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**CYBERPOOLS.ORG**

# Cybersecurity Risk Assessment

## Christian Brothers Services

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|---|---|
| **Assessment Date:** | 10/16/2025 |
| **Report Date:** | 10/23/2025 |
| **Conducted By:** | Alex Robles |
| **Member Contact:** | Ashu Ketkar |

# Introduction

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## What is a Cyber Risk Assessment?

A cyber risk assessment is the process of identifying, evaluating, and prioritizing potential security threats to an organization's assets and infrastructure. This includes analyzing the likelihood and impact of these risks and determining the measures and controls to be put in place to mitigate them. The goal of a cyber risk assessment is to improve an organization's cybersecurity posture and prevent data breaches, unauthorized access, and other types of cyber-attacks.

## Methodology

The following categories have been derived from previous version of the risk assessment which questions were influenced from previous cyber insurance claims, cybersecurity best practices, and common knowledge derived from the cybersecurity industry and as outlined by organizations such as NIST (National Institute of Standards and Technology), CISA (Cybersecurity and Infrastructure Security Agency) and CIS (Center for Internet Security).

It is recommended that organizations schedule a review meeting with appropriate district personnel to discuss identified risks and to define remediation actions.

## Grading Methodology Update

As of September 2025, and in alignment with our continuous improvement practices across all Cyber Toolkit services, CyberPools has enhanced the grading formula used in this assessment. The updated methodology ensures that scores more accurately reflect implementation status across each control category and the overall assessment.

While the overall score provides a high-level benchmark, members should place greater emphasis on the control categories and the associated risk ratings (Low, Medium, High). These ratings highlight which areas carry greater weight in reducing organizational risk and therefore warrant more focused attention during remediation planning.

> **Questions or Feedback:** For any questions about our risk assessment or grading, please reach out to cyber@cyberpools.org

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Confidential - Christian Brothers Services          Page 2 of 37          10/16/2025

# Executive Summary

**Christian Brothers Services** demonstrates an **exceptionally mature cybersecurity program** with an overall risk score of **96%** – among the highest scores recorded in CyberPools assessments.

The organization achieved perfect **100% scores** in six of nine control categories, including **Account Management**, **Data Protection**, **Security Awareness**, and **Incident Response Management**, with **zero high-risk findings** identified.

Notable strengths include **comprehensive multi-factor authentication** across all systems and privileged accounts, **robust patch management** using PDQ and Intune, **advanced endpoint protection** through **SentinelOne EDR/MDR** with **24/7 SOC support**, monthly phishing simulations and security awareness training, **encrypted and immutable backups** with off-site management, and a sophisticated **vendor management program** using OneTrust.

The organization has established a **well-documented Cyber Incident Response Plan** and conducts regular **tabletop exercises** for both staff and executives, demonstrating a proactive security culture.

Only **two moderate-risk findings** were identified, both representing minor enhancement opportunities rather than critical vulnerabilities: implementing dedicated DNS filtering to complement existing Cato firewall protections, and formalizing a bi-annual internal backup recovery testing schedule to supplement the vendor's monthly restoration testing.

Overall, the assessment reveals a **strategically architected, well-managed security program** with **enterprise-level controls** that significantly exceed baseline expectations, with focused areas for incremental enhancement.

# Summary of Results

## 96%
### OVERALL RISK SCORE

| 0 | 2 | 47 |
|---|---|---|
| **HIGH RISK** | **MODERATE RISK** | **LOW RISK** |
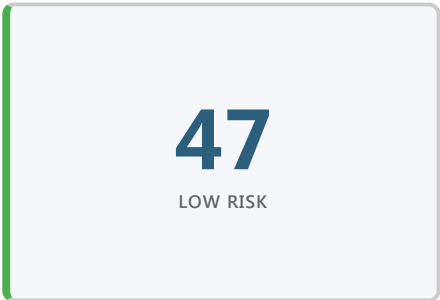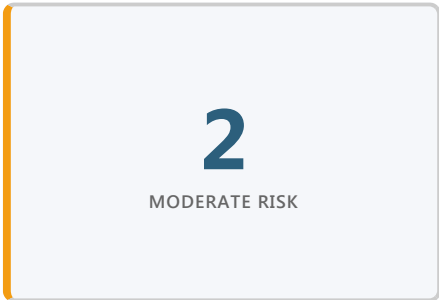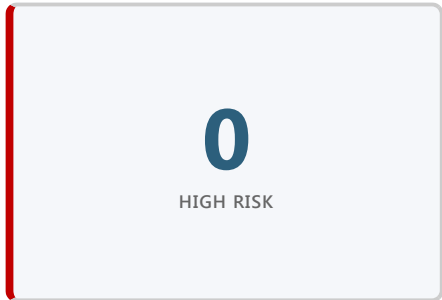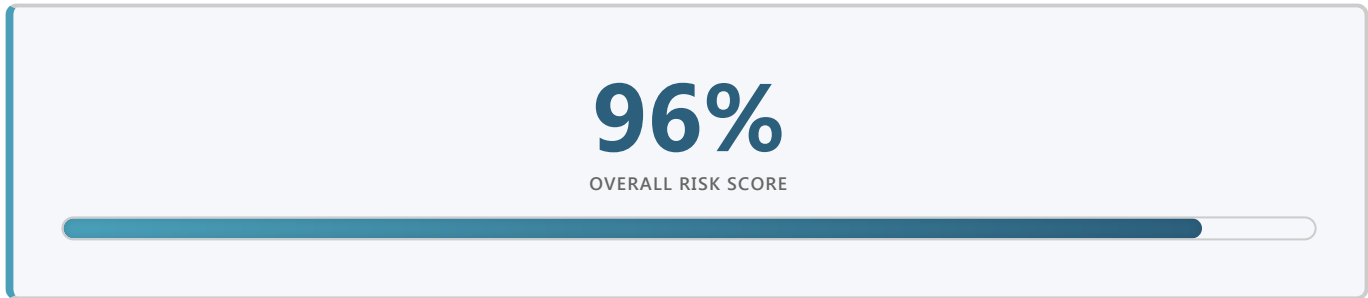
## Section Scores

| NO. | SECTION | SCORE | |
|-----|---------|-------|---|
| 1.0 | Inventory and Control of Assets | **100%** | |
| 2.0 | Account Management | **100%** | |
| 3.0 | Data Protection | **100%** | |
| 4.0 | Secure Configuration of Enterprise Assets | **100%** | |
| 5.0 | Malware Defense | **88%** | |
| 6.0 | Data Recovery | **86%** | |
| 7.0 | Security Awareness | **100%** | |
| 8.0 | Vendor Management | **88%** | |
| 9.0 | Incident Response Management | **100%** | |

