

Berkshire Hathaway

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Consolidated Statements of Earnings - USD (\$) \$ in Millions	12 Months Ended		
	Dec. 31, 2020	Dec. 31, 2019	Dec. 31, 2018
Revenues:			
Sales and service revenues	\$ 166,733	\$ 176,512	\$ 175,445
Leasing revenues	5,209	5,856	
Total revenues	245,510	254,616	247,837
Investment and derivative contract gains/losses:	40,746	72,607	(22,455)
Costs and expenses:			
Interest expense	4,083	3,961	3,853
Total costs and expenses	231,289	225,703	219,214
Earnings before income taxes and equity method earnings (losses)	54,967	101,520	6,168
Equity method earnings (losses)	726	1,176	(2,167)
Earnings before income taxes	55,693	102,696	4,001
Income tax expense (benefit)	12,440	20,904	(321)
Net earnings	43,253	81,792	4,322
Earnings attributable to noncontrolling interests	732	375	301
Net earnings attributable to Berkshire Hathaway shareholders	\$ 42,521	\$ 81,417	\$ 4,021
Equivalent Class A [Member]			
Costs and expenses:			
Net earnings per average equivalent share	\$ 26,668	\$ 49,828	\$ 2,446
Average equivalent shares outstanding	1,594,469	1,633,946	1,643,795
Equivalent Class B [Member]			
Costs and expenses:			
Net earnings per average equivalent share [1]	\$ 17.78	\$ 33.22	\$ 1.63
Average equivalent shares outstanding	2,391,703,454	2,450,919,020	2,465,692,368
Insurance and Other [Member]			
Revenues:			
Insurance premiums earned	\$ 63,401	\$ 61,078	\$ 57,418
Sales and service revenues	127,044	134,989	133,336
Leasing revenues	5,209	5,856	5,732
Interest, dividend and other investment income	8,092	9,240	7,678
Total revenues	203,746	211,163	204,164
Costs and expenses:			
Insurance losses and loss adjustment expenses	43,951	44,456	39,906
Life, annuity and health insurance benefits	5,812	4,986	5,699
Insurance underwriting expenses	12,798	11,200	9,793
Cost of sales and services	101,091	107,041	106,083
Cost of leasing	3,520	4,003	4,061

Selling, general and administrative expenses		19,809	19,226	17,856
Goodwill and intangible asset impairments		10,671	96	382
Interest expense		1,105	1,056	1,035
Total costs and expenses		198,757	192,064	184,815
Freight Rail Transportation [Member]				
Revenues:				
Total revenues		20,750	23,357	23,703
Costs and expenses:				
Expenses		13,120	15,436	16,045
Utilities and Energy [Member]				
Revenues:				
Sales and service revenues		15,540	15,353	15,555
Costs and expenses:				
Cost of sales and other expenses		11,638	11,296	11,641
Railroad, Utilities and Energy [Member]				
Revenues:				
Service revenues and other income		5,474	4,743	4,415
Total revenues		41,764	43,453	43,673
Costs and expenses:				
Other expenses		4,796	4,002	3,895
Interest expense		2,978	2,905	2,818
Total costs and expenses		\$ 32,532	\$ 33,639	\$ 34,399

[1] Class B shares are economically equivalent to one-fifteen-hundredth of a Class A share. Accordingly, net earnings per average equivalent Class B share outstanding is equal to one-fifteen-hundredth of the equivalent Class A amount.

