'To quarterback behind the scenes, third-party efforts': the tobacco industry and the Tea

Party

Author(s): Amanda Fallin, Rachel Grana and Stanton A Glantz Source: *Tobacco Control*, Vol. 23, No. 4 (July 2014), pp. 322-331

Published by: BMJ

Stable URL: http://www.jstor.org/stable/43289539

Accessed: 17-01-2018 20:40 UTC

JSTOR is a not-for-profit service that helps scholars, researchers, and students discover, use, and build upon a wide range of content in a trusted digital archive. We use information technology and tools to increase productivity and facilitate new forms of scholarship. For more information about JSTOR, please contact support@jstor.org.

Your use of the JSTOR archive indicates your acceptance of the Terms & Conditions of Use, available at http://about.jstor.org/terms



BMJ is collaborating with JSTOR to digitize, preserve and extend access to Tobacco Control



► Additional material is published online only. To view please visit the journal online (http://dx.doi.org/10.1136/

tobaccocontrol-2012-050815).

Department of Medicine, University of California San Francisco, Center for Tobacco Control Research and Education, San Francisco, California, USA

Stanton A Glantz, Department of Medicine, University of California San Francisco,

Correspondence to

California San Francisco, Center for Tobacco Control Research and Education, Room 366 Library, 530 Parnassus, San Francisco, CA 94143-1390, USA; glantz@medicine.ucsf.edu

Received 1 October 2012 Accepted 29 January 2013 Published Online First 8 February 2013

Open Access Scan to access more



To cite: Fallin A, Grana R, Glantz SA. *Tob Control* 2014;**23**:322–331.

'To quarterback behind the scenes, third-party efforts': the tobacco industry and the Tea Party

Amanda Fallin, Rachel Grana, Stanton A Glantz

ABSTRACT

Background The Tea Party, which gained prominence in the USA in 2009, advocates limited government and low taxes. Tea Party organisations, particularly Americans for Prosperity and FreedomWorks, oppose smoke-free laws and tobacco taxes.

Methods We used the Legacy Tobacco Documents

Library, the Wayback Machine, Google, LexisNexis, the Center for Media and Democracy and the Center for Responsive Politics (opensecrets.org) to examine the tobacco companies' connections to the Tea Party.

Results Starting in the 1980s, tobacco companies worked to create the appearance of broad opposition to tobacco control policies by attempting to create a grassroots smokers' rights movement. Simultaneously, they funded and worked through third-party groups, such as Citizens for a Sound Economy, the predecessor of AFP and FreedomWorks, to accomplish their economic and political agenda. There has been continuity of some key players, strategies and messages from these groups to Tea Party organisations. As of 2012, the Tea Party was beginning to spread internationally.

Conclusions Rather than being a purely grassroots movement that spontaneously developed in 2009, the Tea Party has developed over time, in part through decades of work by the tobacco industry and other corporate interests. It is important for tobacco control advocates in the USA and internationally, to anticipate and counter Tea Party opposition to tobacco control policies and ensure that policymakers, the media and the public understand the longstanding connection between the tobacco industry, the Tea Party and its associated organisations.

INTRODUCTION

The Tea Party, a loosely organised network of grassroots coalitions at local and state levels, is a complex social and political movement to the right of the traditional Republican Party that promotes less government regulation and lower taxes. 1-4 It is often characterised as a grassroots movement that spontaneously arose in 2009.4-5 However, it has also been cited as an example of corporate 'astroturfing,'5 defined as a movement that 'appears to be grassroots, but is either funded, created or conceived by a corporation or industry trade association, political interest group or public relations firm.'6-8 National organisations funded by corporations, particularly Americans for Prosperity (AFP) and FreedomWorks, played an important role in structuring and supporting the Tea Party in the initial stages.⁵ They provided training, communication and materials for the earliest Tea Party activities, including the first 'Tea Party' on 27 February 2009.^{1 9} FreedomWorks organised the nationwide Tea Party tax protests in April 2009, ¹⁰ the town hall protests about the proposed healthcare reform in August 2009¹ and the Taxpayers' March on Washington the following September 2009. ¹¹ They continued to facilitate and support many of the local chapters and leaders that arose from the early events in 2009. ⁵ AFP and FreedomWorks continued to facilitate local Tea Party activities by co-sponsoring rallies, ^{1 12 13} creating talking points and organisational tips for supporters, ^{14 15} supplying literature for local Tea Party groups ¹⁶ and providing training sessions. ^{1 3 17} FreedomWorks was a founding partner of the 2010 Contract from America (recalling the Republican Party's 1994 Contract with America). ¹⁸

As of 2012, AFP and FreedomWorks were supporting the tobacco companies' political agenda by mobilising local Tea Party opposition to tobacco taxes and smoke-free laws. 19 20 This support for the tobacco companies' agenda continues the tobacco industry use of AFP and FreedomWorks' predecessor organisation, Citizens for a Sound Economy (CSE), as a third-party ally since at least 1991 (figure 1). Moreover, starting in the 1980s, major US tobacco companies attempted to manufacture an astroturf citizen 'smokers' rights movement' to oppose local tobacco control policies. These smokers rights' groups had grassroots membership in several localities, but were created, coordinated and funded by the cigarette companies. 21

Although the Tea Party is widely considered to have started in 2009, this paper presents a historical study of some of the tobacco companies' early activities and key players in the evolution of the Tea Party. Many people in the smokers' rights effort or the tobacco companies went on to Tea Party organisations. Moreover, while the Tea Party started in the USA, it is beginning to spread internationally. In 2012 FreedomWorks expanded the movement internationally, training activists in 30 countries, including Israel, Georgia, Japan, Nigeria and Serbia. This international expansion makes it likely that Tea Party organisations will be mounting opposition to tobacco control (and other health) policies as they have done in the USA.

METHODS

We conducted a standard snowball search²⁷ of the Legacy Tobacco Documents Library, an online archive of over 80 million pages of previously secret tobacco industry documents. Initial search terms included: CSE, tobacco tax, Food and Drug Administration (FDA) and tobacco (1993–1996), Racketeer Corrupt and Influenced Organisations (RICO), Kessler (1999–2006), Department of Justice (DOJ) (1999–2006) and lawsuit (1999–2006). We

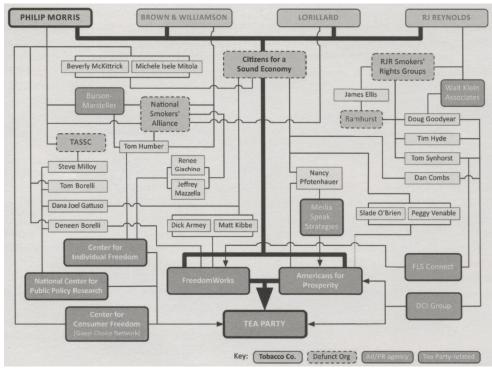


Figure 1. Connections between the tobacco industry, third-party allies and the Tea Party, from the 1980's (top) through 2012 (bottom). The thick black line connects CSE with its direct successor organisations. Online supplementary tables S1 and S2 provide more details on the linkages depicted in this figure.

used the Wayback Machine (archive.org) to access old versions of the CSE, AFP and FreedomWorks' websites (since 1997) and Google, LexisNexis, the Center for Media and Democracy (sourcewatch.org and PRwatch.org), Center for Responsive Politics (opensecrets.org) and AFP (americansforprosperity.org) and FreedomWorks' (freedomworks.org) websites' internal search engines. Internal Revenue Service Form 990s were obtained from 2002 to 2010 using Guidestar and Foundation Finder for CSE, CSE FreedomWorks, FreedomWorks and AFP. Searches were conducted from September 2011 to March 2012. We refer to CSE and Citizens for a Sound Economy Foundation as 'CSE,' AFP and Americans for Prosperity Foundation as 'AFP,' and FreedomWorks and FreedomWorks Foundation as 'FreedomWorks.'

RESULTS

Figure 1 provides an overview of the connections the tobacco industry has with organisations and key players in the Tea Party. Online supplementary table S1 provides details of key organisations involved with the tobacco industry and the Tea Party and online supplementary table S2 provides histories of key individuals.

Historical context for tobacco industry third-party efforts

The tobacco industry historically worked through 'third-party' allies^{28–32} because of its low credibility with the public. By the late 1980s, confronted with increasing success of the local grassroots non-smokers' rights movement, RJ Reynolds (RJR) and Philip Morris began creating and facilitating 'smokers' rights' groups to oppose smoke-free laws.²⁸ ³³ The smokers' rights groups were an important component of the tobacco industry's third-party advocacy efforts in the 1980s and early 1990s. A July 1993 Philip Morris draft plan to create what became the National Smokers Alliance (NSA) described the political environment:

Lobbying efforts are facing increasing difficulty. Even national representatives from tobacco states are losing heart for defending smokers' rights and sustaining the tobacco industry. The power of the vested interest of the tobacco industry has not been fully brought to bear in sustaining smokers [sic] rights.³⁴

As of 2012, key personnel from the smokers' rights groups had founded or worked at firms that consulted for Tea Party groups (figure 1).

