

Financial Institution

(financing of project)

- ↳ Industrial finance Corporation of India (IFCI)
- ↳ Small Industries development Bank of India (SIDBI)
- ↳ Industrial development Bank of India (IDBI)
- ↳ National Small Industries Corporation (NSIC)
- ↳ Small Industrial development Corporation (SIDCS)
- ↳ State financial Corporations (SFCs)

Granting & providing direct financial
to industrial & small scale industries

→

→ (NSIC) providing common facilities through
prototype development & training centre

→ Some financial Institution provides -

(SIDBI)
development
activities

↳ Infrastructure facilities

↳ assistance for raw material

Promotional
Activities

- ↳ preparation of feasibility report
- ↳ Edps.
- ↳ industrial potential survey

- Technological Upgradation & Modernisation
service to industry.
- development of Industrial Area.

Project Appraisal

- * Assessment of a project in terms of its economic, social & financial variability.
- * It involves investigation of economic, technical, Organisational, financial, market & managerial aspects of project.

Technical Aspect

- * Location of project
- * Availability of Input
- * Manufacturing & technology selected for project
- * Availability of infrastructure facilities.

Financial Aspect

- * availability of funds from various sources.
- * Income & Expenditure

Economic Aspect

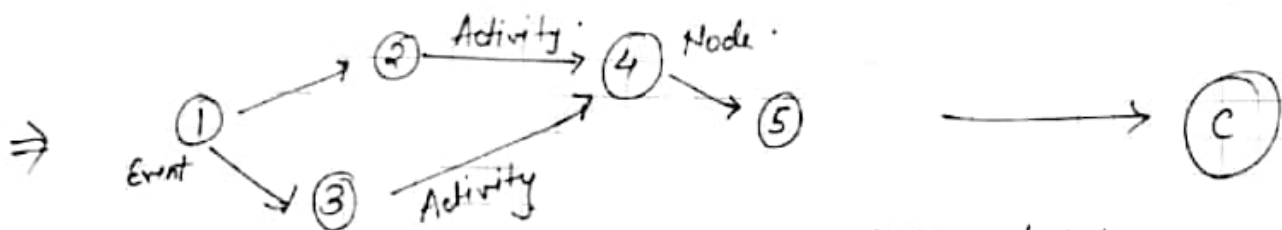
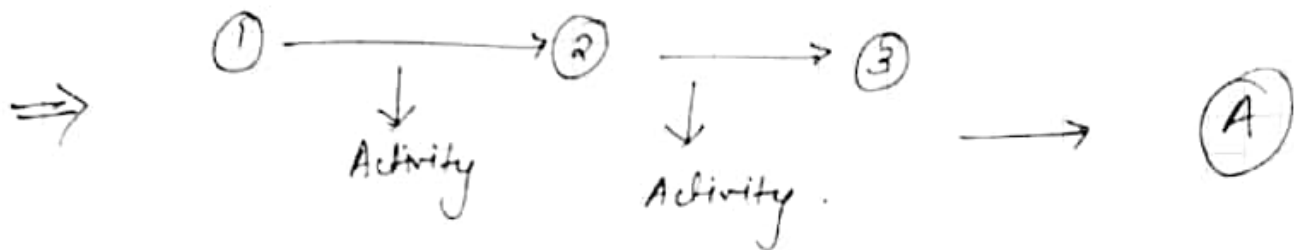
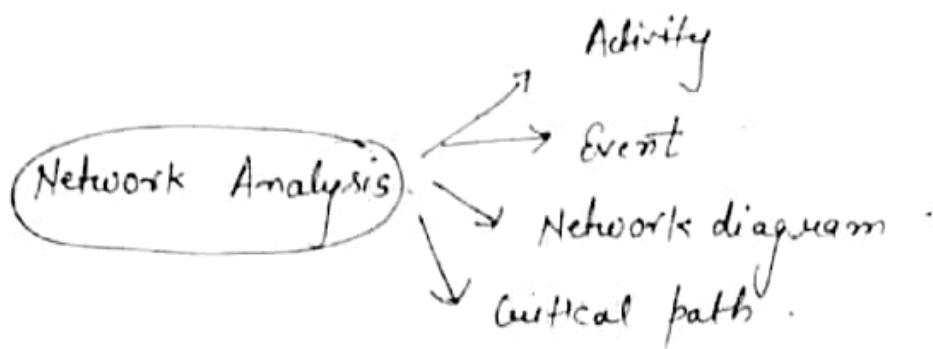
- * requirement of raw material
- * anticipated sales
- * probable profit

Organisational Aspect

- * structure
- * Environment
- * Recruitment & training.

