

# **PLANNING AND OPTIMIZATION OF CAPACITATED VEHICLE ROUTING WITH SIMULTANEOUS PICKUP AND DELIVERY IN LAST-MILE COURIER OPERATIONS**

**EMÜ 405 System Analysis and Design I**

**FINAL REPORT**

**By**

**ÇAKIR IŞIL 2230469118**

**ULAŞ MUSTAFA ALP 2210469034**

**YILDIRIM FİRUZE İPEK 2220469028**

**Advisor**

**ERDİ DAŞDEMİR**

**SUBMITTED TO THE DEPARTMENT OF INDUSTRIAL  
ENGINEERING  
OF HACETTEPE UNIVERSITY IN PARTIAL FULFILLMENT OF THE  
REQUIREMENTS FOR THE DEGREE OF BACHELOR OF SCIENCE**

**04.01.2026**

## Abstract

This study addresses a Capacitated Vehicle Routing Problem with Simultaneous Pickup and Delivery (VRPSPD) motivated by last-mile operations. The dataset contains customer stops with geographic coordinates, service day, service type (pickup or delivery), and parcel quantities. We propose a cluster-first, route-second pipeline to enforce operational constraints such as stop-count limits per vehicle and vehicle capacity limits. First, stops are partitioned into geographically compact clusters (interpreted as vehicle tours) using a constrained K-means heuristic that targets balanced cluster sizes. Second, for each cluster, an initial feasible visit order is constructed using a greedy edge-based routing heuristic supported by the Google Distance Matrix API for travel times/distances. To ensure practicality under API limitations, travel queries are batched and candidate pruning is applied. A pilot experiment on the first 100 Monday stops demonstrates spatially coherent clusters and produces route-level KPIs (total distance and total duration) for each cluster, enabling comparative evaluation. The full Monday dataset is clustered into 40 balanced tours satisfying the specified stop-count bounds, while large-demand outliers are flagged for split-service handling. The resulting outputs (cluster assignments, route sequences, and KPI summaries) form a reproducible baseline for further optimization and exact/OR-Tools-based refinement.

**Key Words:** [keyword1; keyword2; keyword3; ...]

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# ABBREVIATIONS

- VRP: Vehicle Routing Problem
- VRPSPD: Capacitated Vehicle Routing Problem with Simultaneous Pickup and Delivery
- MILP: Mixed-Integer Linear Programming
- MTZ: Miller–Tucker–Zemlin
- UNSDG: United Nations Sustainable Development Goals
- SDG: Sustainable Development Goals
- VKT: Vehicle-Kilometers Traveled
- KPI: Key Performance Indicator



# 1 INTRODUCTION

The rise of e-commerce and the increasing expectations of today's consumer for speed, transparency, and reliability have been shaping the logistical industry's early stages of digital transformation. In this complex network of logistics activities, last-mile delivery or the distribution of goods from delivery centers to final customers has increasingly become a key point of competition among logistics companies. It is in this fast-paced environment that the project "UPS Cargo Vehicle Routing Optimization" finds its place. Detailed scientific methods will be applied to solve real-world logistical challenges faced by one of the world's leading shipping companies in one of the world's most congested metropolitan areas: İstanbul; and the capital of Türkiye, Ankara.

## 2 LITERATURE REVIEW

Vehicle Routing Problems (VRPs) constitute a core class of NP-hard combinatorial optimization problems that arise in distribution and service systems. The classical VRP was introduced to formalize the dispatching of vehicles from a depot to multiple customers, and it has since evolved into a large family of variants that better capture operational realities [1–3]. Modern logistics settings, especially last-mile operations, frequently require richer constraints such as capacity, labor regulations, and service heterogeneity [4, 5].

The problem considered in this project aligns with the Vehicle Routing Problem with Simultaneous Pickup and Delivery (VRPSPD), where deliveries and pickups are performed within the same tour and vehicle load changes dynamically during execution. This structure is operationally attractive because it integrates forward and reverse flows, yet it substantially increases routing complexity compared with standard CVRP formulations [3, 4]. In practice, additional constraints such as stop-count limits, shift duration bounds, and workload balance are often as binding as pure distance minimization, particularly in courier operations [5].

Regarding solution approaches, exact Mixed Integer Linear Programming (MILP) models provide optimal or near-optimal solutions for small instances and serve as benchmarks, but scale poorly as the number of customers grows [3, 6]. Consequently, industrial routing commonly relies on heuristic and metaheuristic methods. Constructive heuristics such as Clarke–Wright savings and sweep-style clustering provide fast initial solutions [7, 8]. These solutions are frequently improved using local search operators and metaheuristics (e.g., tabu search, simulated annealing, evolutionary algorithms) to escape local minima and enhance route quality [9–12].

A practically relevant decomposition is the “cluster-first, route-second” paradigm, where customers are first partitioned into vehicle-sized groups and then routed within each group. This idea is closely related to assignment-based heuristics such as Fisher and Jaikumar’s generalized assignment approach [13]. For large-scale daily planning, this two-stage structure supports operational constraints (e.g., bounded number of stops per route) and yields geographically coherent tours, while still allowing subsequent intra-cluster improvement via local search or exact solvers on subproblems.

Finally, recent routing research increasingly emphasizes sustainability, equity, and labor feasibility as first-class objectives rather than side constraints. Pollution-aware routing and sustainable VRP studies show that reductions in vehicle-kilometers traveled can jointly improve cost and environmental outcomes [14–16]. Equity-focused routing is also gaining attention, highlighting that purely cost-driven optimization may systematically disadvantage certain regions unless fairness mechanisms are incorporated [17]. These per-

spectives motivate the inclusion of social, environmental, and regulatory considerations alongside operational KPIs in this project [18].

### 3 SCOPE OF THE PROJECT

The scope of this project is the development of a decision-support framework that optimizes daily pickup and delivery routes for UPS vehicles. The current implementation uses operational data from the Asian side of Istanbul; however, the framework is fully adaptable and can be applied to other cities or regions such as Ankara simply by integrating the relevant operational inputs. This adaptable structure transforms raw data; including stop coordinates, package volumes and stop-specific attributes, into routing plans that realistically reflect operational constraints. The project aims to create a mathematical optimization model capable of generating feasible, cost-efficient, and operationally valid routes. UPS-specific requirements considered in the scope include vehicle capacity limits, neighborhood limits, working-hour regulations, and limits on the number of delivery and pickup stops. The model will also allow vehicles to be assigned to pickup-only or delivery-only routes when such assignments offer higher efficiency than simultaneous pickup–delivery operations. This situation may arise in cases involving high-volume customers for example, home-based “Dolap” (second hand seller web-based interface in Türkiye) sellers or Trendyol retailers who dispatch large quantities of packages from a single location. Due to scalability challenges in large problem instances, heuristics and metaheuristics will be used in combination with exact optimization approaches. The scope also covers the design of controlled experiments to test the model under different operational scenarios such as changes in demand patterns, route sizes and capacity levels. Additionally, geographic visualizations of routes will be produced to support UPS in evaluating operational feasibility and practicality. Certain elements fall outside the scope of this first phase, including traffic congestion effects, time-window constraints, and multi-depot structures. Weather conditions may be incorporated in later stages, ensuring that the initial phase remains focused on the core routing optimization problem.

#### 3.1 Problem Definition

The problem is defined as the optimization of pickup and delivery plans in daily courier operations. The objective is to assign a set of customer orders each possibly involving both deliveries and pickups to a vehicle fleet and determine the most efficient sequence of visits for each route. To understand the structure of our problem more clearly, we first introduce the classical VehicleRoutingProblem (VRP), which forms the foundation of many modern routing models. The classical VRP, introduced about sixty years ago by Dantzig and Ramser (1959), and its many variants have been extensively studied. The VRP seeks to generate a routing plan for a fleet of identical vehicles such that each customer is visited exactly once, each route starts and ends at a depot, and several operational constraints are satisfied. A wide range of heuristic and exact algorithms has been developed for VRP models. For

detailed background, the reader may refer to Toth and Vigo (2014) [8], as well as the reviews by Laporte (2009) [9], Koç et al. (2016) [2], Koç and Laporte (2018) [10], and Vidal et al. (2019) [11]. When planning the movement of goods or people, Problem-to-Problem Delivery (PDP) is a variant of the Vehicle Routing Problem that is characterized by pickups and drop-offs that don't have to start from a fixed depot, unlike the standard Vehicle Routing Problem. Each pickup and delivery request in a PDP has one pickup point and one drop-off point, and the vehicle is required to pick up before dropping off, known as the precedence rule. PDPs come in three main types, one-to-one, one-to-many-to-one and many-to-many, with the last one being the most complex [12]. Building on this foundation, we then focus on the specific VRP variants that define the nature of our project. From an operations research perspective, this problem falls under the Capacitated Vehicle Routing Problem with Pickup and Delivery (CVRPPD), and more specifically under the Vehicle Routing Problem with Simultaneous Pickup and Delivery (VRPSPD), since both operations occur at each stop. These concepts, which we present as subtopics under the main VRP heading, highlight the additional constraints and dynamics relevant to our work. In this structure, vehicles must deliver parcels while collecting new ones during the same route. This causes the vehicle load to change dynamically and requires it to always remain within capacity limits. This simultaneous structure significantly increases the complexity of routes compared with classical CVRP models.

