

**PLANNING AND OPTIMIZATION OF
CAPACITATED VEHICLE ROUTING WITH
SIMULTANEOUS PICKUP AND DELIVERY IN
LAST-MILE COURIER OPERATIONS**

EMÜ 405 System Analysis and Design I

FINAL REPORT

By

İŞİL ÇAKIR 2230469118

MUSTAFA ALP ULAŞ 2210469034

FİRÜZE İPEK YILDIRIM 2220469028

Advisor

ERDİ DAŞDEMİR

**SUBMITTED TO THE DEPARTMENT OF INDUSTRIAL
ENGINEERING
OF HACETTEPE UNIVERSITY IN PARTIAL FULFILLMENT OF THE
REQUIREMENTS FOR THE DEGREE OF BACHELOR OF SCIENCE**

ABSTRACT

Abstract:

Write 100–250 words here.

Key Words: [keyword1; keyword2; keyword3; ...]

Contents

1 INTRODUCTION	0
2 LITERATURE REVIEW	1
3 SCOPE OF THE PROJECT	2
3.1 Problem Definition	2
3.1.1 UNSDG Consideration for Problem Definition	4
3.2 Objectives of the Study	4
3.2.1 Real Life Constraints of the Study	4
3.2.2 Ethical Considerations	5
3.3 Multidisciplinary Approaches and Interactions	6
4 METHODOLOGIES	8
4.1 Mixed Integer Linear Programming (MILP)	8
4.2 Exact Optimization via Gurobi	8
4.3 Heuristic and Metaheuristic Alternatives	9
4.3.1 Constructive Heuristics	9
4.3.2 Local Search - Based Improvement Methods	9
4.3.3 Metaheuristic Optimization	9
4.3.4 Strongly Candidate Approach: Cluster-First, Route-Second Heuristic	10
4.4 Experimental Performance Analysis	10
4.5 Application to Real UPS Operational Data	10
4.6 Limitations of the Proposed Methodologies	10
4.6.1 Limitations of Exact Optimization (MILP)	11
4.6.2 Limitations of Heuristic Approaches (Fisher & Jaikumar)	11
5 ANALYSIS AND RESULTS	12
5.1 Mathematical Model	12
5.1.1 Sets and Indices	12
5.1.2 Parameters	12
5.1.3 Decision Variables	13
5.1.4 Objective Function	13
5.1.5 Constraints	13
5.2 Analysis	14
5.3 Results	15
6 DISCUSSIONS	16
6.1 Study limitations	16

6.2	Applicability of the project under real life situations	16
6.3	Health and Safety Issues	16
6.3.1	Occupational Health Risks	16
6.3.2	Public Health & Safety	16
6.3.3	Relevant UNSDGs:	16
6.4	Legal Issues	17
6.4.1	Regulatory Constraints and Compliance Risk	17
6.4.2	Algorithmic Compliance by Design	18
6.4.3	Data Protection and Regulatory Accountability	18
6.4.4	Relevant UNSDGs	18
6.5	Economical Issues and Constraints	19
6.5.1	Cost structure and budget constraints	19
6.5.2	ROI and business case logic	19
6.5.3	Financial risk and sensitivity	20
6.5.4	Relevant UNSDGs	20
6.6	Sustainability Issues	20
6.6.1	Environmental Sustainability	20
6.6.2	Operational Sustainability	21
6.6.3	Social Sustainability	21
6.6.4	Rebound Effect	21
6.6.5	Relevant UNSDGs	21
6.7	Producibility-Manufacturability Issues	22
6.7.1	Producibility as timely solution generation	22
6.7.2	Manufacturability as deployability and sustainable operation . . .	23
6.7.3	SLA and operational trust	23
6.7.4	Relevant UNSDGs	23
6.8	Social and Political Issues	23
6.8.1	Gender Equality	24
6.9	Environmental Issues	24
6.10	Multidisciplinary Collaboration	24
7	CONCLUSIONS	25
8	PROJECT PLAN AND FUTURE STUDIES	26
9	REFERENCES	27
10	APPENDIX	28

List of Figures

List of Tables

1	Example KPI Summary (replace with your results)	15
---	---	----

ABBREVIATIONS

- VRP: Vehicle Routing Problem
- VRPSPD: Capacitated Vehicle Routing Problem with Simultaneous Pickup and Delivery
- MILP: Mixed-Integer Linear Programming
- MTZ: Miller–Tucker–Zemlin
- UNSDG: United Nations Sustainable Development Goals

1 INTRODUCTION

The rise of e-commerce and the increasing expectations of today's consumer for speed, transparency, and reliability have been shaping the logistical industry's early stages of digital transformation. In this complex network of logistics activities, last-mile delivery or the distribution of goods from delivery centers to final customers has increasingly become a key point of competition among logistics companies. It is in this fast-paced environment that the project "UPS Cargo Vehicle Routing Optimization" finds its place. Detailed scientific methods will be applied to solve real-world logistical challenges faced by one of the world's leading shipping companies in one of the world's most congested metropolitan areas: İstanbul; and the capital of Türkiye, Ankara.

2 LITERATURE REVIEW

Summarize relevant studies; add citations with IEEE style if you use BibTeX later or manual numbering.

3 SCOPE OF THE PROJECT

The scope of this project is the development of a decision-support framework that optimizes daily pickup and delivery routes for UPS vehicles. The current implementation uses operational data from the Asian side of Istanbul; however, the framework is fully adaptable and can be applied to other cities or regions such as Ankara simply by integrating the relevant operational inputs. This adaptable structure transforms raw data; including stop coordinates, package volumes and stop-specific attributes, into routing plans that realistically reflect operational constraints. The project aims to create a mathematical optimization model capable of generating feasible, cost-efficient, and operationally valid routes. UPS-specific requirements considered in the scope include vehicle capacity limits, neighborhood limits, working-hour regulations, and limits on the number of delivery and pickup stops. The model will also allow vehicles to be assigned to pickup-only or delivery-only routes when such assignments offer higher efficiency than simultaneous pickup-delivery operations. This situation may arise in cases involving high-volume customers for example, home-based “Dolap” (second hand seller web-based interface in Türkiye) sellers or Trendyol retailers who dispatch large quantities of packages from a single location. Due to scalability challenges in large problem instances, heuristics and metaheuristics will be used in combination with exact optimization approaches. The scope also covers the design of controlled experiments to test the model under different operational scenarios such as changes in demand patterns, route sizes and capacity levels. Additionally, geographic visualizations of routes will be produced to support UPS in evaluating operational feasibility and practicality. Certain elements fall outside the scope of this first phase, including traffic congestion effects, time-window constraints, and multi-depot structures. Weather conditions may be incorporated in later stages, ensuring that the initial phase remains focused on the core routing optimization problem.