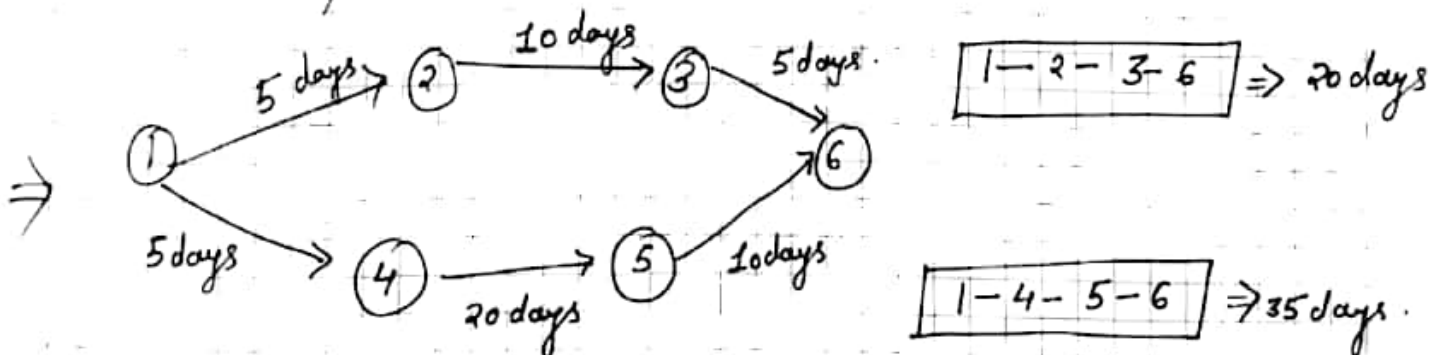
Objectives of Network Analysis -

- ↳ Ensures sequential & logical planning of whole project.
- ↳ Defines clearly the interrelationship of all activities related to project.
- ↳ Monitors the progress of project to its completion date & also examine critical activities & critical path.
- ↳ determination of critical path that involve activities that require more focus or special attention.
- ↳ Network Analysis helps & plan alternative ways to reduce time & cost related to project.



Ending point of two or more activities.

Critical path



Longest path/
Critical

CPM (Critical path Method)

- * Used for complex projects with a large no. of activities.

CPM Consist of

1) all activities

2) time required for their completion.

3) how each activity is related to previous & next activity.

- * a sequence of activities is called a path.
& the longest path is Critical path.

- * It is critical as all the activities must be accomplished in proper time else the whole project will be delayed.

PERT (Program Evaluation Review technique)

- * PERT chart is a project managing tool.

- * Scheduling, Organizing & Coordinating tasks within a project

- * It involve three main Component

1) optimistic time

→ this is the situation in which every activity looks positive & it should be completed on time.

2) Pessimistic time

→ every activity looks complicated & can't be completed on time in this situation.

3) Most likely time

→ Neutral (Not positive Or Negative)
equal probability to complete the project on time.

Project Evaluation (Project financial Appraisal)

- ⇒ It refers the analysis of cost & benefits of a proposed project with the availability of resources
- ⇒ It identifies the expected costs & benefits of a project
- ⇒ It examines real cost & alternative investment opportunities with the allocation of funds

There are following Appraisal Methods

- ⇒ pay back period $\Rightarrow \frac{\text{Investment}}{\text{Const annual cashflow}}$
- ⇒ ARR (Average Rate of Return) $\Rightarrow \frac{\text{Annual Net Income} \times 100}{\text{Avg Investment}}$
- ⇒ NPV (Net present Value)
- ⇒ IRR (Internal Rate of Return Method)

Discounted Cash flow techniques

NPV
(Net present Value)

IRR
(Internal Rate of Return)

- Discounted techniques \Rightarrow Used for evaluating & selecting investment project.
- * Capital budgeting technique.
 - * these techniques are more refined & realistic
 - * Represent the recovery of Original Investment & a return on Capital invested.
 - * Time-Adjusted techniques.
 - * determine a Criteria of standing a project.

NPV Net present Value Method.

defines as the excess of present Value of project inflows Over that of outflow.

(NPV) \Rightarrow difference between present Value of Cost & benefit stream.

for Conventional Investment

$$NPV = \frac{B_1}{(1+r)^1} + \frac{B_2}{(1+r)^2} + \dots + \frac{B_n}{(1+r)^n} - C_0$$

' B_t ' \Rightarrow represents Cash inflow in periods 0, 1, 2, ..., n.

$C_0 \Rightarrow$ initial investment.

$$NPV = \sum_{t=1}^n \frac{B_t}{(1+r)^t} - C_0$$

for Non Conventional Investment

Where Cash outflows take place over more than one year.

$$NPV = \frac{B_0}{(1+r)^0} + \frac{B_1}{(1+r)^1} + \dots + \frac{B_n}{(1+r)^n} - \left(C_0 + \frac{C_1}{(1+r)^1} + \frac{C_2}{(1+r)^2} + \dots + \frac{C_n}{(1+r)^n} \right)$$

$$NPV = \sum_{t=0}^n \frac{B_t}{(1+r)^t} - \sum_{t=0}^n \frac{C_t}{(1+r)^t}$$

' B_t ' = represents Cash inflows in period 0, 1, 2, ..., n.

' C_t ' = represents Cash outlays in period 0, 1, 2, ..., n.

r = desired discount rate

$NPV \geq 0 \Rightarrow$ if NPV is zero or greater than zero \rightarrow Accept the project

$NPV < 0 \Rightarrow$ if NPV is negative \rightarrow Reject the project

Internal Rate of Return

↳ Represents return internally generated by project

this is the rate at which NPV is equal to 0

IRR by interpolation Method

$$IRR = \frac{L + (H - L) \times (NPV_{at L})}{NPV_L - NPV_H}$$

i) NPV is +ve at one rate & -ve at immediate next rate.