In the 1990s, RJR's smokers' rights groups were organised through a network of field coordinators who recruited members, held meetings and provided meeting agendas, letters to editors and elected officials, a telephone script for contacting elected officials and petitions.³³ By the mid-1990s, RJR was using public relations firms Ramhurst and Walt Klein & Associates to help coordinate their smokers' rights groups. Ramhurst was formed in 1993 with support from RJR and run by former RJR smokers' rights group coordinators, James Ellis and Doug Goodyear³⁵ 36 (past vice president of Walt Klein & Associates in North Carolina, see online supplementary table S2). By 1994 Ramhurst was coordinating RJR's smokers' rights groups, providing 'the field personnel necessary to implement and execute various programmes and activities related to RJR's national grassroots programme,'37 with Walt Klein & Associates providing 'ancillary services necessary to support the field force.'

Another smokers' rights group, NSA, was created in 1993 by Philip Morris.³⁴ Philip Morris worked with its PR firm, Burson-Marsteller to create and plan the implementation of the NSA.³⁸ They positioned the NSA as independent of the industry, even though Philip Morris conceived the idea and provided almost all the funding³⁴ ³⁹ ⁴⁰ (figure 1). NSA leadership was tied heavily to Philip Morris. NSA president Tom Humber (figure 1 and online supplementary table S2) had been a Burson-Marsteller senior vice president where he handled the Philip Morris account and, before that, Brown & Williamson

director of government affairs. Gary Auxier, who also worked on the Philip Morris account at Burson-Marsteller, became NSA vice president.⁴¹ The NSA participated in promoting the 'Enough is Enough' campaign led by (Roger) Ailes Communication that advocated the full range of tobacco industry policy positions.^{42–44}

The smokers' rights groups' publications disputed the health effects of second-hand smoke, promoted 'choice' and individual rights and encouraged smokers to defend their rights and freedoms.⁴⁵ Some of these appeals made direct reference to the Boston Tea Party. For example, a 1989 issue of Philip Morris Magazine included a section on excise taxes that compared that kind of taxation with the taxes being opposed during the Boston Tea Party. 46 In 1993, Massachusetts smokers' rights groups distributed a mailing entitled 'Protect your right to smoke!' that included 'Tea Party' language to describe opposition to tobacco taxes: 'New Englanders don't like unfair taxes -remember the Boston Tea Party?-and they're fighting mad over proposals in Washington to raise the federal tax on cigarettes from 24 cents a pack to \$1.24 or maybe even \$2.24 a pack.'47 The tobacco industry and their allied organisations have been using the 'Tea Party' metaphor to oppose taxation since at least the 1980s.

The smokers' rights groups proved ineffectual at protecting tobacco industry interests, particularly at stopping local smokefree laws and they were phased out in the late 1990s and early 2000s. In a parallel effort, the industry broadened its reach by funding and collaborating with existing third-party advocacy organisations and institutes under a unified theme of freedom, choice and less government. In 1990, Tim Hyde, RJR director of national field operations, outlined a strategy for RJR to create 'a movement' resembling what would later emerge as the Tea Party by

build[ing] broad coalitions around the issue-cluster of freedom, choice and privacy...

...coalition-building should proceed along two tracks: a) a grass-roots, organizational and largely local track; b) and a national, intellectual track within the D.C.-New York corridor. Ultimately, we are talking about a "movement," a national effort to change the way people think about government's (and big business') role in our lives. Any such effort requires an intellectual foundation—a set of theoretical and ideological arguments on its behalf.⁴⁸

Another RJR field coordinator later described the company's motivation for involving and organising third-party organisations: 'In about the third year [of the RJR smokers' rights groups], there was an emphasis on coalition building—anti-tax groups were a natural. You didn't have to defend your position on tobacco because a tax is a tax is a tax to these guys.'³³ In 1992, Auxier, then at Burson-Marsteller, submitted a public relations strategy proposal to the Coalition Against Regressive Taxation, ⁴⁹ an industry effort to fight tobacco and other excise taxes. ⁵⁰ It read, 'Grounded in the theme of "The New American Tax Revolution" or "The New Boston Tea Party", the campaign activity should take the form of citizens representing the widest constituency base mobilised with signage and other attention-drawing accoutrements such as lapel buttons, handouts, petitions and even costumes.'⁴⁹

Citizens for a Sound Economy

CSE, one of the third-party 'anti-tax' tobacco industry partners, was a think tank dedicated to free market economics. CSE (which split into AFP and FreedomWorks in 2004) was co-founded in 1984 by David Koch, of Koch Industries, and

Richard Fink, former professor of economics at George Mason University, who has worked for Koch Industries since 1990.³ 51 CSE supported the agendas of the tobacco and other industries, including oil, chemical, pharmaceutical and telecommunications, and was funded by them.⁵² In 2002, before Tea Party politics were widely discussed in the mainstream media, CSE started its US Tea Party (http://www.usteaparty.com) project, the website of which stated 'our US Tea Party is a national event, hosted continuously online and open to all Americans who feel our taxes are too high and the tax code is too complicated.⁵³ Between 1991 and 2002 the tobacco companies, mainly Philip Morris, provided CSE with at least US\$5.3 million (see online supplementary table S3). Philip Morris gave CSE US\$250 000 annually in the early 1990s to start six state chapters.⁴¹

Philip Morris (PM) designated CSE a 'Category A' public policy organisation for funding. S4 'Category A' organisations were 'the largest and most important/sustained relationships' that were assigned a 'PM senior relationship manager' to put them at the 'centre of a network of information-sharing among PM people involved with the organisation' and '[assure] systematic and ongoing relationship activities'. S4 In response to an internal 1999 email asking whether CSE was worth its current level of funding, Philip Morris' vice president of federal government affairs replied:

They are adding this level of value. They have provided significant grassroots assistance, in the nature of several thousand calls to the Hill on the lawsuit [likely the federal RICO lawsuit against the major cigarette companies discussed below] direct lobbying on the lawsuit, some media as well as continuing a very useful level of activity on FET [federal excise tax]/prescription drugs [a proposal to expand Medicare and fund prescription drugs with a tobacco tax]. Throughout the August [Congressional] Recess they have been very active on our behalf in the field in key states with key Members. 55

During the 1990s, the tobacco industry was facing a multitude of threats. CSE helped the industry oppose these challenges (see online supplementary table S4), including the Environmental Protection Agency's (EPA) second-hand smoke risk assessment (1992), the Clinton healthcare reform plan which included a tobacco tax (1993–1994), the Occupational Safety and Health Administration's (OSHA) proposal to regulate workplace smoking (1994–2001), FDA regulation of tobacco products (1994–1996) and the DOJ RICO case against the tobacco industry (filed in 1999), as well as tobacco taxes (throughout the 1990s).

Opposing the EPA report on second-hand smoke

In the early 1990s, the tobacco companies made a major effort to block the EPA risk assessment that designated second-hand smoke a Class A (human) carcinogen. ^{29–30 56} One strategy was to advocate new risk assessment standards that would make it impossible to identify second-hand smoke as a carcinogen. ^{30 57} In August 1992 CSE sponsored a conference with an 'overregulation' message, with other industry allies and it featured Vice President Dan Quayle, ³⁰ who had previously expressed interest in the effort to change the risk assessment requirements. ⁵⁸ Humber wrote to Philip Morris vice president of corporate affairs 'to outline ... unified and synergistic recommendations for dealing with the ongoing battle over ETS [environmental tobacco smoke, what the tobacco companies call second-hand smoke]' reporting that 'B-M was involved in both concept and execution of a strategy that made sure that media coverage of the [CSE conference's] message regarding over-

regulation superseded the political noise surrounding the VP's appearance'. ⁵⁷ Despite the efforts of the industry and their allies, the EPA released the report in December 1992 identifying second-hand smoke as a Class A carcinogen. ⁵⁹

Opposing healthcare reform

The tobacco industry waged a major campaign between 1993 and 1994 to oppose President Bill Clinton's healthcare reform efforts, particularly the US\$0.75 cigarette tax to help finance it.³² The tobacco industry worked with a broad coalition against the proposed reform, which included CSE and RJR's smokers' rights groups (coordinated by Ramhurst) and others. According to a document that appears to be a report to Philip Morris CEO Mike Miles,

To fight Clinton's proposed \$.75 per pack excise tax increase, we are also working behind the scenes to oppose the Clinton package as a whole. The House Energy and Commerce Committee will be a key battleground over the Clinton health care plan and we are giving \$400 000 to Citizens For A Sound Economy—a free market based grassroots organization—to run a grassroots program aimed at "swing" Democrats on the Committee. 60

CSE campaigned against healthcare reform between 1993 and 1994, including media appearances, organising community events and coordinating protests during town hall meetings (see online supplementary table S4).³² ⁶¹

Opposing the OSHA regulation of smoking in workplaces

In the mid-1990s, RJR hired the public relations firm Mongoven, Biscoe & Duchin to run the 'Get Government Off Our Back' (GGOOB) coalition primarily to oppose OSHA regulation of workplace second-hand smoke (as well as FDA regulation of tobacco products).³¹ CSE was one of 39 GGOOB members, 18 of which were tobacco industry-funded and three more that had split off from tobacco industry-funded groups. GGOOB promoted an October 1994 resolution calling for smaller government and fewer regulations and fought smokefree laws (see online supplementary table S4).