3.1 Problem Definition

The problem is defined as the optimization of pickup and delivery plans in daily courier operations. The objective is to assign a set of customer orders each possibly involving both deliveries and pickups to a vehicle fleet and determine the most efficient sequence of visits for each route. To understand the structure of our problem more clearly, we first introduce the classical VehicleRoutingProblem(VRP), which forms the foundation of many modern routing models. The classical VRP, introduced about sixty years ago by Dantzig and Ramser (1959), and its many variants have been extensively studied. The VRP seeks to generate a routing plan for a fleet of identical vehicles such that each customer is visited exactly once, each route starts and ends at a depot, and several operational constraints are satisfied. A wide range of heuristic and exact algorithms has been developed for VRP models. For

detailed background, the reader may refer to Toth and Vigo (2014) [8], as well as the reviews by Laporte (2009) [9], Koç et al. (2016) [2], Koç and Laporte (2018) [10], and Vidal et al. (2019) [11]. When planning the movement of goods or people, Problem-to-Problem Delivery (PDP) is a variant of the Vehicle Routing Problem that is characterized by pick-ups and drop-offs that don't have to start from a fixed depot, unlike the standard Vehicle Routing Problem. Each pickup and delivery request in a PDP has one pickup point and one drop-off point, and the vehicle is required to pick up before dropping off, known as the precedence rule. PDPs come in three main types, one-to-one, one-to-many-to-one and many-to-many, with the last one being the most complex [12]. Building on this foundation, we then focus on the specific VRP variants that define the nature of our project. From an operations research perspective, this problem falls under the Capacitated Vehicle Routing Problem with Pickup and Delivery (CVRPPD), and more specifically under the Vehicle Routing Problem with Simultaneous Pickup and Delivery (VRPSPD), since both operations occur at each stop. These concepts, which we present as subtopics under the main VRP heading, highlight the additional constraints and dynamics relevant to our work. In this structure, vehicles must deliver parcels while collecting new ones during the same route. This causes the vehicle load to change dynamically and requires it to always remain within capacity limits. This simultaneous structure significantly increases the complexity of routes compared with classical CVRP models.

Problem: Design routes that start and end at a UPS depot/warehouse, ensuring that all required delivery and pickup tasks are completed without violating vehicle capacity constraints, maximum and minimum workhour duration, or neighborhood adjacency rules.

Context: UPS Cargo's daily operations involve assigning thousands of stops across multiple districts to a dynamically changing fleet. The decision problem is to determine which vehicle serves which customer, and in which order, such that simultaneous pickup and delivery operations are feasible throughout the route. Since UPS can hire additional drivers and rent extra vehicles on a daily basis, fleet size does not constitute a restrictive constraint in the model. The real challenges arise from dynamic load changes, district boundaries, heterogeneous stop structures, and ensuring that operational rules remain satisfied at every point along the route. This problem can occur everywhere in the world when a delivery is needed. Well-known spatial, operational and infrastructure challenges in this region could be faced by other national and international UPS hubs, which is why the model that we developed for İstanbul can be adapted and re-employed.

Input:

Customer coordinates, package types (delivery/pickup), number of packages, stop IDs.

Output:

Visualized route plans, distance and time metrics, required fleet size, number of cars and

walking couriers, ordered stop sequences for each vehicle

The routing problem arises everyday, when managing daily pickup and delivery operations. Since planning routes is done every morning and the volume of demand can change from one day to the next, a model that can update and rerun itself is basically a necessity to stay on top of the changing landscape. Because vehicles are locked into strict shift schedules and can't operate beyond their capacity, poorly planned routes add up to time wasting, excessive kilometers and reduced productivity, which is why it's so important to have a model that runs regularly.

3.1.1 UNSDG Consideration for Problem Definition

Which UNSDG(s) are relevant and why.

3.2 Objectives of the Study

- Develop an optimization model that generates the most efficient routing plans for pickup and delivery operations, serving as the primary deliverable explicitly requested by UPS.
- Increase operational efficiency by structuring routes that reduce unnecessary travel and balance workloads across vehicles.
- Enhance customer service performance by reducing delivery times and improving the reliability of daily operations.
- Minimize operational costs by reducing the total distance traveled, fuel consumption, the number of hired workers and rented vehicles, and the total work hours required.
- Maintain operational feasibility by generating geographically compact routes through assigning stops from adjacent or neighboring neighborhoods.

3.2.1 Real Life Constraints of the Study

Since UPS can hire additional drivers and rent extra vehicles on a daily basis, the system operates with a practically unlimited pool of workers and vehicles for modeling purposes. This means fleet size is not a restrictive constraint in the problem; instead, the primary limitations arise from route-level factors such as capacity, time, neighborhood adjacency, and daily demand variations. If routing quality is poor, it can leave couriers with uneven workloads, a lot of back-and-forth on the road and ultimately, delayed deliveries. Coming rushing back to the depot isn't exactly pleasant, and regional managers and performance analysts are also caught in the mix. Inefficient routes send them spiraling towards higher operational costs, more fuel usage and longer kilometers traveled. There are around 100

stops to fit in, or roughly one stop every few minutes if we're counting driving and service time, when planning routes. Coming from one stop to the next, the time taken to park, pick up or drop off packages, sign for things, and so on is pretty short in built up areas, usually just 1-5 minutes per stop. Well-known issues arise when we combine these service times with travel time between them. If a route has too much space between its stops, the driver may end up over the maximum allowed hours. UPS's guidelines recommend that daily routes shouldn't exceed about 7.0 to 8.5 hours in order to balance efficiency and the driver's workload, and if we regularly go beyond that, we'd be looking at overtime costs, or flouting labor agreements. Coming close to the limit is also not advisable, as UPS drivers have a contractual limit of approximately 9.5 hours a day. When a major traffic jam or road closure is encountered, dynamic routing kicks in and sends the driver to a different route, or a company may shift the delivery to another driver, and with real-world factors like car breakdowns, blizzards or drivers getting sick right in the middle of their shift.