XML 17 R2.htm IDEA: XBRL DOCUMENT

Consolidated Balance Sheets € in Millions, £ in Millions, \$ in Millions, ¥ in Billions	Dec. 31, 2020 USD (\$)	Dec. 31, 2019 USD (\$)
ASSETS		
Investments in fixed maturity securities	\$ 20,410	\$ 18,685
Investments in equity securities	281,170 ^[1]	248,027 ^[2]
Loans and finance receivables	19,201	17,527
Inventories	19,208	19,852
Equipment held for lease	14,601	15,065
Goodwill ^[3]	73,734	81,882
Deferred charges under retroactive reinsurance contracts	12,441	13,747
Total assets	873,729	817,729
LIABILITIES		
Unpaid losses and loss adjustment expenses	79,854	73,019
Unpaid losses and loss adjustment expenses under retroactive reinsurance contracts	40,966	42,441
Income taxes, principally deferred	74,098	66,799
Total liabilities	422,393	389,166
Shareholders' equity:		
Common stock	8	8
Capital in excess of par value	35,626	35,658
Accumulated other comprehensive income	(4,243)	(5,243)
Retained earnings	444,626	402,493
Treasury stock, at cost	(32,853)	(8,125)
Berkshire Hathaway shareholders' equity	443,164	424,791
Noncontrolling interests	8,172	3,772
Total shareholders' equity	451,336	428,563
Total liabilities and shareholders' equity	873,729	817,729
Insurance and Other [Member]		
ASSETS		
Cash and cash equivalents ^[4]	44,714	61,151
Short-term investments in U.S. Treasury Bills	90,300	63,822
Investments in fixed maturity securities	20,410	18,685
Investments in equity securities	281,170	248,027
Equity method investments	17,303	17,505
Loans and finance receivables	19,201	17,527
Other receivables	32,310	32,418
Inventories	19,208	19,852
Property, plant and equipment	21,200	21,438
Equipment held for lease	14,601	15,065
Goodwill	47,121	57,052

Other intangible assets		29,462		31,051
Deferred charges under retroactive reinsurance contracts		12,441		13,747
Other		14,580		13,232
Total assets		664,021		630,572
LIABILITIES				
Unpaid losses and loss adjustment expenses		79,854		73,019
Unpaid losses and loss adjustment expenses under retroactive reinsurance contracts		40,966		42,441
Unearned premiums		21,395		19,782
Life, annuity and health insurance benefits		21,616		20,155
Other policyholder liabilities		8,670		7,723
Accounts payable, accruals and other liabilities		29,279		27,611
Derivative contract liabilities		1,065		968
Aircraft repurchase liabilities and unearned lease revenues		5,856		5,281
Notes payable and other borrowings		41,522		37,590
Total liabilities		250,223		234,570
Railroad, Utilities and Energy [Member]				
ASSETS				
Cash and cash equivalents	[4]	3,276		3,024
Receivables		3,542		3,417
Property, plant and equipment		151,216		137,838
Goodwill		26,613		24,830
Regulatory assets		3,440		2,881
Other		21,621		15,167
Total assets		209,708		187,157
LIABILITIES				
Accounts payable, accruals and other liabilities		15,224		14,708
Regulatory liabilities		7,475		7,311
Notes payable and other borrowings		75,373		65,778
Total liabilities		\$ 98,072		\$ 87,797

[1] Approximately 68% of the aggregate fair value was concentrated in four companies (American Express Company – \$18.3 billion; Apple Inc. – \$120.4 billion; Bank of America Corporation – \$31.3 billion and The Coca-Cola Company – \$21.9 billion).

[2] Approximately 60% of the aggregate fair value was concentrated in four companies (American Express Company – \$18.9 billion; Apple Inc. – \$73.7 billion; Bank of America Corporation – \$33.4 billion and The Coca-Cola Company – \$22.1 billion).

[3] Net of accumulated goodwill impairments of \$11.0 billion as of December 31, 2020 and \$1.1 billion as of December 31, 2019.

[4] Includes U.S. Treasury Bills with maturities of three months or less when purchased of \$23.2 billion at December 31, 2020 and \$37.1 billion at December 31, 2019.

