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TABLE OF CONTENT

APPLICATION OF TECHNOLOGY AND BIG DATA IN THE FIELDS OF FINANCE, ACCOUNTING AND AUDITING IN THE CONTEXT OF GLOBALIZATION

BANK RUN AND SILICON VALLEY BANK	1
Lam Dang Xuan Hoa, Ho Minh Khoa, Huynh Vo Nhat Linh	1
BIG DATA AND INTELLECTUAL PROPERTY RIGHTS.....	14
Le Thi Minh, Vo Trung Hau	14
THE EFFICIENCY OF THE INTERNAL CONTROL SYSTEM IN RISK MANAGEMENT AT THE NAM A COMMERCIAL JOINT STOCK BANK	23
Truong Thanh Loc, Tran Ngoc Thanh.....	23
VIETNAM - AUSTRALIA ECONOMIC AND TRADE COOPERATION IN THE NEW NORMAL: OPPORTUNITIES AND CHALLENGES FOR VIETNAMESE INVESTORS.....	30
Nhu Nguyen Phuc Quynh*, Anh Nguyen Thi Nguyet, Duy Nguyen Anh	30
IMPACTS OF CREDIT GROWTH AND CREDIT RISK ON THE PROFIT OF VIETNAM JOINT STOCK COMMERCIAL BANKS	43
Dao Le Kieu Oanh*, Tran Thi Huong Ngan	43
FACTORS AFFECTING CUSTOMERS' DECISIONS TO USE E-BANKING AT JOINT STOCK COMMERCIAL BANKS IN HO CHI MINH CITY	57
Nguyen Duy Khanh ¹ , Pham Quoc Tham ²	57
HOW CHINA_USA POLITICAL TENSIONS AFFECT STOCK MARKET RETURN OF CHINA AND THE USA? A QUANTILE VAR CONNECTEDNESS APPROACH	70
Hao Wen Chang ¹ , Tsangyao Chang ² and Mei-Chih Wang ³	70
BANKING HUMAN RESOURCES BEFORE THE DEVELOPMENT OF ARTIFICIAL INTELLIGENCE AI	92
Nguyen Huynh Chi.....	92
IMPROVE THE QUALITY OF TRAINING THROUGH IMPROVEMENT OF STUDENT TESTING AND ASSESSMENT – CASE IN ACCOUNTING BRANCH, UNIVERSITY OF ECONOMICS AND FINANCE	102
Thuy Thi Ha	102
ACTIVITIES OF DIGITAL TRANSFORMATION IN VIETNAMESE COMMERCIAL BANKS: AN OVERVIEW DURING THE COVID-19 RECOVERY PERIOD.....	109
Nguyễn Thị Quỳnh Châu, Đào Lê Kiều Oanh	109
OPPORTUNITIES AND CHALLENGES FOR VIETNAM IN ATTRACTIVE FDI IN GLOBAL MINIMUM CORPORATE TAX IMPLEMENTATION	117
Ngo Hoang Thong	117

IMPACTS OF STATE OWNERSHIP AND BUSINESS CHARACTERISTICS ON TAX AVOIDANCE: EVIDENCE IN VIETNAM.....	128
Huyen Ngoc Nguyen, Thanh Dan Bui	128
RUSSIA'S IMPACTS AND SCENES ON BEING BANNED FROM SWIFT	143
Lam Dang Xuan Hoa ¹ , Phan Ngoc Anh ²	143
THE ROLE OF ACCESS TO FINANCE AND THE ENTREPRENEURIAL INTENTION OF YOUNGERS IN THE SOUTHWESTERN PROVINCE, VIETNAM.....	151
Vu Truc Phuc*, Nguyen Dang Hat, Nguyen An Phu, Dao Le Kieu Oanh	151

DIGITAL ECONOMY IN VIETNAM, TRENDS AND POTENTIABILITY

DEVELOPING SMART HOME MODEL FOR APARTMENTS IN HO CHI MINH CITY BASED ON INTERNET OF THINGS (IoT) TECHNOLOGY	182
Dang Thanh Thuy ¹ , Nguyen Thanh Dien ²	182
TRANSPARENCY OF ACCOUNTING INFORMATION OF CONSTRUCTION ENTERPRISES IN HO CHI MINH CITY – CASE STUDY OF APPLICATION OF ACCRUAL ACCOUNTING	193
Truong Thanh Loc ^{1*} , Pham Thi Yen Nhi ²	193
FACTORS AFFECTING THE QUALITY OF FINANCIAL STATEMENTS OF MANUFACTURING ENTERPRISES IN HO CHI MINH CITY	207
Truong Thanh Loc [*] , Dang Nguyen Tuong Han, Nguyen Ngoc Mai Phuong, Nguyen Thi Quynh Huong	207
THE CRITICAL FACTORS OF COLLEGE STUDENTS' INTENTION TO USE METAVERSE TECHNOLOGY FOR SUBJECTS RELATED TO IMPORT-EXPORT LEARNING	221
Van Thuy Nguyen Ho, Chau The Huu, Luan Thanh Nguyen [*]	221
CONSUMER PERCEPTION ABOUT THE SUSTAINABILITY COMMITMENT OF LUXURY BRANDS IN VIETNAM AND CHINA MARKETS.....	233
Tran Minh Tu ¹	233
INFLUENCE OF WOM AND EWOM IN MAKING DECISION BUYING GOODS	247
Doan Anh Tu ¹ , Kim Phi Rum ² , Nguyen Pham Hai Ha ³	247
DIGITAL ECONOMY AND DEVELOPMENT POTENTIAL IN VIETNAM.....	257
Hoang Thi Chinh, Nguyen Hoang Phan	257
BLOCKCHAIN APPLICATION IN MODERN LOGISTICS: INTERNATIONAL EXPERIENCE AND SOME RECOMMENDATIONS FOR VIETNAM	266
Nguyen Nu Tuong Vi.....	266
FACTORS AFFECTING THE DEVELOPMENT OF THE DIGITAL ECONOMY IN VIETNAM	272
Vo Tien Si	272
LEGAL FRAME FOR THE OPERATION OF THE REAL ESTATE BUSINESS UTILIZING THE BLOCKCHAIN PLATFORM IN VIETNAM.....	284
Le Thi Khanh Linh.....	284