Primary Constraints

- Stop Count: Minimum 80, Maximum 110 stops per route
- Capacity: Max 350 packages (The load must be checked dynamically, deliveries decrease load,pickups increase load)
- Duration: Shift time between 7 hours and 8.5 hours
- Spatial Clustering: Routes must serve neighboring neighborhoods (no cross-district jumps)
- Depot: Start and end at the distribution center

3.2.2 Ethical Considerations

The project follows established ethical principles in data use, operational fairness, and social impact.

Data Confidentiality

UPS operational data will be handled securely and used only for academic purposes. Access is limited to team members involved in modeling and analysis, and no sensitive information will be shared externally.

Fair Workload for Employees

Routing decisions directly affect couriers' daily workload. By enforcing constraints on capacity, shift duration, and stop counts, the model aims to prevent overwork, support balanced route assignments, and maintain safe working conditions.

Impact on Company Operations

Operational efficiency gains—such as reduced travel distance, fewer rented vehicles, and lower fuel usage—must not compromise employee well-being or safety. Ethical evaluation includes balancing cost savings with fair labor practices.

Societal and Environmental Considerations

Optimized routing helps reduce congestion, fuel consumption, and carbon emissions, contributing to more sustainable last-mile logistics and cleaner urban environments.

Team-Level Ethics

Workload within the project team is distributed according to expertise: modeling, coding, data analysis, and reporting. Tasks are assigned transparently to ensure fairness and avoid unequal burden. Communication is maintained to adjust workloads when necessary.

3.3 Multidisciplinary Approaches and Interactions

The project requires a genuinely multidisciplinary collaboration, bringing together students from Industrial Engineering, Data Analytics, Computer Science, and Logistics Management. Each field contributes a critical dimension to a problem that cannot be solved through a single perspective.

Industrial Engineering provides the foundation for systems thinking, mathematical modeling, and optimization, the core tools needed to structure the routing problem rigorously. Data Analytics enables the transformation of raw operational data into actionable insights, ensuring that demand patterns, customer densities, and service behaviors are properly understood before modeling. Computer Science contributes algorithmic design, computational efficiency, and the implementation of exact and heuristic methods, which are essential for solving large-scale instances that exceed traditional optimization limits. Logistics Management brings operational realism, structuring the solution within UPS's operational constraints, behaviors, and real-world uncertainties of last-mile courier operations.

This rich combination of disciplines is not an academic luxury but a necessity. Last-mile routing is a hybrid challenge mathematical, operational, technological, and organizational at the same time. Only an integrated, multidisciplinary approach can capture the complexity of simultaneous pickup–delivery operations, dynamic loads, neighborhood adjacency, and day-to-day feasibility [19,20].

Throughout the project, the team will also engage with UPS personnel from operations, planning, and IT departments. These interactions ensure that the theoretical models align with actual on-ground practices, data structures, and operational constraints. By bridging academic expertise with industry experience, the project does more than build an optimization model; it creates a realistic, end-to-end decision-support framework that

reflects the interdisciplinary nature of modern logistics systems [21].

4 METHODOLOGIES

We employ a hybrid approach: a Mixed Integer Linear Programming (MILP) model for exact solutions on small datasets, and Heuristics and Metaheuristics for real-world scale. A variety of methodological approaches can be used to address the Pickup and Delivery Vehicle Routing Problem with capacity, time, and neighborhood adjacency constraints. The reviewed literature shows that VRP variants are typically solved through a combination of exact optimization, constructive heuristics, improvement-based procedures, and metaheuristics. Each method offers different advantages depending on the dataset size and computational requirements. The methodologies listed below represent the techniques that are most suitable for this project and reflect the approaches commonly used in VRPSPD and CVRPPD research.

4.1 Mixed Integer Linear Programming (MILP)

An exact mathematical model can be formulated using MILP to minimize total travel distance while respecting all UPS constraints, including:

- dynamic capacity feasibility,
- stop count limits,
- shift duration bounds,
- adjacency restrictions,
- simultaneous pickup-delivery structure.

MILP provides optimal solutions for small to medium-sized problem instances and serves as a benchmark for evaluating heuristic and metaheuristic methods. The model will be solved using Gurobi, benefiting from presolve features, cut generation, heuristic repair strategies, and MIP-gap tuning [22,23].

4.2 Exact Optimization via Gurobi

Gurobi is used as the primary exact solver for the MILP model. It allows:

- exploration of solver parameters (threads, MIPGap, presolve levels),
- generation of multiple near-optimal solutions,
- performance testing on synthetic and real UPS datasets.

This approach establishes the theoretical best-case performance for smaller instances [24].

4.3 Heuristic and Metaheuristic Alternatives

Since the real-world UPS data set contains instances of a large scale (80-110 stops per vehicle), the use of exact methods for daily planning is not feasible in terms of computation. Thus, we executed a thorough survey of the alternatives put forward in the literature to be taken into account for the implementation phase.

4.3.1 Constructive Heuristics

Constructive heuristics are starting to not only come up with a possible solution but also create one from nothing. The methods below were analyzed as possible candidates:

- **Clarke–Wright Savings Algorithm:** A basic method that reduces the number of routes by combining them if this results in lower costs.
- **Nearest Neighbor:** A greedy method in which the vehicle always moves to the unvisited node nearest to it. This operation is quick, but it does frequently yield less than optimal routes.
- **Sweep Algorithm:** A spatial technique that groups customers by turning a ray around the depot.

