

Motivation

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# How Transparency and Reproducibility Can Increase Credibility in Policy Analysis

A Case Study of the Minimum Wage Policy Estimates

Fernando Hoces de la Guardia

IADB, March 3, 2017

# Motivation: Major Push In Science to Increase Quality Through Transparency and Reproducibility

Motivation

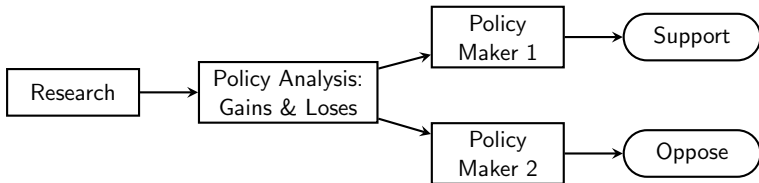
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Credible research is key step to achieve the ideal of common evidence across different policy makers.



**Figure:** Simplified Model of Connection Between Evidence and Policy

**Next step:** increase the credibility of policy analysis.

# Problem: Policy Analysis Often Has Low Credibility [Manski, 2013]

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- **The Problem:** Little is known about the boundaries of the point estimates provided in policy reports.
- **Manski Proposes:** In increasing order of desirability: (1) display standard errors; (2) bound estimated effects; (3) add [policy] decision criteria to the analysis (best).

# Problem: Policy Analysis Often Has Low Credibility [Manski, 2013]

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- **The Problem:** Little is known about the boundaries of the point estimates provided in policy reports.
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## Contribution: Bring Open Science To Policy Analysis

As a complement to Manski's prescription, this paper **incorporates guidelines and tools** created in response to the reproducibility crisis in science into policy analysis. This methodological development is **implemented in the case study**.

# Lack of transparency and reproducibility in policy analysis

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## Why does it matter?

- Threatens the credibility of the policy estimates
- Difficult to understand precisely how research affects policy estimates
- Hinders automation and/or systematic improvements of reports

# The Transparent and Reproducible (TR) Approach to Policy Analysis

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- ① Comparison of Credibility Crises in Research and Policy Analysis
- ② Translation of Guidelines and Tools to The Policy Analysis Setting
- ③ Application to Case Study: Policy Analysis on Minimum Wage
  - Demonstrate how to achieve highest standards of TR
  - Use sensitivity analysis to explore biggest policy unknowns
  - Surprisingly academic debate around one specific parameter seems less relevant from policy perspective

# Comparison of Low Transparency and Reproducibility (TR) in Research and Policy Analysis

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	Research	Policy Analysis
Output	Peer review publication	Policy report
Problems of low TR	Publication Bias. Specification Search (P-Hacking, Garden of forking paths). Data fudging.	Low credibility. Unclear connection between research and policy. Hard to improve systematically. Data fudging.
Common Solutions	Disclosure of key details. Open data and materials.	
Common Tools	Dynamic documentation. Distributed version control.	
Specific Solutions	Test for reproducibility; Registration of pre-analysis	Develop reproducibility; Systematic and continuous updating
Who increases TR	Researchers, Funders, Journals	<b>Not</b> the policy analysts (Policy schools? Think tanks? Discussion at the end)

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# We don't know how the sausage is made!



We don't know how the sausage is made!

Let's follow science, open up the kitchen.  
And publish the cook book with the recipe.

## Description of Case study

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“The Effects of a Minimum-Wage Increase on Employment and Family Income” Congressional Budget Office (2014)

**Description:** CBO estimated the effects of a raise in the federal minimum wage from \$7.25/hr to \$10.10/hr.

### Main policy estimates:

- 500,000 jobs would be lost.
- 16.5 million workers would receive a salary increase.
- Distributional effects: below poverty line (PL) +\$5billion; between one and three PL +\$12billion; between three and six PL +\$2billion; above six PL -\$17billion

**Key research estimate:** Elasticity of labor demand.



## Results

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- 1 Guidelines for TR Policy Analysis
- 2 Application to Case Study: Policy Analysis on Minimum Wage
  - Score the current report
  - Use guidelines and tools demonstrate high TR
  - Perform sensitivity analysis to identify biggest gaps in (policy relevant) knowledge