# Assessment Methodology

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## Rating Legend

| CONTROL RATING | IMPACT RATING | RISK RATING |
|---|---|---|
| **Fully Implemented** Control(s) are fully implemented and effective at mitigating risk. | **Low (1)** Minimal disruption of operations and no sensitive data compromised or exfiltrated. | **Low (0-9)** Overall risk is low to organization |
| **Partially Implemented** Controls are partially implemented and somewhat effective in mitigating risk. | **Moderate (3)** Operational disruptions of operations but no sensitive data compromised or exfiltrated. | **Moderate (10-15)** Overall risk is moderate to organization |
| **Not Implemented** Control(s) are nonexistent. | **High (5)** Significant disruption of operations and sensitive data compromised or exfiltrated. | **High (16-25)** Overall risk is high to organization. |
| **Not Applicable** Control(s) are not necessary or applicable to the environment. | **Not Applicable (0)** No impact to your organization or environment as a result of the missing control. | **Not Applicable (0)** No risk posed as a result of the missing control. |

## Scoring Methodology

### Raw Score Calculation

Each control is evaluated using a two-factor calculation that multiplies the implementation status by the potential impact to the organization.

> **Formula: Control Rating × Impact Rating**
>
> **Control Rating:** Indicates control implementation status.
>
> - 1 = Fully Implemented
> - 3 = Partially Implemented
> - 5 = Not Implemented
>
> **Impact Rating:** Reflects the level of organizational disruption if the control fails.
>
> - 1 = Low impact (minimal disruption, no data compromise)
> - 3 = Moderate impact (operational disruption, no sensitive data compromise)
> - 5 = High impact (significant disruption and/or data compromise)

### Score Normalization

Raw scores are normalized to a 0–100 scale to produce comparable category and overall scores across assessments.

- Ensures organizations can be measured consistently year over year.

- Maintains alignment with industry benchmarks and CyberPools grading standards.
- Keeps the model sensitive to partially implemented controls versus complete gaps.

## Risk Calculation Example

**Control:** Multi-factor Authentication

**Control Rating:** Partially Implemented (3)

**Impact Rating:** High (5)

**Raw Risk Score:** 3 x 5 = 15

**Result:** 15 scores as moderate risk based on risk rating legend above.

## How to Read This Report

This assessment provides a comprehensive evaluation of your organization's cybersecurity posture. Each section is designed to give you actionable insights with full context for decision-making.

### Report Structure

**Control Categories:** Nine security focus areas covering the full spectrum of cybersecurity controls

**Category Scoring:** Each category receives an overall percentage score (higher is better)

**Individual Questions:** Detailed assessment of specific controls within each category

## Understanding Category Pages

Each category section includes:

**1** **Category Header**

Category number, name, and overall score percentage with visual grade badge

**2** **Category Overview**

Brief description of what this category covers and why it matters

Business impact and real-world risks if controls in this area fail

**4** **Control Assessment Questions**

Detailed evaluation of individual controls (see breakdown below)

## Understanding Question Blocks

Each control question provides comprehensive context:

| Question Number & Text | e.g., 1.1 Does the organization inventory all devices? |
|---|---|

| **Control Description** | Explains what the control does and best practices |
|---|---|
| **Control Status** | FULLY IMPLEMENTED (1)  PARTIALLY IMPLEMENTED (3)  NOT IMPLEMENTED (5) |
| **Impact** | LOW (1)  MODERATE (3)  HIGH (5) |
| **Risk Score** | Calculated as Control Status × Impact. Higher scores indicate greater risk. |
| **Assessment Notes** | Field observations, evidence, and context from the assessment team |

**Using This Report**

- Review the **Key Findings** section first for immediate priorities

- Use category scores to identify focus areas for improvement

- Reference Assessment Notes for specific remediation guidance

- Track progress over time by comparing scores between assessments

The following controls were highlighted based on their risk scores and should be reviewed with the stakeholder team.

## Moderate Risk Findings (2)

Risk Score 11-15 – schedule remediation activities.

### 5.1 Does the organization use a DNS filtering service?

Category: Malware Defense

**Control Status:** PARTIALLY IMPLEMENTED (3)     **Impact:** HIGH (5)     **Risk Score:** 15 - MODERATE

> We do not use a dedicated DNS filtering product however, web and content filtering are enforced through the Cato firewall.

### 6.4 Does the organization perform bi-annual checks of the backups including testing and validation of recoverability capability?

Category: Data Recovery

**Control Status:** PARTIALLY IMPLEMENTED (3)     **Impact:** HIGH (5)     **Risk Score:** 15 - MODERATE

> Our vendor performs monthly restoration testing to confirm backup integrity. We have also successfully completed full server restores but on a needed basis. We have not established a regular process for testing our recovery capabilities.

10/16/2025

# Cyber Requirements Compliance

The following table summarizes compliance with critical cybersecurity requirements identified by CyberPools. These requirements represent essential controls that significantly reduce organizational risk.

| NO. | REQUIREMENT | COMPLIANCE |
|---|---|---|
| 1.4 | Has the organization adopted and implemented plans to retire or protect and segregate end-of-life software? | √ Yes |
| 2.3 | Is MFA enabled and enforced for all cloud resources, including email, document repositories, messaging or meeting platforms, and identity and access management tools? | √ Yes |
| 2.4 | Is MFA implemented for remote access to on-premises or hub networks? | √ Yes |
| 2.5 | Is MFA in place for all admin or privileged user accounts to ensure enhanced protection against unauthorized access? | √ Yes |
| 2.6 | Does the organization enforce MFA for access to all critical systems and data? | √ Yes |
| 4.3 | Does the organization have a Patch Management Process to install all software patches within 30 or fewer days and critical and high-severity patches within 7 days? | √ Yes |
| 4.7 | Does the organization conduct regular external vulnerability scans? | √ Yes |
| 5.4 | Has the organization adopted and implemented endpoint detection and response (EDR) software services? | √ Yes |
| 6.3 | Does the organization have an air gap or immutable backup of critical data/systems? | √ Yes |
| 6.4 | Does the organization perform bi-annual checks of the backups including testing and validation of recoverability capability? | ✗ No |
| 7.2 | Does the organization conduct phishing simulation tests and training at least quarterly? | √ Yes |
| 7.3 | Does the organization offer follow-up security training? | √ Yes |

**Note:** Items marked "No" represent areas requiring immediate remediation to ensure compliance with cybersecurity best practices and insurance requirements.

