* in cells B5:B10. You can enter up to 52 iteration finish dates by unhiding rows 21 to 56. Then, enter the total amount of work to be completed in cell C5 (either the entire product backlog, or a subset of the product backlog for release planning). Drag down the value in cell C5 to match the number of iteration finish dates you entered.

In the example above, there are 15 iteration finish dates, so the cell value in C5 is copied downward to cells C6:C19.

Then, as your team completes an iteration, fill-in column D with the amount of “done” work that your team completed. Adjust the amount of work left to do in column C to reflect product backlog changes (work that is removed, work that is added, work that is completed), and re-copy downward in column C the work left to complete. *Do not go back to change the history of what was formerly estimated on the Product Backlog!* The historical account will be reflected in the Product Backlog trend line on the agile burnup chart.

	A	B	C	D	F	G	I	J	K	L	M	N	O
1											<a href="#">Click for help</a>		
2		Iteration	Product	Actual "Done"	Total "Done"	Prod. Backlog:	Expected	Aggressive	Conservative		Avg Work	Standard	
3	ID	(Sprint)	Backlog	This Iteration	All Iterations	All To-Do +	Value	15.0%	85.0%		Completed	Deviation	
4		Finish Dates				Total "Done"					All Iterations	All Iterations	
5	1	6/1/2020	300	25	25	300					25.0		
6	2	6/15/2020	275			300							
7	3	6/29/2020	275			300		#N/A	#N/A		Calculate	Average Work	Standard
8	4	7/13/2020	275			300		#N/A	#N/A		History from	Completed	Deviation
9	5	7/27/2020	275			300		#N/A	#N/A		Iteration ID	Since Then	Since Then
10	6	8/10/2020	275			300		#N/A	#N/A			25.0	0.0
11	7	8/24/2020	275			300		#N/A	#N/A				
12	8	9/7/2020	275			300		#N/A	#N/A		Average	Standard	
13	9	9/21/2020	275			300		#N/A	#N/A		(Velocity)	Deviation	
14	10	10/5/2020	275			300		#N/A	#N/A		Override	Override	
15	11	10/19/2020	275			300		#N/A	#N/A				
16	12	11/2/2020	275			300		#N/A	#N/A				
17	13	11/16/2020	275			300		#N/A	#N/A		SPERT	SPERT	
18	14	11/30/2020	275			300		#N/A	#N/A		Average	Standard	
19	15	12/14/2020	275			300		#N/A	#N/A		(Velocity)	Deviation	
20	16										25.0	0.0	

In the example above, after the 6/1/2020 iteration completed, a Scrum team completed 25 story points off their product backlog (cell D5). The new amount of work left to complete is 275 story points (300 minus the 25 that was finished in the first iteration). So, 275 is entered in cell C6 and copied downward to cell C19 to match the last iteration finish date. *Note that the number of story points estimated in cell C5 is left unchanged after the first sprint finishes.*

**Important note:** Always re-calculate the amount of work left to complete on the Product Backlog (or for the next release) at the end of every iteration. The amount may change because new items might be added, and existing items might have been removed or re-estimated. Product Backlogs are actively managed and the amount of work left to do may change frequently throughout the iteration.

Once you have finished several iterations and have added the history of what each iteration completed, you'll begin to see how the agile burnup chart shows both the historical record and a projection of what the team might accomplish in future iterations.

A

B

C

D

F

G

I

J

K

L

M

N

O

1

Statistical PERT® (SPERT®) Normal Edition Agile Burnup Chart

2

ID

Iteration (Sprint)

Product Backlog

Actual "Done" This Iteration

Total "Done" All Iterations

Prod. Backlog: All To-Do + Total "Done"