[25-27]

4.3.2 Local Search - Based Improvement Methods

In our effort to improve the preliminary answers, we examined local search operators again:

- **Intra-route Operators:** 2-opt, 3-opt, and Or-opt in order to obtain shorter routes through a single route connection restructuring.
- **Inter-route Operators:** Relocate, Swap, and Cross-exchange to transfer clients among diverse routes in order to balance workload.

[28,29].

4.3.3 Metaheuristic Optimization

To tackle the challenging VRPSPD, we additionally looked into sophisticated metaheuristics:

- **Tabu Search:** Employs a “tabu list” to avoid the algorithm from cycling, thus permitting the escape from local minima.[30]
- **Simulated Annealing:** Takes advantage of a probabilistic method to temporarily accept poor solutions so as to spread the search.[33]

- **Genetic Algorithms:** Simulates natural selection to produce high-quality solutions through generations.[31,32]

4.3.4 Strongly Candidate Approach: Cluster-First, Route-Second Heuristic

After conducting a situation analysis, we are contemplating the strategy “Cluster-First, Route-Second” as a highly viable alternative framework for the forthcoming phase.

Concept: The problem is divided into two stages: at the first stage, the customers are clustered into vehicles based on their capacity ($Q = 350$) and stop limits ($S_{\max} = 110$), and at the second stage, the routes are optimized within each cluster.

Potential Candidate: The Fisher and Jaikumar Algorithm is recognized as a potential candidate within this framework. It adopts a Generalized Assignment Problem (GAP) formulation for the purpose of clustering, which could probably manage UPS’s rigorous capacity restrictions more effectively than basic geometric heuristics.

In the next semester, we will analyze this heuristic and algorithm together with the mentioned metaheuristics.

4.4 Experimental Performance Analysis

In order to assess the effectiveness of the aforementioned techniques, systematic trials are planned with the following variables being altered: customer numbers, fleet size, vehicle capacity, and demand distribution patterns. The critical performance indicators are the overall distance, computational time, routes applied, solution gaps, and feasibility ratios under actual constraints. [34]

4.5 Application to Real UPS Operational Data

At last, the methods will be put into practice with the real UPS data from the Asian Side of Istanbul. The effective validation of the following will be the objective: operational feasibility, geographic compactness, accuracy when compared to existing manual routes, and distance, cost, and workload distribution being the areas where improvements are potentially made. This last step is a proof of the proposed approach being applicable and its value in real-life courier operations.[35-37]

4.6 Limitations of the Proposed Methodologies

Every single optimization approach involves the selection of a proper path with certain trade-offs between the solution quality and computational efficiency. Here are the potential limitations of the chosen methodologies for this study:

4.6.1 Limitations of Exact Optimization (MILP)

Computational Complexity (NP-Hardness): The main drawback of the MILP model is its inability to scale. The Vehicle Routing Problem belongs to the NP-hard category. As the number of customer nodes grows, the time taken to fetch the global optimal solution increases at an exponential rate. For our dataset of 80–110 stops per truck, getting the MILP solved to optimality in a reasonable amount of time (say, 1 hour) is mathematically impossible with the existing computing power.

Rigidity: Exact models necessitate exact linear constraints. Using highly complex, non-linear real-world conditions (like dynamic traffic speeds that vary every minute) can make the model unsolvable.

4.6.2 Limitations of Heuristic Approaches (Fisher & Jaikumar)

Optimality Gap: Heuristics, in contrast to MILP, do not offer any guarantee of reaching the global optimal solution (the very best route). They proceed to look for “good enough” (near-optimal) solutions. The possibility of being confined to a local maximum where the algorithm believes it has found the best route but actually overlooks a better one is always present.

Sensitivity to Initialization: The efficacy of the “Cluster-First, Route-Second” method, especially the Fisher and Jaikumar algorithm, is greatly dependent on the different initial selections of “seed points” (centers of the clusters). If the seed points are not appropriately selected, then the resulting clusters may have uneven distribution or be geometrically inefficient which will be hard to fix in the subsequent routing phase.

Parameter Tuning: It’s the case with heuristics that they sometimes necessitate the really careful tuning of their parameters. Misconfigured parameters could result in either bad convergence or long runs without any enhancement in the solution quality at all.

5 ANALYSIS AND RESULTS

5.1 Mathematical Model

This study addresses the *Vehicle Routing Problem with Simultaneous Pickup and Delivery* (*VRPSPD*) and extends the classical formulation by integrating a prioritized penalty-based cost structure. The proposed model simultaneously determines optimal vehicle routes, customer assignments, and vehicle usage decisions while accounting for delivery priorities and delivery delays.

Customers are classified into two delivery types: *normal* and *express*. Express customers represent high-priority deliveries and are therefore associated with a higher penalty weight even when served on time. In addition, if a delivery is not completed within the planning horizon, a backlog (delay) penalty is applied. This delay penalty is dominant for express customers. Consequently, the model automatically enforces the following priority order within the objective function:

$$\text{delayed express} > \text{express} > \text{delayed normal} > \text{normal}.$$

Vehicles start their routes from a single depot and are required to return to the depot at the end of their routes. The fleet size is flexible, and a fixed cost is incurred only for the vehicles that are activated. Vehicle loads dynamically change along the route: deliveries decrease the load, while pickups increase it, and capacity limits are respected at all times. Subtours are eliminated using Miller–Tucker–Zemlin (MTZ) constraints.

5.1.1 Sets and Indices

- $N = \{0, 1, \dots, n\}$: Set of all nodes, where node 0 denotes the depot.
- $C = N \setminus \{0\}$: Set of customer nodes.
- K : Set of available vehicles.

5.1.2 Parameters

- d_{ij} : Distance between nodes i and j .
- t_{ij} : Travel time between nodes i and j .
- s_i : Service time at node i .
- D_i : Delivery demand of customer i .
- P_i : Pickup demand of customer i .
- Q : Vehicle capacity.