Opposing the FDA

In February 1994, the FDA started investigating regulating nicotine as a drug and cigarettes and smokeless tobacco as drugdelivery devices. ⁶² In March 1994 Philip Morris CEO Miles recognised that 'The Administration has emerged as clearly antitobacco. ... [including FDA Commissioner David] Kessler's recent trial balloon on FDA regulation on the industry. This will also get worse...it seems to me that we need to seriously reconsider whether our current passive defence strategy is the right strategy, or whether we have 'less to lose' by being more ferocious'. ⁶³

The political landscape changed after the November 1994 mid-term elections, when Republicans took control of Congress. A Philip Morris October 1995 draft action plan established the long-term goal of 'creat[ing a] political environment where "moderates" of both parties on the Hill can vote for legislation that divests FDA of any power to regulate tobacco because they are convinced that FDA is already failing miserably in accomplishing its "core mission." They partnered with CSE 'to quarterback behind the scenes, third-party efforts to launch, publicise and execute a broad non-tobacco-based attack on the many failings of the FDA with respect to its currently authorised statutory activities [emphasis added]'. SE and the Washington Legal Foundation (another tobacco industry-funded think tank) were the primary third-party groups designated 'to monitor and help direct multi-front action plan."

Throughout 1995 CSE worked to discredit the FDA and push for major limitations on its authority. CSE published critical commentary about the FDA,⁶⁵ and ran full page ads in *Congressional Monitor* and the *Washington Times*.⁶⁶ Their 'Death by Regulation' radio ads accused the FDA of being slow to approve drugs, thus leading to unnecessary death⁶⁷ (see online supplementary table S4). CSE also opposed funding a modernised FDA building, one of Kessler's priorities.⁶⁷ CSE chairman, C Boyden Gray, testified against the building in Congress, citing the FDA's 'overregulation' and 'growing bureaucracy,' and attacked FDA's slow approval of drugs.⁶⁷ CSE also tried to reallocate FDA resources to 'product approval process' by partnering with former CSE fellow representative David McIntosh (R-IN) to freeze the Office of the Commissioner's budget.⁶⁸

In 2000, after a tobacco industry lawsuit, the Supreme Court ruled that the FDA did not have authority to regulate tobacco products.⁶⁹

Opposing the federal RICO lawsuit against the tobacco industry

President Clinton announced in his 1999 State of the Union address that the DOJ was planning a case against the tobacco industry to recover smoking-induced Medicare funds under the RICO Act.⁷⁰ In February 1999, Philip Morris's vice president of federal government affairs outlined three strategic goals for fighting the lawsuit: (1) to fight the US\$20 million dollar appropriation for the lawsuit; (2) 'bar consideration or defeat any legislation that enhances the ability of the DOJ to successfully bring a cause of action against the tobacco industry;' (3) exert 'political pressure' to block filing of the lawsuit.⁷¹

CSE supported these goals during 1999 (see online supplementary table S4). CSE president Paul Beckner wrote to senate majority leader Trent Lott (R, MS) and house speaker Dennis Hastert (R, IL), 'On behalf of our 250 000 grassroots members, I urge you to oppose the federal government's proposed lawsuit as well as any legislation to facilitate this unprecedented action.'⁷² CSE members and staff contacted policymakers, ⁷³ drafted commentaries, ⁷³ ⁷⁴ aired ads⁷⁵ ⁷⁶ and sent out action alerts against the case. ⁷³ (see online supplementary table S4)

On 22 July 1999 Congress rejected DOJ's appropriation request. To (The lawsuit was then funded by the Departments of Defense, Health and Human Services and Veterans Affairs.) The industry and its third-party allies failed to stop the lawsuit, which the DOJ filed on 22 September 1999. The next day, CSE's Michele Isele Mitola was quoted in the Washington Times: We see this as a political ploy to find ways to raise more revenue to fund their [the government's] tax-and-spend agenda. CSE continued opposition until at least 2002, encouraging supporters to ask newly elected President George W Bush to end the lawsuit. These efforts failed, with federal judge Gladys Kessler ruling in 2006 that the major cigarette companies and their affiliated organisations constituted a continuing racketeering enterprise to defraud the public.

Opposing tobacco taxes

CSE opposed state tobacco taxes (see online supplementary table S4). For example, in 1996, the Tobacco Institute (then the tobacco companies' political and lobbying arm) provided New Jersey CSE with US\$40 000⁸⁰ to fight a tobacco tax increase using mailings, radio advertisements and patch through calls. A Ramhurst representative recruited industry allies including the New Jersey CSE president, New Jersey smokers' rights group president and Grover Norquist of Americans for Tax Reform, to write opinion editorials opposing the tax. Before, and the supplementary table S4.

CSE opposed national-level tobacco taxes including a 1999 proposed US\$0.55 increase.⁸³ CSE's Michele Isele Mitola sent a copy of CSE's anti-tobacco tax mailer materials to Beverly McKittrick (Philip Morris's director of federal policy, tobacco and legislative counsel and Washington relations) for review. The mailer contained CSE materials, including one-pagers entitled, 'Big Government/Tobacco Tax' and 'Extinguishing Tobacco Taxes.'⁸⁴

There was also crossover in employment between CSE and the tobacco companies (see online supplementary table S2). For example, Michele Isele Mitola left CSE, where she had held several positions throughout the 1990s, to work at Philip Morris. As of 2012, she was vice president, public affairs at Forum Strategies and Communications, a communication and outreach firm; all four leaders of Forum Strategies had worked at Altria/Philip Morris. 86–89

CSE becomes Americans for Prosperity and FreedomWorks

Between 2003 and 2004, CSE (a 501(c)4) and CSE Foundation (a 501(c)3) reorganised and changed names. CSE Foundation became AFP. CSE merged with Empower America to become FreedomWorks. Empower America was an organisation 'devoted to ensuring that government actions foster growth, economic well-being, freedom and individual responsibility'90 (see online supplementary table S1). According to the late former Senator Jack Kemp, the last chair of Empower America, the merger occurred because 'by merging the policy expertise of Empower America with CSE's grassroots machine, FreedomWorks provides the freedom movement with an organisation that has unprecedented scale, reach, experience and impact.'91

Both AFP and FreedomWorks included senior CSE leaders. Dick Armey, former Republican house majority leader, was the FreedomWorks chairman as of 2012. He had also been CSE chairman, ⁹² and served as an AFP consultant in 2003. ⁹³ FreedomWorks president as of 2012, Matt Kibbe, was a CSE vice president for 8 years. ⁹⁴ AFP was first led by president Nancy Pfotenhauer, ⁹³ a CSE vice president, ⁹⁵ and since 2006, Tim Philips. ⁹⁶ Philips came from Century Strategies, a company he helped to form with Ralph Reed (of the Christian Coalition) (see online supplementary table S1). ⁹⁷ Pfotenhauer later led MediaSpeak Strategies, ⁹⁸ an AFP consultant group ⁹⁹ (figure 1). There was also staff continuity between CSE, AFP and FreedomWorks. For example, Peggy Venable and Slade O'Brien who led the Texas and Florida CSE chapters, became AFP state directors. ⁷⁶ 100 101

AFP and FreedomWorks maintained policy continuity with CSE and were using 'Tea Party' rhetoric before 2009. ¹⁰² For example, in 2007, FreedomWorks' chairman Dick Armey and president Matt Kibbe, proposed 'the Boston Tea Party as a model of grassroots pressure on an overbearing central government. ¹⁰³ Tea Party rhetoric was also espoused by other libertarian-oriented groups including Ron Paul's Campaign for Liberty, which has state chapters, and the Sam Adams Alliance. ¹⁰⁴

Consultants to AFP and FreedomWorks

The public relations firms FLS Connect¹⁰⁵ and DCI Group, co-founded in part by Tom Synhorst,¹⁰⁶ consulted for AFP and FreedomWorks¹⁰⁷ ¹⁰⁸ (figure 1 and online supplementary table S2). DCI Group's leadership as of 2012 included Synhorst, Hyde and Goodyear,¹⁰⁹ all of whom were with RJR's smokers' rights programme in the 1990s.³⁶ ¹¹⁰ Dan Combs, a DCI Group partner as of 2012, had been CSE's director of grassroots and mobilisation.¹¹¹ DCI Group also lobbied the New York City Council for Altria (Philip Morris) in 2011 and 2012.¹¹²

AFP and FreedomWorks oppose tobacco taxes and smoke-free laws

As of 2012, AFP and FreedomWorks were continuing to support the tobacco industry's broad policy agenda (see online supplementary table S4), including opposing the EPA¹¹³ ¹¹⁴ and healthcare reform. ¹¹⁵ These organisations have been fighting state tobacco taxes and smoke-free laws since at least 2006 (see online supplementary table S4).

