

# Portfolio Approach

### Portfolio approach to investing

- Evaluating individual securities in relation to their contribution to the risk and return of the whole portfolio.
  - Portfolio diversification helps investors avoid disastrous investment outcomes;
  - Portfolio diversification also generally offer equivalent expected returns with lower overall volatility of returns, which means the risk is reduced.



# Types of Investors

### Type of investors

- Individual investors
- Individuals
- Defined contribution (DC) pension plan
- Institutional investors
  - · Defined benefit (DB) pension plan
  - · Endowments and foundations
  - Banks
  - Insurance companies



### **Types of Investors**

### Defined contribution pension plan

- Individuals makes specified contributions to pension plan;
- The benefits are not guaranteed, and individuals accept the investment risk and rewards.



# Types of Investors

### Defined benefit pension plan

- Employers obligate to pay specified amount to their employees after their retirements;
- The benefits are defined, and employers accept the investment risk;
- Characteristics and needs:
- · Investment time horizon: typically long;
- · Liquidity needs: typically low;
- Risk tolerance: typically high.



# Types of Investors

### **Endowments & foundations**

To maintain the real (inflation-adjusted) capital value of the fund while generating income to fund the objectives of the institution;

### > Characteristics and needs:

• Investment time horizon: long (typically perpetual);

· Liquidity needs: low;

· Risk tolerance: high.



### Types of Investors

### **Banks**

Accept deposits and extend loans, and earn a return on its reserves that exceeds the rate of interest it pays on its deposits;

### Characteristics and needs:

· Investment time horizon: short;

· Liquidity needs: high;

· Risk tolerance: low.



# Types of Investors

### Life insurance companies

Investing the premiums in a manner to pay the claims;

### Characteristics and needs:

· Investment time horizon: long;

· Liquidity needs: high;

· Risk tolerance: low.



# Types of Investors

### Property & Casualty (P&C) insurance companies

Investing the premiums in a manner to pay the claims;

### Characteristics and needs:

· Investment time horizon: short;

· Liquidity needs: high;

· Risk tolerance: low.



# Types of Investors

### Summary of characteristics and needs

	Time horizon	Liquidity needs	Risk tolerance
DB pension plan	Long	Low	High
Endowments & Foundations	Long	Low	High
Banks	Short	High	Low
Insurance companies	Long for life; Short for P&C	High	Low



# Summary

➤ Importance: ☆☆☆

### Content:

- · Portfolio approach to investing;
- Types of investors: DC, DB, endowment & foundation, bank, insurance company.

### > Exam tips:

• 常考点: 四类机构投资者的 time horizon, liquidity, risk tolerance特征。



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# Portfolio Management Process & Pooled Investment

### Tasks:

- Described the steps in the portfolio management process;
- Describe pooled investment products.



# Portfolio Management Process

### Steps in portfolio management process

- Planning
  - · Understanding the clients' objectives and constraints;
  - · Developing the investment policy statement (IPS);
- The benchmark should be specified in IPS for evaluation;
- IPS should be reviewed regularly.



# Portfolio Management Process

### Steps in portfolio management process (Cont.)

- Execution
- Deciding the target asset allocation for the clients;
- Security analysis;
- · Portfolio construction and trade executions.
- > Feedback
  - · Portfolio monitoring and rebalancing;
  - · Performance evaluation and reporting.



# Pooled investment Pooled investment

- Mutual funds
  - Open-end funds
  - · Closed-end funds
- Exchanged traded funds (ETF)
- Separately managed accounts
- Hedged funds
- Buyout funds
- Venture capital funds



# **Pooled Investments**

### Open-end mutual funds

- Investors can buy and redeem the mutual fund shares at net asset value (NAV).
  - Number of shares issued would increase as new investments are made, or decrease when withdrawn occur;
  - · Not fully invested as some cash kept for redemption;
- Fee charged: management fees, upfront fees, redemption fees.



# Pooled Investments

### Closed-end mutual funds

- No new investments are accepted.
  - · Number of shares issued does not change;
  - Investors can only liquidate the shares by selling them to other investors;
  - · Traded at a premium or discount to net asset value;
  - · Could be fully invested;
  - · Fee charged: management fees, upfront fees.