# Guidelines Goal: Map the complete policy analysis. Transparent & Reproducible

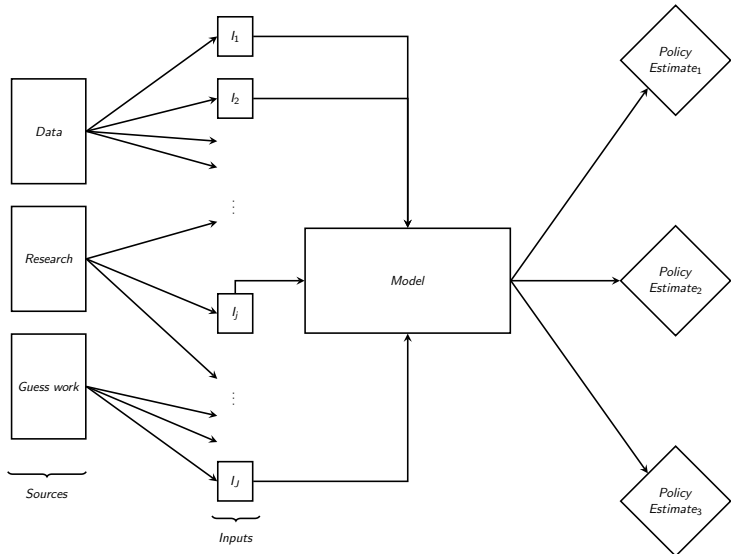
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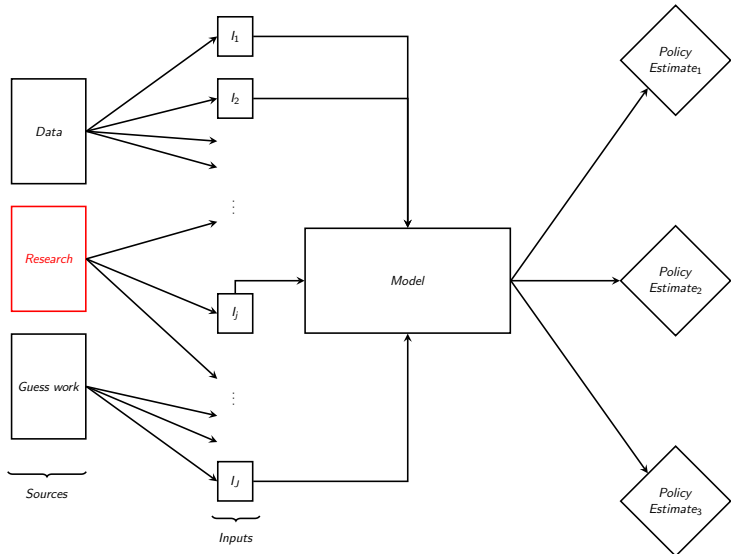
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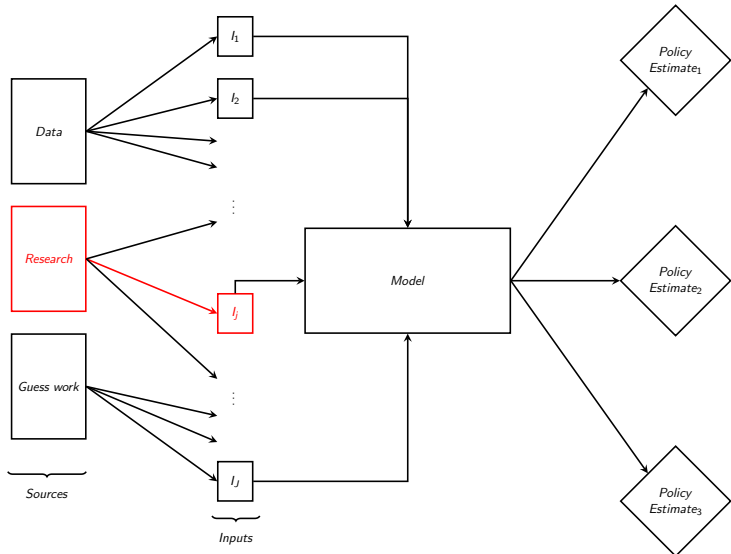
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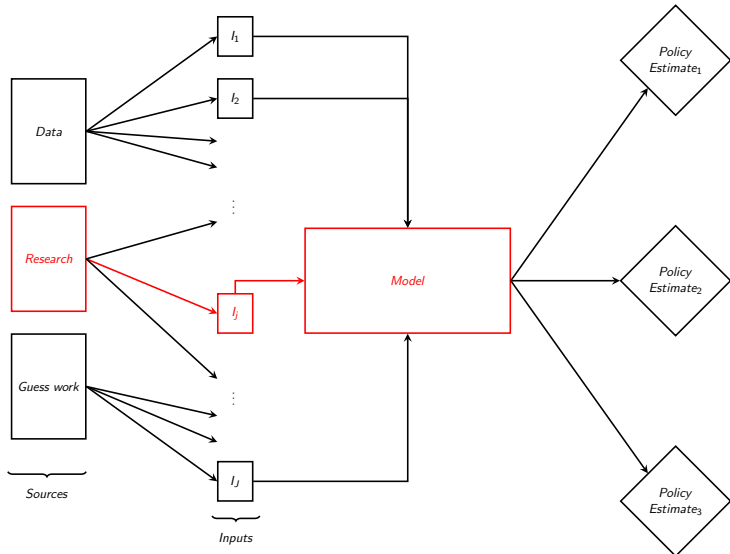
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# Guidelines Goal: Map the complete policy analysis. Transparent & Reproducible

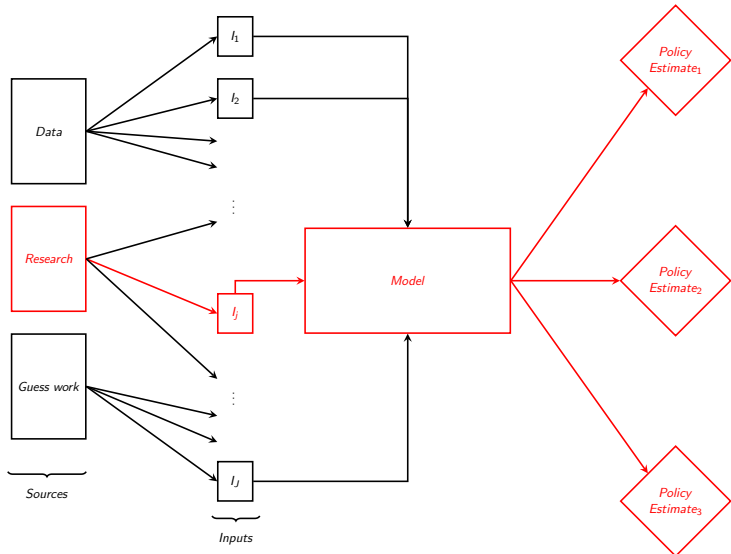
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## Motivation

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Standard	Level 0	Level 1	Level 2	Level 3
Sources (Data, Re-search, Guess-work)	Report says nothing	Clearly stated whether all, some components, or none of the data is available, with instructions for access when possible.	Lvl 1 + report and data are in same place	Lvl 2 + Code embedded in the report calls the data and changes in the data produce traceable changes in the report
Methods & Code	Key assumption are listed	Methods are described in prose. Large amount of work is required to reproduce qualitatively similar estimates	Methods and described in prose, with detailed formulas, and code is provided as supplementary material	Lvl 2 + All is in the same document where changes in the code affect the output automatically
Work-flow	Policy estimates vaguely described	All the inputs, and their corresponding sources, used in the calculations are listed	Lvl 1 + Policy estimates are listed, in same unit if possible	Lvl 2 + all the components can be modified with little effort

From TOP guidelines [Nosek et al., 2015]

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Adapted from TOP guidelines

## Example: Verifying dis-employment by looking for elasticity values in report. **Before**

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Steps taken to verify the analysis & employment variation  $(\widehat{\Delta E} \times 1000)$  at each line<sup>1</sup>

---

<sup>1</sup>Assuming target population  $\approx 22$  million,  $\overline{\Delta w_{w \leq MW'}} \approx 14\%$ , and non-compliance  $\approx 15\%$

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- 2 What about adults?  $\eta^{adults} = \frac{1}{3}\eta^{teens}$  (page 28):  
 $\widehat{\Delta E} \approx 100$

---

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- 3 What about the adjustment?  $\widetilde{\eta_{w \leq MW}^g} = \frac{\eta_{lit}^g}{p_{w \leq MW}^g} \times \frac{\% \Delta MW}{\% \Delta w^g}$   
(page 26-28 + 2 papers):  $\widehat{\Delta E} \approx 1,100$

---

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(page 26-28 + 2 papers):  $\widehat{\Delta E} \approx 1,100$
- ④ The adjustment factors  $\frac{1}{p_{w \leq MW}^g} \times \frac{\% \Delta MW}{\% \Delta w^g} = F_{adj}^g$  are not computed from the data (3.2 teens, 19.5 adults). Instead:  
 $F_{adj}^{teen} = F_{adj}^{adult} = 4.5$  (page 28)  $\widehat{\Delta E} \approx 500$

*Steps 2-4 took several days of work!*

<sup>1</sup>Assuming target population  $\approx 22$  million,  $\overline{\Delta w_{w \leq MW'}}$   $\approx 14\%$ , and non-compliance  $\approx 15\%$

# After: Dynamic Document

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DEMO .