# Inventory and Control of Assets

**100%**

## Overview

Inventory and Control of Assets refers to the practice of keeping track of all the devices an organization owns or uses, such as computers and servers. This enables the organization to know where everything is, who owns it, and whether there are any security issues. Having control over assets means implementing processes to manage, secure, and track them effectively, and to prevent unauthorized access. It also helps to identify unauthorized and unmanaged assets to remove or remediate them, reducing cybersecurity risks. Maintaining an inventory and control of assets is a critical component of any organization's cybersecurity program.

## Importance

Having an up-to-date inventory and control of assets helps organizations identify and prioritize security risks and implement the appropriate controls to mitigate them. Many regulatory and insurance requirements may mandate that organizations maintain an inventory of their assets. Failing to do so can result in non-compliance and potential penalties and fines. Having a complete and accurate inventory of assets enables organizations to quickly determine the extent of a security incident and respond appropriately. Having an inventory and control of assets helps organizations make informed decisions about resource allocation and prioritize the protection of their most critical and valuable assets. Enterprises cannot defend what they do not know they have. Managed control of all enterprise assets also plays a critical role in security monitoring, incident response, system backup, and recovery. Having control over assets helps organizations monitor network activity and detect security threats, improving their overall security posture. In summary, having an inventory and control of enterprise assets (physical and software) is crucial for organizations to effectively manage risk, maintain compliance, and improve their overall security posture.

10/16/2025

# Controls Assessment

**Control Standard:** *Establish and maintain an inventory of all end-user assets with the potential to store, transmit, or change data. This often includes devices such as desktops, laptops, and mobile devices (tablets and cellphones).*

## 1.1  Does the organization inventory all company-owned devices?

Control Status: **FULLY IMPLEMENTED (1)**     Impact: **MODERATE (3)**     Risk Score: **3 - LOW**

Comments:

> We do have an asset database. We keep records of all equipment over $100, including workstations, tablets, phones, and peripheral equipment(headphones, webcams, etc). We log make, model, serial number, and purchase date. We track who the device is assigned to and the division it belongs to. There is also a historical trail of users of who the device was previously assigned to. We also utilize asset tags on our equipment.

**Control Standard:** *Ensure a process exists to identify and address unauthorized assets frequently. This includes wireless access and wired network ports. The enterprise may choose to remove the asset from the network, deny the asset from connecting remotely to the network, or quarantine the asset.*

## 1.2  Does the organization have a way to identify and address any unauthorized assets from the network (wired and wireless)?

Control Status: **FULLY IMPLEMENTED (1)**     Impact: **MODERATE (3)**     Risk Score: **3 - LOW**

Comments:

> Yes, we utilize Dark Trace. It will identify and notify of any unrecognized devices on our network (wired and wireless) and take reactive steps to remove that device. Network ports that dont already have a network cable do not have an active internet connection.

*Control Standard: Establish ... where appropriate, include the Uniform Resource Locator (URL), app store(s), version(s), deployment mechanism, and decommission date. Review and update the software inventory bi-annually, or more frequently.*

### 1.3 Does the organization maintain an inventory of all licensed software installed across the organization?

Control Status: FULLY IMPLEMENTED (1)  Impact: MODERATE (3)  Risk Score: 3 - LOW

Comments:

> Yes, we do have some licensed software in the asset database. We keep track of the license amount, who uses it, the division assigned to, and the date of purchase. We also utilize PDQ to audit installed software. Other licensing for cloud products like Adobe and Microsoft are all managed through the product management portal.

*Control Standard: Ensure that only currently supported software is designated as authorized in the software inventory for enterprise assets. Any end-of-life (EOL) software, which is unsupported, yet necessary for the fulfillment of the enterprise's mission, should be segmented, with proper controls and regular audits to ensure that the software is free of any compromises.*

### 1.4 Has the organization adopted and implemented plans to retire or protect and segregate end-of-life software?

Control Status: FULLY IMPLEMENTED (1)  Impact: HIGH (5)  Risk Score: 5 - LOW

Comments:

> No current end-of-life software identified. Yearly audit process to review all software, check versions, and plan updates.

10/16/2025

# Account Management

**100%**

## Overview

> Account management is the practice of managing user accounts and their access to an organization's systems and data. This includes creating and deleting accounts, setting permissions and access levels, and regularly reviewing and updating account information. Cybersecurity best practices recommend implementing strong password policies, multi-factor authentication, and limiting access to only what is necessary for each user's job function. Regular monitoring and auditing of account activity can help detect and respond to potential security incidents.

## Importance

Effective account management is critical for managing cybersecurity risks and preventing unauthorized access, as it limits access to only authorized users and reduces insider threats. By enforcing strong password policies, regularly reviewing account activity, and promptly detecting and responding to security incidents, organizations can enhance password security and mitigate the risk of potential security incidents. Additionally, effective account management enables organizations to comply with regulations and standards, avoiding costly fines and reputational damage. In summary, a good account management process is essential for maintaining the confidentiality, integrity, and availability of an organization's systems and data.

## Controls Assessment

> **Control Standard:** *Establish and maintain an inventory of all user, administrator, and service accounts, including names, usernames, start/stop dates, and departments. Validate account authorization at least quarterly. Service accounts should follow the principle of least privilege, use complex passwords with 180-day rotations (if feasible), and undergo regular monitoring for abnormal activity.*

### 2.1  Does the organization have an inventory of all user accounts including users/admins/service accounts?

Control Status:   FULLY IMPLEMENTED (1)        Impact:   MODERATE (3)        Risk Score:   3 - LOW

**Comments:**

> Hybrid environment with on-prem Active Directory synced to Entra ID via Azure AD Connect. Conducts yearly/quarterly audits of all accounts including cloud vendor accounts. Domain admin accounts are separate from daily-use accounts and kept disabled until needed.