Both organisations mounted grassroots efforts in opposition to tobacco taxes in the states and in 2012 were participating in the campaign against a proposed tobacco tax initiative in California. AFP and FreedomWorks have advanced standard industry arguments against tobacco taxes, 117 118 including tobacco taxes are regressive, 119 120 adversely affect business²⁰ 121 122 and shift sales to surrounding states, the internet, or the black market. 123 124 In 2009, FreedomWorks fought a proposed tobacco tax increase in Arkansas with an 'Enough is Enough!' advertisement, recalling the tobacco industry campaign from the late 1980s and 1990s. 42 125 AFP used the same message to oppose a tobacco tax initiative (Proposition 29) in California in 2012. 126

AFP and FreedomWorks have opposed smoke-free laws across the country since at least 2006 (see online supplementary table S4). AFP and FreedomWorks credited their grassroots members with defeating the 2007 North Carolina smoke-free law. 19 127 Echoing well-established tobacco industry arguments and the patriotic rhetoric of the smokers' rights groups, 45 they argued for private property rights, 127 128 consumer choice 129 and limited government. 130–132

Other third-party groups: tobacco industry and Tea Party affiliations

In 2001, Humber announced that the NSA would be dissolved, with some of its funds being transferred to the Center for Individual Freedom (CFIF, figure 1),¹³³ ¹³⁴ which Humber founded in 1998.¹³⁵ Its mission is to 'protect and defend individual freedoms and individual rights guaranteed by the U.S. Constitution.'¹³⁶ As of 2012, CFIF's president was former NSA spokesperson Jeffrey Mazzella¹³⁷ ¹³⁸ and CFIF's corporate counsel and senior vice president was former NSA attorney Renee Giachino.¹³⁹ ¹⁴⁰

The National Center for Public Policy Research (NCPPR, figure 1), which promotes 'principles of a free market, individual liberty and personal responsibility [as] the greatest hope for meeting the challenges facing America in the 21st century, '141 has been a longstanding tobacco industry ally and employs or collaborates with individuals who worked for the tobacco industry. Philip Morris funded NCPPR in the 1990s, 142-144 and NCPPR was a member of RJR's GGOOB. NCPPR also opposed FDA regulation of tobacco 145 and the DOJ RICO lawsuit against the tobacco industry. In 2012 NCPPR was continuing efforts, such as its 'Occupy Occupy D.C. Smoke-in' to protest about taxes on smokeless tobacco and e-cigarettes.

Thomas Borelli, also an NCPPR senior fellow and his spouse, Deneen Borelli, an NCPPR fellow (as well as a FreedomWorks' fellow¹⁴⁸) worked for Philip Morris for over 20 years and have spoken at Tea Party events (figure 1 and online supplementary table S2). While at Philip Morris, Thomas Borelli served on its public policy advisory council, which reviewed and prioritised public policy grants for funding and designated CSE a Category A public policy organisation for funding.⁵⁴ Dana Joel Gattuso, a NCPPR senior fellow, had been CSE's deputy director of regulatory affairs.¹⁴⁹

Steve Milloy, who served as co-director of NCPPR's Free Enterprise Project with Tom Borelli, 150 helped the industry contest the link between second-hand smoke and disease. 29 Milloy directed The Advancement of Sound Science Coalition 151 (TASSC, figure 1), which was created for Philip Morris in 1993 by the public relations firm APCO Associates, as part of the effort to undermine the EPA's second-hand smoke risk assessment. 29 Though TASSC was eventually disbanded, Milloy maintained http://junkscience.com as of 2012 152 (see online supplementary table S2).

The Center for Consumer Freedom (CCF) is another example of a Tea Party-related organisation with strong roots in the tobacco industry. In 2002, Guest Choice Network became the CCF to oppose efforts by 'the anti-consumer forces [to] expand their reach beyond the restaurants and taverns, going into your communities and even your homes.' Lobbyist Richard Berman created Guest Choice Network in 1995, with US\$600 000 in startup funds, 154 as well as continued funding from Philip Morris. 155–157 It was meant to appear as 'a restaurant-driven programme' to oppose smoke-free restaurants that was not 'owned' by Philip Morris. 158

DISCUSSION

The tobacco companies have refined their astroturf tactics since at least the 1980s and leveraged their resources to support and sustain a network of organisations that have developed into some of the Tea Party organisations of 2012 (figure 1). In many ways, the Tea Party of the late 2000s has become the 'movement' envisioned by Tim Hyde, RJR director of national field operations in the 1990s, ⁴⁸ which was grounded in patriotic values of 'freedom' and 'choice' to change how people see the role of 'government' and 'big business' in their lives, particularly with regard to taxes and regulation.

While it is well known that corporations can influence policy, this case study demonstrates the extent to which a particular industry has leveraged its resources to indirectly affect public policy. The tobacco companies funded one of the main Tea Party predecessor organisations, CSE, as well as other conservative organisations, including the Cato Institute, ¹⁵⁹ American Enterprise Institute, ¹⁶⁰ Americans for Tax Reform, ¹⁶¹ the Washington Legal Foundation ¹⁶² and the American Legislative Exchange Council (ALEC) ¹⁶³ ¹⁶⁴ to support the companies' broader economic and political agendas. In parallel to the Tea Party's expansion outside the USA, in 2012, ALEC advanced tobacco industry arguments to campaign against cigarette plain packaging policies in Canada, Australia and the UK and the European Union's ban on snus. ¹⁶⁵

The tobacco companies amplified the benefit of funding these individual organisations by integrating them into coalitions to fight on behalf of favourable tobacco industry positions (ie, GGOOB, which included CSE), a prime example of astroturfing.³¹ In addition, this tactic has continued, as the Tea Party organisations, AFP and FreedomWorks (descendants of CSE; figure 1) were part of a coalition called Californians Against Out Of Control Spending, which received a majority of funding from tobacco companies. As such, they served as a public face for Philip Morris and Reynolds American's campaign against the tobacco tax initiative in California (Proposition 29).¹⁶⁶ The leadership of the California AFP chapter appeared on campaign materials and publicly represented the No on 29 campaign in the media. ¹¹⁶ ¹²⁶ ¹⁶⁷

The tobacco companies were not the only source of corporate support for CSE. Other corporate interests have funded and influenced the network of organisations that support the Tea Party. For example, David Koch was a co-founder of CSE and AFP Foundation,³ and Koch foundations have supported these groups. ¹⁶⁸ Koch Industries is a conglomerate, with multiple industries including chemical and refining. ¹⁷⁰ Both CSE and AFP have campaigned for fewer governmental restrictions on environmental policies. ¹⁷¹ ¹⁷²

Another example of broader corporate support for a Tea Party-related organisation is through the CCF (figure 1), which has received funding from the food, restaurant and agribusiness industries, including Coca-Cola, Monsanto and Wendy's International. This organisation has opposed the Institute of Medicine's strategies to prevent obesity, including taxing sweetened beverages, incentivising opening grocery stores in 'food deserts' and implementing restaurant zoning laws. In June 2012, the CCF ran a full-page advertisement in the *New York Times* opposing New York Mayor Michael Bloomberg's proposal to end the sale of super-sized sugary drinks in New York City as a policy to fight childhood obesity. Echoing rhetoric used years earlier to oppose smoke-free restaurants, the headline proclaimed, 'The nanny: you only thought you lived in the land of the free.' The international transport of the sale of the free.' The nanny: You only thought you lived in the land of the free.' The nanny: You only thought you lived in the land of the free.' The nanny: You only thought you lived in the land of the free.' The nanny: You only thought you lived in the land of the free.' The nanny: You only thought you lived in the land of the free.' The nanny: You only thought you lived in the land of the free.' The nanny: You only thought you lived in the land of the free.' The nanny: You only thought you lived in the land of the free.' The nanny: You only thought you lived in the land of the free.' The nanny: You only thought you lived in the land of the free.' The nanny: You only thought you lived in the land of the free.' The nanny: You only thought you lived in the land of the free.' The nanny: You only thought you lived in the land of the free.' The nanny: You only thought you lived in the land of the free.' The nanny: You only thought you lived in the land of the free.' The nanny: You only thought you lived in the land of the free.' The nanny: You only thought you lived in the land of the free.' The nanny: You only thought you lived

It is important for policymakers to be aware of the corporate funding sources for organisations that work to influence public policy. AFP and FreedomWorks are registered as public charities and social welfare organisations under the US tax code sections 501(c)3 or 501(c)4, which, as of 2012, do not have to disclose their donors. ¹⁷⁶ Greater transparency of funding sources for these organisations would allow policymakers and the public to evaluate more critically messages and activities of these organisations. Requiring groups to disclose corporate funding sources before engaging in lobbying activities would be one way to improve transparency.