DIGITAL TRANSFORMATION – COOPERATION – GLOBAL INTEGRATION IN BUSINESS

FACTORS INFLUENCING BUSINESS ACCEPTANCE OF INDUSTRY 4.0 TECHNOLOGY APPLICATIONS IN DONG NAI PROVINCE.....	291
Thanh-Thu Vo*, Minh-Huong Tang.....	291
DIGITAL ORIENTATION, INNOVATION CAPABILITY AND FIRM PERFORMANCE: A PROPOSAL RESEARCH MODEL	298
Nguyen Van Hau	298
PREDICTION OF STUDENT'S BEHAVIORAL INTENTION TO USE SMART LEARNING ENVIRONMENT: A COMBINED MODEL OF SELF-DETERMINATION THEORY AND TECHNOLOGY ACCEPTANCE	309
Nguyen Thi Hai Binh ¹ , Dao Y Nhi ² , Nguyen Thanh Luan ³ , Dang Quan Tri ⁴	309
THE PEDAGOGICAL IMPACT OF GRAMMARLY ON EFL WRITING COMPETENCY: AN EMPIRICAL INVESTIGATION IN HIGHER EDUCATION CONTEXT.	323
Nguyen Thi Hong Lien ¹ , Nguyen Truong Gia Minh ² , Nguyen Ngoc Vu ^{3*}	323
FACTORS AFFECTING PURCHASING DECISION OF THE YOUTH ON TIKTOK	336
Ngoc Pham ¹ , Thanh Cong Tran*.....	336
FACTORS AFFECTING OCCUPATIONAL SAFETY BEHAVIORS OF WORKERS DIRECT PRODUCTION AT CU CHI POWER COMPANY.....	345
Minh Luan Le, Thi Trang Tran.....	345
CORPORATE SOCIAL RESPONSIBILITY AND EMPLOYEES' ORGANIZATIONAL CITIZENSHIP BEHAVIOUR.....	355
Nguyen Xuan Hung ¹ , Ha Le Thu Hoai ¹ , Nguyen Huu My Truc ^{2&3} , Pham Tan Nhat ^{2&3}	355
THE INNOVATION CAPACITY - THE ROLE OF LEADERS OF SMALL AND MEDIUM ENTERPRISES IN HO CHI MINH CITY, VIETNAM.....	365
Huynh Nhut Nghia	365
PEOPLE'S THOUGHTS ON THE IMPACT OF ARTIFICIAL INTELLIGENCE ON BUSINESS	376
Ton Nguyen Trong Hien, Bui Tuyet Anh	376
FACTORS AFFECTING BRAND SWITCHING INTENTION IN THE CONTEXT OF HIGHER EDUCATION IN VIETNAM	382
Ly Dan Thanh, Nguyen Phu Quoi, Tran Hoang Nam, Vo Hong Son, Nguyen Ngoc Thuy Tien	382
ENHANCE THE DIGITAL COMPETITIVENESS	398
Tran Quang Canh, Hoang Thi Chinh.....	398

ASSESSING PATIENT SATISFACTION (BRAND) AFTER THE COVID-19 PANDEMIC AT THU DUC CITY HOSPITAL.....	408
Nguyen Hoang Dung ^{1*} , Nguyen Huynh Bao An ² , Van Phuong Trang ²	408
INDUSTRIAL AND HUMAN RESOURCES FORM THE FOUNDATION FOR BINH DUONG'S SUSTAINABLE ECONOMIC DEVELOPMENT	408
Hoang-An Nguyen	417
IMPACT OF ORGANIZATIONAL FAIRNESS ON THE EMPLOYEES' KNOWLEDGE SHARING IN TRAVEL AND TOURISM ENTERPRISES IN HO CHI MINH CITY	426
Le Thi Nhu Quynh ^{1,2} , Le Thi Giang ² , Truong Quang Dung ¹	426
THE EFFECT OF PERSONAL MOTIVATION ON THE TACIT KNOWLEDGE SHARING BEHAVIOR OF 5-STAR HOTELS' EMPLOYEES IN HO CHI MINH CITY	440
Le Thi Giang, Nguyen Bach Hoang Phung.....	440
DIGITAL COMPETITIVENESS AND OPERATIONAL EFFICIENCY OF ENTERPRISES IN THE DIGITAL ERA: THE CASE OF VIETNAMESE ENTERPRISES	453
Diep Nguyen Thi Ngoc ^{1*} , Canh Quang Tran ² , Anh Bach Hoang Ngoc ¹	453
FACTORS INFLUENCING PARENTS' SELECTION OF PRIVATE PRESCHOOLS IN THU DUC CITY	466
Thi-Trang Tran ¹ , Thi-My-Dung Pham ² , Thi-Bich-Diep Le ^{1*}	466