# **Pooled Investments**

### Types of mutual funds

- Money market funds
- Bond funds
- Stock funds
- Hybrid/balanced funds



### **Pooled Investments**

### **Exchange traded funds**

- Traded like closed-end fund;
- Price tracking net asset value;
- > Transaction costs are lower compared to mutual funds;
- Dividends are paid out to shareholders;
- Minimum required investment is smaller than that of index funds;
- > Tax advantages over index funds.



# **Summary**

- ➤ Importance: ☆☆
- Content:
- 3 steps of portfolio management process;
- · Pooled investment products: mutual fund, ETF.
- Exam tips:
- · 常考点:考概念,辨别各种投资行为是属于portfolio management process的那个步骤。



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# **Basics of Risk Management**

### Tasks:

- > Define risk management, describe features of a risk management framework;
- > Define risk governance, describe risk budgeting and its role in risk governance.



# Risk Management

### **Definition**

- Risk
  - · Broadly speaking, exposure to uncertainty;
- Risk exposure
  - The extent to which the underlying environmental or market risks result in actual risk borne by a business or investor who has assets or liabilities that are sensitive to those risks.





# Risk Management

### **Definition (Cont.)**

- Risk management
- The process by which an organization or individual defines the level of risk to be taken, measures the level of risk being taken, and adjusts the latter toward the former, with the goal of maximizing the company's or portfolio's value or the individual's overall satisfaction, or utility.



# **Risk Management**

### Risk management framework

- The infrastructure, process, and analytics needed to support effective risk management in an organization.
  - Risk infrastructure: the people and systems required to track risk exposures and perform most of the quantitative risk analysis to allow an assessment of the organization's risk profile.



# Risk Management

### Risk management framework (Cont.)

- Features (key factors) of risk management framework:
  - Risk governance
  - · Risk identification and measurement
  - Risk infrastructure
  - Defined policies and processes
  - · Risk monitoring, mitigation, and management
  - Communications
  - Strategic analysis or integration



# Risk Management

### Risk governance

- The top-down process and guidance that directs risk management activities to align with and support the overall enterprise.
  - Governance: the top-level system of structures, rights, and obligations by which organizations are directed and controlled.



# Risk Management

### Elements of effective risk governance

- > Enterprise risk management
- · Provides an enterprise-view of risk management;
- Focus risk activities on the objectives, health, and value of the entire organization.
- Risk tolerance (risk appetite)
  - Identifies the extent to which the entity is willing to experience losses or opportunity costs and to fail in meeting its objectives;
  - · Focus on what is and is not acceptable.





# **Risk Management**

### Elements of effective risk governance (Cont.)

- Risk budgeting
- Quantifies and allocates the tolerable risk by specific metrics;
- · Focus on where and how risk is taken.



# Risk Management

### Effects of risk tolerance on risk management

- Serve as the high-level guidance for management in its strategic selection of risks.
- Delineates which risks are acceptable, which are unacceptable, and how much risk the overall organization can be exposed to;
- Target where it should actively pursue risk and where it should mitigate or modify risk.



# Risk Management

# Role of risk budgeting in risk governance

- Guides implementation of the risk tolerance decision at strategic level.
  - A means of bridging from the high-level governance risk decision to the many management decisions, large and small, that result in the actual risk exposures.





# Summary

- Content:
  - · Definition and framework of risk management;
  - · Risk governance, risk tolerance, and risk budgeting.
- > Exam tips:
- 不是考试重点。



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# **Identification and Measurement of Risk**

### Tasks:

- Identify financial and non-financial sources of risk;
- Describe methods for measuring and modifying risk exposures.



# **Identification of Risk**

### Financial risk

- The risks that arise from events occurring in the financial markets.
  - · E.g., changes in prices or interest rates.

### Non-financial risk

- The risks that emanate from outside the financial markets, such as actions within an entity, or from external origins.
  - E.g., environment, the community, regulators, politicians, suppliers, and customers.



# Identification of Risk

### Financial risk

- Market risk
  - Risks that arise from movements in interest rates, stock prices, exchange rates, and commodity prices.
- Credit risk
  - Risk of loss if one party fails to pay an amount owed on an obligation (e.g., bond, loan, derivative) to another party.





