Table 14. Adaptive Management indicator values and normalization.

| *COUNTRIES* | *Research* | *Management* | *normalizedResearch* | *normalizedMng* | *ADAPTIVE.MNG* |
| --- | --- | --- | --- | --- | --- |
| *BE* | 5385.000 | 4333.000 | 0.070 | 0.000 | 0.030 |
| *DK* | 12472.000 | 27710.000 | 0.170 | 0.280 | 0.220 |
| *DE* | 8030.000 | 13325.000 | 0.110 | 0.110 | 0.110 |
| *EE* | 806.000 | 8862.000 | 0.000 | 0.050 | 0.030 |
| *IE* | 8480.000 | 5839.000 | 0.110 | 0.020 | 0.070 |
| *ES* | 17871.000 | 71934.000 | 0.250 | 0.800 | 0.520 |
| *FR* | 20341.000 | 19279.000 | 0.280 | 0.180 | 0.230 |
| *LV* | 617.000 | 10759.000 | 0.000 | 0.080 | 0.040 |
| *LT* | 528.000 | 5910.000 | 0.000 | 0.020 | 0.010 |
| *NL* | 12811.000 | 18128.000 | 0.170 | 0.160 | 0.170 |
| *PL* | 1431.000 | 88672.000 | 0.010 | 1.000 | 0.510 |
| *PT* | 4115.000 | 18290.000 | 0.050 | 0.170 | 0.110 |
| *FI* | 2295.000 | 6021.000 | 0.030 | 0.020 | 0.020 |
| *SE* | 71149.000 | 15606.000 | 1.000 | 0.130 | 0.570 |