Table 14. Adaptive Management indicator values and normalization.

| **COUNTRIES** | **Research** | **Management** | **Research\_norm** | **Management\_norm** | **ADAPTIVE.MNG** |
| --- | --- | --- | --- | --- | --- |
| **BE** | 5385 | 4333 | 0.07 | 0.00 | 0.03 |
| **DK** | 12472 | 27710 | 0.17 | 0.28 | 0.22 |
| **DE** | 8030 | 13325 | 0.11 | 0.11 | 0.11 |
| **EE** | 806 | 8862 | 0.00 | 0.05 | 0.03 |
| **IE** | 8480 | 5839 | 0.11 | 0.02 | 0.07 |
| **ES** | 17871 | 71934 | 0.25 | 0.80 | 0.52 |
| **FR** | 20341 | 19279 | 0.28 | 0.18 | 0.23 |
| **LV** | 617 | 10759 | 0.00 | 0.08 | 0.04 |
| **LT** | 528 | 5910 | 0.00 | 0.02 | 0.01 |
| **NL** | 12811 | 18128 | 0.17 | 0.16 | 0.17 |
| **PL** | 1431 | 88672 | 0.01 | 1.00 | 0.51 |
| **PT** | 4115 | 18290 | 0.05 | 0.17 | 0.11 |
| **FI** | 2295 | 6021 | 0.03 | 0.02 | 0.02 |
| **SE** | 71149 | 15606 | 1.00 | 0.13 | 0.57 |