

will let Mr. (Masatoshi) Offo go. A Bridgestone spokesman said Monday that the tiremaker, which re-called 6.5 million tires in August after the tires were linked to more than 150 fatal crashes worldwide, has not decided what will happen to Ono.

#### Xerox warns of third-quarter loss

Printer company Xerox said Monday that it expects a third-quarter loss, citing weaker-than-expected sales in North America and Europe and heavy competition. It was the fourth time in the past five quarters that the company issued a financial warning. The company expects a loss of between 15 cents and 20 cents a share, compared with Wall Street's expec-tations of a profit of 12 cents a share, according to First Call/Thomson Financial.

## Hurricane pushes crude oil prices up 4%

The prospect of bad weather in the Gulf of Mexico and violence in the Middle East were enough to send most immediate threat came in the form of Hurricane Keith, a storm now settled off the coast of Belize. Crude oil for November delivery rose \$1.34, or about 4%, to \$32.18 a barrel on the New York Mercantile Exchange, the biggest jump since Sept. 15.

## Microsoft proposes five months for appeal

Microsoft asked the U.S. Court of Appeals Monday to give both sides five months to file written briefs before they go to a hearing on the firm's appeal of its violation of antitrust laws. After that, the two sides will make oral arguments, which Microsoft said should run 90 minutes or longer per side. In June, a lower court judge ordered the company split into two companies after finding it competed unfairly to protect a monopoly in its Windows operating system. ... **Microsoft** is taking a \$135 million stake in Corel, the Canadian firm that makes WordPerfect and other software for the competing Linux operating system.

#### **Ouorum Health agrees to \$95.5M fine**

Quorum Health, a hospital management company that oversees more than 220 not-for-profit facilities, said Monday that it has agreed to pay a \$95.5 million fine to settle a Department of Justice lawsuit alleging the company defrauded Medicare by submitting false cost reports. The settlement must be approved by Justice. The company has admitted no wrongdoing

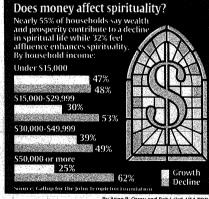
#### Web site for teenage girls to shut down

Kibu, an Internet venture backed by Kleiner Perkins Caufield & Byers and Netscape co-founder Jim Clark, announced late Friday that it is shutting down 46 days after it launched. The 65-person firm, which created a Web site for teenage girls that focused on fashion and music, cited a weak business-to-consumer market.

Written by Sara Nathan from staff and wire reports.

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## **USA TODAY Snapshots®**





Complementary styles: Cathy Hughes and her son, Affred Liggins III, together run describes his mother as "community focused," whereas he's more into the business

## **Cover story**

# Radio One's mom-and team deliver urban ap

By Keith L. Alexander USA TODAY

LANHAM, Md. -Not many CEOs — in the middle of a discussion of cash flow and major acquisitions - would take kindly a brusque interruption from the company chairman reminding him to tuck in his shirttail.

But this chief executive quickly does as he's told. After all, the chairman is also his mother.

This mother-and-son duo lead Radio One, the nation's largest radio company targeting urban and African-American listeners. She is Cathy Hughes, founder and former radio talk-show host. He is Alfred Liggins III, a 35-year-old Wharton business school gradu-

ate now running his mother's company. Hughes, 53, shrugs off the ease with which she

can shift from a boardroom discussion to asking Liggins if he remembered to pick up his clothes from the cleaners, "There are certain things about being a black momma. It's 24-7. It never turns off."

Neither does the pressure of running a major radio company, especially now. What has been



Street's intere vestors have spiraling dow ening ad rev worse ad sale

Radio One hardest hit

▶ Radio plummeted 6 a radio confe San Francisco third-quarter be lower than ▶ Shares

\$7.13, down week low. In \$32.50 after ▶ In May

old company in a public offering of 29% of i soared 44% on its first day of tr pany hit a high in market value er this year. But the value is about \$609 million.

Liggins says he wasn't prepar

Please see COVER

## Net's Napster not singing blu

## Music-swapping service says it wants to settle with record industry

By Jefferson Graham USA TODAY

SAN FRANCISCO - The free music lives on, for the moment.

A three-judge panel in the 9th Circuit Court of Appeals heard attorneys for the wildly popular Net song-swap service Napster and the Recording Industry Association of America argue on Monday about whether Napster should be shut down, but rendered no decision.

An earlier ruling allowing Napster to stay in business despite a preliminary injunction will stand at least until this

decision is handed down, which could Be take weeks. A trial date for the larger me copyright issues has not been set.

The record industry is suing Napster, mosaying it contributes to copyright infringement among its 32 million registered users, who trade huge numbers of song files between one another without paying record labels or songwriters, Napster attracts an average 945,000 visitors a day, up nearly 40% in September, according to figures from Media Metrix.

Monday's trial was different in tone from the July 26 hearing before Judge Marilyn Hall Patel, who granted the injunction that would have forced Napster to close. Patel's questioning clearly took issue with Napster's arguments.

The judges Monday had pointed questions for the industry. Judge Robert