SpringOne

Making Onboarding Suck Less

How reliable toolsets can be assembled and delivered

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Why the need for tools and toolsets

Individual

- What do I need to do my job?
- How do I discover available/new tools?
 - O What might they do for me?
- How much time will it take me to have a collection of tools together so that I can start work?



Organization

- Culture bias
- Different tools for different profiles/persona
- Industry constraints
- Mix of traditional and cloud native practices
- Leverages open-source and commercially available tools
- Do we have the right tools?
 - And are released versions available that have the features needed/desired?



What's the desired state?

Common organization challenges

- personnel resistant to change
- skills shortages
- limited-to-no automation
- unclear goals or objectives

High performing organizations have teams with

- well-understood identities
- clear responsibilities
- high degree of autonomy
- well-defined communication channels

- Realize the need for better communication and collaboration
- Focus on toolsets standardization, automation and self-service



Toolset adoption criteria

Where do I do my work?

- Laptop or workstation
 - Host OS, VM (Guest OS), Docker, Kind
- Enterprise
 - VM. Kubernetes
- Public cloud
 - VM. Kubernetes
- On-demand
 - GitHub Codespaces, AWS Cloud 9

What's the work to be done?

- Bill of materials and goods/services delivered are known
- Toolset should evolve and support daily activities

How do I do my work?

- Persona, needs differ
- Collaboration loops



Enterprise roles

Curators

- I'm responsible for pulling together a standard set of tools for the enterprise
- I need to keep them up to date
- I listen to each consumer who desires new capabilities
- I'm building awareness of new tools in wider industry
- I often bargain with the security and governance
- I am responsible for easing consumption (i.e., implementing self-service)
- I'm trying to reduce the toil for startup and onboarding across the organization
- I'm trying to build consistency across organization

Consumers

- I want the right tool for the job
- I'm opinionated
- I don't like to hear "no"
 (I don't want to be forced to use tools I'm not used to)
- I need to get work done
- I have multiple commitments and competing priorities
- I don't like to waste time installing and configuring software (much less keeping it up to date) to do my job
- I may be in an enterprise setting where I am restricted to use a certain set of tools
- I have limited access (e.g., air-gapped environment)

IT Operations



Software Engineers



Factory process

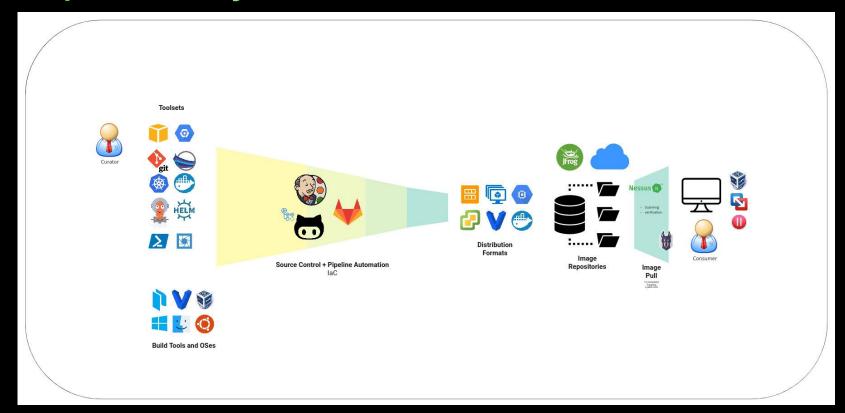
Toolsets under management require automation

- Automate tool chain build out and a process for keeping it up to date
- Curate tools into toolsets from appropriate sources
 - Consider package management
 - Manage exceptions
- Capable of accepting requests for new tools
 - Each request triggers a review, approval and incorporation into a new release of toolset



^{*} Factory is a product itself, it needs to be maintained and kept up to date too

Sample factory



Demo

Thank you

GitHub repo

• https://github.com/pacphi/make-onboarding-suck-less

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Selected readings

- How to setup a remote employee for success on day one
- Your onboarding process sucks (and how to fix it)
- 8 best practices for onboarding technical employees
- Benefits and challenges of taking the DevOps route