Because of the lack of transparency in funding for third-party advocacy groups and coalitions, members of the general public, the media and policymakers, may not know who funds and coordinates the coalitions and may unwittingly aid a corporate agenda. Although AFP and FreedomWorks oppose smoke-free laws, a 2011 survey on support for smoke-free laws found that the proportion of people who favour smoke-free laws was similar among those who identify with, and those who oppose, the Tea Party 177 (72% and 75%, respectively, in states without smoke-free laws, p=0.145 by χ^2 and 77% and 87% in states with smoke-free laws, p=0.139). Tea Party supporters also favour preserving Medicare, 1 which does not align with AFP and FreedomWorks' opposition to government-run healthcare.

Many factors beyond the tobacco industry have contributed to the development of the Tea Party.9 Anti-tax sentiment has been linked to notions of patriotism since the inception of the USA when the colonies were protesting against taxation by the British. 178 In addition, the Tea Party has origins in the ultra-right John Birch Society of the 1950s, of which Fred Koch (Charles and David Koch's father) was a founding member. 9 Often, social movements gain prominence from complicated connections with established political institutions. 179 Although the Tea Party is a social movement, it has been affiliated closely with, and somewhat incorporated into, the Republican Party.9 This may be due in part to the increased conservatism of politically active Republicans since 1970s and the increased polarisation of American politics. 180 Although AFP and FreedomWorks have campaigned for very conservative policies since the 1980s (as CSE), they capitalised on the changing political realities following President Barack Obama's election in 2008. In particular, they harnessed anti-government sentiment arising from the confluence of the mortgage and banking bailout, President Barack Obama's stimulus package and

Research paper

the Democratic push for healthcare reform, which provided them with the opportunity for more successful grassroots-level Tea Party organising. In addition, the conservative media, including Fox News and the network of conservative talk radio hosts and bloggers, provided a unified forum to amplify these messages. The tobacco industry has played a part in building this network, both by working with Roger Ailes 181-184 (who subsequently became Fox News CEO) and funding the National Journalism Center which 'train[s] budding journalists in free market political and economic principles. 56

Limitations

This paper focuses on only one of the multiple industries with connections to the Tea Party. In addition, it would be difficult to assess and record the full extent of corporate connections, because they reach beyond disclosed contributions and industry lobbyists. Another limitation is that a major source for this paper was the Legacy Tobacco Documents Library, which is not a complete collection and is limited to documents produced in litigation against the tobacco industry.

CONCLUSION

The tobacco companies have created third-party allies, front groups and used public relations firms to foment the appearance of popular public opposition to tobacco control policies for decades. Tea Party strategy and leadership has important roots in these tobacco industry efforts. AFP and FreedomWorks, national organisers of the Tea Party, grew out of CSE, an organisation with strong ties to the tobacco industry. AFP and FreedomWorks continue to mobilise grassroots opposition to tobacco control policies despite the evidence that Tea Party supporters favour such policies. It is important for policy-makers, the health community and people who support the Tea Party to be aware of these complex and often hard-to-track linkages. Rather than being purely a grassroots movement, the Tea Party has been influenced by decades of astroturfing by tobacco and other corporate interests to develop a grassroots network to support their corporate agendas, even though their members may not support those agendas. Greater transparency of organisation funding is needed so that policymakers and the general public-including people who identify with the Tea Party-can evaluate claims of political support for, and opposition to, health and other public policies. It is important for tobacco control advocates, in the USA and internationally, to anticipate and counter Tea Party opposition to tobacco control policies and to ensure that policy makers, the media and the public understand the longstanding intersection between the tobacco industry and the Tea Party policy agenda.

What this paper adds

Rather than being a grassroots movement that spontaneously developed in 2009, the Tea Party organisations have had connections to the tobacco companies since the 1980s. The cigarette companies funded and worked through Citizens for a Sound Economy (CSE), the predecessor of Tea Party organisations, Americans for Prosperity and FreedomWorks, to accomplish their economic and political agenda. There has been continuity of some key players, strategies and messages from these groups to Americans for Prosperity, FreedomWorks and other Tea Party-related organisations.

Contributors ATF and RG collected the data and drafted the paper. All three authors participated in the analysis of the data and preparation of the final paper.

Funding This research was funded by National Cancer Institute grants CA-113710 and CA-087472. The funding agency played no role in the selection of the research topic, conduct of the research or preparation of the manuscript. SAG is American Legacy Foundation Distinguished Professor in Tobacco Control.

Competing interests None.

Provenance and peer review Not commissioned; externally peer reviewed.

Data sharing statement All source materials are publicly available.

Open Access This is an Open Access article distributed in accordance with the Creative Commons Attribution Non Commercial (CC BY-NC 3.0) license, which permits others to distribute, remix, adapt, build upon this work non-commercially, and license their derivative works on different terms, provided the original work is properly cited and the use is non-commercial. See: http://creativecommons.org/licenses/by-nc/3.0/

REFERENCES

- 1 Skocpol T, Williamson V. The Tea Party and the remaking of Republican conservatism. New York, NY: Oxford University Press, 2012.
- 2 Monbiot G. The Tea Party Movement: deluded and inspired by billionaires. 2010. http://www.guardian.co.uk/commentisfree/cifamerica/2010/oct/25/ Tea-Party-koch-brothers (accessed 16 Dec 2012).
- 3 Mayer J. Covert operations: the billionaire brothers who are waging a war against Obama. The New Yorker, August 30 2010.
- 4 Tea Party Patriots. About Tea Party Patriots. 2011. http://www.teapartypatriots.org/about/ (accessed 5 Apr 2012).
- 5 Lo CYH. Astroturf versus grass roots: scenes from early Tea Party mobilization. In: Rosenthal L, Trost C, eds. Steep: the precipitous rise of the tea party. Berkeley, CA: University of California Press, 2012:98–129.
- Lee CW. The roots of astroturfing. Contexts 2010;9:73–5.
- 7 Lyon TP, Maxwell JW. Astroturf: interest group lobbying and corporate strategy. J Econ Manag Strategy 2004;13:561–97.
- Sourcewatch. Astroturf. 2012. http://www.sourcewatch.org/index.php/Astroturf (accessed 17 Dec 2012).
- 9 Rosenthal L, Trost C. Steep: the precipitous rise of the Tea Party. Berkeley, CA: University of California Press, 2012.
- 10 Robbins L. Tax day is met with Tea Parties. 2009. http://www.nytimes.com/2009/ 04/16/us/politics/16taxday.html (accessed 25 Oct 2011).
- Williamson V, Skocpol T, Coggin J. The Tea Party and the remaking of Republican conservatism. *Perspect Polit* 2011;9:25–43.
- 12 Americans for Prosperity North Carolina. Tea Party Express stops in Concord Thursday September 8th. 2011. http://www.americansforprosperity.org/ 090711-tea-party-express-stops-concord-thursday-september-8th (accessed 6 Jan 2012).
- 13 FreedomWorks. Cape Coral Tea Party is on! 2009. http://www.freedomworks.org/blog/bstein80/cape-coral-tea-party-is-on (accessed 6 Jan 2012).
- 14 Americans for Prosperity. Talking points: taxpayer Tea Party. 2009. http:// americansforprosperity.org/files/Taxpayer_Tea_Party_Talking_Points_0.pdf (accessed 19 Dec 2011).
- 5 Steinhauser B. How to organize your own "Tea Party" protest. 2009. http://www.freedomworks.org/blog/bstein80/how-to-organize-your-own-%E2%80% 9Ctea-party%E2%80%9D-protest (accessed 6 Jan 2012).
- Spartanburg Tea Party. Spartanburg Tea Party welcomes Americans for Prosperityl 2011. http://www.spartanburgteaparty.org/2011/06/08/ spartanburg-tea-party-welcomes-americans-for-properity/ (accessed 6 Jan 2011).
- Pilkington E. Americans for Prosperity sponsors Tea Party workshop. 2010. http:// www.guardian.co.uk/world/2010/oct/13/tea-party-americans-for-prosperity (accessed 6 Jan 2011).
- 18 Contract from America. Contract from America. 2009–2011. http://www.contractfromamerica.org/about/ (accessed 6 Mar 2012).
- Americans for Prosperity Foundation. Smoking ban defeat is victory for private property rights. 2007. http://web.archive.org/web/20110215010801/http://www. americansforprosperity.org/smoking-ban-defeat-victory-private-property-rights (accessed 24 Oct 2011).
- 20 Armey D. Freedomworks Chairman Dick Armey writes to Governor Lingle. 2009. http://www.freedomworks.org/publications/freedomworks-chairman-dick-armey-writes-to-governo (accessed 11 Jan 2012).
- 21 Samuels B, Glantz SA. The politics of local tobacco control. J Am Med Soc 1991;15:2110–17.
- 22 Howerton J. Meet the global Tea Partiers getting trained in Texas by Freedomworks. 2012. http://www.theblaze.com/stories/tea-party-goes-global-asconservatives-from-around-the-world-get-trained-in-texas-by-freedomworks/ (accessed 27 Sep 2012).