RECOVERY COMMUNICATIONS IN THE TOURISM AND HOSPITALITY INDUSTRY AFTER THE COVID-19 PANDEMIC

DEVELOPING A SPIRITUAL TOURISM DESTINATION IMAGE MEASUREMENT SCALE OF AN GIANG	474
Nguyen Vuong Hoai Thao ¹ , Nguyen Quyet Thang ²	474
PROSPECTS OF VIRTUAL REALITY TOURISM APPLICATION IN VIETNAM TOURISM PROMOTION	487
Nguyen Thi Hong Ha, Pham Thi Huong Giang.....	487
PERSONALIZATION TRAVEL TRENDING IN HO CHI MINH CITY IN THE CONTEXT OF POST COVID-19	497
Duong Bao Trung.....	497
IMPACTS OF MEDIA ON CUSTOMERS' DECISION TO CHOOSE FOOD AND BEVERAGE SERVICES POST THE COVID-19 PANDEMIC	511
Nguyen Thi Bich Van	511
DIGITAL TRANSFORMATION APPLICATION TO PROMOTE THE RECOVERY AND DEVELOPMENT OF INBOUND TOURISM IN HO CHI MINH CITY	521
Tran Trong Thanh	521
VIETNAM TOURISM AFTER COVID-19 PANDEMIC	527
Nguyen Hoang Phan ¹ , Hoang Thi Chinh ²	527
NAVIGATING THE EVOLVING LANDSCAPE OF SOCIAL MEDIA DATA MINING AND PRIVACY	537
Pham Thai Hien	537
THE CORRELATION BETWEEN STUDENT SELF-REPORTED GENERAL WELL-BEING AND PERCEIVED SUPPORT FROM FRIENDS, TEACHERS, AND UNIVERSITY	545
Virginia Kelsey ¹ , Đặng Thị Mai Ly ^{2*} , Nguyễn Anh Khoa ² , Nguyễn Văn Tường ²	545

DIGITAL VERSUS NON- DIGITAL

PROVIDING CONVENIENCE TO CUSTOMERS IN THE DIGITAL MARKETING ERA: OBSERVATIONS FROM COMMERCIAL BANKS IN HO CHI MINH CITY	556
Nguyen Quang Trung	556
VIRTUAL REALITY: AN INNOVATIVE TOOL IN TOURISM EXPERIENTIAL MARKETING	564
Thanh Nguyen Ngoc Le ¹ , Khuong Thanh Nguyen ²	564
THEORETICAL CONCEPTS OF STRATEGIC POSITIONING FOR PLACE BRANDING: A CASE STUDY OF DONG THAP PROVINCE	580
Phan Bao Giang.....	580
LITERATURE REVIEW ON THE IMPACT OF DIGITAL MARKETING ON VIETNAM'S SMALL AND THE MEDIUM BUSINESS ENTERPRISES (SMEs)	587
Lê Kim Nguyên *	587

CHALLENGES FACED BY TEACHERS IN NON-TRADITIONAL EDUCATION

PROPOSE AN ONLINE TEACHING COMPETENCE SCALE FOR UNIVERSITY LECTURERS	596
Duong Thi Kim Oanh*, Dang Thi Dieu Hien	596
EXAMINE USAGE OF LEARNING MANAGEMENT SYSTEMS (LMSS) BY FACULTY STAFF AT UNIVERSITY OF ECONOMICS (UEF) AND FINANCE WITH EXPANDED TECHNOLOGY ACCEPTANCE MODEL (TAM).....	608
Ha Truong Minh Hieu, Ngo Minh Hai*, Mach Tran Huy.....	608

**DIGITAL TRANSFORMATION
AN INDISPENSABLE EVOLUTION FOR SUSTAINABLE CORPORATES**

FACTORS AFFECTING THE APPLICATION OF STRATEGIC MANAGEMENT ACCOUNTING AT MANUFACTURING ENTERPRISES IN BINH DUONG PROVINCE	618
Truong Thanh Loc ^{1*} , Nguyen Thi Thanh Truc ²	618
HRM DIGITAL TRANSFORMATION: TAKING A ROAD OF SUCCESSION PLANNING ..	629
Trương Phan Hoàng Anh, Giang Ngọc Anh.....	629
THE IMPLICATION OF CONTACTLESS SERVICE AS A TOOL TO IMPROVE CUSTOMER REVISIT INTENTION	640
Linh, Nguyen Duy Yen*	640
TOURISM BRAND LOVE IN THE DIGITAL AGE: THE ROLE OF ONLINE TOURIST EXPERIENCES, TOURIST-BRAND RELATIONSHIP QUALITY AND SUSTAINABILITY	651
Thanh Nguyen Ngoc Le	651
CONDUCTING FOCUS GROUPS IN CROSS-CULTURAL SCHOLARSHIP OF TEACHING AND LEARNING (SoTL): A COMPARATIVE CASE STUDY	662
Punithan Moganathas ¹ , Jenny Hill ² , Andy V.-M. Kok ² , Matt Barr ² , Ruffin Relja ^{2*} , Philippa Ward ² , Duong Tran Quang Hoang ³ , Quynh Phuong Tran ³	662
LEVERAGING DIGITAL TRANSFORMATION FOR SUSTAINABLE CORPORATE EVOLUTION IN VIETNAM	677
Nguyen,Tan Dat ¹ , Le,Dinh Thang ²	677

