aws summit

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GSAWS003

Driving a cost conscious culture with FinOps

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Agenda

- Rise of cloud economy
- Cloud consumption model
- Current challenges
- Drive success with FinOps (Cloud Financial Management)
- AWS solutions for CFM
- Key takeaways



The rise of the cloud economy

Cloud spending has reached a tipping point

Public cloud spend

\$661B by 2025

Gartner, Forecast Analysis: Public Cloud Services, Worldwide, 1Q21 Update

2000s

2006

Now

Data center-centric IT

Fixed cost

CapEx weighted spend

"Born in the web" companies

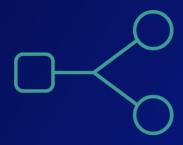
Amazon EC2 launched; rise of Agile and DevOps Cloud-centric IT

Variable cost

OpEx weighted spend



Cloud model - Rethink ways to manage IT spend



Decentralized

Engineers siloed from Finance (and Procurement) are empowered to commit the company to spend



Variable

Variable cloud spend replacing data center/fixed cost spend



Scalable

Instant access to resources enables innovation but often results in overprovisioning



Traditional financial management leads to undesirable outcomes

Poor cloud cost management impacts the business¹.

80% of respondents acknowledge that **poor financial management** related to cloud costs has had a **negative impact on their business.**

Slows/halts cloud adoption (53%)

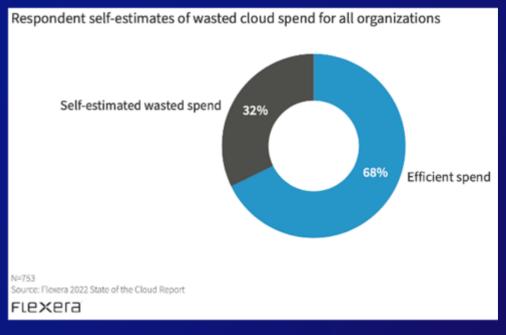
Cripples innovation (25%)

Lowers quality of service (38%)

Leads to sprawl/underutilization of resources (40%)

Increases cost (22%)

Cloud cost optimization is the top cloud initiative for the sixth year in a row².



Sources:

- 1. (451 Research Report) Cost Management in the Cloud Age Enterprise readiness threatens innovation. (451 Research study commissioned by Cloudability, 2019)
- 2. Flexera 2022 State of the Cloud Report



Key challenges to solve



How can you get started? What AWS tools can help you budget and forecast?

How can you be nimble and cost efficient? What tools available for cost optimization?

How to understand billing and variations?

What have other customers done that worked well?







AWS Cloud Financial Management (CFM) solutions



Finops or Cloud Financial Management

Manage, optimize, and predict AWS costs at scale

See



Measurement and accountability

Save



Cost optimization

Plan



Planning and forecasting

Run



Cloud financial operations



AWS Cloud Financial Management

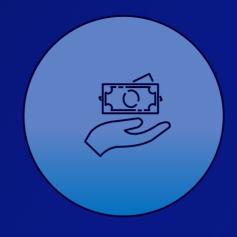
SEE



Measurement and Accountability

AWS Cost Explorer
AWS Cost & Usage Reports
AWS Cost Categories
AWS Application Cost Profiler
AWS Billing Conductor