- F : Fixed cost of using a vehicle.
- E_i : Binary parameter equal to 1 if customer i is an express delivery.
- α : Penalty coefficient representing express priority.
- β : Backlog (delay) penalty coefficient, where $\beta \gg \alpha$.
- M : A sufficiently large constant.

S

5.1.3 Decision Variables

- $x_{ijk} \in \{0, 1\}$: Equals 1 if vehicle k travels from node i to node j .
- $y_{ik} \in \{0, 1\}$: Equals 1 if customer i is served by vehicle k .
- $z_k \in \{0, 1\}$: Equals 1 if vehicle k is activated.
- $q_{ik} \geq 0$: Load of vehicle k after visiting node i .
- $t_{ik} \geq 0$: Arrival time of vehicle k at node i .
- $u_{ik} \geq 0$: MTZ sequencing variable.

5.1.4 Objective Function

The objective function minimizes the total operational cost, which consists of travel distance cost, fixed vehicle usage cost, and prioritized penalty costs:

$$\min \sum_{k \in K} \sum_{i \in N} \sum_{j \in N} d_{ij} x_{ijk} + \sum_{k \in K} F z_k + \sum_{i \in C} \left[\alpha E_i + \beta \left(1 - \sum_{k \in K} y_{ik} \right) \right] \quad (1)$$

The first term represents the total traveled distance, the second term accounts for vehicle activation costs, and the third term introduces prioritized penalties for express customers and delayed (backlogged) deliveries.

5.1.5 Constraints

Customer Assignment

$$\sum_{k \in K} y_{ik} \leq 1 \quad \forall i \in C \quad (2)$$

Vehicle Activation

$$y_{ik} \leq z_k \quad \forall i \in C, k \in K \quad (3)$$

Flow Conservation

$$\sum_{j \in N} x_{ijk} = y_{ik} \quad \forall i \in C, k \in K \quad (4)$$

$$\sum_{i \in N} x_{ijk} = y_{jk} \quad \forall j \in C, k \in K \quad (5)$$

Depot Constraints

$$\sum_{j \in C} x_{0jk} = z_k \quad \forall k \in K \quad (6)$$

$$\sum_{i \in C} x_{i0k} = z_k \quad \forall k \in K \quad (7)$$

Stop Count Constraints

$$80z_k \leq \sum_{i \in C} y_{ik} \leq 110z_k \quad \forall k \in K \quad (8)$$

Dynamic Capacity Constraints

$$q_{jk} \geq q_{ik} - D_j + P_j - M(1 - x_{ijk}) \quad \forall i, j \in N, k \in K \quad (9)$$

$$0 \leq q_{ik} \leq Q \quad \forall i \in N, k \in K \quad (10)$$

Time Feasibility

$$t_{jk} \geq t_{ik} + s_i + t_{ij} - M(1 - x_{ijk}) \quad \forall i, j \in N, k \in K \quad (11)$$

MTZ Subtour Elimination

$$u_{ik} - u_{jk} + |C|x_{ijk} \leq |C| - 1 \quad \forall i \neq j \in C, k \in K \quad (12)$$

$$1 \leq u_{ik} \leq |C| \quad \forall i \in C, k \in K \quad (13)$$

5.2 Analysis

Explain methodology of analysis: KPIs, scenario setup, data pipeline, validation checks, etc.

5.3 Results

Table 1: Example KPI Summary (replace with your results)

KPI	Scenario 1	Scenario 2	Scenario 3
Total cost			
Urgent backlog (end)			
Normal backlog (end)			
Vehicles used			

6 DISCUSSIONS

6.1 Study limitations

Limitations: modeling assumptions, data limits, scalability, etc.

6.2 Applicability of the project under real life situations

How/when it can be applied; deployment notes. [?]

6.3 Health and Safety Issues

The proposed decision-support framework aims to directly impact the occupational health and public safety risks related to large-scale pickup and delivery operations. Traditional routing approaches are characterized by fragmented planning and static definitions of routes, which result in drivers' excessively long working hours, unsafe driving behaviors, and last-minute adjustments of the operations. Such conditions increase accident probability, driver fatigue, and exposure to physical strain during repeated loading and unloading activities.

6.3.1 Occupational Health Risks

Manual routing systems often lead to drivers having imbalanced workloads. Previous research in labor-constrained VRP shows that long route duration and high stop density are critically linked with both fatigue-related accidents and musculoskeletal injuries of drivers. Explicit consideration of this aspect, by setting strict shift duration—thus, at least 7 hours and at most 8.5 hours—and capping the number of daily stops per vehicle between 80 and 110, embeds explicit upper bounds within. The algorithm then works as a preventable health instrument rather than a reactive safety measure.

6.3.2 Public Health & Safety

From a broader public safety perspective, optimized routing reduces total vehicle-kilometers traveled (VKT). Pollution Routing Problem (PRP) literature indicates that even modest reductions in urban delivery mileage translate into measurable improvements in air quality by lowering emissions of NO_x, PM, and CO₂, which directly impacts respiratory health outcomes.

6.3.3 Relevant UNSDGs:

- **SDG 3 – Good Health and Well-Being:** Routing optimization is relevant to goal 3 through the occupational health pathway. Using the occupational health

perspective, the study of the VRP when the number of workers is the constraint shows that overly long routes and the number of stops have been observed to have a strong positive relationship to the incidence of fatigue accidents and musculoskeletal injuries among drivers [10]. The goal of routing optimization here is to provide preventive health tools that promote health to the truckers.

Regarding public health, the efficiency of the vehicle routes minimizes the overall vehicle kilometers traveled (VKT), thereby directly increasing the reduction of NOx, PM, and CO2 emissions. The Pollution Routing Problem (PRP) literature explains that a small reduction in the delivery mileage of the urban routes leads to a noticeable improvement in air quality as well as respiratory-related outcomes [8], thereby making optimized routing systems contribute to the attainment of SDG3.