**Problem:** Design routes that start and end at a UPS depot/warehouse, ensuring that all required delivery and pickup tasks are completed without violating vehicle capacity constraints, maximum and minimum workhour duration, or neighborhood adjacency rules.

**Context:** UPS Cargo's daily operations involve assigning thousands of stops across multiple districts to a dynamically changing fleet. The decision problem is to determine which vehicle serves which customer, and in which order, such that simultaneous pickup and delivery operations are feasible throughout the route. Since UPS can hire additional drivers and rent extra vehicles on a daily basis, fleet size does not constitute a restrictive constraint in the model. The real challenges arise from dynamic load changes, district boundaries, heterogeneous stop structures, and ensuring that operational rules remain satisfied at every point along the route. This problem can occur everywhere in the world when a delivery is needed. Well-known spatial, operational and infrastructure challenges in this region could be faced by other national and international UPS hubs, which is why the model that we developed for İstanbul can be adapted and re-employed.

**Input:**

Customer coordinates, package types (delivery/pickup), number of packages, stop IDs.

**Output:**

Visualized route plans, distance and time metrics, required fleet size, number of cars and

walking couriers, ordered stop sequences for each vehicle

The routing problem arises everyday, when managing daily pickup and delivery operations. Since planning routes is done every morning and the volume of demand can change from one day to the next, a model that can update and rerun itself is basically a necessity to stay on top of the changing landscape. Because vehicles are locked into strict shift schedules and can't operate beyond their capacity, poorly planned routes add up to time wasting, excessive kilometers and reduced productivity, which is why it's so important to have a model that runs regularly.

### **3.1.1 UNSDG Consideration for Problem Definition**

Which UNSDG(s) are relevant and why.

## **3.2 Objectives of the Study**

- Develop an optimization model that generates the most efficient routing plans for pickup and delivery operations, serving as the primary deliverable explicitly requested by UPS.
- Increase operational efficiency by structuring routes that reduce unnecessary travel and balance workloads across vehicles.
- Enhance customer service performance by reducing delivery times and improving the reliability of daily operations.
- Minimize operational costs by reducing the total distance traveled, fuel consumption, the number of hired workers and rented vehicles, and the total work hours required.
- Maintain operational feasibility by generating geographically compact routes through assigning stops from adjacent or neighboring neighborhoods.

### **3.2.1 Real Life Constraints of the Study**

Since UPS can hire additional drivers and rent extra vehicles on a daily basis, the system operates with a practically unlimited pool of workers and vehicles for modeling purposes. This means fleet size is not a restrictive constraint in the problem; instead, the primary limitations arise from route-level factors such as capacity, time, neighborhood adjacency, and daily demand variations. If routing quality is poor, it can leave couriers with uneven workloads, a lot of back-and-forth on the road and ultimately, delayed deliveries. Coming rushing back to the depot isn't exactly pleasant, and regional managers and performance analysts are also caught in the mix. Inefficient routes send them spiraling towards higher operational costs, more fuel usage and longer kilometers traveled. There are around 100

stops to fit in, or roughly one stop every few minutes if we're counting driving and service time, when planning routes. Coming from one stop to the next, the time taken to park, pick up or drop off packages, sign for things, and so on is pretty short in built up areas, usually just 1-5 minutes per stop. Well-known issues arise when we combine these service times with travel time between them. If a route has too much space between its stops, the driver may end up over the maximum allowed hours. UPS's guidelines recommend that daily routes shouldn't exceed about 7.0 to 8.5 hours in order to balance efficiency and the driver's workload, and if we regularly go beyond that, we'd be looking at overtime costs, or flouting labor agreements. Coming close to the limit is also not advisable, as UPS drivers have a contractual limit of approximately 9.5 hours a day. When a major traffic jam or road closure is encountered, dynamic routing kicks in and sends the driver to a different route, or a company may shift the delivery to another driver, and with real-world factors like car breakdowns, blizzards or drivers getting sick right in the middle of their shift.

### **Primary Constraints**

- Stop Count: Minimum 80, Maximum 110 stops per route
- Capacity: Max 350 packages (The load must be checked dynamically, deliveries decrease load, pickups increase load)
- Duration: Shift time between 7 hours and 8.5 hours
- Spatial Clustering: Routes must serve neighboring neighborhoods (no cross-district jumps)
- Depot: Start and end at the distribution center

### **3.2.2 Ethical Considerations**

The project follows established ethical principles in data use, operational fairness, and social impact.

#### **Data Confidentiality**

UPS operational data will be handled securely and used only for academic purposes. Access is limited to team members involved in modeling and analysis, and no sensitive information will be shared externally.

#### **Fair Workload for Employees**

Routing decisions directly affect couriers' daily workload. By enforcing constraints on capacity, shift duration, and stop counts, the model aims to prevent overwork, support balanced route assignments, and maintain safe working conditions.

#### **Impact on Company Operations**

Operational efficiency gains—such as reduced travel distance, fewer rented vehicles, and lower fuel usage—must not compromise employee well-being or safety. Ethical evaluation includes balancing cost savings with fair labor practices.

### **Societal and Environmental Considerations**

Optimized routing helps reduce congestion, fuel consumption, and carbon emissions, contributing to more sustainable last-mile logistics and cleaner urban environments.

### **Team-Level Ethics**

Workload within the project team is distributed according to expertise: modeling, coding, data analysis, and reporting. Tasks are assigned transparently to ensure fairness and avoid unequal burden. Communication is maintained to adjust workloads when necessary.

## **3.3 Multidisciplinary Approaches and Interactions**

The project requires a genuinely multidisciplinary collaboration, bringing together students from Industrial Engineering, Data Analytics, Computer Science, and Logistics Management. Each field contributes a critical dimension to a problem that cannot be solved through a single perspective.

Industrial Engineering provides the foundation for systems thinking, mathematical modeling, and optimization, the core tools needed to structure the routing problem rigorously. Data Analytics enables the transformation of raw operational data into actionable insights, ensuring that demand patterns, customer densities, and service behaviors are properly understood before modeling. Computer Science contributes algorithmic design, computational efficiency, and the implementation of exact and heuristic methods, which are essential for solving large-scale instances that exceed traditional optimization limits. Logistics Management brings operational realism, structuring the solution within UPS's operational constraints, behaviors, and real-world uncertainties of last-mile courier operations.

This rich combination of disciplines is not an academic luxury but a necessity. Last-mile routing is a hybrid challenge—mathematical, operational, technological, and organizational—at the same time. Only an integrated, multidisciplinary approach can capture the complexity of simultaneous pickup–delivery operations, dynamic loads, neighborhood adjacency, and day-to-day feasibility [19,20].

Throughout the project, the team will also engage with UPS personnel from operations, planning, and IT departments. These interactions ensure that the theoretical models align with actual on-ground practices, data structures, and operational constraints. By bridging academic expertise with industry experience, the project does more than build an optimization model; it creates a realistic, end-to-end decision-support framework that



reflects the interdisciplinary nature of modern logistics systems [21].

## 4 METHODOLOGIES

We employ a hybrid approach: a Mixed Integer Linear Programming (MILP) model for exact solutions on small datasets, and Heuristics and Metaheuristics for real-world scale. A variety of methodological approaches can be used to address the Pickup and Delivery Vehicle Routing Problem with capacity, time, and neighborhood adjacency constraints. The reviewed literature shows that VRP variants are typically solved through a combination of exact optimization, constructive heuristics, improvement-based procedures, and metaheuristics. Each method offers different advantages depending on the dataset size and computational requirements. The methodologies listed below represent the techniques that are most suitable for this project and reflect the approaches commonly used in VRPSPD and CVRPPD research.

### 4.1 Mixed Integer Linear Programming (MILP)

An exact mathematical model can be formulated using MILP to minimize total travel distance while respecting all UPS constraints, including:

- dynamic capacity feasibility,
- stop count limits,
- shift duration bounds,
- adjacency restrictions,
- simultaneous pickup–delivery structure.

MILP provides optimal solutions for small to medium-sized problem instances and serves as a benchmark for evaluating heuristic and metaheuristic methods. The model will be solved using Gurobi, benefiting from presolve features, cut generation, heuristic repair strategies, and MIP-gap tuning [22,23].

### 4.2 Exact Optimization via Gurobi

Gurobi is used as the primary exact solver for the MILP model. It allows:

- exploration of solver parameters (threads, MIPGap, presolve levels),
- generation of multiple near-optimal solutions,
- performance testing on synthetic and real UPS datasets.

This approach establishes the theoretical best-case performance for smaller instances [24].

### 4.3 Heuristic and Metaheuristic Alternatives

Since the real-world UPS data set contains instances of a large scale (80-110 stops per vehicle), the use of exact methods for daily planning is not feasible in terms of computation. Thus, we executed a thorough survey of the alternatives put forward in the literature to be taken into account for the implementation phase.