                   10/16/2025

**2.2 Does the organization enforce a password policy that adheres to industry best practices?**

Control Status: FULLY IMPLEMENTED (1)     Impact: HIGH (5)     Risk Score: 5 - LOW

Comments:

> 12 characters minimum, upper/lower/number/special, 90-day expiry. Cannot reuse password within a year. Cannot change password multiple times in one day. Active Directory prevents using username in password.

*Control Standard: MFA is essential for safeguarding critical assets, ensuring that unauthorized individuals cannot access sensitive systems or data even if one factor is compromised. It should be implemented for all user accounts interacting with organizational data or systems, prioritizing high-risk assets and accounts.*

**2.3 Is MFA enabled and enforced for all cloud resources, including email, document repositories, messaging or meeting platforms, and identity and access management tools?**

Control Status: FULLY IMPLEMENTED (1)     Impact: HIGH (5)     Risk Score: 5 - LOW

Comments:

> Yes, Everything on the M365 Tenant has DUO multi-factor authentication. Re-authentication required after 90 days. We support Push notifications and also utilize physical tokens.

*Control Standard: MFA is essential for safeguarding critical assets, ensuring that unauthorized individuals cannot access sensitive systems or data even if one factor is compromised.*

**2.4 Is MFA implemented for remote access to on-premises or hub networks?**

Control Status: FULLY IMPLEMENTED (1)     Impact: HIGH (5)     Risk Score: 5 - LOW

Comments:

> Uses Cato as SSO solution integrated with Microsoft accounts, requires MFA for VPN access.

**2.5 Is MFA in place for all admin or privileged user accounts to ensure enhanced protection against unauthorized access?**

Control Status: FULLY IMPLEMENTED (1)   Impact: HIGH (5)   Risk Score: 5 - LOW

**Comments:**

> MFA is required for Windows servers. HCL Domino on Power10 (AS/400) doesn't have direct MFA, but is protected by network-level MFA - must authenticate through a device with MFA to access. Has ACLs on databases for access control.

*Control Standard: MFA is essential for safeguarding critical assets, ensuring that unauthorized individuals cannot access sensitive systems or data even if one factor is compromised.*

**2.6 Does the organization enforce MFA for access to all critical systems and data?**

Control Status: FULLY IMPLEMENTED (1)   Impact: HIGH (5)   Risk Score: 5 - LOW

**Comments:**

> We Force MFA on just about everything now. We use Cato SSO with enterprise integration. Critical systems (Fidelity, Paychex, Salesforce, portals) all have MFA enabled.

*Control Standard: The organization should implement a process to regularly monitor and identify dormant or inactive accounts. Disable or remove such accounts after 45 days of inactivity (or a timeframe aligned with organizational policy) to minimize security risks from unused credentials.*

**2.7 Does the organization have a process to identify and disable dormant accounts after a defined period of inactivity?**

Control Status: FULLY IMPLEMENTED (1)   Impact: HIGH (5)   Risk Score: 5 - LOW

**Comments:**

> Terminated accounts are disabled until management reviews data (30-day window), then deleted. Quarterly audits ensure no lingering disabled accounts. Same process for consultants - accounts disabled when work complete and removed during quarterly review.

*Control Standard:* ...

*access provisioning.*

### 2.8 Does the organization have a policy and standard operating procedures outlined for onboarding or change in position?

Control Status: FULLY IMPLEMENTED (1)    Impact: HIGH (5)    Risk Score: 5 - LOW

Comments:

> We use a database-driven form initiated by HR or division head. Form includes all required access, equipment needs, modeling after existing user, start date. IT team images/deploys equipment, sets up at desk. In-house trainer conducts onboarding covering login procedures, security requirements. Password reset day before start with default password that must be changed on first login.

*Control Standard:* Establish and maintain a policy with clear procedures for promptly revoking access to enterprise assets during off-boarding. Utilize automated processes where possible to disable accounts immediately upon termination while preserving audit trails.

### 2.9 Does the organization have a policy and standard operating procedures outlined for off-boarding?

Control Status: FULLY IMPLEMENTED (1)    Impact: HIGH (5)    Risk Score: 5 - LOW

Comments:

> Same database form used for terminations. Accounts disabled for 30 days for management data review, then deleted. Quarterly audits ensure cleanup of old accounts.

10/16/2025

# Data Protection

**100%**

## Overview

Data protection is the practice of protecting sensitive and confidential information from unauthorized access, use, or damage. This requires implementing technical, administrative, and physical controls to ensure the confidentiality, integrity, and availability of data. Effective data protection is essential for maintaining customer trust, complying with regulations and standards, and preventing data breaches. By implementing robust data protection measures, organizations can reduce the risk of cyber-attacks, data loss, or theft, and safeguard the continuity of their operations.

## Importance

In today's distributed digital landscape, data is often stored beyond an enterprise's borders on the cloud, portable devices used for remote work, or shared with partners and online services across the world. As a result, protecting sensitive financial, intellectual property, and customer data is critical, especially given the many international regulations related to personal data. Effective data privacy management involves appropriate use and management of data throughout its entire lifecycle, not just encryption. Though privacy rules can be complex, fundamental principles apply to all multinational enterprises.

## Controls Assessment

**Control Standard:** *Establish and maintain a data inventory, based on the enterprise's data management process. Inventory sensitive data, at a minimum. Review and update inventory annually, at a minimum, with a priority on sensitive data.*

**3.1  Does the organization have an inventory of critical data?**

Control Status:    FULLY IMPLEMENTED (1)         Impact:    LOW (1)         Risk Score:    1 - LOW

**Comments:**

Yes, we have a spreadsheet that identifies PHI and PII. Updated annually. It identifies the source of the information, where it's stored, and which division is responsible for it.