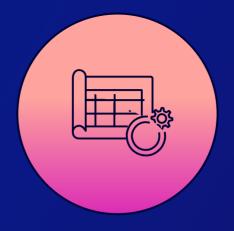
SAVE



Cost Optimization

Savings Plans
Reserved Instances
Rightsizing
Recommendations

PLAN



Planning and Forecasting

Migration Evaluator AWS Pricing Calculator AWS Budgets RUN



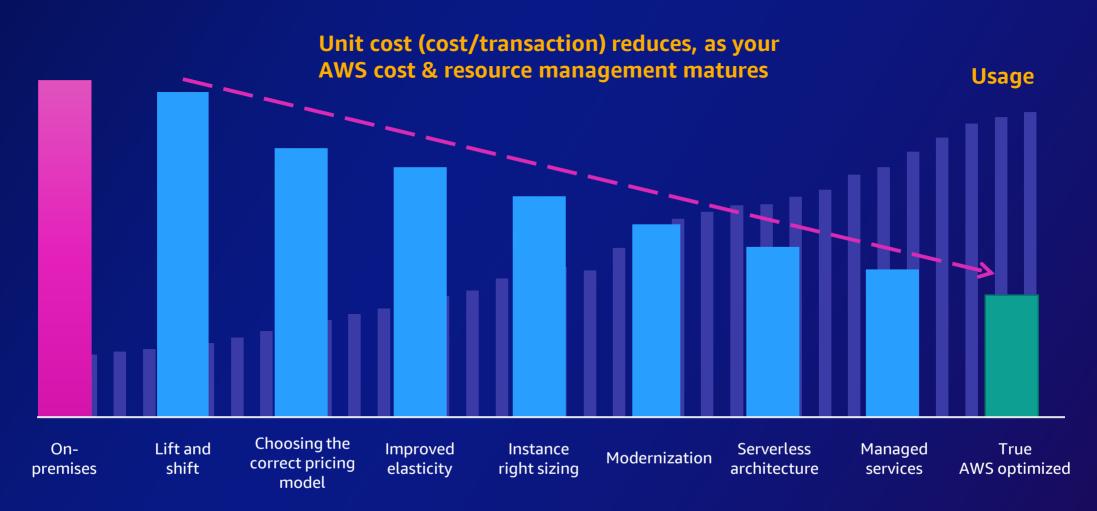
Cloud Financial Operations

AWS IAM
Billing Console
AWS Purchase Order
Management
AWS Budget Actions
VS Cost Anomaly Detectio



Your path to an optimized environment

WHAT GOOD LOOKS LIKE





See - Measurement and Accountability



Measurement and Accountability



Activities	Outcomes
------------	----------

Implement an account structure and tagging dictionary.

Establish reporting and monitoring for cost and usage.

Allocate cloud costs.

Measure and circulate efficiency/value KPIs.

Cost and usage mapped to workloads and org structure.

Decisions made with near real-time data and costs under

budget.

Cost-aware cloud consumption.

Verifiable cloud investment decisions and outcomes.

AWS Organizations

AWS Cost allocation tags

AWS Control tower

AWS Resource Groups

AWS Cost Categories

AWS Cost Explorer

AWS Cost & Usage Reports

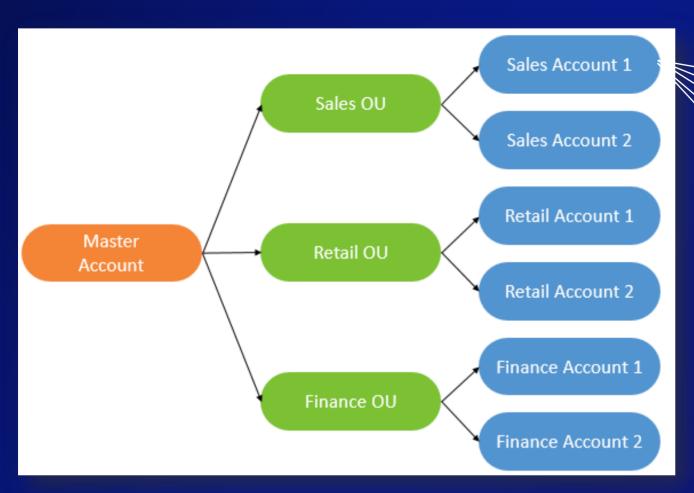
AWS Cost Categories

AWS Application Cost Profiler

AWS Billing Conductor



Cost traceability and allocation





TAGS provide a more granular view of your organization's consumption pattern

AWS organizations



Tools for cost visibility based on granularity



1. Monthly AWS invoice



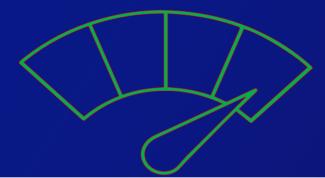
2. AWS billing console



3. AWS Cost Explorer and AWS Budgets



4. AWS billing file (CUR) analysis, DIY dashboards, and third-party tools



Complex, dynamic, large environment

Simple, static, small environment



Save — Optimize costs with pricing and resource recommendations



Cost optimization



Activities	Outcomes
------------	----------

Architect and design for value.