# Map the complete policy analysis. Example with Case Study

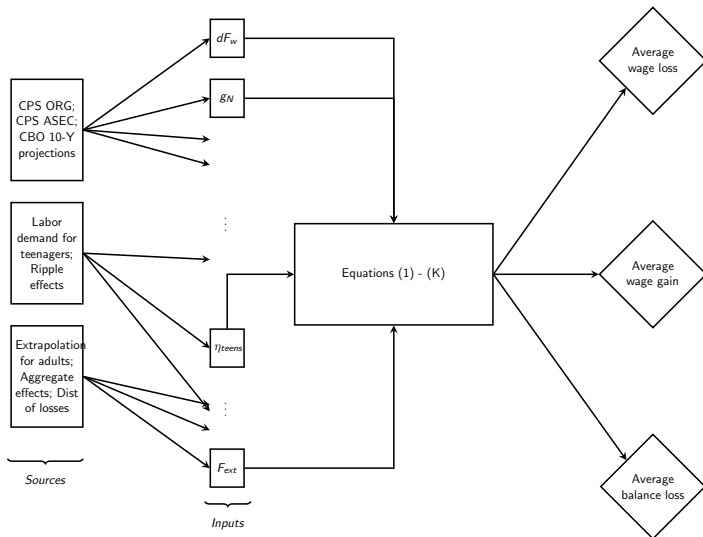
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# Clear Display of Policy Estimates: Step 1/3

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Figure: Gains and losses. Different Units

# Clear Display of Policy Estimates: Step 2/3

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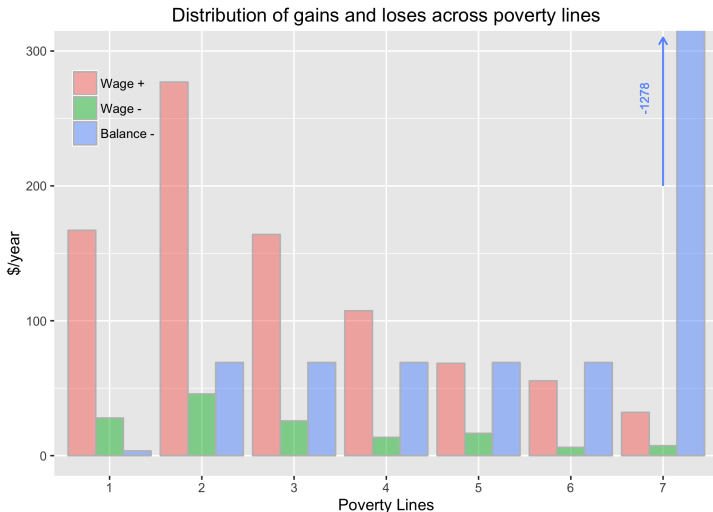


Figure: Gains and losses. Different Denominator

# Clear Display of Policy Estimates: Step 3/3

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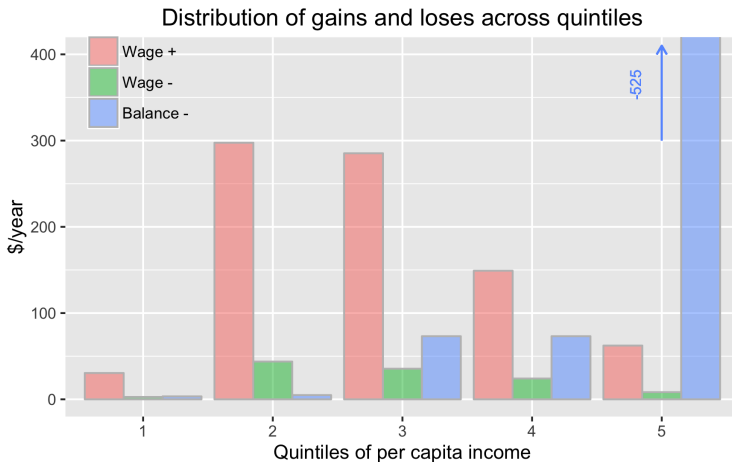


Figure: Gains and losses. Same units and denominator

# Sensitivity Analysis: Status Quo

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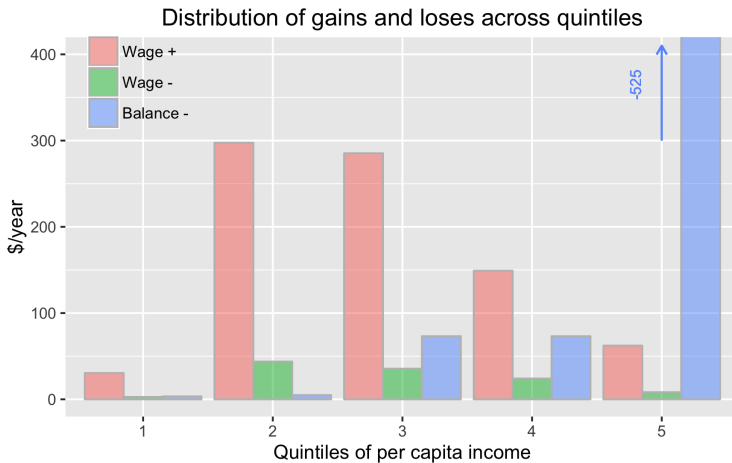


Figure: Default settings

# SA: Change in Elasticity of Labor Demand

Motivation

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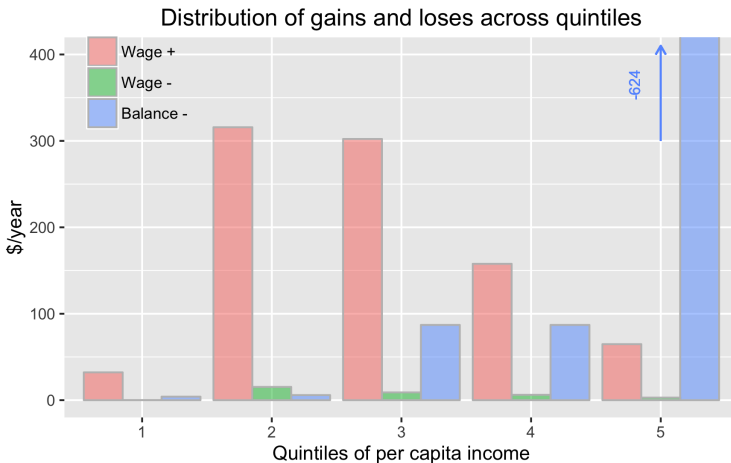


Figure: From  $\eta_{lit}^{teens} = -0.1$  to  $\eta_{lit}^{teens} = -0.01$  ( $\Delta^{-90\%}$ )