#### 4.3.1 Constructive Heuristics

Constructive heuristics are starting to not only come up with a possible solution but also create one from nothing. The methods below were analyzed as possible candidates:

- **Clarke–Wright Savings Algorithm:** A basic method that reduces the number of routes by combining them if this results in lower costs.
- **Nearest Neighbor:** A greedy method in which the vehicle always moves to the unvisited node nearest to it. This operation is quick, but it does frequently yield less than optimal routes.
- **Sweep Algorithm:** A spatial technique that groups customers by turning a ray around the depot.

[25-27]

#### 4.3.2 Local Search - Based Improvement Methods

In our effort to improve the preliminary answers, we examined local search operators again:

- **Intra-route Operators:** 2-opt, 3-opt, and Or-opt in order to obtain shorter routes through a single route connection restructuring.
- **Inter-route Operators:** Relocate, Swap, and Cross-exchange to transfer clients among diverse routes in order to balance workload.

[28,29].

#### 4.3.3 Metaheuristic Optimization

To tackle the challenging VRPSPD, we additionally looked into sophisticated metaheuristics:

- **Tabu Search:** Employs a “tabu list” to avoid the algorithm from cycling, thus permitting the escape from local minima.[30]
- **Simulated Annealing:** Takes advantage of a probabilistic method to temporarily accept poor solutions so as to spread the search.[33]

- **Genetic Algorithms:** Simulates natural selection to produce high-quality solutions through generations.[31,32]

#### 4.3.4 Strongly Candidate Approach: Cluster-First, Route-Second Heuristic

After conducting a situation analysis, we are contemplating the strategy “Cluster-First, Route-Second” as a highly viable alternative framework for the forthcoming phase.

**Concept:** The problem is divided into two stages: at the first stage, the customers are clustered into vehicles based on their capacity ( $Q = 350$ ) and stop limits ( $S_{\max} = 110$ ), and at the second stage, the routes are optimized within each cluster.

**Potential Candidate:** The Fisher and Jaikumar Algorithm is recognized as a potential candidate within this framework. It adopts a Generalized Assignment Problem (GAP) formulation for the purpose of clustering, which could probably manage UPS’s rigorous capacity restrictions more effectively than basic geometric heuristics.

In the next semester, we will analyze this heuristic and algorithm together with the mentioned metaheuristics.

### 4.4 Experimental Performance Analysis

In order to assess the effectiveness of the aforementioned techniques, systematic trials are planned with the following variables being altered: customer numbers, fleet size, vehicle capacity, and demand distribution patterns. The critical performance indicators are the overall distance, computational time, routes applied, solution gaps, and feasibility ratios under actual constraints. [34]

### 4.5 Application to Real UPS Operational Data

At last, the methods will be put into practice with the real UPS data from the Asian Side of Istanbul. The effective validation of the following will be the objective: operational feasibility, geographic compactness, accuracy when compared to existing manual routes, and distance, cost, and workload distribution being the areas where improvements are potentially made. This last step is a proof of the proposed approach being applicable and its value in real-life courier operations.[35-37]

### 4.6 Limitations of the Proposed Methodologies

Every single optimization approach involves the selection of a proper path with certain trade-offs between the solution quality and computational efficiency. Here are the potential limitations of the chosen methodologies for this study:

#### 4.6.1 Limitations of Exact Optimization (MILP)

**Computational Complexity (NP-Hardness):** The main drawback of the MILP model is its inability to scale. The Vehicle Routing Problem belongs to the NP-hard category. As the number of customer nodes grows, the time taken to fetch the global optimal solution increases at an exponential rate. For our dataset of 80–110 stops per truck, getting the MILP solved to optimality in a reasonable amount of time (say, 1 hour) is mathematically impossible with the existing computing power.

**Rigidity:** Exact models necessitate exact linear constraints. Using highly complex, non-linear real-world conditions (like dynamic traffic speeds that vary every minute) can make the model unsolvable.

#### 4.6.2 Limitations of Heuristic Approaches (Fisher & Jaikumar)

**Optimality Gap:** Heuristics, in contrast to MILP, do not offer any guarantee of reaching the global optimal solution (the very best route). They proceed to look for “good enough” (near-optimal) solutions. The possibility of being confined to a local maximum where the algorithm believes it has found the best route but actually overlooks a better one is always present.

**Sensitivity to Initialization:** The efficacy of the “Cluster-First, Route-Second” method, especially the Fisher and Jaikumar algorithm, is greatly dependent on the different initial selections of “seed points” (centers of the clusters). If the seed points are not appropriately selected, then the resulting clusters may have uneven distribution or be geometrically inefficient which will be hard to fix in the subsequent routing phase.

**Parameter Tuning:** It’s the case with heuristics that they sometimes necessitate the really careful tuning of their parameters. Misconfigured parameters could result in either bad convergence or long runs without any enhancement in the solution quality at all.

## 5 ANALYSIS AND RESULTS

### 5.1 Analysis

#### 5.1.1 Data

To understand our data and to be able to work with it we first cleaned the names of the columns and replaced all Turkish words to English. Here is a quick look at our data.

Table 1: Stop-count statistics for the full Monday dataset and the pilot subset.

Dataset	Stops (N)	Clusters	Min Stops	Max Stops	Mean	Std. Dev.
Monday dataset (full)	3798	40	80	110	94.95	14.88
Pilot subset (first 100)	100	5	5	30	20.00	9.67

#### 5.1.2 Data pipeline and validation

The operational dataset contains stop identifiers, geographic coordinates (longitude/latitude), service day, service type (delivery or pickup), and parcel quantities. Prior to optimization, the data are filtered by service day and basic consistency checks are applied (missing coordinates, invalid quantities, and duplicate stop IDs). For the Monday dataset used in clustering, a total of 3,798 stops are processed, consisting of 3,102 delivery stops and 696 pickup stops, with an aggregate parcel count of 14,826.

A key feasibility consideration is the vehicle capacity constraint ( $Q = 350$  packages). While the full dynamic-load feasibility requires the ordered sequence and initial load assumptions, the raw stop-level quantities still provide an important screening mechanism. In the Monday data, 9 stops exceed 350 packages; these customers are flagged as high-volume outliers that may require split-service, dedicated vehicles, or preassignment rules as seen in appendix D, table 4

#### 5.1.3 Cluster-first stage (balanced geographic clustering)

To obtain operationally manageable tours, stops are partitioned into geographically compact clusters that represent candidate vehicle routes. The clustering stage is designed to satisfy UPS-style stop-count bounds by construction, targeting 80–110 stops per route. On the full Monday dataset, the procedure produces 40 clusters with sizes ranging from 80 to 110 (mean 94.95, standard deviation 10.06), indicating that the size-balancing mechanism successfully controls workload distribution at the route level (Appendix Table 1).

For reporting and debugging, a pilot experiment is conducted on the first 100 Monday

stops. This pilot instance is clustered into 5 groups, which allows visualization and end-to-end KPI computation (Figure fig. 1).

#### 5.1.4 Route-second stage (intra-cluster sequencing and travel metrics)

For each cluster, a feasible visit order is constructed using a greedy edge-based heuristic that iteratively extends the route by selecting the next promising stop under the chosen travel metric. Pairwise travel distances and durations are obtained via the Google Distance Matrix API under driving mode [19]. Due to API quota limitations, queries are batched and cached, and the pilot reporting is based on non-traffic durations; traffic-inclusive durations are reported separately as reference values (Appendix Tables table 7 and ??).

Route-level KPIs are computed as the sum of arc costs along the ordered sequence, including depot departure and return. The primary KPIs reported are total distance (km), total travel duration (min), and derived efficiency ratios such as km per stop and minutes per stop.

## 5.2 Data pipeline and validation

The operational dataset contains stop identifiers, geographic coordinates (longitude/latitude), service day, service type (delivery or pickup), and parcel quantities. Prior to optimization, the data are filtered by service day and basic consistency checks are applied (missing coordinates, invalid quantities, and duplicate stop IDs). For the Monday dataset used in clustering, a total of 3,798 stops are processed, consisting of 3,102 delivery stops and 696 pickup stops, with an aggregate parcel count of 14,826.

A key feasibility consideration is the vehicle capacity constraint ( $Q = 350$  packages). While the full dynamic-load feasibility requires the ordered sequence and initial load assumptions, the raw stop-level quantities still provide an important screening mechanism. In the Monday data, 9 stops exceed 350 packages; these customers are flagged as high-volume outliers that may require split-service, dedicated vehicles, or preassignment rules (Appendix Table table 4).

## 5.3 Cluster-first stage (balanced geographic clustering)

To obtain operationally manageable tours, stops are partitioned into geographically compact clusters that represent candidate vehicle routes. The clustering stage is designed to satisfy UPS-style stop-count bounds by construction, targeting 80–110 stops per route. On the full Monday dataset, the procedure produces 40 clusters with sizes ranging from 80 to 110 (mean 94.95, standard deviation 10.06), indicating that the size-balancing

mechanism successfully controls workload distribution at the route level (Appendix Table table 1).

For reporting and debugging, a pilot experiment is conducted on the first 100 Monday stops. This pilot instance is clustered into 5 groups, which allows visualization and end-to-end KPI computation (Figure fig. 1).