- **SDG 8 – Decent Work and Economic Growth:** Decent work in logistics is tightly linked to **predictability, workload balance, and regulatory compliance**. Halvorsen-Weare and Savelsbergh [10] show that ignoring labor constraints in routing leads to systematic overwork and informal overtime practices. By contrast, labor-aware VRP formulations protect workers' rights by ensuring that productivity gains do not come at the cost of excessive working hours. This aligns directly with SDG 8.8, subtarget of SDG 8 which emphasizes safe and secure working environments.

6.4 Legal Issues

Legal issues arising out of last-mile courier operations encompass moral concerns and go farther because: Firstly, the two contrasting approaches to the issue are rooted in compliance. The activities of the are dependent on binding labor legislation, working safety standards, and contract obligations. Any violation, however small, leads to companies facing administrative fines or lawsuits. Most companies use disputes, and reputational damage

6.4.1 Regulatory Constraints and Compliance Risk

Labor laws impose tough penalties for working hours, rest time, and intensity. Indeed, manual and experience-based routing can cause violations of labor laws because routes can look feasible but turn out to be over the limit when actual time and traffic conditions are considered. Simulation studies carried out by academics related to labor-constrained routing problems affirm that if these limits can be considered targets rather than hard constraints, frequent violations occur.

Regulatory risks are addressed by incorporating labor regulations within the optimization

model as hard feasibility constraints. UPS delivery drivers have a contractual limit of around 9.5 hours of work per day. However, the operation limit imposed by the model is more stringent and fixed at 8.5 hours. Routes that violate this constraint are mathematically infeasible and are impossible to find. Thus, what was hitherto an issue of post-operation compliance becomes a mechanism of ex-ante compliance.

6.4.2 Algorithmic Compliance by Design

An important legal benefit that may be derived from the proposed framework is the idea of “algorithmic compliance.” Rather than relying upon managerial judgment for remedying compliance issues after the routes have already been determined, the algorithm itself becomes part of the compliance system. As such, the company is much less vulnerable to complaints regarding labor laws, audits, and overtime issues.

On the other hand, by manual routing, discrepancies in regulation may be resolved in a non-official, unpaid overtime manner, thus potentially leading to a latent legal risk. Enforcing compliance at the planning level will ensure, therefore, that the gain in efficiency in the operation will not result in a legal risk.

6.4.3 Data Protection and Regulatory Accountability

Apart from labor regulations, routing algorithms involve confidential business data like customer geolocations and delivery trends. According to KVKK and GDPR standards, this data has to be processed under rigorous access controls and purpose limitation. This study respects these laws by limiting access to this data to only those people who need it, while its sole use would be for research.

6.4.4 Relevant UNSDGs

- **SDG 8 – Decent Work and Economic Growth:** Ensuring compliance with labor regulations by enforcing legally binding working-hour and workload constraints directly within the routing algorithm.
- **SDG 16.6 – Peace, Justice and Strong Institutions:** Developing effective, accountable, and transparent institutional processes by implementing rule-based, auditable, and consistently enforceable routing decisions. The optimization framework functions as a governance mechanism that reduces discretionary decision-making and strengthens organizational compliance.
- **SDG 16.3 – Peace, Justice and Strong Institutions:** Promoting the rule of law through standardized and non-arbitrary enforcement of operational constraints. By ensuring that regulatory limits are applied consistently to all routes and drivers,

the framework supports predictable compliance and reduces the risk of selective or informal rule application.

6.5 Economical Issues and Constraints

6.5.1 Cost structure and budget constraints

The economic reality of last-mile operations is dominated by **variable operating costs (OPEX)** and avoidable inefficiencies. The main cost drivers are: (i) total distance and travel time (fuel, maintenance, depreciation), (ii) labor cost and overtime exposure, (iii) fleet activation and rental costs when additional vehicles are used, and (iv) operational failure costs such as re-routing, missed service performance, and dispatcher rework.

In this project, economic constraints are operationally enforced through vehicle activation penalties, distance/time penalties, and feasibility constraints that prevent infeasible plans from being “fixed” via overtime. Sustainable VRP literature shows that treating cost as the only objective can damage service equity and worker welfare; therefore, economic efficiency must be balanced with social feasibility constraints rather than optimized in isolation [?, ?].

A second, often ignored, budget constraint is the **planning window constraint**: the solution must be produced before the morning shift begins. Industrial case studies identify computational tractability and operational deployability as binding economic constraints, not technical preferences [?]. This creates an implicit budget on compute and decision latency.

6.5.2 ROI and business case logic

The framework should be evaluated with a clear **ROI model** that separates implementation cost from operational savings.

Typical cost items (investment + recurring):

- **CAPEX-like one-time costs:** development, integration, data pipeline setup, training, initial parameter calibration.
- **OPEX recurring costs:** solver/runtime infrastructure, software licensing (if applicable), API costs for mapping/geocoding, maintenance and continuous improvement.

Typical savings (measurable):

- reduced distance and travel time → fuel, maintenance, and depreciation savings;
- reduced overtime and better shift compliance → lower labor cost volatility;

- fewer “extra” vehicles activated (or fewer rentals) → direct fleet cost savings;
- less dispatcher rework and fewer route failures → reduced internal failure cost.

Multi-objective sustainable routing studies show that mileage reduction can simultaneously lower operational cost and environmental burden when emissions and cost are treated as coupled outcomes [?, ?]. Multi-period collaboration studies suggest additional savings through coordinated capacity usage across periods [?].

6.5.3 Financial risk and sensitivity

ROI can collapse if (i) data quality issues inflate exception handling, (ii) compute time exceeds the morning window and forces manual fallback [?], (iii) operational constraints tighten and require re-calibration, or (iv) efficiency gains induce higher demand, increasing total system load (rebound risk) [?]. Therefore, the economic evaluation should include sensitivity analysis over fuel price, wage/overtime, demand surges, and solver runtime variance.