# Sensitivity Analysis: Status Quo

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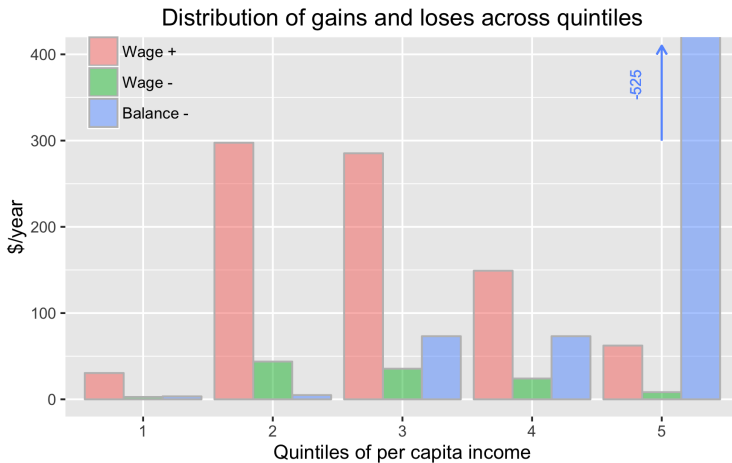


Figure: Default settings

# SA: Change in Distribution of Balance Losses

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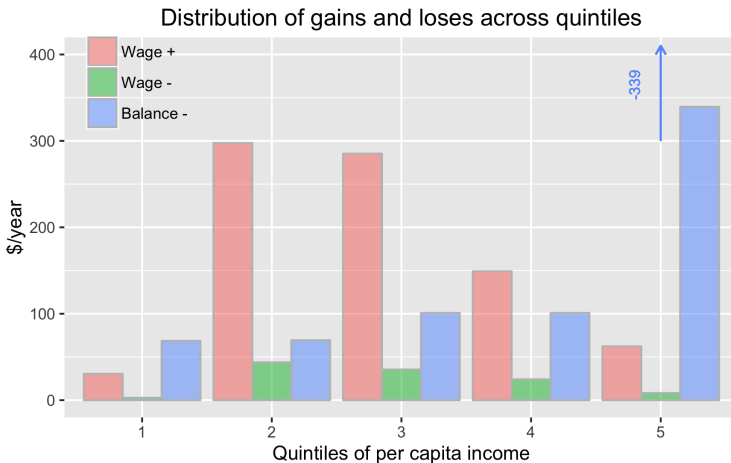


Figure: From (1PL, 6PL) ~ (1%, 29%, 70%) to (20%, 40%, 40%)



# Comparing the Trade-offs: A Toy Example

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Model for the normative comparison made by a policy maker (welfare function):

$$W(\omega) = \sum_{i \in N} (\omega_{WG} WG_i + \omega_{WL} WL_i + \omega_{BL} BL_i) \omega_i^d(Q_i, \rho)$$

with:

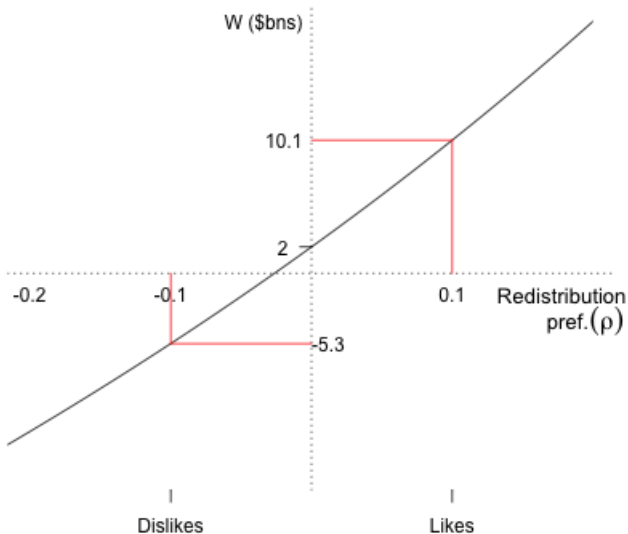
$$\omega_i^d(Q_i, \rho) = \frac{(1 - \rho(Q_i - Q_{\max}/2))}{\sum_i \omega_i^d(Q_i)} Q_{\max} \quad \text{for } \rho > -\frac{2}{3}$$

$\rho > 0$  represent positive valuation of progressive redistribution.  
 $\rho < 0$  represents positive valuation of regressive redistribution (dis-utility from self loss greater than utility from others gain).

# Normative Valuations and Redistribiutional Preferences

## Toy Example ( $\omega_{WG} = \omega_{WL} = \omega_{BL} = 1$ )

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# Sensitivity Analysis For Multiple Parameters

**Table:**  $\% \Delta W$  for a  $\% \Delta$  in inputs. Two sample policy makers: dislikes ( $W(-0.1) = -\$5.3bn$ ) and likes ( $W(0.1) = \$10.1bn$ ) redistribution

		Redistributional Preferences			
		Dislikes ( $\rho = -0.1$ )		Likes ( $\rho = 0.1$ )	
Source	Input	$10\% \Delta^+$	$10\% \Delta^-$	$10\% \Delta^+$	$10\% \Delta^-$
Data	Annual wage growth ( $g_w$ )	-3%	2%	-2%	1%
	Annual growth in	0.8%	-0.9%	0.5%	-0.5%
	Wages in 2013 ( $w$ )	-38%	56%	-21%	32%
Research	$\eta_{teen}$	-4%	4%	-2%	2%
	Ripple Scope (8.7, 11.5)	37%	-24%	21%	-14%
	Ripple Intensity (50% $\Delta w$ ) 5%	-5%	3%	-3%	
Guess Work	Extrapolation factor ( $F_{ex}$ )	-3%	2%	-1%	1%
	Non compliance ( $\alpha_1$ )	-7%	7%	-4%	4%
	Substitution factor ( $F_{sub}$ )		20%		-8%
	Net benefits	-5%	5%	2%	-2%
	Distribution of balance loses				
	Current: (1%, 29%, 70%)				
	(1%, 4%, 95%)		22%		13%
	(5%, 35%, 60%)		-17%		-9%
	$1/N$		-129%		-73%

# Discussion

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- Who should work on this:
  - Analytic reviewers of report; Research division within agencies; Study Commissions (“MWSC or MSWC?” [Card and Krueger, 2016])
  - Public policy schools.
  - Think tanks; Bank of knowledge [Clemens and Kremer, 2016].
- Two type of contributions (~software development):
  - Short term: Within a given time period the model should be taken as given. Less freedom, but direct impact on the policy analysis.
  - Long term: Structural revisions occur in parallel and are incorporated in future cycles of the analysis.
- Let's assume this becomes the new status quo.
  - Costs of producing the next report on effects of min wage will be very small.
  - Every additional effort will imply improvements on the “state of the art” report (e. g.  $dBL$ ;  $\eta(MW)$ ,  $\alpha_1(MW)$ )
  - Much easier to have a substantive and normative policy debate (next step: [Shiny App!](#))

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# Extension To Other Policy Analyses

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- Cost Benefit Analysis
- Ex ante economic analysis
- Dissemination

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Thank you.