## 5.4 Route-second stage (intra-cluster sequencing and travel metrics)

For each cluster, a feasible visit order is constructed using a greedy edge-based heuristic that iteratively extends the route by selecting the next promising stop under the chosen travel metric. Pairwise travel distances and durations are obtained via the Google Distance Matrix API under driving mode [19]. Due to API quota limitations, queries are batched and cached, and the pilot reporting is based on non-traffic durations; traffic-inclusive durations are reported separately as reference values (Appendix Tables table 7 and ??).

Route-level KPIs are computed as the sum of arc costs along the ordered sequence, including depot departure and return. The primary KPIs reported are total distance (km), total travel duration (min), and derived efficiency ratios such as km per stop and minutes per stop.

## 5.5 Mathematical Model

The proposed optimization model is formulated as a Capacitated Vehicle Routing Problem with Simultaneous Pickup and Delivery (VRPSPD) and incorporates a priority-based penalty mechanism. The model is used as the analytical foundation to evaluate the impact of delivery priorities on routing decisions, fleet utilization, and service feasibility.

The prioritized penalty structure embedded in the objective function ensures that delayed express deliveries incur the highest cost, followed by express, delayed normal, and normal deliveries. This structure directly influences the resulting routes and vehicle assignments, which are analyzed in the following sections.

### 5.5.1 Sets and Indices

- $N = \{0, 1, \dots, n\}$ : Set of all nodes, where node 0 denotes the depot.
- $C = N \setminus \{0\}$ : Set of customer nodes.
- $K$ : Set of available vehicles.



### 5.5.2 Parameters

- $d_{ij}$ : Distance between nodes  $i$  and  $j$ .
- $t_{ij}$ : Travel time between nodes  $i$  and  $j$ .
- $s_i$ : Service time at node  $i$ .
- $D_i$ : Delivery demand of customer  $i$ .
- $P_i$ : Pickup demand of customer  $i$ .
- $Q$ : Vehicle capacity.
- $F$ : Fixed cost of using a vehicle.
- $E_i$ : Binary parameter equal to 1 if customer  $i$  is an express delivery.
- $\alpha$ : Penalty coefficient representing express priority.
- $\beta$ : Backlog (delay) penalty coefficient, where  $\beta \gg \alpha$ .
- $M$ : A sufficiently large constant.

### 5.5.3 Decision Variables

- $x_{ijk} \in \{0, 1\}$ : Equals 1 if vehicle  $k$  travels from node  $i$  to node  $j$ .
- $y_{ik} \in \{0, 1\}$ : Equals 1 if customer  $i$  is served by vehicle  $k$ .
- $z_k \in \{0, 1\}$ : Equals 1 if vehicle  $k$  is activated.
- $q_{ik} \geq 0$ : Load of vehicle  $k$  after visiting node  $i$ .
- $t_{ik} \geq 0$ : Arrival time of vehicle  $k$  at node  $i$ .
- $u_{ik} \geq 0$ : MTZ sequencing variable.

### 5.5.4 Objective Function

The objective function minimizes the total operational cost, which consists of travel distance cost, fixed vehicle usage cost, and prioritized penalty costs:

$$\min \sum_{k \in K} \sum_{i \in N} \sum_{j \in N} d_{ij} x_{ijk} + \sum_{k \in K} F z_k + \sum_{i \in C} \left[ \alpha E_i + \beta \left( 1 - \sum_{k \in K} y_{ik} \right) \right] \quad (1)$$

The first term represents the total distance traveled by all vehicles. The second term penalizes the use of additional vehicles, encouraging fleet efficiency. The third term introduces a prioritized penalty structure, where express customers ( $E_i = 1$ ) incur an additional priority cost  $\alpha$ , while customers that remain unserved within the planning horizon incur a backlog penalty  $\beta$ , with  $\beta \gg \alpha$ .

This structure ensures the following priority order:

$$\text{delayed express} > \text{express} > \text{delayed normal} > \text{normal}.$$

This structure directly affects routing decisions by prioritizing express and delayed deliveries under capacity and operational constraints.

### 5.5.5 Constraints

#### Customer Assignment

$$\sum_{k \in K} y_{ik} \leq 1 \quad \forall i \in C \quad (2)$$

Only one vehicle can be used in attending to each customer to prevent duplication.

#### Vehicle Activation

$$y_{ik} \leq z_k \quad \forall i \in C, k \in K \quad (3)$$

The vehicle comes into effect as a serves-one-customer vehicle, thus determining that fixed costs are only charged based on the utilization of the vehicles.

#### Flow Conservation

$$\sum_{j \in N} x_{ijk} = y_{ik} \quad \forall i \in C, k \in K \quad (4)$$

$$\sum_{i \in N} x_{ijk} = y_{jk} \quad \forall j \in C, k \in K \quad (5)$$

These constraints ensure route continuity by guaranteeing only one incoming and one outgoing arc to all visited customers.

#### Depot Constraints

$$\sum_{j \in C} x_{0jk} = z_k \quad \forall k \in K \quad (6)$$

$$\sum_{i \in C} x_{i0k} = z_k \quad \forall k \in K \quad (7)$$

Any given vehicle that starts must start from the depot and return after finishing his duty.

### Stop Count Constraints

$$80z_k \leq \sum_{i \in C} y_{ik} \leq 110z_k \quad \forall k \in K \quad (8)$$

These constraints limit the number of customers served by each vehicle to a predefined operational interval.

### Dynamic Capacity Constraints

$$q_{jk} \geq q_{ik} - D_j + P_j - M(1 - x_{ijk}) \quad \forall i, j \in N, k \in K \quad (9)$$

$$0 \leq q_{ik} \leq Q \quad \forall i \in N, k \in K \quad (10)$$

These constraints ensure that vehicle loads dynamically decrease due to deliveries and increase due to pickups, while always remaining within capacity limits.

### Time Feasibility

$$t_{jk} \geq t_{ik} + s_i + t_{ij} - M(1 - x_{ijk}) \quad \forall i, j \in N, k \in K \quad (11)$$

These constraints ensure temporal feasibility by accounting for travel times and service durations along each route.

### MTZ Subtour Elimination

$$u_{ik} - u_{jk} + |C|x_{ijk} \leq |C| - 1 \quad \forall i \neq j \in C, k \in K \quad (12)$$

$$1 \leq u_{ik} \leq |C| \quad \forall i \in C, k \in K \quad (13)$$

The Miller–Tucker–Zemlin (MTZ) constraints prevent the formation of subtours disconnected from the depot, ensuring a single continuous route for each vehicle.

## 5.6 Results

The pilot experiment on the first 100 Monday stops yields 5 feasible clusters and corresponding route KPIs (Table table 2). The results show meaningful variation across clusters. Clusters 0, 1, and 3 represent dense urban tours with 17–30 stops and total travel distances around 107–121 km, while cluster 4 is comparatively shorter (81.91 km).

In contrast, cluster 2 contains only 5 stops yet results in the largest distance (130.19 km), indicating a geographically distant or spatially sparse set of customers that dominates route cost despite the small stop count. This pattern is operationally important because it highlights that balanced stop-count constraints alone do not guarantee balanced travel burden; additional balancing criteria or geographic constraints may be required to avoid creating “few-stop but long-drive” routes.

At the KPI level, the observed km-per-stop and minutes-per-stop ratios provide a compact measure of route compactness. For example, cluster 2 exhibits the highest km-per-stop and minutes-per-stop values, confirming that it is the least compact tour in the pilot. Figures fig. 2 and fig. 3 visualize these differences across clusters. An example ordered route sequence (Monday cluster 0) is reported in Appendix Table table 3 to illustrate the output format used by the decision-support pipeline.

Overall, the pilot confirms that the cluster-first, route-second approach produces spatially coherent route candidates and generates reproducible, interpretable KPIs that can be used for comparison, debugging, and subsequent improvement (e.g., 2-opt refinement or exact optimization within clusters).

Table 2: Pilot Monday routing KPIs for the first 100 stops.

Cluster	Stops	Del.	Pick.	Pkgs	km	min	km/st	min/st
0	17	15	2	152	107.37	163.60	6.32	9.62
1	30	28	2	58	111.10	210.33	3.70	7.01
2	5	5	0	7	130.19	115.18	26.04	23.04
3	26	26	0	45	120.84	203.92	4.65	7.84
4	22	22	0	105	81.91	149.05	3.72	6.78

The performance metrics for the initial routing phase are summarized in table 2. The data presented here reveals specific operational challenges arising from the standard clustering approach. Specifically, while the  $k$ -means algorithm successfully groups locations based on spatial density, it does not inherently account for the required operational constraints, such as the target workload balance of 80 to 110 stops per route. A notable example is observed in Cluster 2, where the high geographical dispersion results in 130.19 km of travel for only 5 stops, indicating a need for heuristic modifications in the clustering logic to ensure efficiency.

Furthermore, it should be noted that the distance and travel time calculations were performed using the Google Distance Matrix API [19]. Due to the daily quota limits of the free-tier service, the current analysis is conducted on this representative pilot dataset of the first 100 stops. These results serve as a preliminary validation of the digital optimization model, aligning with SDG 9.4 by aiming to increase resource efficiency

through technological integration. Future work will focus on scaling these optimizations to the full dataset by incorporating modified clustering constraints and extended API resources.