# Identification of Risk

### Financial risk (Cont.)

- Liquidity risk
- Risk of a significant downward valuation adjustment when selling a financial asset.



# Identification of Risk

### Non-financial risk

- Settlement risk
  - Closely related to default risk but deals more with the settling of payments that occur just before a default.
- Legal risk
  - The risk of being sued over a transaction or for that matter, anything an entity does or fails to do.
- Model risk
  - The risk of a valuation error from improperly using a model.



# **Identification of Risk**

### Non-financial risk (Cont.)

- > Tail risk
  - More events in the tail of the distribution than would be expected by probability models.
- Operational risk
  - Risk that arises from the people and processes that combine to produce the output of an organization.



# Identification of Risk

### Non-financial risk (Cont.)

- Solvency risk
  - Risk that the entity does not survive or succeed because it runs out of cash, even though it might otherwise be solvent.



# Identification of Risk

### Non-financial risk (Cont.)

- Compliance risk
- Risks that deal with the matter of conforming to policies, laws, rules, and regulations.
  - ✓ Regulatory risk;
  - ✓ Accounting risk;
  - ✓ Tax risk.



# **Identification of Risk**

### Interactions of risks

Risks do not usually arise independently, but generally interact with one another, a problem that is even more critical in stressed market conditions.



# Measurement of Risk

### Measurement of market risk

- Probability
- Standard deviation
- Beta
- Sensitivity (Delta, Gamma, Vega, Rho, Duration)
- Value at Risk (VaR) and Conditional VaR (CVaR)
- > Extreme value theory (EVT)
- Scenario analysis and stress testing



# **Measurement of Risk**

### Measurement of credit risk

- Credit rating (Moody's, Fitch, S&P);
- Solvency ratios (e.g., current ratio);
- Profitability ratios (e.g., ROA, ROE);
- Leverage measures (e.g., debt-to-asset ratio);
- Credit VaR, probability of default, expected loss given default, and the probability of a credit rating change;
- Ex ante risk cost (e.g., CDS, put options, exotic options, insurance contracts).





# **Modification of Risk**

### Methods of risk modification

- Risk prevention and avoidance;
- Risk acceptance: self-insurance and diversification;
- Risk transfer;
- Risk shifting.

### Factor considered in choosing the methods

Tradeoff between costs and benefits.



# **Summary**

### ➤ Importance: ☆☆

- Content:
- · Types of financial risk and non-financial risk;
- · Measurement of market risk and credit risk;
- · Modification of risk.
- Exam tips:
- · 常考点: 风险种类的辨识,特别是financial risk的种类。



# **Utility Theory**

### Tasks:

- Calculate and interpret major return and risk measures;
- Describe characteristics of the major asset classes;
- **Explain** risk aversion and its implications for portfolio selection.



# **Measurements of Return & Risk**

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### Measurements of return

- Holding period return
  - Return earned from holding an asset for a single specified period of time.

$$R = \frac{P_T + D_T}{P_0} - 1$$

- Average return (Arithmetic return)
  - It is used to estimate the expected return of next single period.

$$R = (R_1 + R_2 + ..... + R_n)/n$$

# Measurements of Return & Risk Measurements of return (Cont.)



- Geometric mean return (Time-weighted return)
  - Used to calculate the compounding growth rate. Periodic return  $= \sqrt[n]{(1+R_1)(1+R_2).....(1+R_n)} - 1$
- Money-weighted return (IRR)
- · Similar to calculation of IRR.

$$CF_0 + \frac{CF_1}{1+MWR} + ... + \frac{CF_N}{(1+MWR)^N} = 0$$



# Measurements of Return & Risk

### Measurements of return (Cont.)

- Gross return: return before deducting management and administrative fees.
- Net return: return after deducting management and administrative fees.
- > After-tax return: return after deducting tax liability.
- > Real return: return after adjusting for inflation.



# Measurements of Return & Risk

### Measurements of risk

Population variance & Standard deviation

$$\sigma^{2} = \frac{\sum_{i=1}^{N} (X_{i} - \mu)^{2}}{N} \qquad \sigma = \sqrt{\frac{\sum_{i=1}^{N} (X_{i} - \mu)^{2}}{N}}$$

> Sample variance & Standard deviation

$$s^{2} = \frac{\sum_{i=1}^{n} (X_{i} - \overline{X})^{2}}{n - 1}$$
  $s = \sqrt{\frac{\sum_{i=1}^{n} (X_{i} - \overline{X})^{2}}{n - 1}}$ 



# **Major Asset Class**

### Characteristics of major asset classes

There is a positive relationship between expected return and risk.