INFORMATION TECHNOLOGY AND APPLICATIONS

FB-PROPHET MODEL FOR TIME SERIES FORECASTING IN SALES	691
Thanh Cong Tran	691
USING AI CODE IN C# PROGRAMMING	698
Nguyen Ha Giang.....	698
DETERMINANTS OF CONTINUANCE USAGE INTENTION OF MOBILE FOOD ORDERING APPLICATIONS (MFOAS) AMONG VIETNAMESE USERS: THE MEDIATING ROLE OF E- SATISFACTION	705
Lam Hoang Phuong ^{1*} , Nguyen Thi Kim Lien ² , Tien Hung Nguyen ³ , Vinh Long Nguyen ⁴	705
DECODING MARKETING INSIGHT: INSIGHT FROM OUTSIDE.....	718
Hoàng Thị Hằng, Trần Thành Công*	718
DIGITAL DISRUPTION AND DATA SECURITY: HOW FINTECH IS RESHAPING BANKING ...	724
Hoàng Văn Hiếu, Trần Ngọc Thiên Ngân.....	724

TRENDS AND ISSUES IN ENGLISH LANGUAGE EDUCATION AND RESEARCH

EFL LEARNERS' ATTITUDES AND LEARNING ENGAGEMENT IN COMMUNICATIVE GAME-BASED GRAMMAR TEACHING	736
Nguyen Thi Thanh Huyen ¹ , Tran Quoc Thao ²	736
APPROACHES TO TEACHING L2 LISTENING:.....	749
CLOSING THE GAP BETWEEN REAL-LIFE AND CLASSROOM-BASED LISTENING	749
Luu Thi Mai Vy	749
DEFINING ROLES OF STUDENT ENGAGEMENT IN THE 21ST CENTURY LANGUAGE CLASSROOM	755
Ho Xuan Tien, Duong My Tham.....	755
EFL STUDENTS' ATTITUDES AND LEARNING INVESTMENT IN PORTFOLIO - BASED ENGLISH WRITING LEARNING: A LITERATURE REVIEW	763
Ly Gia Huy ¹ , Tran Quoc Thao ²	763
EXPLORING EFL LEARNER IDENTITIES IN PROJECT-BASED LANGUAGE LEARNING AT A HIGH SCHOOL IN AN GIANG PROVINCE	774
Nguyen Hong Thien ¹ , Tran Quoc Thao ²	774
THE VALUES OF SYNTACTIC COMPLEXITY IN ACADEMIC WRITING: A LITERATURE REVIEW	791
THE ISSUE OF AMBIGUITY IN THE ENGLISH LANGUAGE.....	801
Nguyen Dinh Tuan	801
RESEARCH PERSPECTIVES ON JUNIOR HIGH SCHOOL EFL STUDENTS' MOTIVATION IN ENGLISH LANGUAGE LEARNING	812
Huynh Thanh Nhon ¹ , Tran Quoc Thao ²	812
EXPLORING THE INFLUENCE OF WRITING ANXIETY ON VIETNAMESE ESL UNDERGRADUATES' WRITING PERFORMANCE: A QUANTITATIVE STUDY.....	821
Nguyen Ngoc Nguyen, Nguyen Hoang Phan.....	821
THE APPLICATION OF THE “FLIPPED CLASSROOM” MODEL IN TEACHING ENGLISH IN THE VIETNAMESE UNIVERSITY EDUCATION ENVIRONMENT	838
THE USE OF RESOURCE MANAGEMENT STRATEGIES IN EFLFLIPPED CLASSROOMS	847
Nguyen Quynh Thao Vy ^{1,*} , Duong My Tham ²	847
INSIGHTS INTO ENGLISH MAJOR STUDENTS' USE OF PHRASAL VERBS IN ACADEMIC WRITING.....	860
Do Thi Thanh Thuy, Tran Quoc Thao	860