6.5.4 Relevant UNSDGs

- **SDG 8.2 – Decent Work and Economic Growth:** Improving economic productivity through technological upgrading. Systematic reductions in distance/time and rework improve productivity while avoiding informal overtime [?, ?].
- **SDG 9.4 – Industry, Innovation and Infrastructure:** Upgrading industrial processes to increase resource-use efficiency via digital optimization and resilient planning structures [?, ?].
- **SDG 12.2 – Responsible Consumption and Production:** Efficient use of natural resources by reducing vehicle-kilometers traveled and increasing vehicle utilization; integrated pickup-delivery structures support resource efficiency and reverse-flow integration [?, ?].

6.6 Sustainability Issues

In this project sustainability doesn't only mean "less kilometers" The goal is to make sure that operations continue to work everyday, to avoid creating unnecessary burdens on the city and the people, and to reduce resource consumption.

6.6.1 Environmental Sustainability

- **Local Air Quality:** Air polluters like NOx and particles, they create direct health and life quality effects in the cities. When VKT decreases, exposure decreases as

well.

- **Noise and traffic pressure:** Better clustered routes can reduce repeated trips around the same neighborhood.
- **Reverse Flow(returns/pickups):** Pickup-delivery integration reduces resource usage by integrating flows such as returns/recycling into the same route instead of transporting them on a separate route.

6.6.2 Operational Sustainability

- The rolling horizon approach aims to update the system without “crashing” it when demand changes.
- Route stability is critical for sustainability like if the driver’s plan changes completely with each new piece of information, it will be rejected in the field.
- If the calculation time exceeds the time window, the system becomes unusable, which also ends sustainability.

6.6.3 Social Sustainability

- Overly compressed routes and schedules that leave no buffer time put pressure on drivers. In the short term, productivity increases, but in the long term, the risk of accidents/errors/resignations increases. Therefore, a sustainable route plan must take “human capacity” constraints seriously, such as upper limits on working hours, number of stops, and realistic service times.

6.6.4 Rebound Effect

If efficiency reduces costs, order frequency may increase. Even if emissions per package decrease, total emissions may not decrease. This project alone does not solve this; however, designs such as full load and integrated pickup-delivery help limit the rebound effect.

6.6.5 Relevant UNSDGs

- **SDG 11.6:** Reducing the environmental impact per capita of cities (including air quality and waste management). Unnecessary VKT decreases with route optimization where local air pollution and traffic pressure decrease.
- **SDG 11.2:** Safe, accessible, and sustainable transportation systems. Less unnecessary vehicle circulation and more predictable freight movement reduce the strain on urban mobility.

- **SDG 12.2:** Sustainable management and efficient use of natural resources. Fuel, vehicle wear, and time waste are reduced; pickup-delivery integration increases resource efficiency.
- **SDG 12.6:** Encourage companies to adopt and report on sustainable practices. The model is suitable for generating measurable KPIs (VKT, load factor, route stability, overtime, exception rate).
- **SDG 13.2:** Integrate climate measures into policy/strategy and planning. Establishes a decision-making mechanism that reduces emissions at the planning level.
- **SDG 9.4:** Develop sustainable infrastructure and industrialization by increasing resource efficiency. Digital optimization is an operational improvement that aims to do more work with fewer resources. Digital optimization is an operational improvement that aims to do more work with fewer resources.
- **SDG 9.5:** Increase research and technological capacity. The MILP + metaheuristic/heuristic hybrid approach is a technology capacity that brings academic accuracy to the field.

6.7 Producibility-Manufacturability Issues

This project does not deliver a physical product; it delivers a **decision-support service** that must run reliably every day. Therefore, “manufacturability” should be interpreted as **service deliverability and operational deployability**, rather than physical producibility.

6.7.1 Producibility as timely solution generation

In real operations, a routing solution that is not produced before the shift starts is effectively unusable. So the producibility in this context means:

- producing routes within the morning planning window,
- keeping runtime predictable and controllable,
- generating acceptable-quality routes even for large instances.

Exact MILP formulations may be theoretically strong, but if they require hours for instances with 100+ stops, they fail operationally. This is why a hybrid approach (MILP for benchmarking and heuristics/metaheuristics for daily production) is not a preference but an operational necessity.

6.7.2 Manufacturability as deployability and sustainable operation

For a service, the main challenge is not whether it runs once, but whether it can run **consistently** every day. This requires:

- robust integration with operational data pipelines (input formats, geocoding, stop attributes, capacity measures),
- fault tolerance and fallback behavior when data are missing or inconsistent,
- logging and traceability to explain why a route was generated,
- maintainability and version control as demand patterns and constraints evolve.

In short, success is defined by repeatable, maintainable, and operationally sustainable execution.

6.7.3 SLA and operational trust

If the service is slow or produces inconsistent outputs, dispatchers will revert to manual planning, which effectively ends adoption. Therefore, the service must commit to practical reliability targets such as bounded runtime, minimum quality thresholds, stability under rolling updates, and minimal manual intervention.

6.7.4 Relevant UNSDGs

- **SDG 9.5:** Enhancing technological capability by translating optimization research into a deployable industrial decision-support service.
- **SDG 9.4:** Upgrading operational processes through digital optimization to improve resource-use efficiency and system resilience.

6.8 Social and Political Issues

Bu projede rota planlama, bu koşulları bir miktar daha yönetilebilir yapma şansı veriyor. Örneğin rotaları mümkün olduğunca gündüz saatlerine toplamak, yük ve durak yoğunluğunu makul seviyede tutmak, bugün kaçta biter sorusuna daha net cevap verebilen öngörlülebilir planlar üretmek kadın sürücüler için giriş bariyerini düşürür. Phung ve Olapiriyakul'un yaklaşımı da rota tasarımindan sadece maliyet ve mesafe değil, güvenlik ve öngörlülebilirlik gibi sosyal değişkenlerin de hesaba katılabileceğini gösterir [?].

Rota kararları sadece maliyetle ilgili değildir. İnsanların gündelik hayatına doğrudan dokunur. Sadece maliyeti düşürmeye odaklanan optimizasyon, doğal olarak yoğun ve ulaşımı kolay bölgeleri avantajlı görür. Bu da uzakta kalan, dağınık yerleşimli ya da düşük gelirli mahallelerin daha geç hizmet almasına, bazen de sistematik olarak geri plana itilmesine yol açabilir [?].