Asset classes	Annual returns	Standard deviations
Small cap	11.7% 👚	33.0%
Large cap	9.6%	20.9%
Corporate bond	5.9%	8.4%
Long-term T-Bond	5.7%	9.4%
T-Bills	3.7%	3.1%

Source: 2009 Ibbotson SBBI Classic Yearbook (Tables 2-1, 6-1, C-I to C-7).



# **Utility Theory**

### Risk aversion

- Risk averse
  - · Investors prefer less risk given certain expected return, and prefer higher expected return given certain risk.
- Risk neutral
  - Investors are indifferent with the risk given certain expected return.
- Risk seeking
  - Investors prefer higher risk given certain expected return.



# **Utility Theory**

### **Utility theory**

> A measure of relative satisfaction that an investor drives from different investment portfolios.

 $U = E(R) - \frac{1}{2}A\sigma^2$  where: A = a measure of risk aversion.

- A>0, when investor is risk-averse;
- A=0, when investor is risk-neutral;
- A<0, when investor is risk-seeking.
- > Utility theory helps us quantify the rankings of the investment choices using risk and return.

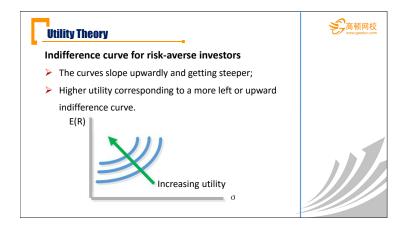


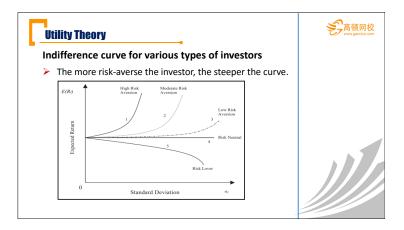
# **Utility Theory**

### Indifference curve

- > Plots the combinations of risk-return pairs that an investor would accept to maintain a given level of utility;
- Defined by trade-off between expected return and risk.







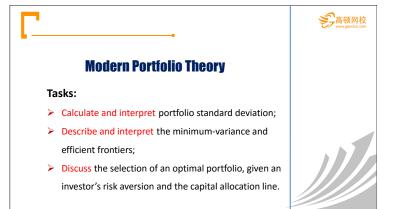
# **Summary**

➤ Importance: ☆☆

Content:

- · Measurement of return and risk;
- · Characteristics of major asset classes;
- · Risk averse, risk neutral and risk seeking, and indifference curve.
- Exam tips:
- 常考点:不同风险类别投资者的辨识,及其indifference curve的特征。





## Return & Risk of Portfolio

rn & Risk of Portfolio

Return of portfolio with two risky assets  

$$R_0 = W_1R_1 + (1 - W_1)R_2$$

Risk (σ) of portfolio with two risky assets

$$\sigma_{p} = \sqrt{w_{1}^{2}\sigma_{1}^{2} + w_{2}^{2}\sigma_{2}^{2} + 2w_{1}w_{2}Cov(R_{1},R_{2})}$$

$$\Rightarrow \sigma_p = \sqrt{w_1^2 \sigma_1^2 + w_2^2 \sigma_2^2 + 2w_1 w_2 \rho_{1,2} \sigma_1 \sigma_2}$$



### Return & Risk of Portfolio

Risk  $(\sigma)$  of portfolio with two risky assets (Cont.)