### 3.2  Do administrators have separate dedicated admin accounts for conducting high-privilege tasks?

Control Status:  FULLY IMPLEMENTED (1)     Impact:  MODERATE (3)     Risk Score:  3 - LOW

**Comments:**

> We have dedicated admin accounts that are enabled only when needed and disabled when not in use, following a process similar to Just-In-Time (JIT) access control.

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*Control Standard:* *Encrypt data on end-user devices containing sensitive data. Example implementations can include Windows BitLocker, Apple FileVault, Linux dm-crypt.*

### 3.3  Does the organization encrypt hard drives on endpoints, servers, and on-premises backups?

Control Status:  FULLY IMPLEMENTED (1)     Impact:  HIGH (5)     Risk Score:  5 - LOW

**Comments:**

> All endpoint devices are encrypted using BitLocker. The Power10 SANs and Windows-based servers are also configured with encryption enabled. On-premises backups are also encrypted.

# Secure Configuration of Enterprise Assets 100%

## Overview

> Secure configuration of enterprise assets refers to the process of configuring devices such as firewalls, routers, servers, and laptops in a secure and standardized manner. This involves ensuring that default configurations are changed, unnecessary services are disabled, and software is patched and updated regularly. Effective secure configuration reduces the attack surface of an organization's systems and prevents many common security vulnerabilities.

## Importance

Default configurations for enterprise assets and software are often geared towards ease-of-use, rather than security, and can include exploitable vulnerabilities. As a result, secure configuration updates must be managed and maintained throughout the lifecycle of enterprise assets and software. Effective secure configuration involves tracking and approving configuration updates through a formal workflow process to maintain a compliance record. Implementing secure configuration of enterprise assets is crucial for reducing the attack surface of an organization's systems and preventing many common security vulnerabilities. By configuring devices in a secure and standardized manner, organizations can enhance their security posture and reduce the risk of data breaches and other security incidents.

## Controls Assessment

> **Control Standard:** *Implement and maintain physical security measures to protect on-premises network and system infrastructure. This includes securing server rooms, network closets, and other critical infrastructure locations against unauthorized access, environmental threats, and physical tampering.*

**4.1  Does the organization have physical security measures in place to protect on-premises network and system infrastructure?**

Control Status:   FULLY IMPLEMENTED (1)        Impact:   MODERATE (3)        Risk Score:   3 - LOW

Comments:

> We use a card key access control system, which restricts entry to authorized personnel only. The network switch is the only remaining on-premises infrastructure component; all other core services have been migrated to the cloud.

*Control Standard: Establish... latest OS patches, removal or hardening of default accounts, and restrictions on software installations to approved applications only.*

### 4.2  Does the organization have a secure configuration process for endpoint devices?

Control Status:  **FULLY IMPLEMENTED (1)**    Impact:  **MODERATE (3)**    Risk Score:  **3 - LOW**

**Comments:**

> Yes, we have an imaging server that we use to deploy standardized system builds. The image includes all required applications, drivers, and configurations. When a new laptop is received, the existing data is completely wiped and replaced with the standardized image. We follow a configuration checklist to ensure consistency across all devices. Each setup is then audited at the next level to confirm nothing was missed, and the system is tested before deployment. The image can be updated as needed, though we typically refresh it on at least a quarterly basis.

*Control Standard: Perform operating system updates on enterprise assets on a monthly, or more frequent, basis (preferably automated).*

### 4.3  Does the organization have a Patch Management Process to install all software patches within 30 or fewer days and critical and high-severity patches within 7 days?

Control Status:  **FULLY IMPLEMENTED (1)**    Impact:  **HIGH (5)**    Risk Score:  **5 - LOW**

**Comments:**

> Yes, we have a patch management process in place using both PDQ and Intune. Our team handles desktop patching internally — we first test updates on our own systems, and then push them out to all end users later.

*Control Standard: Perform operating system updates on enterprise assets on a monthly, or more frequent, basis (preferably automated).*

### 4.4  Does the organization's Patch Management Process address both operating systems and installed applications?

Control Status:  **FULLY IMPLEMENTED (1)**    Impact:  **HIGH (5)**    Risk Score:  **5 - LOW**

**Comments:**

> Updates are performed on a regular basis. In addition, we update the software applications that we manage to ensure they remain current and secure. PDQ and Intune are used to support and manage the update process across systems.

### 4.5 Does the organization have a secure configuration process for networking devices?

Control Status:  FULLY IMPLEMENTED (1)      Impact:  HIGH (5)      Risk Score:  5 - LOW

**Comments:**

> We harden all servers during the build process, which includes applying OS updates and security configurations as a standard practice. We also implement MAC address filtering, meaning devices must be on an approved list before they can connect to the network. Our Aruba wireless system serves as the management console for these controls. When a device is retired, its MAC address is removed from the list, and new devices are added as needed.

*Control Standard:* Establish and maintain a secure configuration process for network devices to ensure they remain updated and supported with the latest security patches and firmware updates.

### 4.6 Does the organization have a process to ensure that network infrastructure (e.g., routers, switches, firewalls, network appliances) remain updated and supported with the latest security patches and firmware updates?

Control Status:  FULLY IMPLEMENTED (1)      Impact:  HIGH (5)      Risk Score:  5 - LOW

**Comments:**

> Server patching is performed on the third Saturday of each month. Our service provider manages and monitors the Windows servers, handling the patching process and verifying that updates are applied successfully. In addition to scheduled server maintenance, manufacturer patches are reviewed and applied daily to ensure systems remain current. The district maintains two 1-gigabit internet connections that are vendor-managed, providing both load balancing and failover capabilities

### 4.7 Does the organization conduct regular external vulnerability scans?

**Control Status:** FULLY IMPLEMENTED (1)   **Impact:** MODERATE (3)   **Risk Score:** 3 - LOW

**Comments:**

> Yes, we perform regular external vulnerability scans using EdgeScan and Rapid7 throughout the week to identify and address potential issues. We also conduct an annual penetration test.

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**Control Standard:** *Configure automatic session locking on enterprise assets after a defined period of inactivity. For general-purpose operating systems, the period should not exceed 15 minutes. For mobile end-user devices, the period should not exceed 2 minutes.*

### 4.8 Has the organization configured session lockout times for endpoints?

**Control Status:** FULLY IMPLEMENTED (1)   **Impact:** MODERATE (3)   **Risk Score:** 3 - LOW

**Comments:**

> 10 minutes for laptop and iPhone are almost instant.