XML 49 R34.htm IDEA: XBRL DOCUMENT

Business segment data	12 Months Ended	
	Dec. 31, 2020	
Segment Reporting [Abstract]		
Business segment data	Notes to Consolidated Financial Statements (Continued)	
	(27) Business segment data	
	<p>Our operating businesses include a large and diverse group of insurance, manufacturing, service and retailing businesses. We organize our reportable business segments in a manner that reflects how management views those business activities. Certain businesses are grouped together for segment reporting based upon similar products or product lines, marketing, selling and distribution characteristics, even though those business units are operated under separate local management.</p> <p>The tabular information that follows shows data of reportable segments reconciled to amounts reflected in our Consolidated Financial Statements. Intersegment transactions are not eliminated from segment results when management considers those transactions in assessing the results of the respective segments. Furthermore, our management does not consider investment and derivative gains/losses, impairments or amortization of certain business acquisition accounting adjustments related to Berkshire's business acquisitions or certain other corporate income and expense items in assessing the financial performance of operating units. Collectively, these items are included in reconciliations of segment amounts to consolidated amounts.</p> <p>Berkshire's operating segments are as follows.</p>	
	Business Identity	Business Activity
	Insurance:	
	GEICO	Underwriting private passenger automobile insurance mainly by direct response methods
	Berkshire Hathaway Primary Group	Underwriting multiple lines of property and casualty insurance policies for primarily commercial accounts
	Berkshire Hathaway Reinsurance Group	Underwriting excess-of-loss, quota-share and facultative reinsurance worldwide
	BNSF	Operation of one of the largest railroad systems in North America
	Berkshire Hathaway Energy	Regulated electric and gas utility, including power generation and distribution activities and real estate brokerage activities
	Manufacturing	Manufacturers of numerous products including industrial, consumer and building products, including home building and related financial services
	McLane Company	Wholesale distribution of groceries and non-food items
	Service and retailing	Providers of numerous services including shared aircraft ownership programs, aviation pilot training, electronic components distribution, various retailing businesses, including automobile dealerships and trailer and furniture leasing
	Notes to Consolidated Financial Statements (Continued)	
	(27) Business segment data (Continued)	
	A disaggregation of our consolidated data for each of the three most recent years is presented as follows (in millions).	

	Revenues			Earnings before income taxes		
	2020	2019	2018	2020	2019	2018
Operating Businesses						
Insurance:						
Underwriting:						
GEICO	\$ 35,093	\$ 35,572	\$ 33,363	\$ 3,428	\$ 1,506	\$ 2,449
Berkshire Hathaway Primary Group	9,615	9,165	8,111	110	383	670
Berkshire Hathaway Reinsurance Group	18,693	16,341	15,944	(2,700)	(1,472)	(1,109)
Insurance underwriting	63,401	61,078	57,418	838	417	2,010
Investment income	5,960	6,615	5,518	5,949	6,600	5,503
Total insurance	69,361	67,693	62,936	6,787	7,017	7,513
BNSF	20,869	23,515	23,855	6,792	7,250	6,863
Berkshire Hathaway Energy	21,031	20,114	19,987	2,479	2,618	2,472
Manufacturing	59,079	62,730	61,883	8,010	9,522	9,366
McLane Company	46,840	50,458	49,987	251	288	246
Service and retailing	28,178	29,487	28,939	2,628	2,555	2,696
	245,358	253,997	247,587	26,947	29,250	29,156
Reconciliation to consolidated amount						
Investment and derivative gains/losses	—	—	—	40,746	72,607	(22,455)
Interest expense, not allocated to segments	—	—	—	(483)	(416)	(458)
Equity method investments	—	—	—	726	1,176	(2,167)
Goodwill and intangible asset impairments	—	—	—	(10,671)	(96)	(382)
Corporate, eliminations and other	152	619	250	(1,572)	175	307
	<u>\$ 245,510</u>	<u>\$ 254,616</u>	<u>\$ 247,837</u>	<u>\$ 55,693</u>	<u>\$ 102,696</u>	<u>\$ 4,001</u>
	Interest expense			Income tax expense		
	2020	2019	2018	2020	2019	2018
Operating Businesses						
Insurance	\$ —	\$ —	\$ —	\$ 1,089	\$ 1,166	\$ 1,374
BNSF	1,037	1,070	1,041	1,631	1,769	1,644
Berkshire Hathaway Energy	1,941	1,835	1,777	(1,010)	(526)	(452)
Manufacturing	737	752	690	1,795	2,253	2,188
McLane Company	—	—	15	71	71	59
Service and retailing	61	86	91	669	603	634
	3,776	3,743	3,614	4,245	5,336	5,447
Reconciliation to consolidated amount						
Investment and derivative gains/losses	—	—	—	8,855	15,159	(4,673)
Interest expense, not allocated to segments	483	416	458	(102)	(88)	(96)
Equity method investments	—	—	—	57	148	(753)
Corporate, eliminations and other	(176)	(198)	(219)	(615)	349	(246)
	<u>\$ 4,083</u>	<u>\$ 3,961</u>	<u>\$ 3,853</u>	<u>\$ 12,440</u>	<u>\$ 20,904</u>	<u>\$ (321)</u>