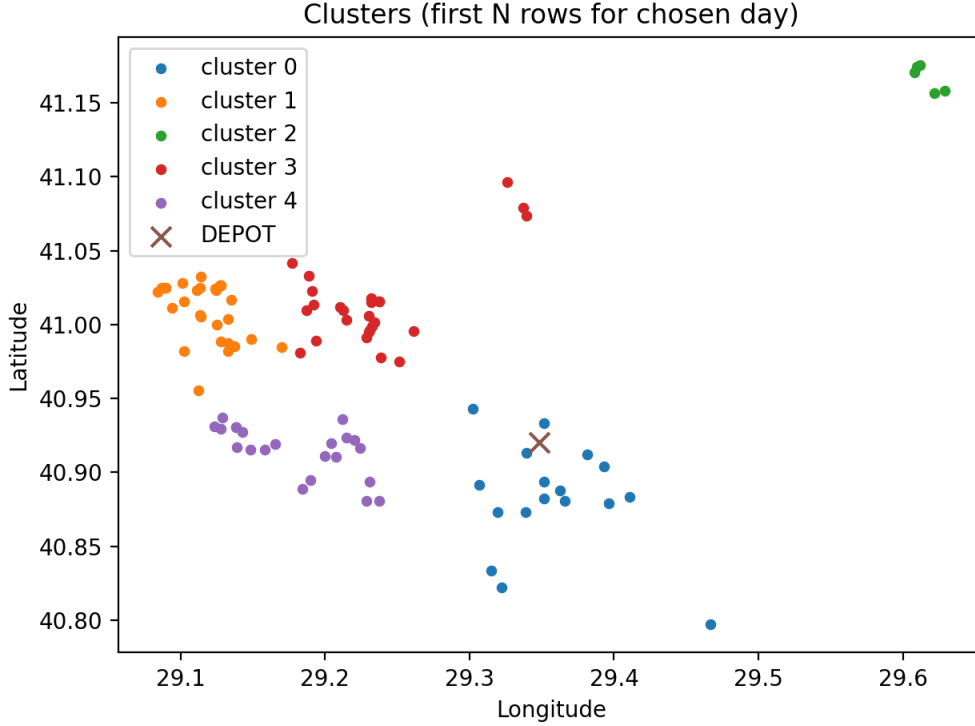


Figure 1: Cluster distribution for the first 100 Monday stops.

As seen in fig. 1, the green points representing Cluster 2 form an isolated group. This illustrates a typical characteristic of the  $k$ -means algorithm, which prioritizes spatial density over operational parameters when performing automatic clustering without predefined stop limitations. While Cluster 2 is geographically distinct, its low stop count (5 stops) and high distance-to-stop ratio lead to the inefficiencies observed in table 2.

These findings align with SDG 9.4, as identifying such digital optimization gaps is the first step toward developing more resource-efficient infrastructure. Addressing these clustering anomalies through heuristic modifications will be essential to ensure that each route maintains an optimal workload, thereby reducing unnecessary vehicle wear and fuel consumption.

### 5.6.1 Expected Outcomes and Model Capabilities

While the suggested model has not been solved by computation, its structure provides an actual guess of the output and insights that could be obtained after solving it with any solver, like Gurobi.

The solution will likely provide, after its determination, perfect routes for each active

vehicle, detailing the sequence through which customers are visited by the depot and vice versa. Additionally, the model will provide the minimum number of vehicles and the distribution of customers to the vehicles according to the operating and capacity limits.

The expected quantitative outputs of the model are total traveled distance, number of activated vehicles, vehicle-level load profiles, and the number of served and unserved customers. These outputs enable an evaluation of transportation efficiency and service feasibility under different demand compositions.

Due to the embedded priority-based penalty structure, the model is expected to clearly differentiate between express and normal deliveries. Express customers are anticipated to be served with higher priority, potentially resulting in longer routes or additional vehicle deployment when necessary to avoid high backlog penalties.

From a practical standpoint, the expected outputs of the model can support UPS decision makers in evaluating trade-offs between service quality and operational cost. By adjusting the penalty parameters, managers can explore alternative operational strategies and assess the cost implications of stricter or more flexible service priorities before implementation.

## 6 DISCUSSIONS

### 6.1 Study limitations

Our study has several practical limitations that affect how closely the results can match real-world operations. First, the model relies on simplifying assumptions about travel times, service times, and operational constraints. In real logistics networks, travel times can vary sharply due to traffic incidents, road closures, weather conditions, and time-dependent congestion, which cannot be perfectly captured with a single static estimate.

Second, obtaining high-quality, real-time travel time data often requires external mapping services (e.g., Google Maps Distance Matrix), which introduces cost and quota constraints. Since such APIs are typically billed per request and may have limited free usage, it becomes expensive to compute or refresh large-scale origin-destination matrices frequently, especially when the number of stops is high and repeated queries are needed for multiple scenarios. As a result, fully dynamic re-optimization at fine time resolution may be financially and computationally infeasible for many teams or small-scale deployments.

Finally, the approach faces scalability limits. As the instance size grows, the routing problem and the number of pairwise distance evaluations can increase rapidly, making both optimization and data acquisition more demanding. Therefore, the reported outcomes should be interpreted as a strong baseline under controlled assumptions rather than a perfect replica of live operations.

### 6.2 Applicability of the project under real life situations

Despite the limitations, the proposed workflow can be applied effectively in real-life settings as a decision-support tool. In practice, rather than attempting to simulate “everything instantly,” companies typically adopt a hybrid strategy: routes are planned using the best available data (historical averages, time-of-day traffic profiles, or limited API calls), and then updated only when meaningful disruptions occur (e.g., major delays, reassignments, or new pickups).

A realistic deployment path is to use the method in batch planning windows (e.g., daily or per-shift planning) and reserve paid map API calls for targeted use cases such as validating a subset of routes, calibrating travel-time models, or updating only the most uncertain arcs. This reduces the operational dependency on expensive real-time queries while still benefiting from improved routing decisions. Additionally, organizations with strict cost constraints can replace paid APIs with open routing engines (e.g., OpenStreetMap-based tools) or build internal travel-time estimators from historical GPS traces, trading some accuracy for sustainability.

Overall, the project is most applicable where the goal is to improve routing quality and operational feasibility under budget constraints, while acknowledging that fully real-time, fully accurate simulation of all real-world conditions is neither technically trivial nor always cost-effective.

## 6.3 Health and Safety Issues

The proposed decision-support framework aims to directly impact the occupational health and public safety risks related to large-scale pickup and delivery operations. Traditional routing approaches are characterized by fragmented planning and static definitions of routes, which result in drivers' excessively long working hours, unsafe driving behaviors, and last-minute adjustments of the operations. Such conditions increase accident probability, driver fatigue, and exposure to physical strain during repeated loading and unloading activities.

### 6.3.1 Occupational Health Risks

Manual routing systems often lead to drivers having imbalanced workloads. Previous research in labor-constrained VRP shows that long route duration and high stop density are critically linked with both fatigue-related accidents and musculoskeletal injuries of drivers. Explicit consideration of this aspect, by setting strict shift duration-thus, at least 7 hours and at most 8.5 hours-and capping the number of daily stops per vehicle between 80 and 110, embeds explicit upper bounds within. The algorithm then works as a preventable health instrument rather than a reactive safety measure.

### 6.3.2 Public Health & Safety

From a broader public safety perspective, optimized routing reduces total vehicle-kilometers traveled (VKT). Pollution Routing Problem (PRP) literature indicates that even modest reductions in urban delivery mileage translate into measurable improvements in air quality by lowering emissions of NO<sub>x</sub>, PM, and CO<sub>2</sub>, which directly impacts respiratory health outcomes.

### 6.3.3 Relevant UNSDGs:

- **SDG 3 – Good Health and Well-Being:** Routing optimization is relevant to goal 3 through the occupational health pathway. Using the occupational health perspective, the study of the VRP when the number of workers is the constraint shows that overly long routes and the number of stops have been observed to have a strong positive relationship to the incidence of fatigue accidents and musculoskeletal injuries among drivers [10]. The goal of routing optimization here is



to provide preventive health tools that promote health to the truckers.

Regarding public health, the efficiency of the vehicle routes minimizes the overall vehicle kilometers traveled (VKT), thereby directly increasing the reduction of NO<sub>x</sub>, PM, and CO<sub>2</sub> emissions. The Pollution Routing Problem (PRP) literature explains that a small reduction in the delivery mileage of the urban routes leads to a noticeable improvement in air quality as well as respiratory-related outcomes [8], thereby making optimized routing systems contribute to the attainment of SDG3.

- **SDG 8 – Decent Work and Economic Growth:** Decent work in logistics is tightly linked to **predictability, workload balance, and regulatory compliance**. Halvorsen-Weare and Savelsbergh [10] show that ignoring labor constraints in routing leads to systematic overwork and informal overtime practices. By contrast, labor-aware VRP formulations protect workers’ rights by ensuring that productivity gains do not come at the cost of excessive working hours. This aligns directly with SDG 8.8, subtarget of SDG 8 which emphasizes safe and secure working environments.

