The Data Quality Challenge

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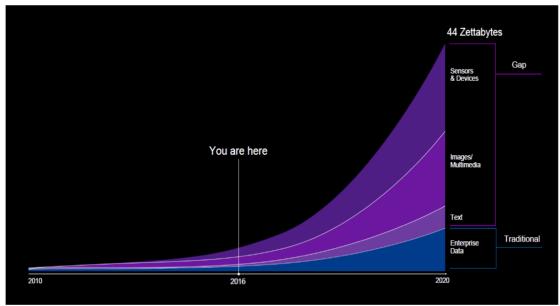
European Financial Information Summit Sep 13th, 2016





The explosion of data

The explosion of data is not matched by our ability to maintain its quality...

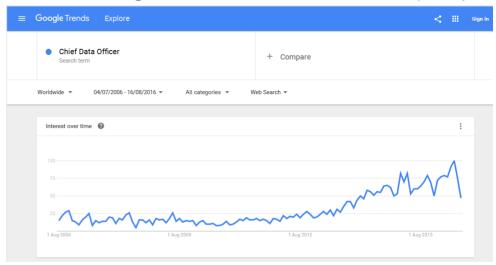


Source: IBM

....but lack of ability to deal with Data Quality



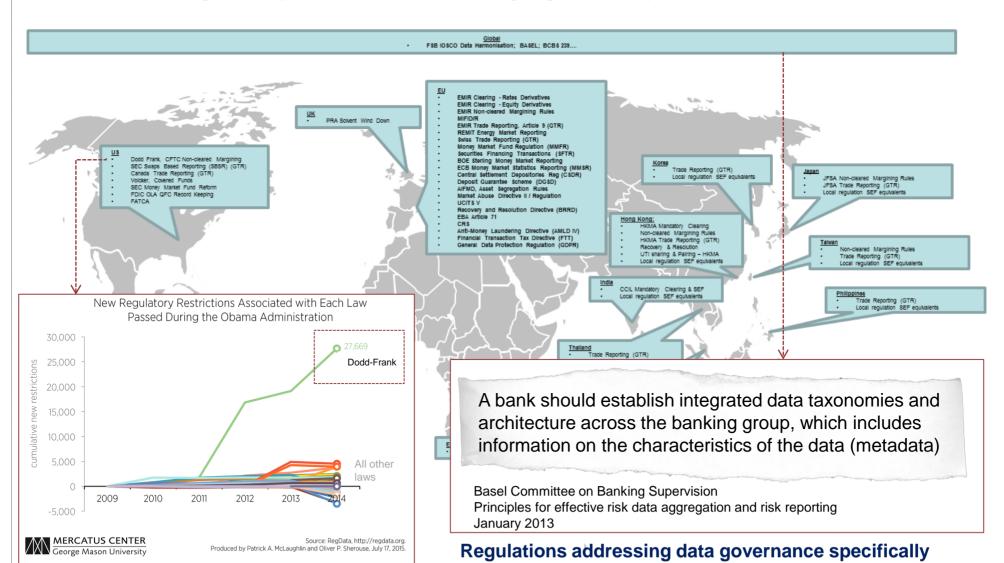
Growth in Google hits for "Chief Data Officer" (CDO)



Source: Google J.P.Morgan

Regulatory landscape

International regulatory landscape challenging industry to improve Data practises



Many regulations have complex Data impacts

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Challenge for Finance Industry

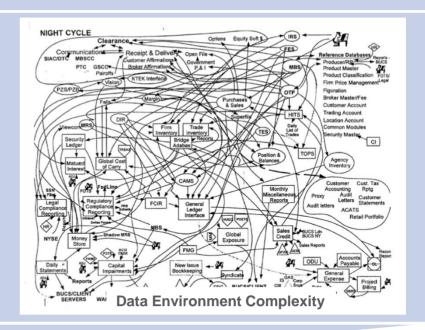
Radical change is needed for financial firms to address these challenges

Challenge

- Significant amounts of data available from multiple sources
- Regulators require more and different 'cuts' of data; proven quality
- Clients need instant high-quality electronic data access

What makes it tough

- Data silos organic growth/mergers
- Data classification and aggregation methods vary across firms and regulators
- Lack of industry standards
- Local requirements
- Manual operational processes



DATA QUALITY CHALLENGE



Prediction >90%+: We all need good data

The quality of my data is not good enough... AGREE / DISAGREE



Prediction >80%+: Mostly, our data isn't good enough

I am confident we will resolve our Data Quality issues in the short/medium term... AGREE / DISAGREE



Prediction <20%: Resolving this is challenging/long-term

We know the root causes of DQ issues and have strategies and plans to fully address... AGREE / DISAGREE



Prediction <50%: Do we even have the answers yet?