L = lower discount rate where NPV was +ve.

H = Higher " " " " NPV -ve.

(IRR = internal Rate of Return Method)

Aggregate discounted cash inflows

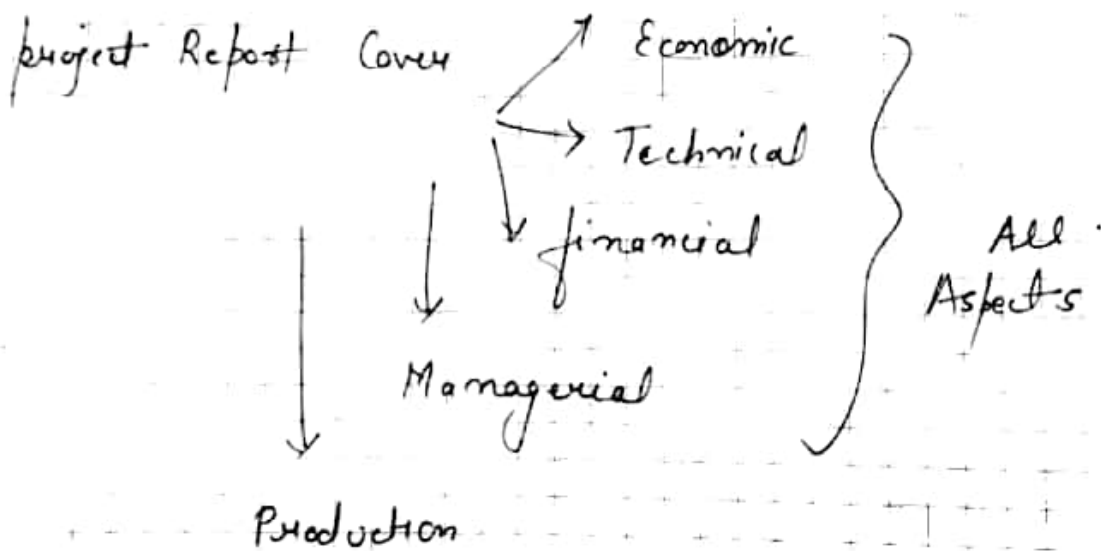
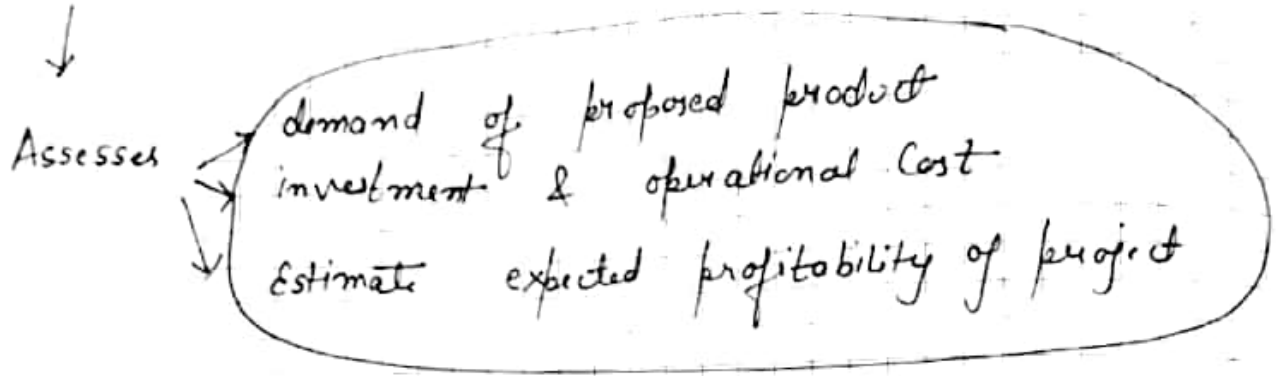
$$NPV = \sum_{t=1}^n \frac{B_t}{(1 + IRR)^t} - C_0 = 0$$

aggregate initial investment

Internal rate of return that equates aggregate discounted benefits with aggregated discounted cost.

PROJECT REPORT

well evaluated course of action devised to achieve specified objective within a specified period with specified resources.



* after identification, selection of a project, entrepreneurs work on formulation of a feasibility report.

* It is a written document about project containing relevant data.

Contents of Project Report

- 1) General Information → Information about the project, characteristic & application.
- 2) Location → location of project, locational advantage.
- 3) Land & Building → Land area, Construction Cost of Construction.
- 4) Promoter (education qualification, Work experience)
- 5) Plant & Machinery → (details of technical tools, equipment, machinery)
- 6) Raw material → (Requirement of Raw material, price, sources)
- 7) Production Process → (description of process adopted for production,)
- 8) Man power → (Requirement of staff, skilled & Semi skilled, sources of man power)
- 9) Market → (Market position, trends, anticipated demand)
- 10) Financial Implications → (project Cost, fixed & Working Capital, profitability)