Covariance

Covariance for population:

Covariance for sample:

$$Cov(x,y) = \frac{\sum_{i=1}^{N} (X_i - \overline{X})(Y_i - \overline{Y})}{N}$$

$$Cov(x,y) = \frac{\sum_{i=1}^{n} (X_i - \overline{X})(Y_i - \overline{Y})}{n-1}$$

Correlation coefficient

Correlation for population : Correlation for sample :

$$\rho_{xy} = \frac{\text{Cov}(x,y)}{\sigma_x \sigma_y} \qquad \qquad r_{xy} = \frac{\text{Cov}(x,y)}{s_x s_y}$$

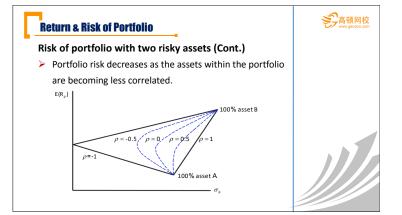


## **Return & Risk of Portfolio**

Risk ( $\sigma$ ) of portfolio with two risky assets (Cont.)

- ► If ρ=1 (perfectly correlated), then: σ<sub>p</sub> = √w<sub>1</sub><sup>2</sup>σ<sub>1</sub><sup>2</sup> + w<sub>2</sub><sup>2</sup>σ<sub>2</sub><sup>2</sup> + 2w<sub>1</sub>w<sub>2</sub>σ<sub>1</sub>σ<sub>2</sub> = √(w<sub>1</sub>σ<sub>1</sub> + w<sub>2</sub>σ<sub>2</sub>)<sup>2</sup> = w<sub>1</sub>σ<sub>1</sub> + w<sub>2</sub>σ<sub>2</sub>
- $\begin{array}{c} \blacktriangleright \quad \text{If $\rho$<1 (less perfectly correlated), then:} \\ \sigma_p = \sqrt{w_1^2\sigma_1^2 + w_2^2\sigma_2^2 + 2w_1w_2\rho_{1,2}\sigma_1\sigma_2} < w_1\sigma_1 + w_2\sigma_2 \end{array}$
- The portfolio risk of investing in assets that are less perfectly correlated is lower than the one with assets are perfectly correlated.





# Efficient Frontier

### Minimum-variance frontier of risky assets

- The investment portfolios of risky assets that provide minimum variance (the lowest risk) given a certain level of return.
- Global minimum-variance portfolio
  - The investment portfolio that has the lowest variance on minimum-variance frontier of risky assets.



# Efficient Frontier

### Efficient frontier of risky assets

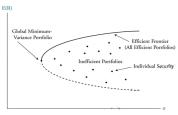
- The investment portfolios that not only provide the lowest risk given a certain level of return (Minimumvariance frontier), but also offer the highest return given certain level of risk.
- The investment portfolios on minimum-variance frontier that are above the global minimum-variance portfolio;
- Also called Markowitz efficient frontier.



# **Efficient Frontier**

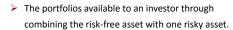
# Efficient frontier of risky assets

Portfolios above efficient frontier is not achievable, and portfolios below efficient frontier is un-efficient.

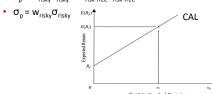




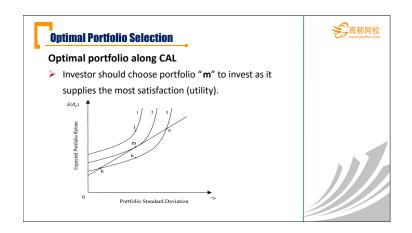
# Capital Allocation Line Capital allocation line (CAL)

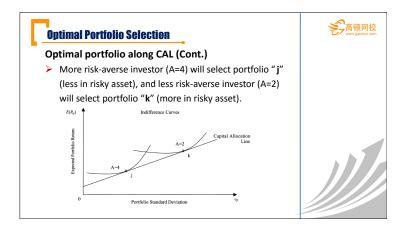


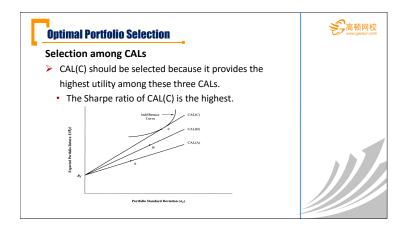
R<sub>p</sub> = w<sub>risky</sub>R<sub>risky</sub> + w<sub>risk-free</sub>R<sub>risk-free</sub>