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Seven top tips for better Data Quality

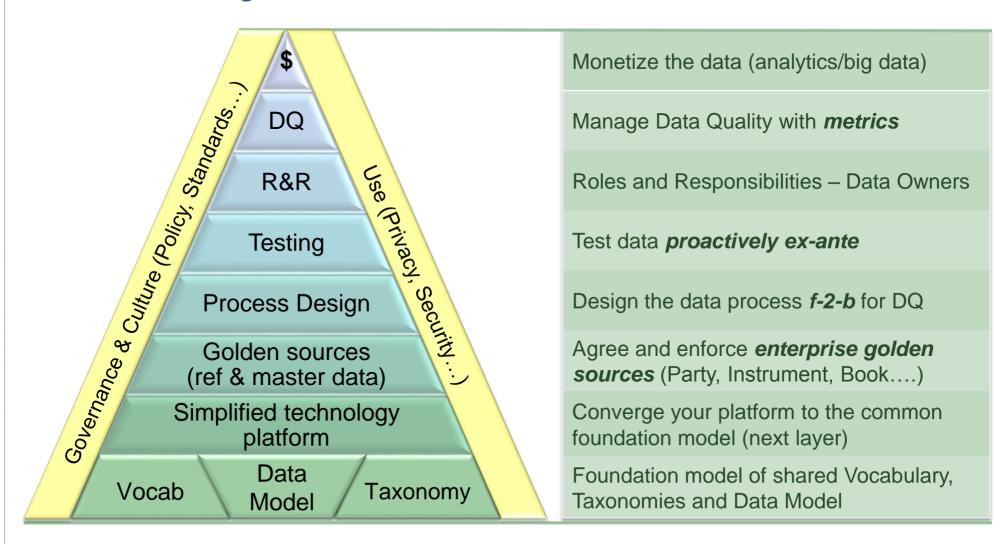
Simplified view of steps towards better data quality....

#	Data Tip	Where is your Business?
1	Be Data Owners	Who owns your data? Who feels they are the champion of making the data better?
2	Good Data should be Rewarded	How does your organisation incentivize better data?
3	Simplify your Infrastructure	Do you have a plan to simplify and consolidate your IT platforms that will reduce your organic data complexity?
4	Fix the root causes	Do you patch over the symptoms with manual controls? Do you know the strategic automated root cause fix?
5	Everyone needs to understand the data	Do you have standard vocabulary and taxonomy across providers and consumers (internal/external)? Do you run projects with clear data requirements?
6	Change data carefully	Do you properly review Change to ensure data is not negatively impacted when new products or systems are commissioned?
7	Test proactively	Do you actively check that data is of good quality before you use it?



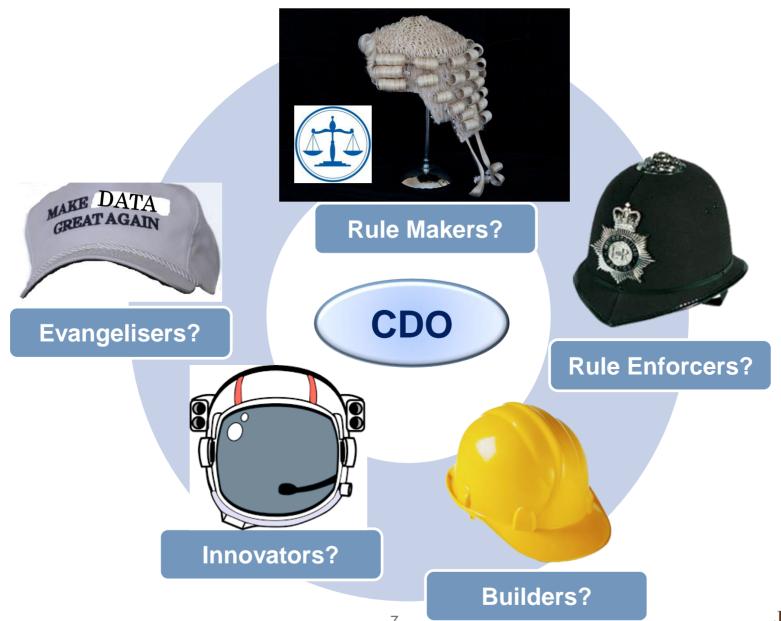
The Data Quality Pyramid

CDO can set the standards but data principles must be embedded across all Run/BAU and Change areas..



The role of the CDO

CDO "catalyst" plays multiple roles but ultimately your whole organisation needs to "Do Data"



Summary thoughts

Fixing Data Quality is an opportunity

 Step change in the finance industry's ability to deal with exponential data growth; stringent regulatory standards; and 21st century client demands

No silver bullets

 Focus on key data management principles will eventually pay dividends

Your whole organisation needs to be data-centric

 CDO as catalyst, but change needs to happen along full value chain of your data

Q&A

Your views?



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J.P.Morgan