---

**Control Standard:** *Deploy and maintain a secure network architecture to ensure networks are configured based on the purpose of the workload in the respective network. Each network or subnet in an organization should be segmented to prevent unauthorized access.*

### 4.9 Does the organization have different networks or subnets for employees and non-employees?

**Control Status:** FULLY IMPLEMENTED (1)   **Impact:** MODERATE (3)   **Risk Score:** 3 - LOW

**Comments:**

> Yes, we maintain separate networks and subnets for employees and non-employees. Network switches are segmented by division, so if a device in Finance were compromised, the issue would remain isolated and could not spread across other departments. Unused ports are disabled to prevent unauthorized access. Non-employees, such as consultants, connect through a VDI environment, which provides access only to approved servers and resources.

*Control Standard: Deploy and maintain a secure wireless network architecture to securely connect the Guest-based and the workload and the respective Services*

### 4.10  Are the wireless networks segmented from each other?

**Control Status:**  FULLY IMPLEMENTED (1)     **Impact:**  MODERATE (3)     **Risk Score:**  3 - LOW

**Comments:**

> Yes, our production network is segmented from the guest network and further segmented from other parts of the overall environment

*Control Standard: The wireless network access controls should be deployed with the latest accepted encryption standards (WPA2 or better).*

### 4.11  Does the organization use WPA2 or better for its wireless network(s)?

**Control Status:**  FULLY IMPLEMENTED (1)     **Impact:**  MODERATE (3)     **Risk Score:**  3 - LOW

**Comments:**

> Yes we do.

*Control Standard: Wireless access should be deployed so that each user is given access with their enterprise credentials.*

### 4.12  Does the organization protect access via 802.1X or similar?

**Control Status:**  FULLY IMPLEMENTED (1)     **Impact:**  MODERATE (3)     **Risk Score:**  3 - LOW

**Comments:**

> Yes, network access is protected through MAC address filtering, and the wireless networks are hidden — the SSIDs are not broadcast or publicly visible.

*Control Standard:* PSK should only be used for guest wireless access. PSK should be changed annually to prevent any unwanted or unauthorized access from intruders.

**4.13**  **Does the organization change any wireless PSKs annually?**

Control Status:   NOT APPLICABLE (0)       Impact:   MODERATE (3)       Risk Score:   0 - N/A

Comments:

> We don't have any publicly shared keys.

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Confidential - Christian Brothers Services                    Page 24 of 37                                        10/16/2025

# Malware Defense

**88%**

## Overview

Preventing the installation, spread, and execution of malicious software on enterprise assets is critical for malware defense. To achieve this goal, organizations need preventative controls such as antivirus software and DNS (Domain Name System) filtering, as well as detective controls like endpoint detection and response (EDR) tools. By monitoring endpoint activity, EDR tools can detect and respond to threats in real-time, reducing the risk of data breaches and reputational damage. Implementing a comprehensive malware defense strategy that includes preventative and detective controls can significantly enhance an organization's security posture.

## Importance

Malware is an evolving and dangerous aspect of internet threats, which can have a range of purposes from stealing data to destroying it. Effective malware defense requires timely updates, automation, and integration with other processes like vulnerability management and incident response. Deploying malware defenses across all possible entry points and enterprise assets is crucial to detect, prevent, and control the execution of malicious software. By implementing robust malware defense measures, organizations can reduce the risk of cyber-attacks, data breaches, and reputational damage.

## Controls Assessment

**Control Standard:** *Implement and maintain DNS filtering services across the organization to protect against cyber threats. DNS filtering services should actively block access to known malicious domains, phishing sites, and other harmful web content.*

**5.1** **Does the organization use a DNS filtering service?**

Control Status: PARTIALLY IMPLEMENTED (3)    Impact: HIGH (5)    Risk Score: 15 - MODERATE

Comments:

We do not use a dedicated DNS filtering product however, web and content filtering are enforced through the Cato firewall.

### 5.2  Does the organization utilize an Email filtering service?

**Control Status:**  FULLY IMPLEMENTED (1)     **Impact:**  HIGH (5)     **Risk Score:**  5 - LOW

**Comments:**

> Yes, we use Proofpoint for security and data loss prevention (DLP), along with Microsoft 365's built-in filtering features.

**Control Standard:** *Deploy and maintain robust anti-malware solutions on all enterprise assets to protect against viruses, ransomware, spyware, and other malicious software. This can include traditional antivirus software like McAfee or Windows Defender, as well as more advanced Endpoint Protection Platforms (EPP).*

### 5.3  Does the organization utilize an Anti-Malware service?

**Control Status:**  FULLY IMPLEMENTED (1)     **Impact:**  HIGH (5)     **Risk Score:**  5 - LOW

**Comments:**

> We use SentinelOne as our primary EDR/MDR solution, managed through our 24/7 SOC provider. Microsoft Defender is also present on endpoints but operates as a secondary layer of protection.

**Control Standard:** *Implement an Endpoint Detection and Response (EDR) solution across all enterprise assets to detect, investigate, and respond to advanced threats in real time. EDR tools provide capabilities like threat detection, behavioral analysis, and automated remediation.*

### 5.4  Has the organization adopted and implemented endpoint detection and response (EDR) software services?

**Control Status:**  FULLY IMPLEMENTED (1)     **Impact:**  HIGH (5)     **Risk Score:**  5 - LOW

**Comments:**

> Yes, we use SentinelOne as our endpoint EDR/MDR solution, managed through our 24/7 SOC provider. We work with our SOC team to remediate threats and incidents as they arise.

# Data Recovery

# 86%

## Overview

Effective data recovery practices are crucial for protecting critical data and ensuring business continuity. Organizations should implement procedures to restore enterprise assets to a pre-incident state, including regularly backing up critical data, testing recovery processes, and implementing failover systems. By maintaining robust data recovery practices and incident response procedures, organizations can reduce the impact of security incidents and ensure compliance with regulations and standards.