<https://fhoces.github.io>



Back-up slides

Pierre Azoulay, Christian Fons-Rosen, and Joshua S Graff Zivin. Does science advance one funeral at a time? Technical report, National Bureau of Economic Research, 2015.

David Card and Alan Krueger. Interview with card and krueger. <http://davidcard.berkeley.edu/interviews/interview%20with%20Card%20and%20Krueger.pdf>, April 2016. (Accessed on 10/26/2016).

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Daniel R Feenberg, Ina Ganguli, Patrick Gaule, and Jonathan Gruber. It's good to be first: Order bias in reading and citing nber working papers. Technical report, National Bureau of Economic Research, 2015.

Charles F Manski. *Public policy in an uncertain world: analysis and decisions*. Harvard University Press, 2013.

Sendhil Mullainathan and Eldar Shafir. *Scarcity: Why having too little means so much*. Macmillan, 2013.

BA Nosek, G Alter, GC Banks, D Borsboom, SD Bowman, SJ Breckler, S Buck, CD Chambers, G Chin, G Christensen, et al. Promoting an open research culture: Author guidelines for journals could help to promote transparency, openness, and reproducibility. *Science (New York, NY)*, 348(6242): 1422, 2015.

Sandra M Nutley, Isabel Walter, and Huw TO Davies. *Using evidence: How research can inform public services*. Policy press, 2007.

# Snapshots of DD.

Refer

[https://rpubs.com/fhoces/dd\\_cbo\\_test1](https://rpubs.com/fhoces/dd_cbo_test1)



## 1 Introduction

### 2 Employment effects

#### 2.1 Data, wages, and forecast

#### 2.2 Get the $N$

#### 2.3 Get the $\eta \times \Delta w$

#### 2.4 Other factors

#### 2.5 Computing effects on employment

### 3 Distributional effects

#### 3.1 Computing Family income

#### 3.2 Imputing policy effects

#### 3.3 Computing family income under status quo and minimum wage increase

#### 3.4 Other considerations

## 4 Results

# Reader Companion for CBO report on Min Wage (Preliminary Version. Do Not Circulate)

*Fernando Hoces de la Guardia + (hopefully) a lot more people*

*Last edit: 2016-10-16*

## 1 Introduction

The role of policy analysis is to connect research with policy. Because of heavy time constraints, policy analyses are typically ambiguous regarding the details of how the analysis was carried out. This creates three problems: (i) its hard to understand the connection between research and policy, (ii) allows policy makers to cherry pick policy reports, and (iii) hinders systematic improvement and/or automation of parts of the analysis. In this document we demonstrate the use of a reproducible workflow to reduce the ambiguity in policy analysis.

Here we attempt to contribute to the policy discussion of the minimum wage. The minimum wage is a contentious policy issue in the US. Increasing it has positive and negative effects that different policymakers value differently. We aim to add clarity on what those effects are, how much do we know about them, and how those effects vary when elements of the analysis change. We select the most up-to-date, non-partisan, policy analysis of the effects of raising the minimum wage, and build an open-source reproducible analysis on top of it.

In 2014 the Congressional Budget Office published the report titled "[The Effects of a Minimum-Wage Increase on Employment and Family Income](#)". The report receive wide attention from key stakeholders and has been used extensibly as an input in the debate around the minimum wage<sup>1</sup>. To this date we consider the CBO report to be the best non-partisan estimation of the effects of raising the minimum wage at the federal level. Although there was disagreement among experts around some technical issues, this disagreement has been mainly circumscribed around one of the many inputs used in the analysis, and we can fit the opposing positions in to our framework.

Our purposes are twofold: First, promote the technical discussion around a recurrent policy issue (minimum wage) by making explicit and visible all the components and key assumptions of its most up-to-date official policy analysis. Second, demonstrate how new scientific practices of transparency and reproducibility (T & R) can be applied to policy analysis. We encourage the reader to collaborate in this document and help develop an ever-improving version of the important policy estimates<sup>2</sup> (re)produced here.



# Snapshots of DD

Ref-----

## 2 Employment effects

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## 4 Results

performed using the CPER ORG data base.

The weights used in our analysis will be `orgwgt/12`

### 2.1.1.1 Code to load the data

```
R
call.cps.org.data <- function(){
  data_use <- "CPER_ORG"

  # Using CPER ORG data
  if (data_use == "CPER_ORG") {
    # Checking if working directory contains data, download if not.
    if ( !("cepr_org_2013.dta" %in% dir()) ) {
      # create name of file to store data
      tf <- "cepr_org_2013.zip"

      # download the CPS repwgtz zipped file to the local computer
      download.file(url = "http://ceprdata.org/wp-content/cps/data/cepr_org_2013.zip", tf, mode
= "wb" )

      # unzip the file's contents and store the file name within the temporary directory
      fn <- unzip( zipfile = tf, overwrite = T )
    }
    df <- read.dta("cepr_org_2013.dta")
  }

  # Using NBER ORG data
  if (data_use == "NBER_ORG") {
    # Checking if working directory contains data, download if not.
    if ( !("morg13.dta" %in% dir()) ) {
      # Downloading data 53mb
      df <- read.dta("http://www.nber.org/morg/annual/morg13.dta")
    }
    df <- read.dta("morg13.dta")
  }
}
```

# Snapshots of DD.

## References

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## 2.5 Computing effects on employment

Putting all elements together we get:

$$\widehat{\Delta E} = \sum_{g \in \{A, T\}} \left( \widehat{N}_g^{final} \times \widehat{\eta}_{w \leq MW}^g \times \widehat{\% \Delta w^g} \right) - \widehat{OF}$$

### 2.5.1 Code to compute each component

R  
Stata

Components of Elasticities

	Adult	Teen
$\eta_{lit}$	-0.03	-0.10
$\eta_{w \leq MW}^g$	-0.23	-0.13
$F_{adj}$	4.50	4.50
$\% \Delta w$	13.81	16.65
$\widehat{\eta}_{w \leq MW}$	-0.15	-0.45

Using all the components described above we get  $\widehat{\Delta^- E} = -478$  thousand jobs. The report however computes  $F_{adj}^g$  in a different fashion and gets a value of 4.5 (when computing the values of  $F_{adj}^g$  from the table below - as oppose to using historical values - we get  $\widehat{\Delta^- E} = -321$  thousand jobs).