LAW IN THE CONTEXT OF INTERNATIONAL INTEGRATION

LEGALISING INTELLECTUAL PROPERTY INFRINGEMENTS IN RUSSIA – A WAR TACTIC IN THE CONTEXT OF RUSSIA’S INVASION OF UKRAINE.....	869
Bui Thi Hong Ninh*	869
MODEL OF ASSET REGISTRATION WORLDWIDE AND LESSONS FOR VIETNAM IN IMPROVING ASSET REGISTRATION LAWS.....	880
Vu Anh Sao ^{1,2} , Nguyen Thi Xuan Mai ²	880
LEGAL ISSUES ARISING FROM THE DEVELOPMENT, IMPLEMENTATION, AND USE OF ARTIFICIAL INTELLIGENCE (AI) - INTERNATIONAL EXPERIENCES AND LESSONS FOR VIETNAM	887
Le Hoang Minh Huy*, Nguyen Thi Thu Ha, Dao Trong Duc, Ky Dieu Linh, Bui Thi Thuy Linh, Nguyen Nam Trung.....	887
SOUTH KOREA’S EXPERIENCES ON PROPERTY REGISTRATION LAW - LESSONS FOR VIETNAM	896
Vu Anh Sao, Pham Huynh Bao Oanh.....	896
THE RISE OF REMOTE WORK: LEGAL CHALLENGES AND IMPLICATIONS FOR EMPLOYMENT LAW IN VIETNAM	903
Nguyen Thi Xuan Mai ¹ , Nguyen Thi Ngoc Loan ²	903
CHALLENGES AND RECOMMENDATIONS FOR THE LEGAL FRAMEWORK IN THE EMERGING AGE OF ARTIFICIAL INTELLIGENCE.....	910
Nguyen Thi Thu Trang	910
THE IMPACTS OF GLOBAL MINIMUM TAX ON FOREIGN DIRECT INVESTMENT (FDI) CORPORATIONS IN VIETNAM.....	921
Trần Ngọc Thanh ¹	921
CROSS-BORDER E-COMMERCE ACTIVITIES AND TAX MANAGEMENT ISSUES	933
Le Huynh Phuong Chinh, Ngo Thi Khanh Linh, Pham Ngoc Lan Anh.....	933
EXPERIENCE IN KOREA AND CHINA ON TAX MANAGEMENT FOR CROSS-BORDER E-COMMERCE ACTIVITIES	941
Duong Anh Son ¹ , Tran Vang Phu ²	941
LEGAL PERSPECTIVE ON REGULATIONS RALATED TO PERSONAL INCOME TAX WHEN EARNING INCOME THROUGH E-COMMERCE PLATFORMS IN VIETNAM, TAKING THE CASE OF INDIVIDUALS DOING BUSINESS THROUGH TIKTOK APPLICATION.....	946
Nguyen Duc Tri ¹ , Hoang Minh Châu ²	946
THE COMPATIBILITY ON THE SCOPE OF MUTUAL LEGAL ASSISTANCE (MLA) IN CRIMINAL MATTERS AND THE CONDITIONS OF REFUSAL MLA IN CRIMINAL MATTERS BETWEEN VIETNAMESE LAW AND INTERNATIONAL TREATIES WHICH VIETNAM HAS SIGNED.	956

Pham Huynh Bao Oanh.....	956
TAX POLICY FOR E-COMMERCE OF COUNTRIES IN THE WORLD AND RECOMMENDATIONS TO VIETNAM.....	967
Nguyen Thanh Minh Chanh, Ha Thi Van Anh, Pham Lam Tam Nhu	967
LEGAL REGULATIONS FOR ENTERPRISE OBLIGATIONS TO PROVIDE INFORMATION ON E-COMMERCE PLATFORM	974
Truong Kim Phung*, Nguyen Hoang Chuong	974
“ROBOT TAX” – RECOMMENDATIONS FOR VIETNAM.....	981
Gian Thi Le Na, Pham Phuong Doanh.....	981
WTO APPELLATE BODY REFORM IN THE CONTEXT OF ESCALATING GEOPOLITICAL TENSIONS.....	988
Nguyen Nam Trung.....	988

ASSESSING PATIENT SATISFACTION (BRAND) AFTER THE COVID-19 PANDEMIC AT THU DUC CITY HOSPITAL

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Abstract:

The COVID-19 pandemic has disrupted healthcare systems worldwide, necessitating changes in hospital operations and patient care delivery (World Health Organization, 2020). Studying patient satisfaction after COVID-19 provides important insights to improve service quality and rebuild trust (Pham et al., 2021). This study examined patient satisfaction at a hospital in Vietnam following the pandemic, hypothesizing a relationship between patient characteristics and their level of satisfaction. The results showed overall moderately high patient satisfaction (average score of 4.26 out of 5) with the highest ratings for staff competence, interpersonal skills, and clarity of information but lower scores for physical facilities and equipment. This indicates that interactions with clinicians are strengths, while infrastructure upgrades may further increase patient experiences. No associations were found between satisfaction and demographics or insurance coverage, suggesting insurance did not notably influence satisfaction.

Keywords: Patient satisfaction, hospital, COVID-19 pandemic

1. Introduction:

The COVID-19 pandemic has created unprecedented challenges for hospitals across the globe. Many have had to temporarily halt elective procedures and reduce patient capacity to mitigate virus transmission risks. Shortages of critical supplies and overburdened staff have also impacted hospital operations. These disruptions have negatively affected the patient experience, causing distress for families and complications for hospital leadership and medical teams. (Kaye et al., 2021)

Patient satisfaction is crucial in assessing healthcare quality and effectiveness. It covers different aspects like provider communication, service accessibility, care promptness, perceived outcomes, and overall experience. (Cleary, 1999) When patients are highly satisfied, it results in better treatment adherence (DiMatteo, Giordani, Lepper, & Croghan, 2002), improved health outcomes (Fenton et al., 2009), increased trust in healthcare providers/systems, and enhanced overall well-being. (Pearson & Raeke, 2000)

Maintaining patient satisfaction remains vital, even amid such turmoil. Satisfaction encompasses more than just medical outcomes; it reflects perceptions of care quality and meeting patient needs. Various studies have explored how satisfied patients are with hospital treatment during the pandemic. However, there is limited research on this issue in Vietnam. Contributing factors may include constrained resources, lack of cooperation, or inadequate data. Investigating patient satisfaction post-COVID is essential for evaluating pandemic impacts on healthcare delivery, improving the patient experience, and restoring trust. (Sabetkish & Rahmani, 2021)

Therefore, we performed an in-depth examination of patient satisfaction levels post-pandemic. We hypothesized significant pre-versus post-pandemic differences. Specifically, this study assessed patient satisfaction with hospital services at Thu Duc Hospital following COVID-19.