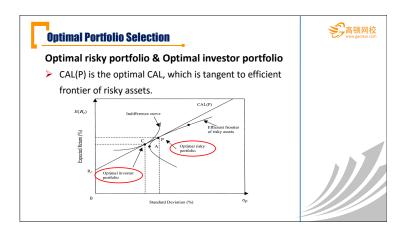












# Summary

➤ Importance: ☆☆☆

### Content:

- · Risk of portfolio with two risky assets;
- · Minimum-variance frontier & efficient frontier;
- CAL, optimal risky portfolio, optimal investor portfolio.
- Exam tips:
  - · 常考点1: 计算题, 两个风险资产组合的risk计算;
  - 常考点2: 概念题, efficient frontier的含义。





# Capital Market Line & Return Generating Model

### Tasks:

- Explain the capital market line;
- Explain systematic and nonsystematic risk;
- Calculate and interpret beta;
- Explain return generating models and their uses.



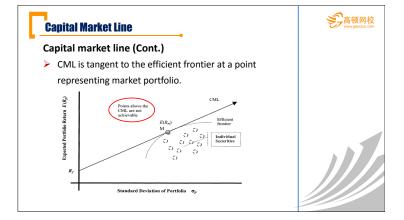
# **Capital Market Line**

### Capital market line (CML)

- > Assuming all investors have a homogeneous expectation:
  - All investors have identical efficient frontier of risky portfolio and identical optimal risky portfolio, which is the market portfolio.
- Capital market line (CML) is a special CAL that includes all possible combinations of risk-free asset and market portfolio.



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# Systematic Risk & Unsystematic Risk

### Systematic risk (Non-diversifiable risk/market risk)

- Risk affects the entire market or economy, which cannot be avoided and is inherent in the overall market;
  - Caused by macro factors: interest rates, GDP growth, supply shocks;
- Measured by covariance of asset return and return on the market portfolio, or Beta ( $\beta$ ) of the asset.
- Investor would be only rewarded for bearing systematic risk.



# Systematic Risk & Unsystematic Risk

### Beta (β)

A measure of systematic risk of an asset, representing how sensitive an asset's return is to the market as a whole.

$$\begin{split} \beta_i &= \frac{cov(R_i, R_m)}{\sigma_{mkt}^2} = \frac{\rho_{i,m}\sigma_i\sigma_m}{\sigma_m^2} = \rho_{i,m} \, \frac{\sigma_i}{\sigma_m} \\ \beta_{mkt} &= \frac{cov(R_m, R_m)}{\sigma_{mkt}^2} = \frac{\sigma_{mkt}^2}{\sigma_{mkt}^2} = 1 \end{split}$$

$$\beta_{\text{portfolio}} = \sum_{i=1}^{n} w_i \beta_i$$





# Systematic Risk & Unsystematic Risk

### Unsystematic risk (firm-specific risk)

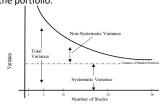
- Risk that can be reduced or eliminated by holding welldiversified portfolios;
- Investor would not be rewarded for bearing unsystematic risk as it could be eliminated through diversification.



# Systematic Risk & Unsystematic Risk

### Systematic risk & Unsystematic risk

Systematic risk would not change while unsystematic risk would decrease as more diversification is made within the portfolio.



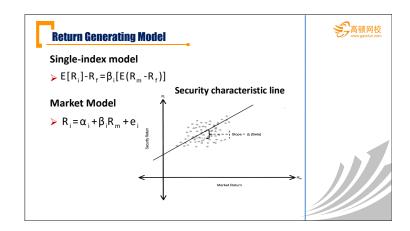


# Return Generating Model

### **Multi-factor Model**

- ► E[R<sub>i</sub>] -R<sub>f</sub> =  $\beta_{i,1}$ E[Factor 1] + $\beta_{i,2}$ E[Factor 2] + ... + $\beta_{i,k}$ E[Factor k] where:  $\beta_{i,k}$ : the sensitivity of excess return on risk factor k.
  - Macroeconomic factors;
     E.g., GDP growth, inflation, consumer confidence
  - Fundamental factors;
     E.g., earnings, earnings growth, firm size, research expenditures
  - · Statistical factors.





# Summary

### ➤ Importance: ☆☆☆

### Content:

- · Capital market line;
- · Systematic risk vs. unsystematic risk, and beta;
- Return generating model: multi-factor model, singlefactor model, and market model.