Unnecessary spend avoided as early as possible.

Identify and eliminate cloud waste.

Wasteful spend repurposed for innovation and experimentation.

Choose the best purchase option. Improved unit economics.

Evolve with new cloud offerings. Cloud provider innovation used to reduce costs.

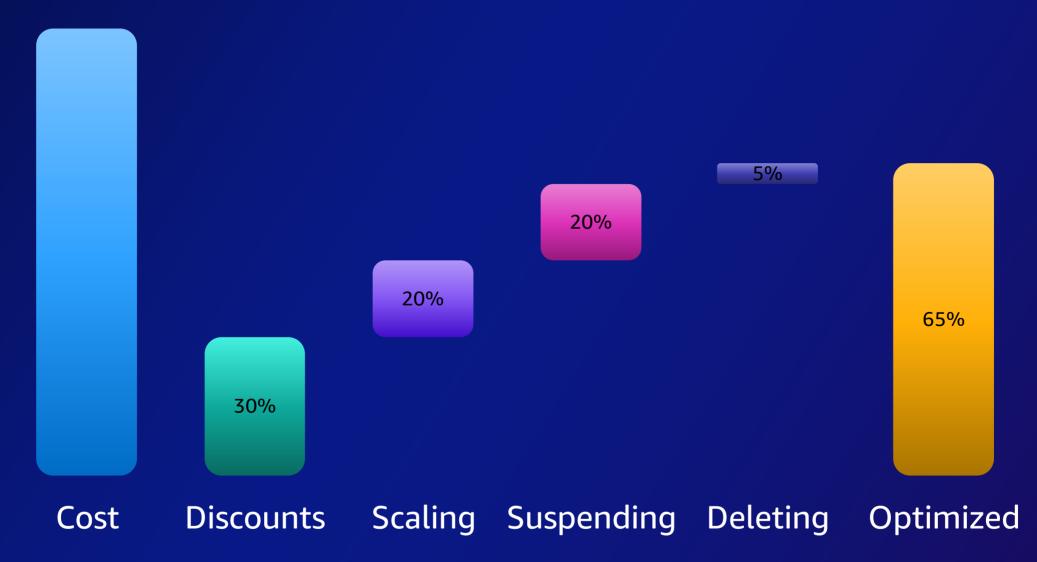
Cost optimisation is the #1 customer priority, regardless of cloud maturity.

Flexera 2022 State of the Cloud Report

Savings Plans
Reserved Instances
Rightsizing Recommendations
AWS Compute optimizer
AWS Trusted Advisor
AWS Auto Scaling
AWS instance Scheduler
AWS S3 lens



The optimization opportunity





Rightsizing with AWS Compute Optimizer



Make the right choice



Applies insights from millions of workloads to make recommendations



Saves time comparing and selecting optimal resources for your workload



Ensure you are consistently making the right choice



Continuously scan your resource usage and match your workload to optimal resources



Plan — Improved planning with flexible budgeting and forecasting



Planning and forecasting



	Outcomes
Budget and forecast cloud costs dynamically.	Increased forecast accuracy and business predictability.
Estimate cloud workload costs.	Faster cost-based decisions.

Build a data-driven business case for AWS. Accelerate decision-making for migration to AWS at no cost with these services

Integrate cloud with IT financial management planning.

Migration Evaluator
AWS Pricing Calculator
AWS Budgets
AWS Budgets Reports
AWS Cost Explorer – Usage based forecasting

Consolidated planning across entire IT estate.

Prioritized projects based on expected value creation.