## 3 Distributional effects

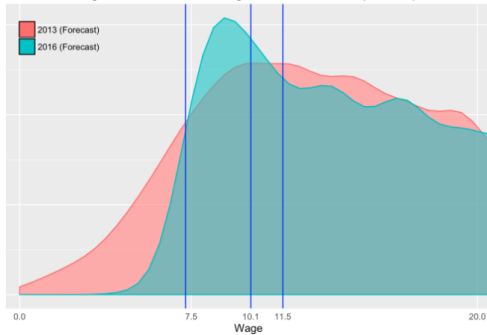
In the first step towards obtaining the policy estimates presented in the [introduction](#) we concluded with

# Snapshots of DD.

## References

R  
Stata

Figure 4: Distribution of wages in 2013 and 2016(forecast)



Comparison of 2013 and 2016 under the status quo

	2013	2016: status quo
Salary workers	122,593,557	129,545,571
Median wage	17.76	20.56




## References

## Policy estimates in CBO report and Replication Results


**Learn more**

# Hinders automation and/or systematic improvements of reports

- Large effort (Res. & PA) to quantify the effects of policies. Effort tends to end with the publication (of paper or report).
- Policy estimates are insensitive to variations in key parameters after publication (interest rate, important prices, cost of technology, etc.).
- We are learning that even the best of analysts, with negligible time constraints, have important biases in their work [Azoulay et al., 2015, Feenberg et al., 2015, Mullainathan and Shafir, 2013].●

A set of small, light-blue navigation icons typically found in Beamer presentations, including symbols for back, forward, search, and other navigation functions.

29/22

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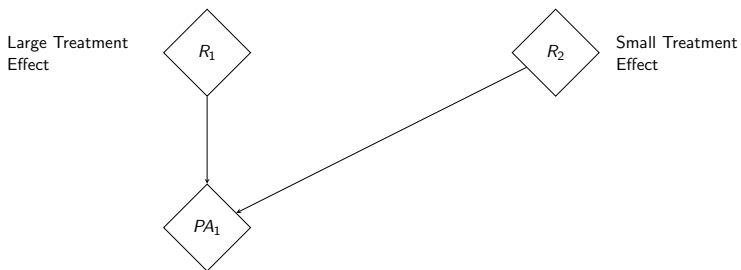
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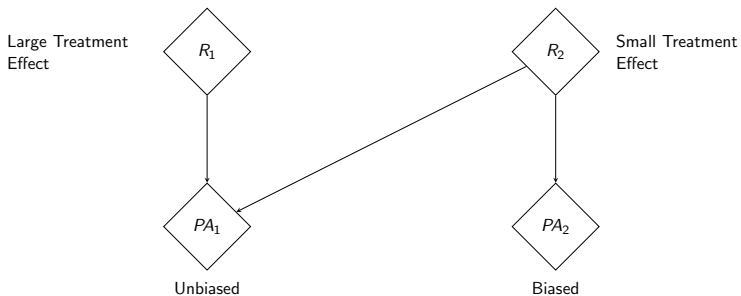
# Threatens the credibility of the policy estimates

## References



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## References



# Threatens the credibility of the policy estimates

## References

Large Treatment  
Effect



Small Treatment  
Effect



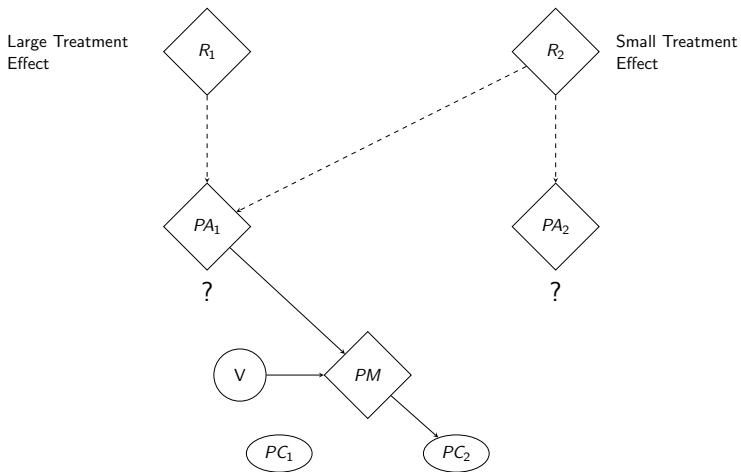
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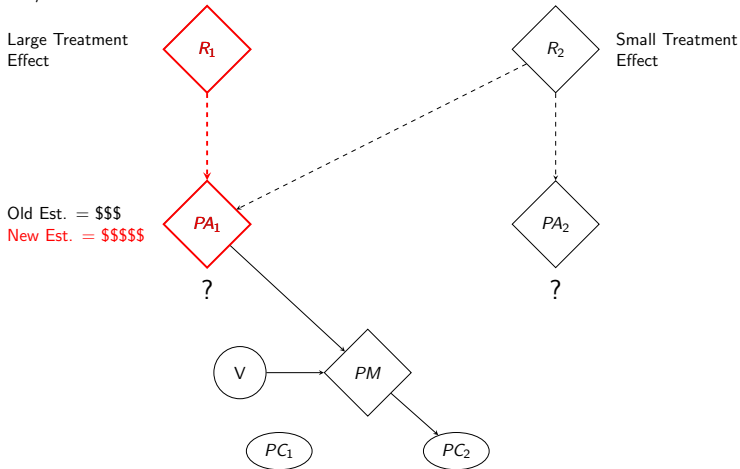




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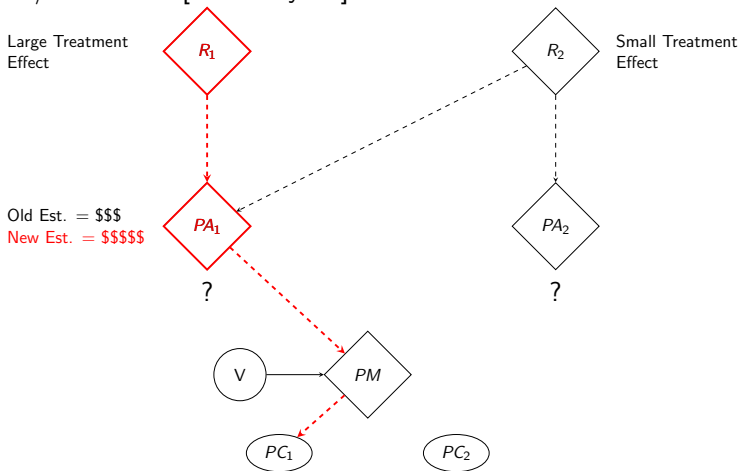
“When the facts change, \_\_\_\_\_. What do you do Sir/Madam?”



# Threatens the credibility of the policy estimates

## References

“When the facts change, **I change my mind**. What do you do Sir/Madam?” [J.M. Keynes]



# Threatens the credibility of the policy estimates

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“When the facts change, **I change my facts!**. What do you do Sir/Madam?” [?]