## Importance

Effective data recovery practices are essential for ensuring the continuity of business operations and protecting critical data. By establishing procedures to restore in-scope enterprise assets to a trusted state, organizations can reduce the impact of security incidents and minimize downtime. Additionally, maintaining robust data recovery practices helps organizations comply with regulations and standards, maintain customer trust, and protect their reputation.

## Controls Assessment

*Control Standard:* *Organizations should implement and maintain a comprehensive data backup strategy to ensure critical data and systems are protected and recoverable in case of cyber incidents, hardware failures, or other disruptions.*

### 6.1  Does the organization perform backups of critical data/systems?

Control Status:     FULLY IMPLEMENTED (1)          Impact:     HIGH (5)     Risk Score:     5 - LOW

**Comments:**

Vendor uses Cohesity for Windows server backups. Zerto for DR-as-a-Service replication. Power10 has flash copy replication plus RMS backups (product name not recalled). M365 backed up daily by vendor (Acronis for M365) - mailboxes, SharePoint, OneDrive, Teams.

10/16/2025

*Control Standard: Perform regular backups of critical data/systems to minimize potential data loss, aligning the frequency with the importance and usage of the data.*

### 6.2 How often does the organization perform backups?

| Control Status: | FULLY IMPLEMENTED (1) | Impact: | MODERATE (3) | Risk Score: | 3 - LOW |
|---|---|---|---|---|---|

**Comments:**

> They are done daily, weekly, and monthly backups. Monthly backup is retained for 24 months on a rotating basis. Legal holds can extend retention indefinitely.

*Control Standard: Maintain air-gapped and/or immutable backups to safeguard against ransomware attacks and unauthorized access. Air-gapped backups are physically isolated from the network, while immutable backups are designed to prevent alteration or deletion.*

### 6.3 Does the organization have an air gap or immutable backup of critical data/systems?

| Control Status: | FULLY IMPLEMENTED (1) | Impact: | HIGH (5) | Risk Score: | 5 - LOW |
|---|---|---|---|---|---|

**Comments:**

> Backups are encrypted and immutable, managed by off-site vendor.

*Control Standard: Conduct bi-annual testing and validation of backups to ensure recoverability.*

### 6.4 Does the organization perform bi-annual checks of the backups including testing and validation of recoverability capability?

| Control Status: | PARTIALLY IMPLEMENTED (3) | Impact: | HIGH (5) | Risk Score: | 15 - MODERATE |
|---|---|---|---|---|---|

**Comments:**

> Our vendor performs monthly restoration testing to confirm backup integrity. We have also successfully completed full server restores but on a needed basis. We have not established a regular process for testing our recovery capabilities.

# Security Awareness

**100%**

## Overview

> Establish and maintain a security awareness program to influence behavior among the workforce to be security conscious and properly skilled to reduce cybersecurity risks to the enterprise.

## Importance

Cyber security awareness is essential for organizations to protect their systems, data, and reputation from cyber threats. By educating employees on cyber risks and best practices, organizations can reduce the risk of data breaches, malware infections, and other security incidents. Additionally, cyber security awareness helps to promote a culture of security within the organization, improving compliance with regulations and standards. Finally, cyber security awareness training can help organizations prepare for potential security incidents and respond effectively if they do occur, minimizing the impact on operations and reputation.

## Controls Assessment

> **Control Standard:** *Establish and maintain a comprehensive security awareness program to educate the workforce on recognizing, preventing, and responding to cybersecurity threats.*

**7.1  Does the organization have a security awareness program?**

Control Status:   FULLY IMPLEMENTED (1)     Impact:   MODERATE (3)     Risk Score:   3 - LOW

**Comments:**

> We send out monthly security awareness updates that include videos and quizzes through Proofpoint.

## 7.2  Does the organization conduct phishing simulation tests and training at least quarterly?

Control Status:    FULLY IMPLEMENTED (1)     Impact:    MODERATE (3)     Risk Score:    3 - LOW

**Comments:**

> Yes, we conduct phishing tests on a monthly basis, sometimes once or twice a month. Some campaigns are targeted to specific groups or divisions. These test are managed by our training staff, who also design and oversee the phishing emails.

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*Control Standard:* Security Awareness Training should be conducted during onboarding and reinforced through ongoing or event-driven sessions to ensure sustained awareness and readiness.

## 7.3  Does the organization offer follow-up security training?

Control Status:    FULLY IMPLEMENTED (1)     Impact:    LOW (1)     Risk Score:    1 - LOW

**Comments:**

> Yes, for users who click on simulated phishing emails. The training does adjust based on the number of clicks one user might have over a period of time.

# Vendor Management

**88%**

## Overview

> Develop and maintain process to evaluate vendors who hold sensitive data or are responsible for an enterprise's critical IT platforms or processes, to ensure these providers are protecting those platforms and data appropriately. Additionally, there should be an emphasis placed on secure financial practices throughout the organization with respect to payment of vendors.

## Importance

In today's connected world, enterprises rely on third-party vendors and partners to manage their data or supply critical infrastructure for core functions. However, third-party breaches can significantly affect an enterprise, compromising sensitive data or causing disruption to business operations. Third-party providers are attractive targets for cyber-attacks, as they often have access to multiple clients' networks. By effectively managing service providers, implementing strict security and financial controls, organizations can reduce the risk of third-party breaches and ensure the security of their systems and data.

## Controls Assessment

> **Control Standard:** *Establish a vendor management process that includes vetting vendors through certifications like SOC 2 or ISO 27001, reviewing security policies, assessing data sharing practices, and aligning service level agreements with organizational needs.*

### 8.1  Does the organization have a process for vetting their vendors?

Control Status:  ( FULLY IMPLEMENTED (1) )    Impact:  ( MODERATE (3) )    Risk Score:  ( 3 - LOW )

**Comments:**

> The process is twofold. First, we use a tool called OneTrust, where we load and distribute security questionnaires to vendors. Vendors are expected to complete and return these questionnaires, after which an internal evaluation is conducted. As part of the review, we also examine SOC reports to identify any potential issues. A dedicated ITS Risk Management Group is responsible for sending out questionnaires, performing evaluations, and handling escalations. The group meets monthly to follow up on outstanding items and vendor delays. Within the group, a ITS Risk Subgroup manages escalations and forwards any concerns to Ashu for further review.