This research is especially meaningful given the complex pandemic environment. Evaluating post-treatment satisfaction offers insight into medical service quality and areas needing improvement. It assists healthcare providers in understanding how the pandemic affected satisfaction and how they can enhance services to better meet patient needs.

2. Theoretical Framework and Methods

2.1. Research subjects:

Inpatients reside in all clinical departments within the hospital.

Outpatients visit the outpatient department, Department of Medical Examination according to requests and examination areas of clinical departments.

2.2. Sample Size: 228 patients.

2.3. Data collection tools: Prepared questionnaires ensure validity and reliability.

2.4. Research description:

Research design: This study used a cross-sectional descriptive design to assess the satisfaction of inpatients at the hospital.

Data collection methods:

Tools: The research team prepared questionnaires to collect data from the respondents.

Method: The interviewer directly interviewed the inpatients and their relatives who participated in the research at the hospital based on the interview questionnaire.

Sample selection process:

Step 1: Select inpatients who were discharged during the time of survey.

Step 2: Choose an interviewer who interviewed either the inpatient or the primary caregiver.

Implementation time: 2 months

Data analysis:

The research team used STATA 17.0 software to test the relationship between variables by statistical analysis from the data obtained.

Implementation time: 1 month.

3. Results and Discussion

Among the 228 subjects participating in the survey, the proportion of women (56.14%) was higher than that of men (43.86%). The age distribution of survey participants was the highest in the group from 31 to 60 years old (44.74%), this is the age group with many disease risk factors and the ability to actively seek medical care. Next is the group over 61 years old (30.7%), the lowest is the group under 30 years old (24.56%).

3.1. Characteristics of the study population

Table 1. Characteristics of survey subjects

Variables		n	%
Gender	Male	100	43.86
	Female	128	56.14
Age (Years)	From before 30 years old	56	24.56
	From 31 to 60 years old	102	44.74
	Over 61 years old	70	30.7
Academic level	Elementary school	56	24.56
	Secondary school	59	25.88
	High school	55	24.12
	College	21	9.21
	University	34	14.91
	Graduate	3	1.32
Ethnic	Kinh	222	97.37
	Other	6	2.63
Religion	None	169	74.12
	Buddhism	34	14.91
	Christian	13	5.7
	Other	12	5.26
Current place of residence	Urban	207	90.79
	Rural	21	9.21
Occupation	Farmer / fisherman / salt farmer	7	3.07
	Working as a salaried employee of the State sector	12	5.26
	Salaried employees in private/foreign enterprises	37	16.23
	Business owners/traders/service providers/lessors	28	12.28
	Self-employed/temporary workers	55	24.12
	Unemployment/no income/dependency (students, students)	49	21.49
	Other	40	17.54

Form of treatment	Self-referred	198	86.84
	Non-compliant with follow-up	11	4.82
	Follow-up appointment	2	0.88
	Referred from another facility	16	7.02
	Other	1	0.44
Health insurance	Yes	207	90.79
	No	11	9.21

Regarding education level, over 24.12% of patients in this survey completed high school education and continued studying at college level, university level and postgraduate level at rates of 9.21%, 14.91% and 1.32%, respectively. Regarding ethnicity, the vast majority (97.27%) of respondents were Kinh whereas only 6 patients (2.63%) belonged to ethnic minorities. In terms of religion, most patients were non-religious (74.12%), while 14.91% were Buddhist and 5.7% were Catholic.

The data indicated that 90.79% of patients lived in urban areas, while 9.21% resided in rural areas. Self-employed/temporary workers represented the largest occupational group at 24.12%. Salaried employees in private/foreign companies and business owners/traders/service providers/lessors each constituted 12.28%.

The hospital admission was directly sought by most patients (86.84%), while referrals accounted for 7.02% of cases. The results showed that 90.79% of patients had health insurance coverage whereas 0.21% did not. The mean length of hospital stay per admission was days 4.04 ± 2.76 days, with a minimum of 1 day and a maximum of 20 days.

3.2. Satisfaction level:

Regarding “Accessibility”, the highest level of satisfaction is in "The building blocks, staircases and patient rooms are clearly numbered, easy to locate" at 4.34 points. In particular, the lowest level of satisfaction is 4.27 points for the item “The pathways within the hospital and corridors are level and easy to walk through”.

In the assessment of “Information Transparency and medical examination and treatment procedures”, the survey respondents rated the factor "The admission procedures and processes are clear, transparent, and convenient" as the highest with 4.36 points. Patients were least satisfied with the factor "Clear and comprehensive information is provided about hospital regulations and necessary details upon admission" with a satisfaction level of 4.28 points. The maximum difference between the satisfaction for the factors was 0.08, indicating uniformity in the levels of satisfaction for the factors within this category.

Patients expressed the lowest satisfaction with material facilities and equipment compared to other aspects. The highest satisfaction was with safety, security, and order which ensured theft prevention and peace of mind (4.24 points). The lowest satisfaction was with restroom and bathroom accessibility, cleanliness, and functionality (3.51 points).

Patients highly rated staff attitude and professional competence on two factors: “Medical staff provide respect, equal treatment, care, and assistance” (4.48 points); “Medical staff do not hint for tips/bribes” (4.48 points) and “Doctors and nurses collaborate well and handle work skillfully and promptly” (4.49 points).