Large Treatment Effect



Small Treatment Effect



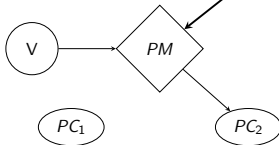
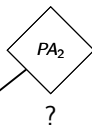
Old Est. = \$\$\$

New Est. = \$\$\$\$



Old Est. = \$\$\$

New Est. = \$\$\$



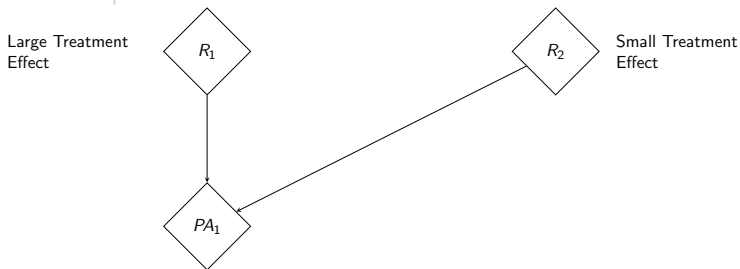
# Hard to understand what is the impact of research on policy estimates

## References

What is the impact of  $R_1$  on policy analysis? Can we separate it from a change in inputs? What about  $R_2$ ?

With the final policy estimate and citations to original research, we can only speculate of impact.

If we see only the final policy estimate, nothing can be said about impact.



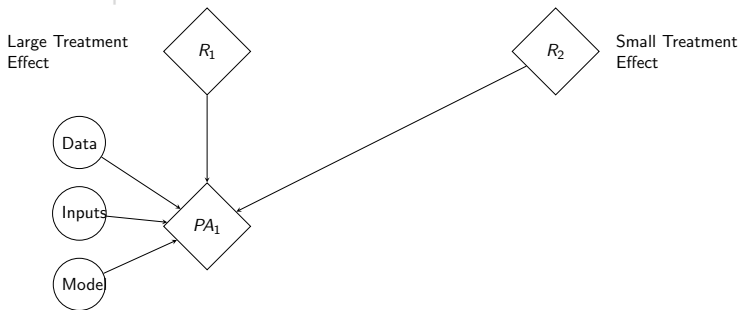
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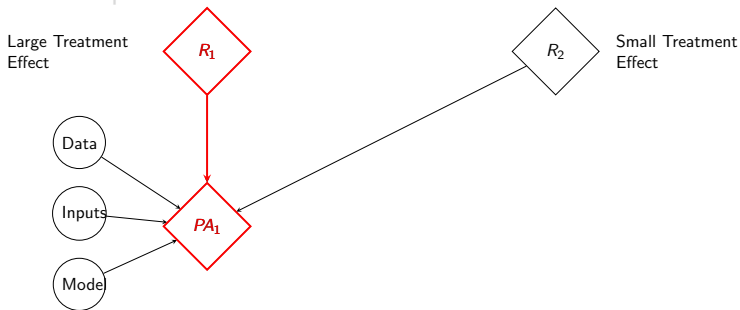
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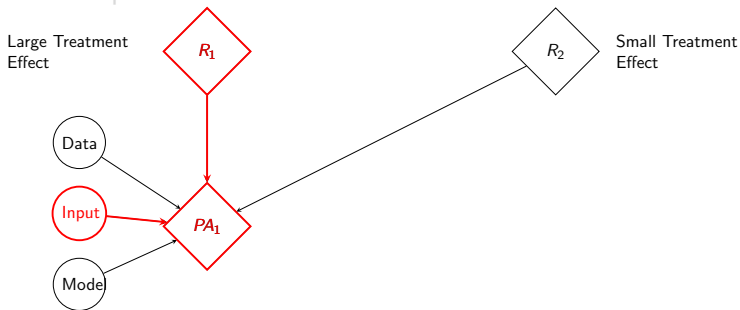
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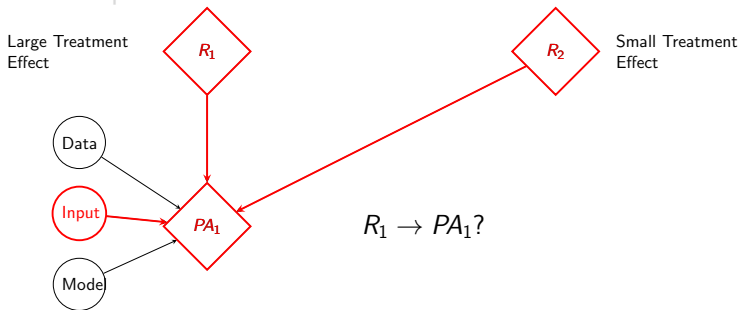
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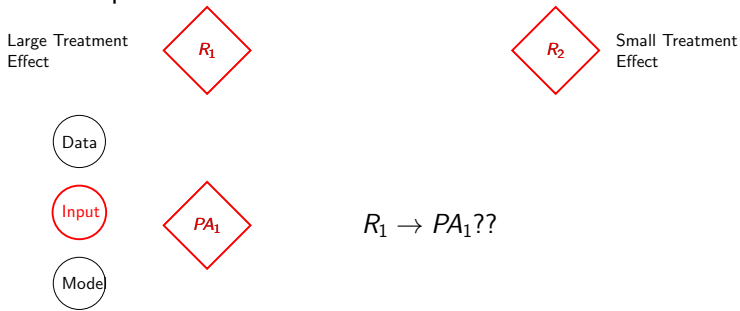
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# Why so little evidence on the role of evidence? •

## References

## Complex issue

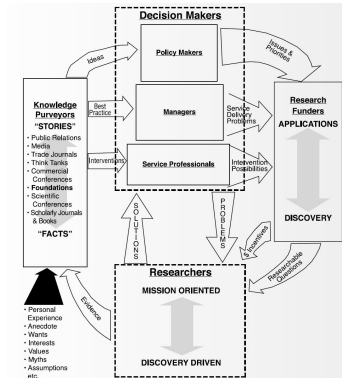


Figure: Reproduced from Nutley et al. [2007] citing CHSRF (2000)

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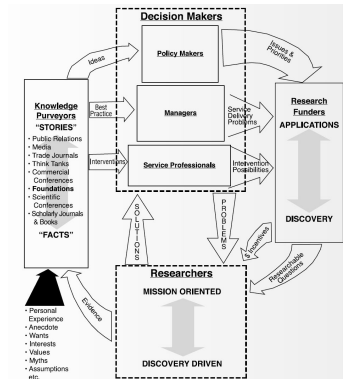
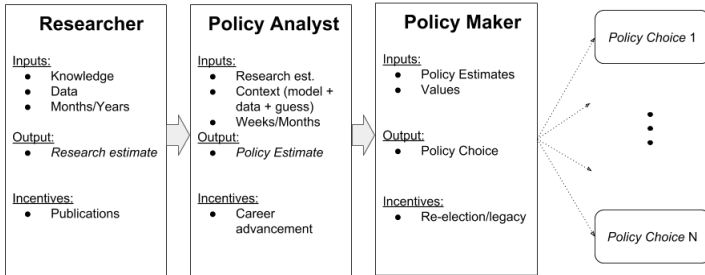