## 6.4 Legal Issues

Legal issues arising out of last-mile courier operations encompass moral concerns and go farther because: Firstly, the two contrasting approaches to the issue are rooted in compliance. The activities of the are dependent on binding labor legislation, working safety standards, and contract obligations. Any violation, however small, leads to companies facing administrative fines or lawsuits. Most companies use disputes, and reputational damage

### 6.4.1 Regulatory Constraints and Compliance Risk

Labor laws impose tough penalties for working hours, rest time, and intensity. Indeed, manual and experience-based routing can cause violations of labor laws because routes can look feasible but turn out to be over the limit when actual time and traffic conditions are considered. Simulation studies carried out by academics related to labor-constrained routing problems affirm that if these limits can be considered targets rather than hard constraints, frequent violations occur.

Regulatory risks are addressed by incorporating labor regulations within the optimization model as hard feasibility constraints. UPS delivery drivers have a contractual limit of around 9.5 hours of work per day. However, the operation limit imposed by the model is more stringent and fixed at 8.5 hours. Routes that violate this constraint are mathematically infeasible and are impossible to find. Thus, what was hitherto an issue of

post-operation compliance becomes a mechanism of ex-ante compliance.

#### 6.4.2 Algorithmic Compliance by Design

An important legal benefit that may be derived from the proposed framework is the idea of “algorithmic compliance.” Rather than relying upon managerial judgment for remedying compliance issues after the routes have already been determined, the algorithm itself becomes part of the compliance system. As such, the company is much less vulnerable to complaints regarding labor laws, audits, and overtime issues.

On the other hand, by manual routing, discrepancies in regulation may be resolved in a non-official, unpaid overtime manner, thus potentially leading to a latent legal risk. Enforcing compliance at the planning level will ensure, therefore, that the gain in efficiency in the operation will not result in a legal risk.

#### 6.4.3 Data Protection and Regulatory Accountability

Apart from labor regulations, routing algorithms involve confidential business data like customer geolocations and delivery trends. According to KVKK and GDPR standards, this data has to be processed under rigorous access controls and purpose limitation. This study respects these laws by limiting access to this data to only those people who need it, while its sole use would be for research.

#### 6.4.4 Relevant UNSDGs

- **SDG 8 – Decent Work and Economic Growth:** Ensuring compliance with labor regulations by enforcing legally binding working-hour and workload constraints directly within the routing algorithm.
- **SDG 16.6 – Peace, Justice and Strong Institutions:** Developing effective, accountable, and transparent institutional processes by implementing rule-based, auditable, and consistently enforceable routing decisions. The optimization framework functions as a governance mechanism that reduces discretionary decision-making and strengthens organizational compliance.
- **SDG 16.3 – Peace, Justice and Strong Institutions:** Promoting the rule of law through standardized and non-arbitrary enforcement of operational constraints. By ensuring that regulatory limits are applied consistently to all routes and drivers, the framework supports predictable compliance and reduces the risk of selective or informal rule application.

## 6.5 Economical Issues and Constraints

### 6.5.1 Cost structure and budget constraints

The economic reality of last-mile operations is dominated by **variable operating costs (OPEX)** and avoidable inefficiencies. The main cost drivers are: (i) total distance and travel time (fuel, maintenance, depreciation), (ii) labor cost and overtime exposure, (iii) fleet activation and rental costs when additional vehicles are used, and (iv) operational failure costs such as re-routing, missed service performance, and dispatcher rework.

In this project, economic constraints are operationally enforced through vehicle activation penalties, distance/time penalties, and feasibility constraints that prevent infeasible plans from being “fixed” via overtime. Sustainable VRP literature shows that treating cost as the only objective can damage service equity and worker welfare; therefore, economic efficiency must be balanced with social feasibility constraints rather than optimized in isolation [15, 16].

A second, often ignored, budget constraint is the **planning window constraint**: the solution must be produced before the morning shift begins. Industrial case studies identify computational tractability and operational deployability as binding economic constraints, not technical preferences [5]. This creates an implicit budget on compute and decision latency.

### 6.5.2 ROI and business case logic

The framework should be evaluated with a clear **ROI model** that separates implementation cost from operational savings.

**Typical cost items (investment + recurring):**

- **CAPEX-like one-time costs:** development, integration, data pipeline setup, training, initial parameter calibration.
- **OPEX recurring costs:** solver/runtime infrastructure, software licensing (if applicable), API costs for mapping/geocoding, maintenance and continuous improvement.

**Typical savings (measurable):**

- reduced distance and travel time → fuel, maintenance, and depreciation savings;
- reduced overtime and better shift compliance → lower labor cost volatility;
- fewer “extra” vehicles activated (or fewer rentals) → direct fleet cost savings;
- less dispatcher rework and fewer route failures → reduced internal failure cost.

Multi-objective sustainable routing studies show that mileage reduction can simultane-

ously lower operational cost and environmental burden when emissions and cost are treated as coupled outcomes [14, 15]. Multi-period collaboration studies suggest additional savings through coordinated capacity usage across periods [20].

### 6.5.3 Financial risk and sensitivity

ROI can collapse if (i) data quality issues inflate exception handling, (ii) compute time exceeds the morning window and forces manual fallback [5], (iii) operational constraints tighten and require re-calibration, or (iv) efficiency gains induce higher demand, increasing total system load (rebound risk) [14]. Therefore, the economic evaluation should include sensitivity analysis over fuel price, wage/overtime, demand surges, and solver runtime variance.

### 6.5.4 Relevant UNSDGs

- **SDG 8.2 – Decent Work and Economic Growth:** Improving economic productivity through technological upgrading. Systematic reductions in distance/time and rework improve productivity while avoiding informal overtime [5, 15].
- **SDG 9.4 – Industry, Innovation and Infrastructure:** Upgrading industrial processes to increase resource-use efficiency via digital optimization and resilient planning structures [18, 20].
- **SDG 12.2 – Responsible Consumption and Production:** Efficient use of natural resources by reducing vehicle-kilometers traveled and increasing vehicle utilization; integrated pickup–delivery structures support resource efficiency and reverse-flow integration [14, 21].

## 6.6 Sustainability Issues

In this project sustainability doesn't only mean "less kilometers" The goal is to make sure that operations continue to work everyday, to avoid creating unnecessary burdens on the city and the people, and to reduce resource consumption.

### 6.6.1 Environmental Sustainability

- **Local Air Quality:** Air pollutants like NO<sub>x</sub> and particles, they create direct health and life quality effects in the cities. When VKT decreases, exposure decreases as well.
- **Noise and traffic pressure:** Better clustered routes can reduce repeated trips around the same neighborhood.

- **Reverse Flow(returns/pickups):** Pickup-delivery integration reduces resource usage by integrating flows such as returns/recycling into the same route instead of transporting them on a separate route.

### 6.6.2 Operational Sustainability

- The rolling horizon approach aims to update the system without “crashing” it when demand changes.
- Route stability is critical for sustainability like if the driver’s plan changes completely with each new piece of information, it will be rejected in the field.
- If the calculation time exceeds the time window, the system becomes unusable, which also ends sustainability.

### 6.6.3 Social Sustainability

- Overly compressed routes and schedules that leave no buffer time put pressure on drivers. In the short term, productivity increases, but in the long term, the risk of accidents/errors/resignations increases. Therefore, a sustainable route plan must take “human capacity” constraints seriously, such as upper limits on working hours, number of stops, and realistic service times.

### 6.6.4 Rebound Effect

If efficiency reduces costs, order frequency may increase. Even if emissions per package decrease, total emissions may not decrease. This project alone does not solve this; however, designs such as full load and integrated pickup-delivery help limit the rebound effect.

### 6.6.5 Relevant UNSDGs

- **SDG 11.6:** Reducing the environmental impact per capita of cities (including air quality and waste management). Unnecessary VKT decreases with route optimization where local air pollution and traffic pressure decrease. [18]
- **SDG 11.2:** Safe, accessible, and sustainable transportation systems. Less unnecessary vehicle circulation and more predictable freight movement reduce the strain on urban mobility. [18]
- **SDG 12.2:** Sustainable management and efficient use of natural resources. Fuel, vehicle wear, and time waste are reduced; pickup-delivery integration increases resource efficiency. [18]

- **SDG 12.6:** Encourage companies to adopt and report on sustainable practices. The model is suitable for generating measurable KPIs (VKT, load factor, route stability, overtime, exception rate). [18]
- **SDG 13.2:** Integrate climate measures into policy/strategy and planning. Establishes a decision-making mechanism that reduces emissions at the planning level. [18]
- **SDG 9.4:** Develop sustainable infrastructure and industrialization by increasing resource efficiency. Digital optimization is an operational improvement that aims to do more work with fewer resources. Digital optimization is an operational improvement that aims to do more work with fewer resources. [18]
- **SDG 9.5:** Increase research and technological capacity. The MILP + metaheuristic/heuristic hybrid approach is a technology capacity that brings academic accuracy to the field. [18]

## 6.7 Producibility-Manufacturability Issues

This project does not deliver a physical product; it delivers a **decision-support service** that must run reliably every day. Therefore, “manufacturability” should be interpreted as **service deliverability and operational deployability**, rather than physical producibility.