Regarding results of service provision, patients were most satisfied with “Medicines are adequately provided with quality and proper instructions” (4.38 points).

Table 2. The level of patient satisfaction with accessibility; information transparency and procedural clarity for examination and treatment; material facilities and means to serve patients; attitudes and professional competence of medical staff and results of service provision (n=228)

	Aspects of Evaluation	Mean	SD
	A. Accessibility		
A1.	The maps, signs indicating directions to departments and rooms in the hospital are clear, easy to understand and easy to find.	4.25	0.77
A2.	The visiting time for patients is clearly announced	4.29	0.73
A3.	The building blocks, staircases and patient rooms are clearly numbered, easy to locate	4.34	0.75
A4.	The pathways within the hospital and corridors are level and easy to walk through	4.27	0.76
A5.	Patients can ask and call for medical staff when necessary	4.32	0.81
	B. Information transparency and procedural clarity for examination and treatment		
B1.	The admission procedures and processes are clear, transparent, and convenient	4.36	0.73
B2.	Clear and comprehensive information is provided about hospital regulations and necessary details upon admission	4.28	0.76
B3.	Clear and full explanations are given about medical condition, expected methods of treatment, and duration	4.32	0.79
B4.	Clear and complete counseling is provided before requesting advanced testing, examinations, or procedures	4.33	0.79
B5.	Information about medication usage and treatment costs is made openly available and updated	4.34	0.77
	C. Material facilities and means to serve patients		
C1.	Hospital rooms for treatment are neat, clean, and equipped with proper temperature control devices like fans, heaters, or air conditioning	4.15	0.89
C2.	Hospital beds, sheets, pillows are adequate with one per patient, safe, sturdy, and functional	4.20	0.87
C3.	Restrooms and bathrooms are accessible, clean, and fully operational	3.51	1.26
C4.	Safety, security, order are ensured to prevent theft and allow peace of mind during hospitalization	4.24	0.85
C5.	Adequate clean clothes are provided	3.87	0.98
C6.	Ample provision of hot and cold drinking water	3.76	1.13
C7.	Privacy is ensured during hospitalization for changing clothes, medical examinations, bedside toileting, etc. with curtains, partitions, or private rooms	3.91	1.03
C8.	The hospital canteen provides adequate food, drinks, and basic necessities with good quality	3.76	0.89
C9.	The environment in the hospital campus is green, clean and beautiful.	3.90	0.84
	D. Attitudes and professional competence of medical staff		
D1.	Doctors, nurses use proper speech, attitude, and interaction	4.46	0.70

D2.	Support staff (orderlies, guards, accountants, etc.) use proper speech, attitude, and interaction	4.44	0.68
D3.	Medical staff provide respect, equal treatment, care, and assistance	4.48	0.72
D4.	Doctors and nurses collaborate well and handle work skillfully and promptly	4.49	0.71
D5.	Doctors provide examinations and encouragement at treatment rooms	4.46	0.72
D6.	Advice is provided on diet, exercise, monitoring, and preventing complications	4.40	0.78
D7.	Medical staff do not hint for tips/bribes	4.48	0.75
E. Results of service provision			
E1.	Medicines are adequately provided with quality and proper instructions	4.38	0.66
E2.	Medical equipment and supplies are adequate, modern, and meet expectations	4.26	0.81
E3.	Treatment outcomes meet expectations	4.32	0.75
E4.	Level of trust in the quality of healthcare services	4.25	0.82
E5.	Level of satisfaction with the costs of healthcare services	4.22	0.81

The hospital achieved an average satisfaction rate of $82.19\% \pm 13.85\%$ among patients and their families, indicating that expectations were largely met. The majority of patients were satisfied with the examination, treatment and services, as evidenced by 53.51% responding "Might return" and 42.11% stating they would "Definitely return or recommend". However, a small yet substantial proportion of patients selected "Definitely not returning" and "Want to transfer to another hospital". (Figure 1)