Expected Value

Aggressive 15.0%

Conservative 85.0%

Avg Work Completed All Iterations

Standard Deviation All Iterations

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

6/1/2020

6/15/2020

6/29/2020

7/13/2020

7/27/2020

8/10/2020

8/24/2020

9/7/2020

9/21/2020

10/5/2020

10/19/2020

11/2/2020

11/16/2020

11/30/2020

12/14/2020

300

275

253

215

150

150

150

150

150

150

150

150

150

150

150

150

150

150

25

18

38

20

25

43

81

101

300

300

296

296

251

251

251

251

251

251

251

251

251

251

251

251

251

251

101

126

152

177

202

227

253

278

303

328

354

379

#N/A

#N/A

134

168

201

234

268

301

334

368

401

434

468

118

135

153

170

187

204

221

238

256

273

290

Click for help

Calculate History from Iteration ID

Average Work Completed Since Then

Standard Deviation Since Then

Average (Velocity) Override

Standard Deviation Override

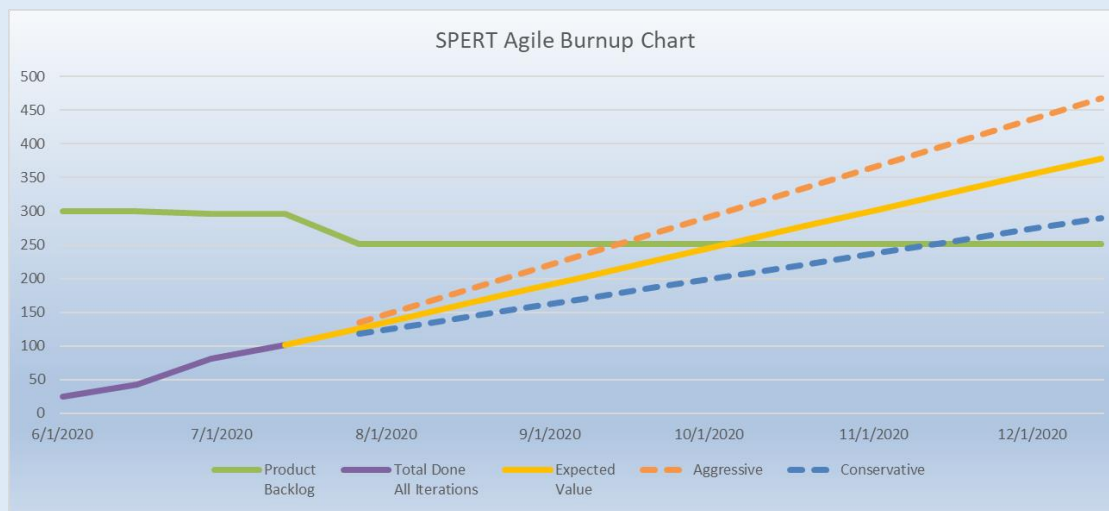
SPERT Average (Velocity)

SPERT Standard Deviation

25.3

7.8

In the example above, a Scrum team has worked together for four sprints. They have completed 101 story points of work to-date (cell F8). After the 4<sup>th</sup> sprint, the Product Owner removed items from off the Product Backlog to shorten the delivery date, leaving only 150 story points left to do. The aggressive finish date (only 15% probable) is 9/21/2020. The expected finish date (only 50% probable) is 10/5/2020. The conservative finish date (85% probable) is 11/16/2020.





## Using the *VLookups* worksheet

On this worksheet, you can manipulate the SPERT **Ratio Scale Modifier (RSM)** values, and add/modify/delete subjective terms used to describe how likely the most likely outcome really is. You can modify other lookup tables used throughout the Statistical PERT spreadsheet.

</



## Using the *Ratio Scale Modeler* worksheet

On this worksheet, learn how Statistical PERT creates Ratio Scale Modifiers to create standard deviations used in many formulas in the spreadsheet.

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
2															
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26															
27															
28															

**HIGHER Confidence**

Standard Deviation: 8.4852814

Ratio Scale Modifier: 0.0707107

Mean: 120

Minimum	Most Likely	Maximum
60	120	180

PERT Estimate: 60 120 180

Distribution: 1 9 1

### Ratio Scale Modeler Worksheet

This worksheet is used only to model different Ratio Scale Modifier values for different splits of 100 hypothetical task executions. This worksheet is not linked to any other worksheets in this spreadsheet file. It's just used to model RSM values.

RSMs are used in the SPERT Standard Deviation formula:

SPERT SD = (Max - Min) \* RSM

SPERT RSMs will typically range between 7% and 42%.

A simple way to remember SPERT RSMs is to use the SPERT-7 Rule, where these RSMs are multiples of 7%:

7%	Nearly certain
14%	High confidence
21%	Medium-high confidence
28%	Medium-low confidence
35%	Low confidence
42%	Guesstimate

**LOWER Confidence**

Standard Deviation: 48.74423

Ratio Scale Modifier: 0.4062019

Mean: 120

Minimum	Most Likely	Maximum
60	120	180

PERT Estimate: 60 120 180

Distribution: 33 34 33

**What is "Nearly Certain?"**

Statistical PERT defines a "nearly certain" outcome to be one where, in 100 hypothetical trials (where the only possible outcomes are the values specified in the 3-point estimate) the following would occur:

- 1 trial would be equal to the minimum point-estimate
- 1 trial would be equal to the maximum point-estimate
- 98 trials would be equal to the most likely point-estimate

The resulting RSM is about 7%

Here is the SPERT RSM formula:

StDev / (Max - Min), where  
StDev is the value from Excel's STDEV.P function

**What is a "Guesstimate"?**

Similarly, Statistical PERT defines a "guesstimate" as an outcome where, in 100 hypothetical trials (where the only possible outcomes are the values specified in the 3-point estimate) the following would occur:

- 33 trials would be equal to the minimum point-estimate
- 34 trials would be equal to the most likely point-estimate
- 33 trials would be equal to the maximum point-estimate

The resulting RSM is about 41%

## **Get More Information on *Statistical PERT*®**

There are many ways to get more information about Statistical PERT. Visit the Statistical PERT website at <https://www.statisticalpert.com> and click on the [Learn More](#) tab to get more information about Statistical PERT. Also, click on the [News & Blog](#) tab to get access to blogs and new information about Statistical PERT.

## ***Have any Questions? Find a Bug? Want to Connect?***

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