### 6.7.1 Producibility as timely solution generation

In real operations, a routing solution that is not produced before the shift starts is effectively unusable. So the producibility in this context means:

- producing routes within the morning planning window,
- keeping runtime predictable and controllable,
- generating acceptable-quality routes even for large instances.

Exact MILP formulations may be theoretically strong, but if they require hours for instances with 100+ stops, they fail operationally. This is why a hybrid approach (MILP for benchmarking and heuristics/metaheuristics for daily production) is not a preference but an operational necessity.

### 6.7.2 Manufacturability as deployability and sustainable operation

For a service, the main challenge is not whether it runs once, but whether it can run **consistently** every day. This requires:

- robust integration with operational data pipelines (input formats, geocoding, stop attributes, capacity measures),

- fault tolerance and fallback behavior when data are missing or inconsistent,
- logging and traceability to explain why a route was generated,
- maintainability and version control as demand patterns and constraints evolve.

In short, success is defined by repeatable, maintainable, and operationally sustainable execution.

### 6.7.3 SLA and operational trust

If the service is slow or produces inconsistent outputs, dispatchers will revert to manual planning, which effectively ends adoption. Therefore, the service must commit to practical reliability targets such as bounded runtime, minimum quality thresholds, stability under rolling updates, and minimal manual intervention.

### 6.7.4 Relevant UNSDGs

- **SDG 9.5:** Enhancing technological capability by translating optimization research into a deployable industrial decision-support service.
- **SDG 9.4:** Upgrading operational processes through digital optimization to improve resource-use efficiency and system resilience.

## 6.8 Social and Political Issues

In this project, route planning offers the opportunity to make these conditions somewhat more manageable. For example, concentrating routes as much as possible during daytime hours, keeping load and stop density at reasonable levels, and producing predictable plans that provide clearer answers to questions like “What time will it finish today?” lowers the entry barrier for female drivers. Phung and Olapiriyakul’s approach also demonstrates that route design can take into account not only cost and distance, but also social variables such as safety and predictability. [22].

Route decisions are not solely about cost. They directly impact people’s daily lives. Optimization focused solely on reducing costs naturally favors densely populated and easily accessible areas. This can lead to remote, scattered, or low-income neighborhoods receiving services later, and sometimes being systematically marginalized. [17].

This situation is often not intentional. The algorithm simply chooses the cheapest route. But the result can still be unfair. Therefore, without corrective mechanisms, the route planning system can increase inequality. For example, rules must be established that require the service to reach every region at a certain minimum level, or a weighting system must be implemented that does not completely overlook disadvantaged areas.

Otherwise, while the system may appear efficient, it invisibly makes access to the service more difficult for some people.

### Relevant UNSDGs

- **SDG 10.2 (Primary):** Strengthen the social and economic inclusion of all by 2030 [18].
- **SDG 10.3 (Secondary):** Reducing inequality in outcomes and ensuring equal opportunity [18].

#### 6.8.1 Gender Equality

We need to be honest here. Such arrangements can sometimes take a small toll on efficiency. Choosing safer hours, easier loads, and a more balanced pace over a shorter route is not always the cheapest option. But this ensures that the system works not only for the company but also for the employee. The goal is not to give women special privileges; it is to make the job more accessible and sustainable for everyone.

There is another limitation: we cannot solve SDG 5 with algorithms alone. Route optimization can improve conditions, but it is not sufficient on its own. Without corporate security procedures, training, equipment support, and implementation discipline, it will be difficult to achieve this goal [22].

### Relevant UNSDGs

- **SDG 5.5 (Primary):** Ensuring women’s full and effective participation and equal opportunities at all levels, including in decision-making [18].
- **SDG 5.2 (Secondary):** Eliminating all forms of violence against women; design decisions that reduce security risks are consistent with this goal [18].

## 6.9 Environmental Issues

Route optimization has a direct impact on environmental performance because total vehicle-kilometers traveled (VKT) is strongly linked to fuel consumption and tailpipe emissions. By reducing unnecessary detours, repeated traversals, and inefficient stop sequences, optimized routes can lower CO<sub>2</sub> emissions and local pollutants (e.g., NO<sub>x</sub>, particulate matter), particularly in dense urban areas where stop-and-go traffic is frequent. In addition, improved planning can reduce idling time and wasted engine-on time during delays, which further decreases emissions.

However, the environmental benefit is not guaranteed automatically. Real-world emissions depend on factors that are often abstracted away in routing models, such as vehicle



type (diesel vs. electric), load-dependent fuel burn, road gradients, and time-dependent congestion. Therefore, our results can be interpreted as an environmentally favorable direction mainly through reduced travel distance and time, while a more accurate sustainability assessment would require integrating an emission model (e.g., speed-profile or fuel-rate based) and fleet characteristics.

## 6.10 Multidisciplinary Collaboration

This project required multidisciplinary collaboration because it sits at the intersection of operations research, data engineering, and practical logistics constraints. The routing model and constraints (capacity, stop limits, route length, feasibility) are rooted in optimization theory, while the dataset preparation demanded systematic data cleaning, preprocessing, and feature standardization (e.g., consistent stop identifiers, service types, and units). Moreover, operational realism required interpreting constraints in a way that reflects how a logistics system actually runs, not just how it looks mathematically.

Coordination among team members was essential to keep the pipeline consistent end-to-end: defining problem scope, preparing inputs, validating outputs, generating KPIs/figures, and presenting results in a report-ready format. The final workflow is therefore not only an optimization solution, but also a reproducible process that aligns modeling assumptions, computational outputs, and reporting needs across different skill areas.

## 7 CONCLUSIONS

The cluster-first, route-second approach successfully produced feasible, geographically coherent vehicle routes under realistic operational constraints for UPS’s last-mile delivery. The pilot study demonstrated that even simple heuristics can achieve balanced stop distribution and route compactness while providing interpretable KPIs (total distance, duration, km/stop, min/stop). Although the current version focuses on static clustering and greedy sequencing, it provides a reproducible framework that aligns closely with operational data pipelines and company constraints.

Future optimization phases will rely on exact MILP models solved by Gurobi to refine route sequences, eliminate local inefficiencies, and quantify the optimality gap of the heuristic baseline. The framework’s modular structure allows easy integration of dynamic data (e.g., traffic conditions, time windows, and driver shift limits), making it a viable foundation for daily decision-support use.

## 8 PROJECT PLAN AND FUTURE STUDIES

In the following semester, the project will evolve from heuristic exploration toward exact and metaheuristic optimization. The next steps include:

- Implementing and testing the full MILP formulation using Gurobi on clustered subproblems to achieve exact routing within each cluster.
- Integrating realistic traffic-adjusted travel times and dynamic load balancing.
- Performing comparative performance analysis between heuristic, metaheuristic, and exact solutions.
- Developing a user interface to visualize route outputs, KPIs, and operational alerts.
- Extending the model to multi-depot and time-window variants.

A final deliverable will combine the optimized model, route visualizations, and sensitivity analyses into a decision-support prototype usable by UPS operations planners.

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## .1 Appendix A, additional tables

Table 3: Example route sequence for Monday cluster 0 (pilot on first 100 stops).

Seq	Stop ID	Service Type	Quantity
0	DEPOT	DEPOT	–
1	6	Delivery	1
2	5	Delivery	1
3	39	Delivery	1
4	38	Delivery	4
5	36	Delivery	1
6	7	Delivery	1
7	1	Delivery	1
8	2	Pickup	28
9	37	Delivery	1
10	4	Delivery	1
11	46	Delivery	1
12	27	Delivery	26
13	59	Delivery	1
14	3	Delivery	1
15	54	Delivery	1
16	53	Delivery	1
17	25	Pickup	81
18	DEPOT	DEPOT	–

Table 4: High-volume outlier stops in Monday data (Qty > 350) requiring potential split-service handling.

Stop ID	Service Type	Quantity	Cluster
1948	Pickup	1034	27
3520	Pickup	673	3
2126	Delivery	672	1
2535	Pickup	596	3
1873	Pickup	568	3
1155	Pickup	554	22
2370	Pickup	393	3
5139	Pickup	388	3
2452	Delivery	387	3

Table 5: Sample pairwise travel distance matrix (km) for depot + 10 stops (Google Distance Matrix API).