### Exam tips:

- · 常考点1: 概念题, CML线的含义和两种风险的辨识;
- 常考点2: 计算题, beta的计算。



# Capital Asset Pricing Model Tasks: Explain the capital asset pricing model (CAPM), including its assumptions, the security market line (SML), and its application; Calculate and interpret the expected return of an asset using the CAPM.



# Capital Asset Pricing Model

### Capital asset pricing model (CAPM)

- $\triangleright$  E[R<sub>i</sub>]=R<sub>f</sub> +  $\beta$ <sub>i</sub>[E(R<sub>m</sub>-R<sub>f</sub>)]
  - The expected returns (required return) of assets vary only by their systematic risk as measured by beta (β);
  - Expected return (required return) obtained from the CAPM is used for assets valuation by investors and capital budgeting to determine economic feasibility of projects.





# Capital Asset Pricing Model

### **Assumptions of CAPM**

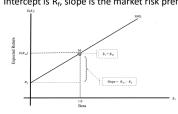
- Investors are risk averse, utility-maximizing, rational individuals;
- Markets are frictionless, including no cost and no taxes;
- Investor plan for the same single holding period;
- Investor have homogeneous expectations or beliefs;
- All investments are infinitely divisible;
- Investors are price takers.



# Capital Asset Pricing Model

### Security market line (SML)

- A graphical representation of the CAPM with beta on the x-axis and expected return on the y-axis.
  - Intercept is R<sub>f</sub>, slope is the market risk premium (R<sub>m</sub>-R<sub>f</sub>).

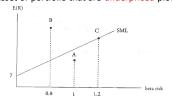




# **Capital Asset Pricing Model**

### Security market line (SML)

- Any asset or portfolio that are properly priced plots on SML;
- Any asset or portfolio that are overpriced plots below SML;
- Any asset or portfolio that are underpriced plots above SML.





# Capital Asset Pricing Model

### Example

➤ An analyst has forecast the following for three stocks when R<sub>f</sub> is 7% and E(R<sub>m</sub>) is 5%.

Stock	Price today	E(Price) in 1 year	E(Dividend) in 1 year	Beta
Α	25	27	1	1
В	40	45	2	0.8
С	15	17	0.5	1.2

Are these stocks overpriced, underpriced, or at their equilibrium prices? Show where they plot on the SML graph?



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# Capital Asset Pricing Model

### Answer:

Stock	Forecasted return	Required return(CAPM)
Α	(27-25+1)/25=12.0%	0.07+1.0(0.15-0.07)=15.0%
В	(45-40+2)/40=17.5%	0.07+0.8(0.15-0.07)=13.4%
С	(17-15+0.50)/15=16.6%	0.07+1.2(0.15-0.07)=16.6%



# Capital Asset Pricing Model

### Answer:

Stock A: Forecasted return < Required return,

thus it is overvalued (sell it or sell it short).

Stock B: Forecasted return > Required return,

thus it is undervalued (buy it);

Stock C: Forecasted return = Required return,

thus it is properly valued.

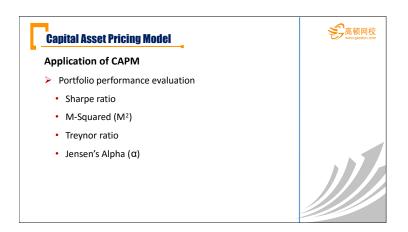


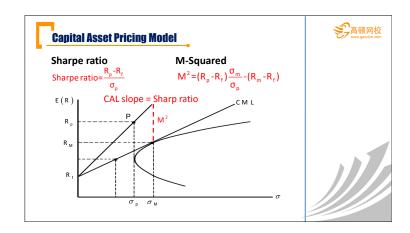
# Capital Asset Pricing Model

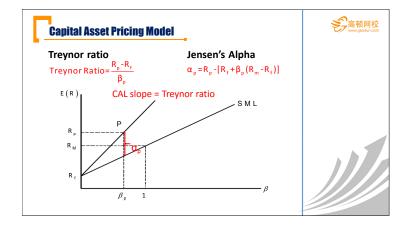
### CML vs. SML

	CML	SML
Definition	All efficient portfolios	All properly priced assets or portfolios
X-axis	Total risk (σ)	Systematic risk (β)
Slope	Market portfolio's Sharpe ratio	Market risk premium
Application	Used for asset allocation	Used for security selection













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# **Portfolio Planning and Construction**

### Tasks:

- Describe reasons for a written investment policy statement and its major components;
- Explain the specification of asset classes in relation to asset allocation.