Fallin A, et al. Tob Control 2014;**23**:322–331. doi:10.1136/tobaccocontrol-2012-050815

- International Protest Groups. Take up 'Tea Party' flag in Moscow, Tel Aviv and the Hague. 2010. http://dailycaller.com/2010/06/14/international-protest-groups-takeup-tea-party-flag-in-moscow-tel-aviv-and-the-hague/ (accessed 27 Sep 2012).
- Rockow C. An international freedom fighter: Yuya Watase. 2012. http://www. freedomworks.org/blog/carockow/an-international-freedom-fighter-yuya-watase (accessed 27 Sep 2012).
- Bedard P. Tea Party exports movement to ailing Japan. 2011. http://www.usnews. com/news/blogs/washington-whispers/2011/12/15/tea-party-exports-movement-toailing-japan (accessed 26 Sep 2012).
- Hartman B. 'Tea Party' groups meets in Tel Aviv. 2011. http://www.jpost.com/ 26 DiplomacyAndPolitics/Article.aspx?id=235307 (accessed 26 Sep 2012).
- Anderson SJ, McCandless PM, Klausner K, et al. Tobacco documents research methodology. Tob Control 2011;20:ii8-11.
- Traynor MP, Begay ME, Glantz SA. New tobacco industry strategy to prevent local tobacco control. JAMA 1993;270:479-86.
- Ong EK, Glantz SA. Constructing "Sound Science" and "Good Epidemiology": tobacco, lawyers and public relations firms. Am J Public Health 2001;91:
- Muggli ME, Hurt RD, Repace J. The tobacco industry's political efforts to derail the EPA report on ETS. Am J Prev Med 2004;26:167-77.
- Apollonio DE, Bero LA. The creation of industry front groups: the tobacco industry and "Get Government Off Our Back". Am J Public Health 2007;97:419–27.
 Tesler LE, Malone RE. "Our Reach Is Wide by Any Corporate Standard": how the
- tobacco industry helped defeat the clinton health plan and why it matters now. Am J Public Health 2010;100:1174-88.
- Gup T. Fakin' it. Mother Jones 1996:53-4.
- [no author]. A smokers' alliance. 9 July 1993. Philip Morris. http://legacy.library. ucsf.edu/tid/lkp87e00 (accessed 10 Apr 2012).
- DCI Group Public Affairs Worldwide. Doug Goodyear: Managing Partner and Chief Executive Officer 2011. http://www.dcigroup.com/who-we-are/our-people/douggoodyear (accessed 19 March 2012).
- Stone P. The nicotine network. Mother Jones 1996; May/June:50-2. 36
- [no author]. Public Issues 1994 Plans. 1994. RJ Reynolds. http://legacy.library.ucsf. edu/tid/wtm33d00 (accessed 12 Apr 2012).
- 38 Mosher U, Burson-Marsteller. NSA Political Plan Outline. 1993/E. Research. http:// legacy.library.ucsf.edu/tid/gxs76b00 (accessed 29 May 2012).
- Stauber J, Rampton S. Toxic sludge is good for you: lies, damn lies and the public 39 relations industry. Monroe, Maine: Common Courage Press, 1995.
- 40 Helewicz JS. National Smokers Alliance. 31 October 1994. Brown & Williamson. http://legacy.library.ucsf.edu/tid/uar11c00 (accessed 5 Apr 2012).
- Stone P. Washington update. Policy and politics in brief. Blowing smoke at its critics. *National J* 1996:884–7. http://legacy.library.ucsf.edu/tid/axi67c00
- 42 National Smokers' Alliance. Enough! Reject the discriminatory smoking ban in New York City. 1994/E. Philip Morris. http://legacy.library.ucsf.edu/tid/ xcm38d00 (accessed 25 May 2012).
- Ehrlich S. Enough Is Enough campaign update. 21 September 1993. Research. 43 http://legacy.library.ucsf.edu/tid/eqi66b00 (accessed 25 May 2012).
- Tobacco Institute. The Anti-Smoking Campaign: Enough Is Enough. March 1989. Research. http://legacy.library.ucsf.edu/tid/cdf37b00 (accessed 25 May 2012).
- Cartador MT, Hazan AR, Glantz SA. Tobacco industry smokers' rights publications: 45 a content analysis. Am J Public Health 1995;85:1212-17.
- Philip Morris Magazine. PM notebook. 1989. Tobacco Institute. http://legacy. 46 library.ucsf.edu/tid/wue07d00 (accessed 11 May 2012).
- 47 Massachusetts Smokers' Rights. Protect Your Right to Smoke! Jun. Tobacco Institute. http://legacy.library.ucsf.edu/tid/uwu47b00 (accessed 24 May 2012).
- Hyde T. Coalitions. 15 November 1990. RJ Reynolds. http://legacy.library.ucsf.edu/ tid/oca24d00 (accessed 21 May 2012).
- Auxier G. [Proposal to coalition against regressive taxation from Gary Auxier with 49 Burson-Marsteller]. 6 April 1992. Tobacco Institute. http://legacy.library.ucsf.edu/ tid/vbi08b00 (accessed 16 May 2012).
- Donahue T. [Letter from Thomas Donahue with Coalition against Regressive 50 Taxation to Co-Chairs of the National Economic Commission]. June 1988. Tobacco Institute. http://legacy.library.ucsf.edu/tid/uvh38b00 (accessed 21 May 2012).
- 51 Mercatus Center at George Mason University. Richard Fink, Board Member. http:// mercatus.org/richard-fink (accessed 10 Apr 2012).
- Stone P. Grass-roots Goliath. National Journal 1996:1529-33.
- Citizens for a Sound Economy. U.S. Tea Party: About the U.S Tea Party. 2002. http://web.archive.org/web/20020821185019/http://www.cse.org/tea/about.php (accessed 6 Apri 2012).
- Nicoli D. Public Policy Process. 1998. Philip Morris. http://legacy.library.ucsf.edu/ 54 tid/avj37c00 (accessed 6 Mar 2012).
- Scruggs J. Re: Public Policy Review Committee. 24 August 1999. Philip Morris. 55 http://legacy.library.ucsf.edu/tid/tcm89h00 (accessed 7 Mar 2012).
- Muggli ME, Hurt RD, Becker LB. Turning free speech into corporate speech: Philip Morris' efforts to influence U.S. and European journalists regarding the U.S. EPA report on secondhand smoke. Prev Med 2004;39:568–80.
- Humber T. ETS. 1993/E. Philip Morris. http://legacy.library.ucsf.edu/tid/mpf34e00 (accessed 9 Mar 2012).