Activities

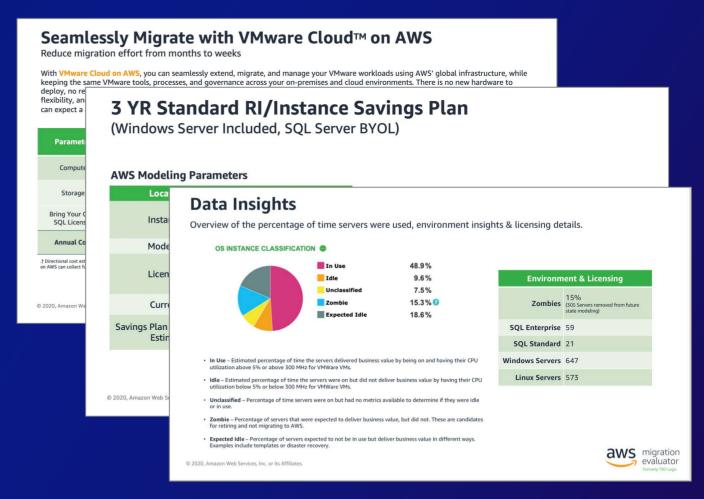
Quantify cloud business value.

Migration evaluator: What it delivers

Quick insights



A directional business case





Run — Cloud financial operations



Run-Cloud financial operations



Activities	Outcomes
Secure executive sponsorship for a CFM function.	Programmatic approach to cost management.
Align stakeholder understanding of cloud cost.	Self-sustaining cost-aware culture.
Implement cloud consumption guardrails.	Business agility and cost governance.
Evolve processes, automation and tools.	Continuous cost efficiency at scale.

AWS IAM
Billing Console
AWS Purchase Order Management
AWS Budget Actions
AWS Cost Anomaly Detection



AWS services for run



AWS Billing Dashboard



AWS PO Management



AWS Cost Anomaly Detection



AWS Budgets (report, alert, actions)



Manage Billing and Control Cost

Learn about centralized billing, payment, and cost governance

aws.amazon.com/aws-cost-management/manage-billing-and-control-cost/

Driving a cost-conscious culture



Start your AWS Cloud Financial Management journey

AWS Organizations



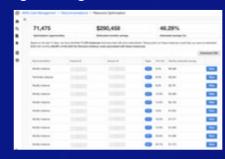
AWS Cost Allocation Tags



AWS Cost Explorer



AWS Cost Explorer (EC2 Rightsizing Recommendations)



AWS Budgets



AWS Cost Anomaly Detection



1. CFM ownership

Identify an owner (individual or team) responsible for driving cloud financial management activities

2. Organizational partnership

Create a Finance and Technology partnership and establish a regular communication cadence to create and maintain alignment

3. Cost allocation

Implement an account structure, and tagging strategy to allow allocation of cost to lines of business, products or teams

4. Cost visibility

Report cloud costs to Technology teams in order to raise cost awareness, and establish efficiency KPIs for finance and business stakeholders

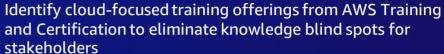
5. Cost optimization

Use services and tools to identify and implement cost savings opportunities

6. Cost forecasting and monitoring

Improve cost predictability and monitor spend variances

Continuous: Education





Recognition



Implement a recognition strategy to bring attention to optimization **progress** or optimization **opportunity** within your organization.

Recognition can come in **many forms** – announcements, prizes, and awards are a few



Choose a method that fits your company culture



Summary & key takeaways

- → CLEAR CFM ownership is critical
- ★ COST VISIBLITY is key to success
- **EXPERIMENT, RECOGNIZE** and **ITERATE** to find what works

for you!



Before you go

Learn

Connect



AWS CFM website: service and solutions https://aws.amazon.com/aws-cost-management/



AWS CFM Peer Connect https://aws.amazon.com/aws-cost-management/cfm-peer-connect/



AWS CFM blog: news and best practices https://aws.amazon.com/blogs/aws-cloud-financial-management/



AWS CFM Talks webinar series https://aws.amazon.com/aws-cost-management/aws-cfm-talks/



AWS CFM user guide: detail instructions https://docs.aws.amazon.com/account-billing



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