Notes to Consolidated Financial Statements (Continued)**(27) Business segment data (Continued)**

	Capital expenditures			Depreciation of tangible assets		
	2020	2019	2018	2020	2019	2018
Operating Businesses						
Insurance	\$ 50	\$ 108	\$ 130	\$ 74	\$ 82	\$ 79
BNSF	3,063	3,608	3,187	2,423	2,350	2,268
Berkshire Hathaway Energy	6,765	7,364	6,241	3,376	2,947	2,830
Manufacturing	2,133	2,981	3,116	2,026	1,951	1,890
McLane Company	98	158	276	204	225	204
Service and retailing	903	1,760	1,587	1,216	1,192	1,115
	<u>\$ 13,012</u>	<u>\$ 15,979</u>	<u>\$ 14,537</u>	<u>\$ 9,319</u>	<u>\$ 8,747</u>	<u>\$ 8,386</u>
	Goodwill at year-end			Identifiable assets at year-end		
	2020	2019	2018	2020	2019	2018
Operating Businesses						
Insurance	\$ 15,224	\$ 15,289	\$ 15,289	\$ 399,169	\$ 364,550	\$ 289,746
BNSF	14,851	14,851	14,851	73,809	73,699	70,242
Berkshire Hathaway Energy	11,763	9,979	9,851	109,286	88,651	80,543
Manufacturing	25,512	34,800	34,019	104,318	104,437	99,912
McLane Company	232	734	734	6,771	6,872	6,243
Service and retailing	6,152	6,229	6,281	26,173	26,494	24,724
	<u>\$ 73,734</u>	<u>\$ 81,882</u>	<u>\$ 81,025</u>	<u>719,526</u>	<u>664,703</u>	<u>571,410</u>
Reconciliation to consolidated amount						
Corporate and other				80,469	71,144	55,359
Goodwill				73,734	81,882	81,025
				<u>\$ 873,729</u>	<u>\$ 817,729</u>	<u>\$ 707,794</u>

Property/casualty and life/health insurance premiums written and earned are summarized below (in millions).

	Property/Casualty			Life/Health		
	2020	2019	2018	2020	2019	2018
Premiums Written:						
Direct	\$ 47,838	\$ 47,578	\$ 44,513	\$ 510	\$ 839	\$ 1,111
Assumed	11,533	10,214	8,970	5,960	5,046	5,540
Ceded	(898)	(821)	(869)	(42)	(45)	(49)
	<u>\$ 58,473</u>	<u>\$ 56,971</u>	<u>\$ 52,614</u>	<u>\$ 6,428</u>	<u>\$ 5,840</u>	<u>\$ 6,602</u>
Premiums Earned:						
Direct	\$ 46,418	\$ 46,540	\$ 43,095	\$ 510	\$ 839	\$ 1,111
Assumed	11,449	9,643	8,649	5,973	4,952	5,438
Ceded	(907)	(851)	(825)	(42)	(45)	(50)
	<u>\$ 56,960</u>	<u>\$ 55,332</u>	<u>\$ 50,919</u>	<u>\$ 6,441</u>	<u>\$ 5,746</u>	<u>\$ 6,499</u>

Notes to Consolidated Financial Statements (Continued)**(27) Business segment data (Continued)**

Insurance premiums written by geographic region (based upon the domicile of the insured or reinsured) are summarized below (in millions).