- Fuller C, Linehan K. Presentation to the Board of Directors. 24 June 1992. Philip 58 Morris. http://legacy.library.ucsf.edu/tid/kgr52e00 (accessed 29 May 2012).
- United States Environmental Protection Agency. Respiratory health effects of passive smoking: lung cancer and other disorders. 1992.
- [no author]. DPN January Miles Report. 1993/E. Philip Morris. http://legacy.library. ucsf.edu/tid/iyv72e00 (accessed 16 May 2012).
- Citizens for a Sound Economy. The demise of 'Clintoncare': how Citizens for a Sound Economy fought government run healthcare: Grassroots America, [no date]. http://legacy.library.ucsf.edu/tid/wpx26b00 (accessed 4 Feb 2013).
- Kessler D. Witt A. Barnett P. et al. The Food and Drug Administration's regulation 62 of tobacco products. N Engl J Med 1996;335:988-94.
- Miles MA. Ferocious defense. 7 March 1994. Research. http://legacy.library.ucsf. edu/tid/wci76b00 (accessed 23 Apr 2012).
- [no author]. Draft-for discussion purposes only: FDA -Beverly McKittrick. 1995. Philip Morris. http://legacy.library.ucsf.edu/tid/snc37c00 (accessed 9 Jan 2012).
- Pierce JJ. Issues and answers: FDA review times: the other half of the story. 15 March 1995. Philip Morris. http://legacy.library.ucsf.edu/tid/yhi35c00 (accessed 23 Apr 2012).
- Beckner P. Food and Drug Administration Reform activity update. 5 April 1995. 66 Philip Morris. http://legacy.library.ucsf.edu/tid/nhi35c00 (accessed 23 Apr 2012).
- Kessler D. A question of intent: A great American battle with a deadly industry. New York, NY: Public Affairs, 2001.
- Citizens for a Sound Economy, Citizens for a Sound Economy Foundation. The Food and Drug Administration: a case study in excessive regulatory burdens. A proposal of Citizens for a Sound Economy and Citizens for a Sound Economy Foundation. 1995/E. Philip Morris. http://legacy.library.ucsf.edu/tid/ihi35c00 (accessed 20 Jan 2012).
- Gottlieb S. Supreme Court rules that FDA cannot regulate tobacco industry. BMJ 69 2000;320:894.
- Eubanks S, Glantz S. Bad acts: the racketeering case against the tobacco industry. 70 Washington, DC USA: American Public Health Association, 2012.
- Scruggs J. Federal suit strategy outline update. 26 February 1999. Philip Morris. http://legacy.library.ucsf.edu/tid/nyn42a00 (accessed 12 Apr 2012).
- Beckner P. [Letter from Paul Beckner with Citizens for a Sound Economy to Senator Trent Lott and Representative Dennis Hastert]. 16 February 1999. Philip Morris. http://legacy.library.ucsf.edu/tid/nzz89h00 (accessed 29 May 2012).
- Field Action Team. Field action team quality contacts Report 106th Congress Volume Iii. 28 July 1999. Philip Morris. http://legacy.library.ucsf.edu/tid/xgb01h00 (accessed 12 Apr 2012).
- Armistead W. Capitol comment: Federal Mass Tort Litigation: an insidious abuse of power. 3 June 1999. http://legacy.library.ucsf.edu/tid/did00i00 (accessed 4 Feb
- Venable CP. Texas CSE Advertising 60 Second Radio Spot. 19 April 1999. Philip Morris. http://legacy.library.ucsf.edu/tid/tjd00i00 (accessed 17 May 2012).
- Contact: Peggy Venable. CSE News. Activists tell legislators lawsuit abuse must end. Texas CSE Launches Radio Ad Campaign in Four Media Markets. 19 April 1999. Philip Morris. http://legacy.library.ucsf.edu/tid/dqt99h00 (accessed 17 May
- Lambro D. GOP Derides Justice's Tobacco Lawsuit as 'Political Ploy'. The 77 Washington Times September 23, 1999:13.
- Citizens for a Sound Economy. CSE Capitol Connect: time for a priority check at the Department of Justice. 31 January 2002. Philip Morris. http://www. capitolconnect.com/cse/ALERTS.asp?subject=72; http://legacy.library.ucsf.edu/tid/ bwx12c00 (accessed 17 May 2012).
- U.S. V. Philip Morris, USA, Inc. Et Al 449 F. Supp. 2d 1 (D.C.D.C. 2006), Aff'd in Relevant Part, 566 F.3d 1095 (D.C. Cir. 2009), Cert. Denied, 130 S.Ct. 3501
- Isele M. [Letter from Michele Isele with Citizens for a Sound Economy to Pat Donoho with the Tobacco Institute]. 1 July 1996. Tobacco Institute. http://legacy. library.ucsf.edu/tid/akk16b00 (accessed 21 Feb 2012).
- New Jersey Citizens for a Sound Economy. No Title. 1996. http://web.archive.org/ web/19970109084341/http://www.cse.org/nj.html (accessed 9 Jan 2012).
- Hyde T. Public Issues Update January 8–12, 1996. 17 January 2002. RJ Reynolds. http://legacy.library.ucsf.edu/tid/xcy72a00 (accessed 6 Mar 2012). 82
- [no author]. Field Action Team: Urgent Mobilization Report. 25 Mar. 1999. Philip Morris. http://legacy.library.ucsf.edu/tid/kcu39h00 (accessed 9 Jan 2012). Mitola M, Pichler T. Tobacco mailing. 11 May 1999. Philip Morris. http://legacy.
- library.ucsf.edu/tid/gal62c00 (accessed 9 Jan 2012).
- Philip Morris, University of California San Francisco, & Legacy Tobacco Documents Library. Philip Morris Glossary of Names: Me-Mz. http://legacy.library.ucsf.edu/ glossaries/pm_gloss_me.jsp (accessed 4 Feb 2013).
- Forum Strategies & Communications. About us: Richard Frisch, Principal. 2008. http://www.forumstrategies.com/about/richard_frisch.html (accessed 2 Apr 2012).
- Forum Strategies & Communications. About us: David Laufer, Principal. 2008. http://www.forumstrategies.com/index.html (accessed 2 Apr 2012).
- Forum Strategies & Communications. About us: Jeff Sindone, President, Forum Media. 2008. http://www.forumstrategies.com/about/jeff_sindone.html (accessed 2 Apr 2012).

Research paper

- Forum Strategies & Communications. About us: Michele Mitola. 2008. http://www. forumstrategies.com/about/michele_mittola.html (accessed 30 May 2012).
- Empower America. Mission. 2002. http://web.archive.org/web/20021202122120/ http://www.empoweramerica.org/about (accessed 20 Apr 2012).
- Brandon A. Citizens for a Sound Economy (CSE) and Empower America Merge to Form Freedomworks. 2004. (accessed 2 Apr 2012).
- Citizens for a Sound Economy. CSE Chairman and Former House Majority Leader 92 Dick Armey. 2004. http://web.archive.org/web/20040402121024/http://www.cse. org/armey/index.php (accessed 16 Mar 2012).
- Internal Revenue Service. Americans for Prosperity Foundation Form 990 2003. FreedomWorks. Matt Kibbe Biography. 1996–2012. http://www.freedomworks.org/ matt-kibbe-biography (accessed 20 Mar 2012).
- 95 Independent Women's Forum. About IWF: Nancy Mitchell Pfotenhauer. 2004. http://web.archive.org/web/20041214151602/www.iwf.org/about_iwf/pfotenhauer. asp (accessed 16 Mar 2012).
- Americans for Prosperity. Tim Philips. 2008. http://web.archive.org/web/ 20110727204132/http://www.americansforprosperity.org/about/staff/tim-phillips (accessed 14 Nov 2011).
- Century Strategies. Timothy R. Phillips. [no date]. http://web.archive.org/web/ 20040603164236/http://www.censtrat.com/staffbio.cfm?staff_id=13 (accessed 29 May 2012).
- 98 MediaSpeak Strategies. About Nancy. 2011. http://www.mediaspeakstrategies. com/about-nancy/ (accessed 16 Mar 2012).
- Internal Revenue Service. Americans for Prosperity Foundation Form 990 2009.
- Americans for Prosperity. Afp-Texas State Director: Peggy Venable. 2008. http:// web.archive.org/web/20101119120703/http://americansforprosperity.org/ 012510-afp-texas-state-director-peggy-venable (accessed 9 Jan 2012).
- Americans for Prosperity. Americans for Prosperity Welcomes Slade O'Brien as Florida State Director. 2011. http://americansforprosperity.org/newsroom/ 062711-americans-prosperity-welcomes-slade-obrien-florida-state-director-0/ (accessed 20 Mar 2012).
- Americans for Prosperity Texas. Statement by Peggy Venable, Afp-Texas Director: at the Texas Taxpayer Tea Party Event. 2007. http://web.archive.org/web/ 20110215221427/http://www.americansforprosperity.org/statement-peggyvenable-afp-texas-director (accessed 11 Jan 2012).
- Zernike K. Tea Party confidential: how GOP Insurgents Borrow from the left to move America Right. 2010. http://www.inthesetimes.com/article/6439/ tea_party_confidential/ (accessed 4 Feb 2013).
- Burghart D, Zeskind L. Origins of the Tea Party. Institute for Research & Education on Human Rights, 2010 19 October 2010. http://mail.teapartynationalism.com/ issue-areas/tea-party-nationalism/the-report/origins-of-the-tea-parties (accessed 4
- 105 Center for Public Integrity. Campaign consultants. FLS-DCI. [no date]. http://www. iwatchnews.org/print/6639 (accessed 29 May 2012).
- Miller L. Center for Media and Democracy. Powers Behind the Throne. 2004. http://www.prwatch.org/prwissues/2004Q4/powers.html (accessed 9 Mar 2012).
- Internal Revenue Service. Freedomworks Inc Form 990 2008.
- Internal Revenue Service. Americans for Prosperity Form 990 2009. 108
- DCI Group. Our People. 2011. http://www.dcigroup.com/who-we-are/our-people 109 (accessed 6 Apr 2012).
- 110 RJ Reynolds Public Issues Department. 1992 Operating Plan. 13 September 1991. RJ Reynolds. http://legacy.library.ucsf.edu/tid/xhl33d00 (accessed 2 Apr
- DCI Group. Dan Combs: partner. 2011. http://www.dcigroup.com/who-we-are/ 111 our-people/dan-combs (accessed 6 Apr 2012).
- NYC Lobbyist Search. Welcome to the Nyc Lobbyist Search! http://www.nyc.gov/ lobbyistsearch/search (accessed 6 Apr 2012).
- 113 Americans for Prosperity. Talking points: EPA's regulation of greenhouse gases. http://americans for prosperity.org/files/ANPR%20 Talking%20 Points%201.2.pdf(accessed 11 Jan 2012).
- Steinhauser B. Tell Senator Ben Nelson to Fight the EPA! 2012. http://www. 114 freedomworks.org/blog/bstein80/tell-senator-ben-nelson-to-fight-the-epa (accessed 29 May 2012).
- Americans for Prosperity South Carolina. An Obamacare update. 2011. http://web. 115 archive.org/web/20110727201433/http://americansforprosperity.org/ 062011-obamacare-update (accessed 11 Jan 2012).
- 116 No on 29. About us. http://www.noon29.com/about-us (accessed 16 May 2012).
- Campbell R, Balbach ED. Mobilizing public opinion for the tobacco industry: the 117 consumer tax alliance and excise taxes. Tob Control 2008:17:351-6.
- Campaign for Tobacco-Free Kids. Responses to misleading and inaccurate cigarette 118 company arguments against state cigarette increases [no date]. http://www. tobaccofreekids.org/research/factsheets/pdf/0227.pdf (accessed 4 Feb 2013).
- 119 Americans for Prosperity Illinois. State Leaders Want It Both Ways on Tobacco Tax, Smoking Ban Illinois Chapter of Americans for Prosperity Says. 2007. http://web. archive.org/web/20110625121912/http://www.americansforprosperity.org/stateleaders-want-it-both-ways-tobacco-tax-smoking-ban-illinois-chapter-americansprosperity-says (accessed 25 Oct 2012).

