



Republic of the Philippines
SULTAN KUDARAT STATE UNIVERSITY
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IS313 – IS Project Management 1
Midterm Examination
October 16 -18, 2024

Name: _____ Course & Section: _____ Score: _____

Test I. True or False.

Read each statement carefully. If the statement is correct, write True. If the statement is incorrect, write False.

1. A project is a temporary endeavor undertaken to create a unique product, service, or result.
2. The triple constraint in project management includes scope, time, and cost.
3. A work breakdown structure (WBS) is used to define project stakeholders.
4. A project charter is a document that formally authorizes a project.
5. The term “milestone” refers to a project's team leader.
6. The project life cycle typically includes initiation, planning, execution, and closure.
7. Planning in project management ensures that resources are used efficiently.
8. Scope creep refers to clearly defining all project deliverables at the start of a project.
9. Understanding the project's objectives helps align tasks with expected outcomes.
10. Communication management is not related to stakeholder engagement in projects.
11. Risk management involves identifying potential problems and planning responses in advance.
12. Understanding stakeholder needs is not necessary during project initiation.
13. Creating a Gantt chart is an example of applying project scheduling techniques.
14. Evaluating different vendors before procurement is an example of decision-making in project execution.
15. Designing a new project communication strategy demonstrates creation of a project deliverable.

Test II. Multiple Choice.

Read each question carefully before selecting the best answer. Choose the single best answer for each question by encircling A, B, C, or D.

Q16: Which of the following is considered a core interpersonal skill for a project manager?

- A. Coding
- B. Budgeting
- C. Communication
- D. Filing

Q17: What is the role of leadership in project management?

- A. To create conflict among team members
- B. To delay decision-making
- C. To guide and motivate the team
- D. To avoid responsibilities

Q18: Why is emotional intelligence important for a project manager?

- A. It helps in writing better reports
- B. It reduces the project budget
- C. It allows better management of team relationships and conflicts
- D. It increases technical output

Q19: How does time management contribute to successful project delivery?

- A. It reduces project quality
- B. It allows delays in delivery
- C. It ensures tasks are completed on schedule
- D. It limits communication

Q20: A team is facing low morale. What should a project manager do to apply motivational techniques?

- A. Criticize the team in meetings
- B. Increase workload
- C. Recognize efforts and provide encouragement
- D. Avoid meetings

Q21: A client changes the project scope mid-way. What quality should the project manager apply?

- A. Avoid change
- B. Flexibility and adaptability
- C. Stick strictly to the original plan
- D. Blame the team

Q22: A project manager observes that certain tasks are taking longer than expected. What should they analyze first?

- A. The company's history
- B. The team members' lunch schedule
- C. Task dependencies and resource allocation
- D. Market competition

Q23: Which of the following demonstrates good decision-making skills by a project manager?

- A. Ignoring feedback
- B. Accepting all requests from stakeholders without review
- C. Assessing pros and cons before choosing the best alternative
- D. Avoiding conflict at all costs

Q24: A project manager wants to introduce an innovative solution to improve team collaboration. What quality is this an example of?

- A. Stubbornness
- B. Innovation and creative thinking
- C. Delegation only
- D. Risk avoidance

Q25: After completing a project, the manager designs a new template to streamline reporting in future projects. What does this show?

- A. Avoidance of responsibility
- B. Creative problem solving and knowledge sharing
- C. Redundancy
- D. Fear of automation

Q26: Which of the following is the first stage of the project life cycle?

- A. Planning
- B. Execution
- C. Initiation
- D. Closing

Q27: What is the primary goal of the Closing phase?

- A. Start a new project
- B. Execute deliverables
- C. Finalize all project activities
- D. Create a budget

Q28: Why is the Planning phase critical in the project life cycle?

- A. It helps in randomly assigning tasks
- B. It ensures the project starts quickly
- C. It outlines the project scope, schedule, and resources

D. It eliminates the need for stakeholder input

Q29: How does the Execution phase differ from the Planning phase?

- A. Execution is theoretical; planning is practical
- B. Execution involves implementing plans; planning involves setting up strategies
- C. Execution is about brainstorming ideas
- D. Execution deals with documentation only

Q30: A project manager assigns team roles, creates a communication plan, and defines the scope. Which project phase is this?

- A. Initiation
- B. Execution
- C. Planning
- D. Closing

Q31: During the execution phase, a task is running behind schedule. What should the manager do as part of Monitoring & Controlling?

- A. Ignore the issue
- B. Add more tasks
- C. Adjust the timeline or resources to get back on track
- D. Start project closure

Q32: A team is failing to meet quality standards. What should be analyzed first?

- A. The weather
- B. Stakeholder opinions
- C. Quality management and control processes
- D. The office location

Q33: Before moving to project closure, the manager ensures all deliverables are accepted. What evaluation is being done here?

- A. Budget review
- B. Resource analysis
- C. Final project performance assessment
- D. Market research

Q34: After project completion, the manager writes a lessons-learned report and proposes process improvements. This is part of:

- A. Planning
- B. Initiation
- C. Execution
- D. Closing

Test III. Essay. Briefly discuss the following:

Q35: Define the Project Initiation phase and list its key components.

Q36: What is the Project Initiation phase? Describe its purpose.

Q37: List and briefly describe four key documents or tools used during the Project Initiation phase.

Q38: Explain the importance of the Project Charter in the Initiation phase.

Q39: Describe a scenario where a project was not properly initiated. What were the consequences, and how could a proper initiation have helped?

Q40: Design a basic Project Initiation Plan for launching a community garden project. Include objectives, stakeholders, and expected outcomes.

Prepared:

Reviewed:

Checked:

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