# Investment Policy Statement (IPS)

### Major component of IPS

- Introduction
- · Describes the client.
- Statement of purpose
  - · State the purpose of IPS.
- Statement of duties and responsibilities
  - Details the duties and responsibilities of the clients, the custodian and investment managers.



# Investment Policy Statement (IPS)

### Major component of IPS (Cont.)

- Procedures
- Steps to update IPS and procedures to respond to contingencies.
- > Investment objectives
  - · Client's objectives in investing (return & risk).
- Investment constraints
- · The factors constrain the client in the investing.



# Investment Policy Statement (IPS)

### Major component of IPS (Cont.)

- Investment guidelines
  - Execution policy (e.g., use of leverage and derivatives)
     and assets that are allowed to invest.
- Evaluation and review
  - · Feedback on investment results.
- Appendices
  - · Strategic asset allocation (SAA), rebalancing policy.



# Investment Policy Statement (IPS)

### Reasons for writing an IPS

- Identifies client objectives and constraints;
- Clear statement of client risk tolerance and return requirements;
- Imposes investment discipline on both client and manager;
- Serves as a guideline to assess the suitability of a particular investment;
- Identifies a benchmark portfolio consistent with client preferences.



# Investment Policy Statement (IPS)

### **Return objectives**

- Specify what return is required by the client.
  - · Absolute return objectives;
  - · Relative return objectives.



# Investment Policy Statement (IPS)

### Risk objectives (Cont.)

- > The risk tolerance of the client is specified.
  - · Absolute risk objectives;
  - · Relative risk objectives.
- > Factors dependent upon:
  - · Psychological factors;
  - Personal factors: age, family situation, existing wealth, insurance coverage, cash reserves, income.



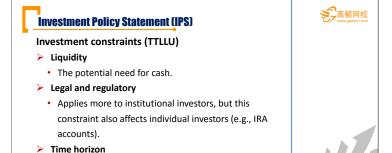
# Investment Policy Statement (IPS)

### Risk tolerance

- ➤ **Ability to bear risk:** depends on investment horizon, insurance, income, wealth, financial responsibilities;
- Willingness to bear risk: depends on attitudes and beliefs about investment risk.
  - If willingness > ability: advisor should go with ability;
- If ability > willingness: educate the investor about investment risk, but do not attempt to change personality/psychological characteristics.

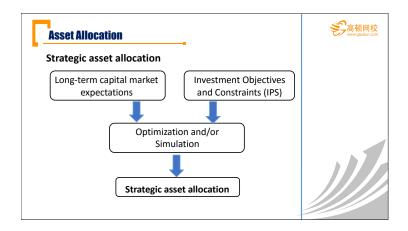


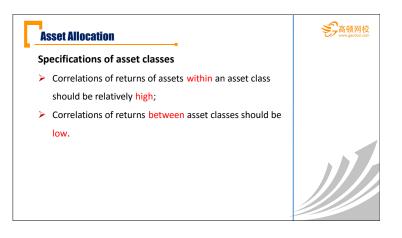
required.



· The time until the proceeds of the investment will be

# Investment Policy Statement (IPS) Investment constraints (Cont.) Tax concerns Is the account taxable, tax-deferred, or tax-exempt. Unique needs and preferences Anything that does not fit into the above categories.





# Portfolio Construction

### Steps of portfolio construction

- Use risk, return, and correlations among asset classes to construct an efficient frontier;
- Strategic asset allocation: use objectives and constraints from IPS to select an optimal portfolio;
- Tactical asset allocation (deviations from SAA), and security selection as permitted and appropriate;
- Risk budgeting: allocates permitted risk to strategic allocation, tactical allocation, and security selection.





# Summary

- ➤ Importance: ☆☆
- Content:
  - IPS components: RRTTLLU;
  - Risk tolerance: willingness vs. ability;
  - Strategic asset allocation, and specifications of asset classes.
- Exam tips:
- · 常考点1: 概念题, RRTTLLU的辨识;
- 常考点2: asset classes的划分方法。