Stop	Depot	1	2	3	4	5	6	7	8	9	10
<b>Depot</b>	0.00	9.55	6.06	8.05	2.73	4.54	2.32	7.08	30.98	64.28	15.82
<b>1</b>	9.62	0.00	3.48	11.78	10.69	8.27	11.94	1.81	41.62	76.84	28.38
<b>2</b>	6.13	3.49	0.00	8.30	7.21	4.79	8.45	4.57	38.14	71.45	27.12
<b>3</b>	8.84	10.33	6.84	0.00	9.92	3.18	8.33	8.41	36.99	70.30	21.84
<b>4</b>	3.99	10.18	6.70	11.98	0.00	8.46	4.35	11.00	28.41	58.08	18.37
<b>5</b>	4.09	7.87	4.38	4.21	5.84	0.00	5.43	5.95	34.09	67.40	18.94
<b>6</b>	3.33	10.35	6.86	7.09	5.09	2.87	0.00	10.41	33.34	66.65	18.18
<b>7</b>	8.87	1.77	4.57	7.94	9.94	6.21	11.18	0.00	38.05	71.36	22.90
<b>8</b>	28.68	43.86	40.31	38.90	27.63	33.61	31.13	40.47	0.00	32.88	16.02
<b>9</b>	58.48	54.93	62.90	68.71	57.43	63.41	60.94	70.28	33.30	0.00	45.83
<b>10</b>	19.40	32.17	28.62	27.21	18.87	21.91	19.43	28.77	16.38	46.04	0.00

Table 6: Sample pairwise travel duration-in-traffic matrix (min) for depot + 10 stops (Google Distance Matrix API).

Stop	DEPOT	1	2	3	4	5	6	7	8	9	10
<b>DEPOT</b>	0.38	13.50	8.28	10.90	4.10	5.83	3.18	8.57	27.20	49.02	19.23
<b>1</b>	13.23	0.00	5.33	17.83	15.25	12.73	16.42	4.15	38.08	59.73	30.05
<b>2</b>	7.92	5.23	0.15	12.50	9.95	7.42	11.12	7.70	32.67	54.47	24.83
<b>3</b>	11.37	15.92	10.70	0.00	13.38	5.12	12.07	12.00	36.03	57.82	28.13
<b>4</b>	5.47	15.38	10.18	16.27	0.00	11.17	5.63	13.92	26.98	48.97	19.78
<b>5</b>	6.77	13.40	8.18	7.42	8.88	0.17	7.97	9.48	31.93	53.75	24.02
<b>6</b>	5.15	17.73	12.53	11.62	7.25	5.43	0.00	13.75	30.32	52.13	22.38
<b>7</b>	10.68	3.98	7.78	14.55	12.70	9.13	13.87	0.00	36.35	58.15	28.43
<b>8</b>	29.13	41.08	36.48	37.83	28.23	32.98	28.77	36.17	0.00	31.37	21.35
<b>9</b>	52.45	66.13	59.02	61.28	51.57	56.52	52.38	59.78	33.67	0.00	44.72
<b>10</b>	19.25	30.93	26.28	27.72	18.98	22.85	18.60	26.00	20.13	42.18	0.00

Table 7: Sample pairwise travel duration-in-traffic matrix (min) for depot + 10 stops (Google Distance Matrix API).

Stop	DEPOT	1	2	3	4	5	6	7	8	9	10
<b>DEPOT</b>	0.38	13.50	8.28	10.90	4.10	5.83	3.18	8.57	27.20	49.02	19.23
<b>1</b>	13.23	0.00	5.33	17.83	15.25	12.73	16.42	4.15	38.08	59.73	30.05
<b>2</b>	7.92	5.23	0.15	12.50	9.95	7.42	11.12	7.70	32.67	54.47	24.83
<b>3</b>	11.37	15.92	10.70	0.00	13.38	5.12	12.07	12.00	36.03	57.82	28.13
<b>4</b>	5.47	15.38	10.18	16.27	0.00	11.17	5.63	13.92	26.98	48.97	19.78
<b>5</b>	6.77	13.40	8.18	7.42	8.88	0.17	7.97	9.48	31.93	53.75	24.02
<b>6</b>	5.15	17.73	12.53	11.62	7.25	5.43	0.00	13.75	30.32	52.13	22.38
<b>7</b>	10.68	3.98	7.78	14.55	12.70	9.13	13.87	0.00	36.35	58.15	28.43
<b>8</b>	29.13	41.08	36.48	37.83	28.23	32.98	28.77	36.17	0.00	31.37	21.35
<b>9</b>	52.45	66.13	59.02	61.28	51.57	56.52	52.38	59.78	33.67	0.00	44.72
<b>10</b>	19.25	30.93	26.28	27.72	18.98	22.85	18.60	26.00	20.13	42.18	0.00



## .2 Appendix B, additional figures

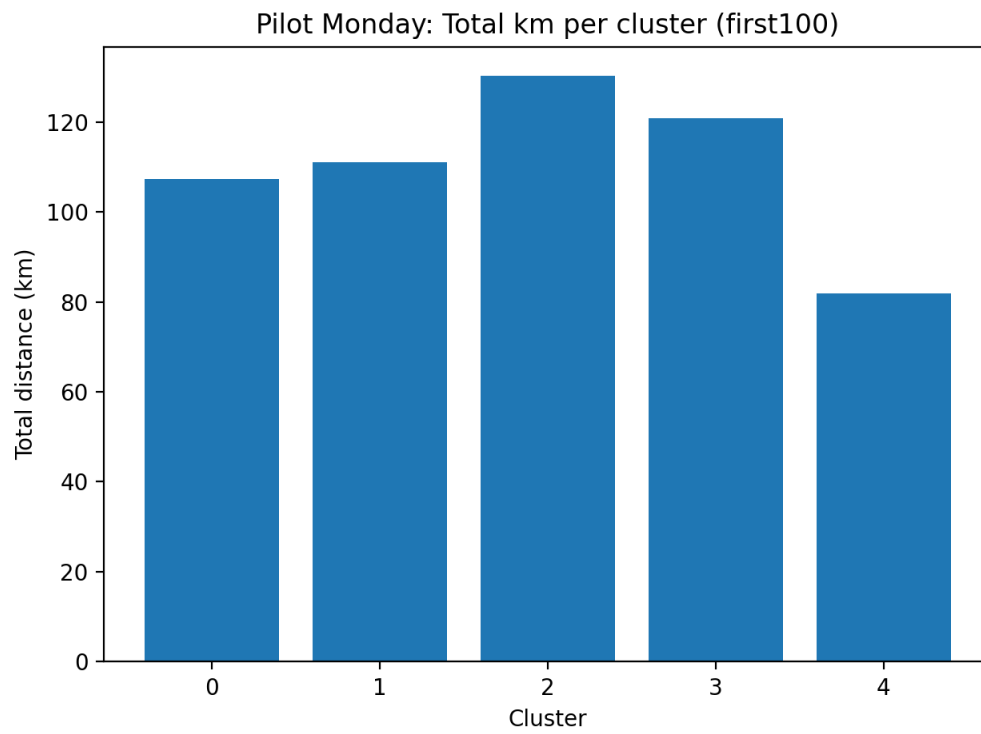


Figure 2: Total distance (km) by cluster for the first 100 stops.

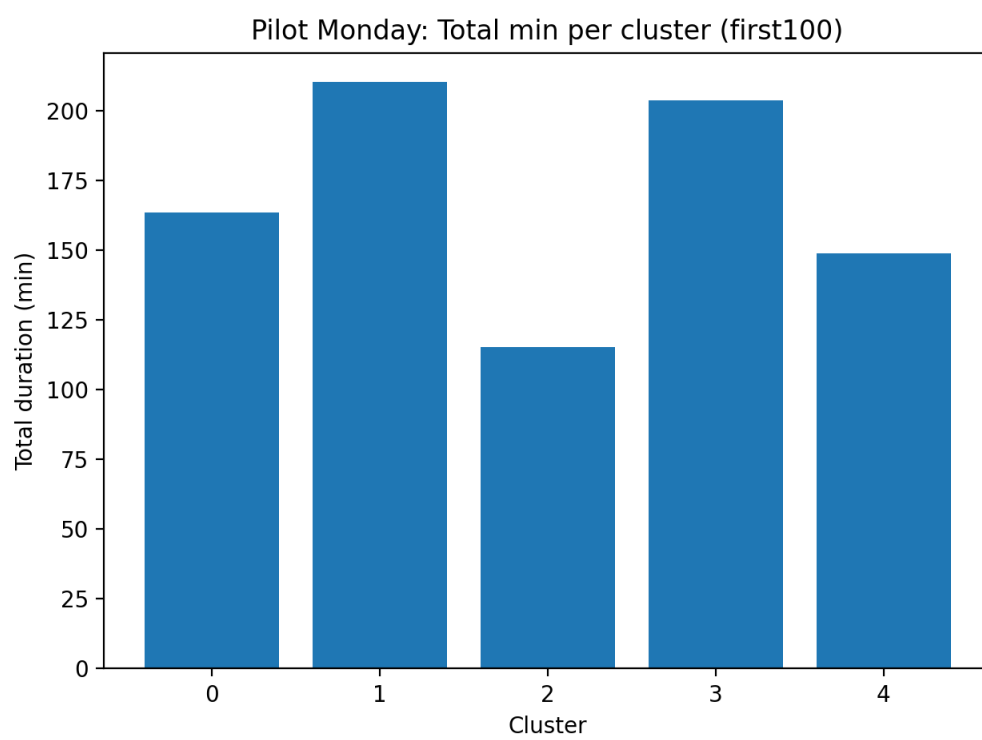


Figure 3: Total duration (minutes) by cluster for the first 100 stops.