Bu durum çoğu zaman kötü niyetle olmaz. Algoritma sadece en ucuz yolu seçer. Ama sonuç yine de adaletsiz olabilir. Bu yüzden düzeltici mekanizmalar olmadan, rota planlama sistemi eşitsizliği büyütübilir. Örneğin hizmetin her bölgeye belirli bir minimum seviyede gitmesini zorunlu kılan kurallar koymak, ya da dezavantajlı bölgeleri tamamen gözden düşürmeyecek bir ağırlıklandırma yapmak gereklidir. Aksi halde sistem, verimli görünürken bazı insanların hizmete erişimini görünmez biçimde zorlaştıracaktır.

İlgili UNSDG sub-target'lar

- **SDG 10.2 (Primary):** 2030'a kadar herkesin sosyal ve ekonomik olarak kapsamasını ve dahil edilmesini güçlendirmek [?].
- **SDG 10.3 (Secondary):** Sonuçlardaki eşitsizliği azaltmak ve eşit fırsatı güvence altına almak [?].

6.8.1 Gender Equality

Burada dürüst olmak gerekiyor. Bu tür düzenlemeler bazen verimlilikten küçük bir pay alabilir. Daha kısa rota yerine daha güvenli saat, daha kolay yük, daha dengeli tempo seçmek her zaman en ucuz sonuç değildir. Ama bu, sistemin sadece şirket için değil, çalışan için de çalışmasını sağlar. Amaç kadınlara ayrıcalık vermek değil; işi herkes için daha erişilebilir ve sürdürülebilir bir hale getirmektir.

Bir sınır daha var: SDG 5'i sadece algoritmayla çözemeyiz. Rota optimizasyonu koşulları iyileştirebilir ama tek başına yeterli değildir. Kurumsal güvenlik prosedürleri, eğitim, ekipman desteği ve uygulama disiplinleri olmadan bu hedefe yaklaşmak zor olur [?].

İlgili UNSDG sub-target'lar

- **SDG 5.5 (Primary):** Kadınların tam ve etkin katılımını ve karar alma dahil her düzeyde eşit fırsatlarını güvence altına almak [?].
- **SDG 5.2 (Secondary):** Kadınlara yönelik şiddetin tüm biçimlerini ortadan kaldırarak; güvenlik risklerini azaltan tasarım kararları bu hedefle uyumludur [?].

6.9 Environmental Issues

Environmental impacts, waste, emissions.

6.10 Multidisciplinary Collaboration

Team coordination, cross-discipline contributions.

7 CONCLUSIONS

Conclude with key findings and what they mean.

8 PROJECT PLAN AND FUTURE STUDIES

Remaining tasks, future improvements, and updated Gantt chart.

9 REFERENCES

1. Y. Shi, Y. Lin, S. Wang, H. Wen, M. K. Lim, and Y. Li, “A simultaneous facility location and vehicle routing problem with recyclable express packaging consideration for sustainable city logistics,” *Sustainable Cities and Society*, vol. 98, p. 104857, 2023.
2. R. Ebrahimi Gouraji, H. Soleimani, and B. Afshar-Najafi, “Optimization of Sustainable Vehicle Routing Problem Taking into Account Social Utility and Employing a Strategy with Multiple Objectives,” *International Journal of Engineering, Transactions A: Basics*, vol. 38, no. 7, pp. 1631–1658, 2025.
3. F. Pilati and R. Tronconi, “Tri-Objective Vehicle Routing Problem to Optimize the Distribution Process of Sustainable Local E-Commerce Platforms,” *Sustainability*, vol. 16, no. 5, Art. 1810, Feb. 2024.
4. R. Bonku, F. Alka-abneh, and L. B. Davis, “Collaborative vehicle routing for equitable and effective food allocation in nonprofit settings,” *J. Humanitarian Logistics Supply Chain Manage.*, vol. 15, no. 2, pp. 135–155, 2024.
5. P. T. K. Phung and S. Olapiriyakul, “Sustainable Vehicle Routing: Optimizing for Gender Equality,” in Proc. 16th Int. Congress on Logistics and SCM Systems (ICLS), Khon Kaen, Thailand, Aug. 2022, pp. 58–65.
6. A. Sadeghi, F. Aros-Vera, H. Mosadegh, and R. Younes-Sinaki, “Social cost-vehicle routing problem and its application to the delivery of water in post-disaster humanitarian logistics,” *Transportation Research Part E*, vol. 176, Art. 103189, 2023.
7. Y. Wang, Q. Li, X. Guan, J. Fan, Y. Liu, and H. Wang, “Collaboration and resource sharing in the multidepot multiperiod vehicle routing problem with pickups and deliveries,” *Sustainability*, vol. 12, no. 15, Art. 5966, 2020.
8. R. Shahin and M. A. Dulebenets, “From cost-centering to sustainability: A review of Pollution Routing Problems,” *Cleaner Engineering and Technology*, vol. 29, Art. 101082, 2025.
9. M. Shiri and F. Ahmadizar, “An equitable and accessible vaccine supply chain network in the epidemic outbreak of COVID-19 under uncertainty,” *Journal of Ambient Intelligence and Humanized Computing*, vol. 14, pp. 14695–14719, 2023.
10. S. Halvorsen-Weare and M. W. P. Savelsbergh, “Labour-Constrained and Equipment-Constrained Routing Problems: Insights from Industrial Case Studies,” in *Vehicle Routing: Problems, Methods, and Applications*, 2nd ed. Philadelphia, PA: SIAM, 2014, pp. 367–386.
11. United Nations (2015). Transforming our world: the 2030 Agenda for Sustainable Development. [Online]. Available: <https://sdgs.un.org/2030agenda> (accessed Nov. 30, 2025).

References

- [1] Author, “Title,” Journal/Conference, year.
- [2] Author, *Book Title*. Publisher, year.

10 APPENDIX

Appendix A: Additional Tables / Figures

Extra material here.