	Property/Casualty			Life/Health		
	2020	2019	2018	2020	2019	2018
United States	\$ 50,250	\$ 50,529	\$ 46,146	\$ 2,820	\$ 2,553	\$ 3,598
Western Europe	3,751	2,535	2,157	1,120	908	939
Asia Pacific	3,410	3,114	3,726	1,652	1,582	1,361
All other	1,062	793	585	836	797	704
	<u>\$ 58,473</u>	<u>\$ 56,971</u>	<u>\$ 52,614</u>	<u>\$ 6,428</u>	<u>\$ 5,840</u>	<u>\$ 6,602</u>

Consolidated sales, service and leasing revenues were \$132.3 billion in 2020, \$140.8 billion in 2019 and \$139.1 billion in 2018. Sales, service and leasing revenues attributable to the United States were 86% in 2020, 85% in 2019 and 84% in 2018 of such amounts. The remainder of sales, service and leasing revenues were primarily in Europe, Canada and the Asia Pacific. Railroad, utilities and energy revenues were \$41.8 billion in 2020, \$43.5 billion in 2019 and \$43.7 billion in 2018. In each of the three years, approximately 96% of such revenues were attributable to the United States. At December 31, 2020, approximately 89% of our consolidated net property, plant and equipment and equipment held for lease was located in the United States with the remainder primarily in Canada and the United Kingdom.

XML 16 R4.htm IDEA: XBRL DOCUMENT

Consolidated Statements of Earnings - USD (\$) \$ in Millions	3 Months Ended		6 Months Ended	
	Jun. 30, 2021	Jun. 30, 2020	Jun. 30, 2021	Jun. 30, 2020
Revenues:				
Sales and service revenues	\$ 48,110	\$ 37,378	\$ 92,733	\$ 78,830
Leasing revenues	1,447	1,161	2,771	2,589
Total revenues	69,114	56,840	133,713	118,105
Investment and derivative contract gains (losses)	27,394	40,085	33,094	(30,190)
Costs and expenses:				
Total costs and expenses	60,934	61,259	116,956	115,598
Earnings (loss) before income taxes and equity method earnings	35,574	35,666	49,851	(27,683)
Equity method earnings (loss)	147	(257)	398	43
Earnings (loss) before income taxes	35,721	35,409	50,249	(27,640)
Income tax expense (benefit)	7,296	9,002	9,984	(4,350)
Net earnings (loss)	28,425	26,407	40,265	(23,290)
Earnings attributable to noncontrolling interests	331	112	460	161
Net earnings (loss) attributable to Berkshire Hathaway shareholders	\$ 28,094	\$ 26,295	\$ 39,805	\$ (23,451)
Equivalent Class A [Member]				
Costs and expenses:				
Net earnings (loss) per average equivalent share	\$ 18,488	\$ 16,314	\$ 26,078	\$ (14,500)
Average equivalent shares outstanding	1,519,576	1,611,760	1,526,392	1,617,325
Equivalent Class B [Member]				
Costs and expenses:				
Net earnings (loss) per average equivalent share	[1] \$ 12.33	\$ 10.88	\$ 17.39	\$ (9.67)
Average equivalent shares outstanding	2,279,363,382	2,417,640,311	2,289,587,640	2,425,986,839
Insurance and Other [Member]				
Revenues:				
Insurance premiums earned	\$ 17,163	\$ 15,595	\$ 33,587	\$ 31,343
Sales and service revenues	36,743	28,703	70,441	60,629
Leasing revenues	1,447	1,161	2,771	2,589
Interest, dividend and other investment income	1,898	2,150	3,749	4,426
Total revenues	57,251	47,609	110,548	98,987
Costs and expenses:				
Insurance losses and loss adjustment expenses	12,175	10,066	23,139	21,045
Life, annuity and health insurance benefits	1,459	1,407	2,939	2,790
Insurance underwriting expenses	3,065	3,067	6,079	5,991
Cost of sales and services	28,761	23,216	55,291	48,608
Cost of leasing	982	749	1,864	1,751
	5,045	4,652	8,955	9,123