Figure: Reproduced from Nutley et al. [2007] citing CHSRF (2000)

# Simpler conceptual model

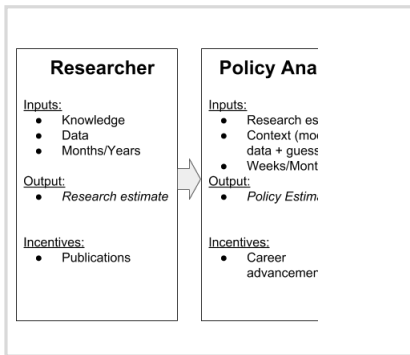
## References



# Context: The Role of Evidence in Policy

## References

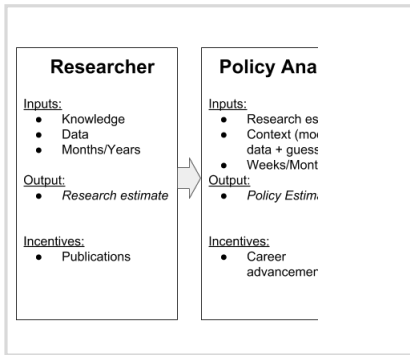
How does research affect policy analysis?



# Context: The Role of Evidence in Policy

## References

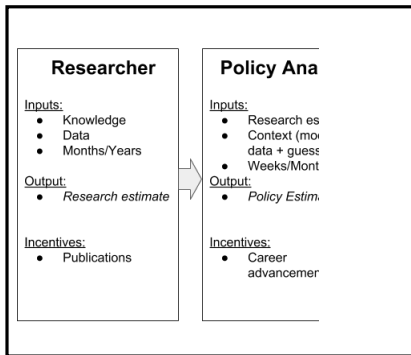
How does research affect policy analysis?



# Context: The Role of Evidence in Policy

## References

How does research affect policy analysis?



# Reasons for Selecting the Case Study•

## References

- *Scalable*: CBO's reputation: among the most transparent and rigorous policy analysis offices. Lessons from TR that apply to CBO should apply also to most agencies. Additionally the policy issue is widely known which facilitates parallels.
- *Recurrent*: This policy analysis will be conducted again in the future. The case study can be directly used in future calculations.



# Reasons for Selecting the Case Study•

## References

- *Feasible*: available data, good description of the analysis, and only one policy lever to analyze.
- *Relevant*:



Figure: Google Search Intensity of “Minimum Wage”

# Clear connection between sources and inputs

## References

Source	Input
<p><i>Data</i></p> <p>CPS ORG 2013 (CEPR version)</p> <p>CPS ASEC 2012 (CEPR version)</p> <p>State level Min. Wage (DOL)</p> <p>10-year economic forecast (CBO)</p>	<p>Number of salary workers in 2013  <math>(N_{final}^g \quad g \in \{teen, adult\})</math>; Fraction of workers below the new minimum wage (<math>P_{\hat{w} \leq MW_{1 g}}</math>); Average wage variation for those below the new min wage (<math>\overline{\% \Delta w^g}</math>); Non-compliance rate (<math>\alpha_1^g</math>)</p> <p>Wages and Non-Wage Income distribution (<math>dF_w, dF_{nw}</math>); Household size (<math>N_h</math>); Hours/weeks worked (<math>\hat{w}, \hat{h}</math>)</p> <p>Trends in state min. wage (<math>MW_t^s</math>)</p> <p>Predicted worker growth by 2016 (in 2013) (<math>\hat{g}_N</math>); Wage growth in by 2016 (<math>\hat{g}_w</math>); Non-wage growth by 2016 (<math>\hat{g}_{nw}</math>)</p>
<p><i>Research</i></p> <p>Elasticity of labor demand for teenagers</p> <p>Ripple effects</p>	<p><math>\eta_{teen}^{lit} = -0.1</math></p> <p>From <math>R_{lb} = \\$8.7</math> to <math>R_{ub} = \\$11.5</math> with a "ripple" intensity of <math>R_l = 50\%</math></p>
<p><i>Guess Work</i></p> <p>Extrapolation factor from teenagers to adults</p> <p>Net benefits</p> <p>Adjustment to account for effective wage variation and affected population</p> <p>Aggregate consumption effects on employment</p> <p>Distribution of balance losses</p> <p>Fract. of wage losses used to pay wage gains</p> <p>Job killing process: fraction of jobs</p>	<p><math>F_{ex} = 1/3</math></p> <p><math>\hat{NB} = \\$2billion</math></p> <p><math>F_{adj} = 4.5</math></p> <p><math>\hat{OF} = 40,000 \text{ new jobs}</math></p> <p><math>dBL = (1\%, 29\%, 70\%)</math> if income <math>\in [0, 1PL, 6PL, +)</math></p> <p><math>F_{subs} = 1</math></p> <p>Cut wages in half for twice the number of jobs destroyed</p>

# Fully specified model

## References

Model	Policy estimate (per quintile)
<p>Predicted household income with and without min wage increase.</p> <p><b>Depends on:</b> <math>\widehat{N}_{final}^g, P_{\hat{w} \leq MW^1 g}, \overline{\% \Delta w^g}, \alpha_1^g, dF_w, dF_{nw}, N_h, \hat{w}, \hat{h}, MW_t^s, \hat{g}_N, \hat{g}_w, \hat{g}_{nw}, \eta_{teen}^{lit}, R_{lb}, R_{ub}, R_l, F_{ex}, F_{adj}, \hat{O}F</math></p>	<p>Average gain in per capita income due to net wage increase.</p> <p><math>(\overline{WG}_q)</math></p>
<p>Predicted household income with and without min wage increase.</p> <p><b>Depends on:</b> <math>\widehat{N}_{final}^g, P_{\hat{w} \leq MW^1 g}, \overline{\% \Delta w^g}, \alpha_1^g, dF_w, dF_{nw}, N_h, \hat{w}, \hat{h}, MW_t^s, \hat{g}_N, \hat{g}_w, \hat{g}_{nw}, \eta_{teen}^{lit}, F_{ex}, F_{adj}, \hat{O}F</math></p>	<p>Average loss in per capita income due to net wage decrease.</p> <p><math>(\overline{WL}_q)</math></p>
<p>Distribution of balance loses</p> <p><b>Depends on:</b> <math>\overline{WG}_q(\cdot), \overline{WL}_q(\cdot), \hat{N}B, F_{subs}, dBL</math></p>	<p>Average loss in per capita income to balance wage gains.</p> <p><math>(\overline{BL}_q)</math></p>