*Control Standard: Establish and maintain an inventory of vendors with holding sensitive data or are responsible for critical IT platforms or processes*

### 8.2  Does the organization keep an inventory of their vendors?

Control Status:  **FULLY IMPLEMENTED (1)**      Impact:  **LOW (1)**      Risk Score:  **1 - LOW**

**Comments:**

> Vendor inventory maintained in OneTrust and separate database/spreadsheet. Created comprehensive list when starting InfoSec surveys by working with all divisions. Accounting also maintains vendor list.

*Control Standard: Verify bank accounts, authenticate transfer requests, and prevent unauthorized wire transfers, ensuring compliance with industry regulations.*

### 8.3  Does the organization verify vendor/supplier bank accounts before adding their accounts to payable systems?

Control Status:  **FULLY IMPLEMENTED (1)**      Impact:  **MODERATE (3)**      Risk Score:  **3 - LOW**

**Comments:**

> Yes, Verbal confirmation obtained. Process documented and signed off by Controller (Carolyn)

*Control Standard: Authenticate funds transfer requests to prevent unauthorized wire transfers and ensure compliance with industry regulations.*

### 8.4  Does the organization authenticate funds transfer requests (e.g., by calling vendor/customer to verify request at a predetermined phone number)?

Control Status:  **PARTIALLY IMPLEMENTED (3)**      Impact:  **MODERATE (3)**      Risk Score:  **9 - LOW**

**Comments:**

> Done during initial vendor onboarding - call to verify, test transaction. Not done for every ongoing transaction or regularly thereafter.

### 8.5 Does the organization prevent unauthorized employees from initiating wire transfers?

Control Status:  FULLY IMPLEMENTED (1)     Impact:  MODERATE (3)     Risk Score:  3 - LOW

**Comments:**

> Two-person rule: first person creates/prepares wire transfer, second person must release it. Only three people in company authorized to execute wire transfers.

# Incident Response Management

**100%**

## Overview

Establish a program to develop and maintain an incident response capability (e.g., policies, plans, procedures, defined roles, training, and communications) to prepare, detect, and quickly respond to an attack.

## Importance

Effective incident response is a critical component of a comprehensive cybersecurity program. By quickly identifying and responding to threats, organizations can prevent their spread and minimize the impact of security incidents. Incident response also plays a crucial role in understanding the full scope of an incident, identifying its root cause, and implementing measures to prevent future occurrences. Without effective incident response capabilities, organizations risk being stuck in a reactive pattern, constantly addressing symptoms rather than root causes.

## Controls Assessment

**Control Standard:** *Establish and maintain an enterprise process for the workforce to report security incidents. The process includes reporting timeframe, personnel to report to, mechanism for reporting, and the minimum information to be reported.*

### 9.1   Does the organization have a Cyber Incident Response Plan (CIRP)?

Control Status:    FULLY IMPLEMENTED (1)        Impact:    MODERATE (3)        Risk Score:    3 - LOW

Comments:

Plan exists and is documented.

10/16/2025

*Control Standard: Ensure the incident response plan includes clear responsibilities for all team members.*

### 9.2 Does the organization outline clear responsibilities in the CIRP?

Control Status:   FULLY IMPLEMENTED (1)       Impact:   MODERATE (3)       Risk Score:   3 - LOW

Comments:

> Responsibilities defined in plan.

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*Control Standard: Identify a Chief Information Security Officer (CISO) or cybersecurity contact responsible for coordinating incident response activities.*

### 9.3 Has the organization identified a CISO or a cybersecurity contact?

Control Status:   FULLY IMPLEMENTED (1)       Impact:   LOW (1)       Risk Score:   1 - LOW

Comments:

> Ashu is Chief Information Officer responsible for security and privacy, serves as internal liaison with vendors (Allied World for cyber insurance, US Signal for XDR/MDR) during incidents.

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*Control Standard: Include a communication plan and contact information in the Cyber Incident Response Plan to ensure effective coordination during incidents.*

### 9.4 Does the organization have a communication plan and contact information in the CIRP?

Control Status:   FULLY IMPLEMENTED (1)       Impact:   LOW (1)       Risk Score:   1 - LOW

Comments:

> Communication plan and contacts included in CIRP.

         10/16/2025

**9.5**  **Does the organization perform periodic exercises such as tabletops to test the plan with the CIRP team members?**

Control Status:     FULLY IMPLEMENTED (1)     Impact:     MODERATE (3)     Risk Score:     3 - LOW

Comments:

> Yes, Conducted two tabletops this year (started in 2024) - one for general staff, one targeted to executives. Plan to leverage free tabletops from cyber insurance provider (Allied World).

*Control Standard:* *Consider purchasing cyber insurance to provide financial protection and support in the event of a cybersecurity incident.*

**9.6**  **Outside of the CBS Pool, does the organization purchase cyber insurance?**

Control Status:     NOT APPLICABLE (0)     Impact:     LOW (1)     Risk Score:     0 - N/A

## Thank You for Participating

We appreciate your commitment to strengthening your cybersecurity posture. This assessment is an important step in protecting your organization.

**Questions or Feedback?** Our team is here to help. Contact us at **cyber@cyberpools.org**

## Our Services

Our comprehensive suite of cybersecurity services designed to protect pools and their members.

| SERVICE | WHAT IT DOES |
|---------|--------------|
| Vulnerability Scans | External scan of networks for vulnerabilities, prioritized report of any vulnerabilities identified during scan, and remediation guidance to safeguard against exploitation of known vulnerabilities |
| Risk Assessments | High-level overview of IT infrastructure to determine cyber posture, identify gaps in best practices, and provide remediation guidance |
| Phishing and Training Campaigns | Phishing emails sent to member staff to test and raise awareness, report of campaign outcomes, and remediation guidance to safeguard against predatory phishing |
| Incident Response Planning | Guidance creating a written incident response plan to help streamline response during an actual event |
| IT Policy Templates | Access to downloadable, customizable policies and assistance customizing selected policies to members' specific systems and resources |
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| Tabletop Exercises | Scenario exercises designed to guide you through a possible "real-life" incident in preparation for an actual event |
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