Selling, general and administrative expenses					
Goodwill and intangible asset impairments			10,634		10,634
Interest expense		298	258	574	554
Total costs and expenses		51,785	54,049	98,841	100,496
Freight Rail Transportation [Member]					
Revenues:					
Total revenues		5,778	4,573	11,156	9,953
Costs and expenses:					
Expenses		3,588	2,871	7,098	6,464
Utilities and Energy [Member]					
Revenues:					
Sales and service revenues		4,302	3,419	9,150	7,053
Costs and expenses:					
Cost of sales and other expenses		3,220	2,503	6,809	5,225
Railroad, Utilities and Energy [Member]					
Revenues:					
Service revenues and other income		1,783	1,239	2,859	2,112
Total revenues		11,863	9,231	23,165	19,118
Costs and expenses:					
Other expenses		1,563	1,092	2,656	1,941
Interest expense		778	744	1,552	1,472
Total costs and expenses		\$ 9,149	\$ 7,210	\$ 18,115	\$ 15,102

[1] Class B shares are economically equivalent to one-fifteen-hundredth of a Class A share. Accordingly, net earnings per average equivalent Class B share outstanding is equal to one-fifteen-hundredth of the equivalent Class A amount. See Note 17.

XML 14 R2.htm IDEA: XBRL DOCUMENT

Consolidated Balance Sheets £ in Millions, \$ in Millions, € in Billions, ¥ in Billions	Jun. 30, 2021 USD (\$)	Dec. 31, 2020 USD (\$)
ASSETS		
Investments in fixed maturity securities	\$ 20,460	\$ 20,410
Investments in equity securities	307,942 ^[1]	281,170 ^[2]
Loans and finance receivables	19,900	19,201
Inventories	19,393	19,208
Equipment held for lease	14,659	14,601
Goodwill ^[3]	73,758	73,734
Deferred charges under retroactive reinsurance contracts	11,968	12,441
Total assets	912,493	873,729
LIABILITIES		
Unpaid losses and loss adjustment expenses	82,958	79,854
Unpaid losses and loss adjustment expenses under retroactive reinsurance contracts	40,237	40,966
Income taxes, principally deferred	81,577	74,098
Total liabilities	433,693	422,393
Shareholders' equity:		
Common stock	8	8
Capital in excess of par value	35,635	35,626
Accumulated other comprehensive income	(4,219)	(4,243)
Retained earnings	484,431	444,626
Treasury stock, at cost	(45,446)	(32,853)
Berkshire Hathaway shareholders' equity	470,409	443,164
Noncontrolling interests	8,391	8,172
Total shareholders' equity	478,800	451,336
Total liabilities and shareholders' equity	912,493	873,729
Insurance and Other [Member]		
ASSETS		
Cash and cash equivalents ^[4]	38,924	44,714
Short-term investments in U.S. Treasury Bills	101,760	90,300
Investments in fixed maturity securities	20,460	20,410
Investments in equity securities	307,942	281,170
Equity method investments	16,542	17,303
Loans and finance receivables	19,900	19,201
Other receivables	36,044	32,310
Inventories	19,393	19,208
Property, plant and equipment	20,865	21,200
Equipment held for lease	14,659	14,601
Goodwill	47,080	47,121

Other intangible assets		28,853		29,462
Deferred charges under retroactive reinsurance contracts		11,968		12,441
Other		15,638		14,580
Total assets		700,028		664,021
LIABILITIES				
Unpaid losses and loss adjustment expenses		82,958		79,854
Unpaid losses and loss adjustment expenses under retroactive reinsurance contracts		40,237		40,966
Unearned premiums		23,732		21,395
Life, annuity and health insurance benefits		22,106		21,616
Other policyholder liabilities		8,528		8,670
Accounts payable, accruals and other liabilities		29,816		29,279
Derivative contract liabilities		355		1,065
Aircraft repurchase liabilities and unearned lease revenues		5,819		5,856
Notes payable and other borrowings		40,561		41,522
Total liabilities		254,112		250,223
Railroad, Utilities and Energy [Member]				
ASSETS				
Cash and cash equivalents	[4]	3,374		3,276
Receivables		4,229		3,542
Property, plant and equipment		152,787		151,216
Goodwill		26,678		26,613
Regulatory assets		3,610		3,440
Other		21,787		21,621
Total assets		212,465		209,708
LIABILITIES				
Accounts payable, accruals and other liabilities		15,728		15,224
Regulatory liabilities		7,614		7,475
Notes payable and other borrowings		74,662		75,373
Total liabilities		\$ 98,004		\$ 98,072

[1] Approximately 69% of the aggregate fair value was concentrated in four companies (American Express Company – \$25.1 billion; Apple Inc. – \$124.3 billion; Bank of America Corporation – \$42.6 billion and The Coca-Cola Company – \$21.6 billion).