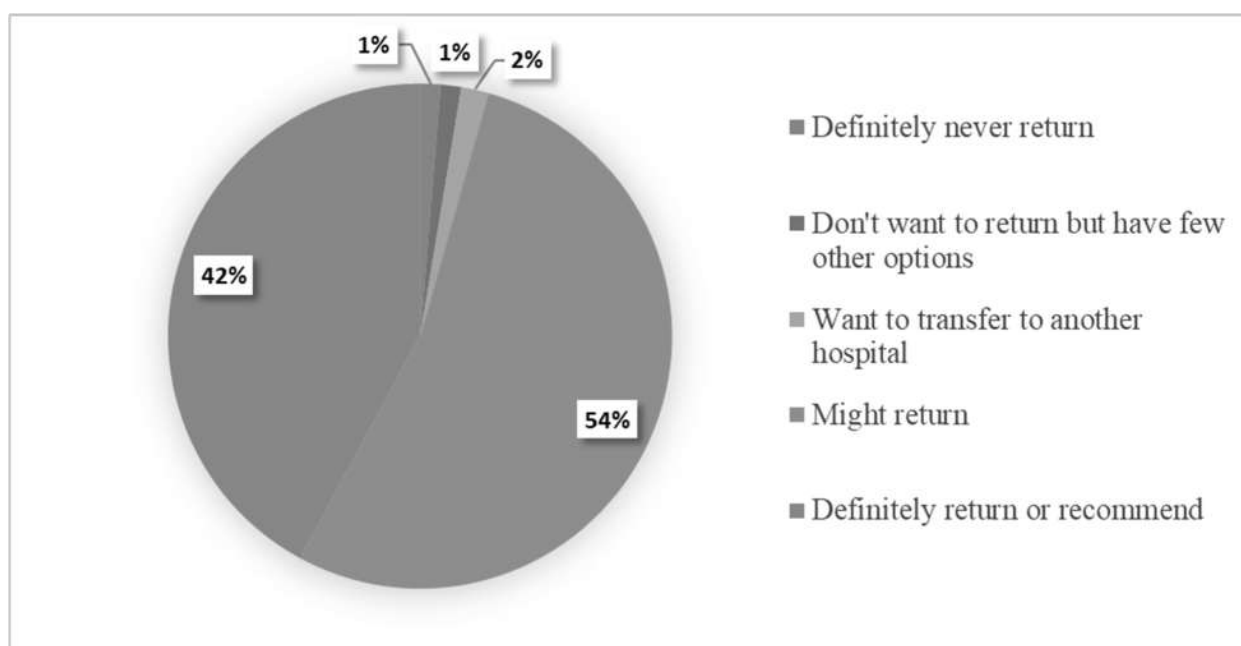


Figure 1. Level of readiness to return and recommend to others

3.3. Average Satisfaction Score

The patient satisfaction survey revealed moderately high levels of satisfaction, with an average score of 4.26 out of 5 points. Patients were most satisfied with the attitudes and professional competence of the medical staff (4.45 points). The clarity of information and procedures for examination and treatment also received high ratings (4.43 points). However, satisfaction was lowest for the physical facilities and resources available to serve patients (3.92 points). These results indicate strengths in interpersonal care and

communication, but highlight an opportunity to improve the infrastructure and environment of care delivery. Targeted investments in upgraded facilities and patient support services may further enhance patient experiences and perceptions of care quality.

Table 3. Average score of satisfaction by each aspect and average score of overall satisfaction

	Evaluation aspect	Mean	SD
A	Accessibility	4.29	0.61
B	Information transparency and procedural clarity for examination and treatment	4.32	0.65
C	Physical facilities and means to serve patients	3.92	0.70
D	Attitudes and professional competence of medical staff	4.45	0.59
E	Results of service provision	4.29	0.62
Average overall satisfaction score		4.26	0.51

3.4. Relationship Between Average Satisfaction Scores and Respondent Characteristics

The results showed no association between overall satisfaction scores and respondent characteristics. In particular, having health insurance coverage or not was not related to patient and family satisfaction with the clinical encounter at the hospital.

Table 4. The relationship between the average score of general satisfaction with the characteristics of the survey subjects

Element		Mean	SD	P . value
Gender	Male	4.24	0.49	0.4583*
	Female	4.27	0.52	
Age (Years)	From before 30 years old	4.22	0.52	0.2674**
	From 31 to 60 years old	4.21	0.55	
	Over 61 years old	4.35	0.43	
Academic level	Primary school	4.31	0.47	0.4699**
	Secondary school	4.33	0.48	
	High school	4.19	0.50	
	Intermediate/College	4.09	0.65	

	University	4.23	0.52	
	Graduate	4.46	0.65	
Occupation	Farmer / fisherman / salt farmer	4.16	0.71	0.2357**
	Working as a salaried employee of the State sector	4.32	0.52	
	salaried employees in private/foreign enterprises	4.02	0.58	
	Business/sales/services/rental	4.27	0.44	
	Freelance/employment by the hour/day/ month	4.30	0.53	
	Unemployment/no income/dependency (students, students)	4.30	0.48	
	Other	4.35	0.41	
Form of treatment	Self-referred	4.25	0.52	0.4604**
	Non-compliant with follow-up	4.44	0.31	
	Follow-up appointment	4.11	0.82	
	Referred from another facility	4.24	0.39	
	Other	3.53	-	
Health insurance	Yes	4.27	0.51	0.3335*
	No	4.16	0.52	

*Two-sample Wilcoxon rank-sum (Mann–Whitney) test **Kruskal–Wallis equality-of-populations rank test

4. Conclusions and Recommendations:

Results indicate that patient satisfaction was moderate to high, with an average score of 4.26 out of 5. Respondents were most satisfied with the professional competence and interpersonal skills of medical staff as well as clarity of information regarding procedures. However, satisfaction with physical facilities and equipment was lower. These findings suggest that while clinician-patient interactions and communication are strengths, upgrading hospital infrastructure and the care environment may further improve patient experiences.

No significant associations were found between overall satisfaction and respondent demographic characteristics or insurance coverage, suggesting that having insurance did not markedly influence satisfaction levels.

Based on these results, the following recommendations are proposed:

Provide ongoing training for medical staff to maintain and strengthen interpersonal skills and patient-centered care. Effective communication and empathy appear highly valued by patients.

Improve physical facilities, particularly restrooms, patient rooms and medical equipment. Enhancing the hospital environment has potential to positively impact patient satisfaction.

Regularly conduct patient satisfaction surveys to monitor trends over time and evaluate the impact of improvement initiatives. This allows for timely adjustments and targeting of low-scoring areas.

Benchmark satisfaction results against other hospitals to identify and implement best practices. International guidelines can also inform strategies. Engage patients and families in determining priorities for facility upgrades and infrastructure enhancements. Involving patients in the planning process may maximize benefits and satisfaction.

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