[2] Approximately 68% of the aggregate fair value was concentrated in four companies (American Express Company – \$18.3 billion; Apple Inc. – \$120.4 billion; Bank of America Corporation – \$31.3 billion and The Coca-Cola Company – \$21.9 billion).

[3] Net of accumulated goodwill impairments of \$11.0 billion as of June 30, 2021 and December 31, 2020.

[4] Includes U.S. Treasury Bills with maturities of three months or less when purchased of \$16.6 billion at June 30, 2021 and \$23.2 billion at December 31, 2020.

XML 42 R30.htm IDEA: XBRL DOCUMENT

Business segment data	6 Months Ended			
	Jun. 30, 2021			
Segment Reporting [Abstract]				
Business segment data				
Note 23. Business segment data				
Our operating businesses include a large and diverse group of insurance, manufacturing, service and retailing businesses. We organize our reportable business segments in a manner that reflects how management views those business activities. Certain businesses are grouped together for segment reporting based upon similar products or product lines, marketing, selling and distribution characteristics, even though those business units are operated under separate local management. Revenues and earnings before income taxes by segment for the second quarter and first six months of 2021 and 2020 were as follows (in millions).				
	Second Quarter		First Six Months	
	2021	2020	2021	2020
Revenues of Operating Businesses				
Insurance:				
Underwriting:				
GEICO	\$ 9,546	\$ 9,040	\$ 18,469	\$ 18,149
Berkshire Hathaway Primary Group	2,755	2,244	5,409	4,613
Berkshire Hathaway Reinsurance Group	4,862	4,311	9,709	8,581
Investment income	1,459	1,615	2,873	3,263
Total insurance	18,622	17,210	36,460	34,606
BNSF	5,809	4,602	11,210	10,019
Berkshire Hathaway Energy	6,085	4,659	12,009	9,166
Manufacturing	17,412	13,033	33,325	28,068
McLane Company	12,295	11,218	23,917	23,039
Service and retailing	8,977	6,037	16,935	12,993
	69,200	56,759	133,856	117,891
Reconciliation of segments to consolidated amount				
Corporate, eliminations and other	(86)	81	(143)	214
	\$ 69,114	\$ 56,840	\$ 133,713	\$ 118,105
	Second Quarter		First Six Months	
	2021	2020	2021	2020
Earnings (Loss) Before Income Taxes of Operating Businesses				
Insurance:				
Underwriting:				
GEICO	\$ 626	\$ 2,060	\$ 1,649	\$ 3,044
Berkshire Hathaway Primary Group	166	96	372	63
Berkshire Hathaway Reinsurance Group	(327)	(1,103)	(590)	(1,592)
Investment income	1,456	1,613	2,868	3,260
Total insurance	1,921	2,666	4,299	4,775
BNSF	1,979	1,494	3,638	3,078

Berkshire Hathaway Energy	739	533	1,422	952
Manufacturing	2,714	1,399	5,150	3,510
McLane Company	84	44	187	109
Service and retailing	<u>1,186</u>	<u>408</u>	<u>2,124</u>	<u>966</u>
	8,623	6,544	16,820	13,390
Reconciliation of segments to consolidated amount				
Investment and derivative gains (losses)	27,394	40,085	33,094	(30,190)
Interest expense, not allocated to segments	(144)	(111)	(258)	(247)
Equity method investments	147	(257)	398	43
Goodwill and intangible impairments	—	(10,634)	—	(10,634)
Corporate, eliminations and other	(299)	(218)	195	(2)
	<u>\$ 35,721</u>	<u>\$ 35,409</u>	<u>\$ 50,249</u>	<u>\$ (27,640)</u>