- 120 Brandon A. Take the anti-tax message directly to Florida lawmakers. http://www. freedomworks.org/press-releases/take-the-anti-tax-message-directly-to-florida-lawm (accessed 11 Jan 2012).
- Contact: Joe Calomino, Americans for Prosperity Illinois. Americans for Prosperity: cigarette tax increase would cost jobs, feed state's out-of-control spending habits. 2008. http://web.archive.org/web/20110625043207/http://www. americansforprosperity.org/americans-prosperity-cigarette-tax-increase-would-costjobs-feed-states-out-control-spending-habi (accessed 24 Oct 2012).
- Steinhauser B. Tell Gov. Lingle to put the breaks on a potentially devastating new tax hike! 2006. http://www.freedomworks.org/press-releases/tell-gov-lingle-to-putthe-breaks-on-a-potentially (accessed 1 Jan 2012).
- 123 Schumsky M. Raising the cigarette tax is bad policy. 2006. http://www. freedomworks.org/publications/raising-the-cigarette-tax-is-bad-policy (accessed 11
- Americans for Prosperity Texas. Testimony by Peggy Venable before the Texas Tax Reform Commission. 2006. http://web.archive.org/web/20110725213644/http:// americansforprosperity.org/testimony-peggy-venable-texas-tax-reform-commission (accessed 25 Oct 2012).
- FreedomWorks. Enough Is Enough-no new tobacco taxes in Arkansas. 2009. 125 http://www.voutube.com/watch?v=631hO45TdNc (accessed 25 May 2012).
- No on 29. [Mailer from the No on 29 Coalition]. 2012.
- FreedomWorks. FreedomWorks defeats North Carolina smoking ban! http://www. freedomworks.org/press-releases/freedomworks-defeats-north-carolina-smoking-ban (accessed 11 Jan 2012).
- 128 Weeks B, Americans for Prosperity Kansas. Property rights should control Kansas smoking decisions. 2008. http://web.archive.org/web/20110628220118/http:// www.americansforprosperity.org/print/11000 (accessed 24 Oct 2012).
- Woolverton P. "Weakened Smoking Ban Bill clears hurdle in house" Fayetteville 129 Observer. (Fayetteville, North Carolina). 2 Apr 2009.
- Americans for Prosperity Texas. AFP Texas newsroom: press release: smoking bans 130 limit freedom and prosperity; citizen group opposes intrusive government policies. 2007. http://web.archive.org/web/20110208195825/http://www. americansforprosperity.org/press-release-smoking-bans-limit-freedom-andprosperity-citizen-group-opposes-intrusive-government-p (accessed 24 Oct 2012).
- Americans for Prosperity Texas. AFP Texas Newsroom: hearing on freedom issues. 2008. http://web.archive.org/web/20110131191539/http://www. americansforprosperity.org/hearing-freedom-issues (accessed 24 Oct 2012).
- Hanna J. Casino exemption complicates push for smoking ban. The Associated 132 Press State & Local Wire (Topeka, Kansas). 17 Jan 2010.
- 133 [no author]. Daily Clip Report. Tuesday, 30 January 2001 (20010130). 2001. RJ Reynolds. http://legacy.library.ucsf.edu/tid/qws17a00 (accessed 2 Apr 2012).
- 134 Dellman F. U.S. Tobacco Weekly Tw01-05. 2001. Lorillard. http://legacy.library.ucsf. edu/tid/rbr33c00 (accessed 2 Apr 2012).
- Center for Individual Freedom. About CFIF: W. Thomas Humber. 2012. http://cfif. 135 org/v/index.php/about-cfif/about-cfif-staff/12-cfif-staff/8-w-thomas-humber (accessed 12 Apr 2012).
- 136 Center for Individual Freedom. Our Mission. http://cfif.org/v/index.php/about-cfif/ mission (accessed 6 Apr 2012).
- Fuquay J. Youth fires up forces against public smoking. 2000. http://lubbockonline. 137 com/stories/120700/loc_120700024.shtml (accessed 12 Apr 2012).
- Center for Individual Freedom. Jeffrey L. Mazzella. 2012. http://cfif.org/v/index.php/ 138 about-cfif/about-cfif-staff/12-cfif-staff/2-jeffrey-mazzella (accessed 29 May 2012).
- 139 Center for Individual Freedom. About Cfif: Renee L. Giachino. 2012. http://cfif.org/ v/index.php/about-cfif/about-cfif-staff/12-cfif-staff/9-renee-giachino (accessed 2 Apr
- Humber T. [Letter from Tom Humber with the National Smokers' Alliance to Alice Osburn-Mccann with General Motors]. 9 July 1997. Philip Morris. http://legacy. library.ucsf.edu/tid/aff38d00 (accessed 29 May 2012).
- National Center for Public Policy Research. About us. 2008. http://www. 141 nationalcenter.org/NCPPRHist.html (accessed 29 May 2012).
- [no author]. Public Policy Grants. 1995. Philip Morris. http://legacy.library.ucsf.edu/ 142 tid/qqw87d00 (accessed 18 May 2012).
- 143 Ridenour A. [Letter from Amy Moritz Rideour with National Center for Public Policy Research to Frank Gomez with Philip Morris]. 26 June 1998. Philip Morris. http://legacy.library.ucsf.edu/tid/zoo67c00 (accessed 18 May 2012)
- [no author]. 1998 Public Policy Contributions 17 Dec. 1998. Philip Morris. http:// legacy.library.ucsf.edu/tid/fwo83c00 (accessed 18 May 2012).
- 145 Peterson E. Docket #95n-0253. 13 Nov. 1995. Philip Morris. http://legacy.library. ucsf.edu/tid/kul53a00 (accessed 18 May 2012).
- Ridenour A. A federal tobacco lawsuit: bad economics, bad law and bad governing. July 1999. RJ Reynolds. http://legacy.library.ucsf.edu/tid/hfn65a00 (accessed 18 May 2012).
- 147 The National Center for Public Policy Research. 'Occupy Occupy D.C. smoke-in' set for Thursday 2012. http://www.nationalcenter.org/PR-SmokeIn_021512.html (accessed 24 Feb 2012).
- FreedomWorks. Diverse Tea: Deneen Borelli. http://blogs.freedomworks.org/ DiverseTea/?p=15 (accessed 16 Feb 2012).

- 149 Center for Environmental and Regulatory Affairs, The National Center for Public Policy Research. Dana Joel Gattuso: Senior Fellow. http://www.nationalcenter.org/bios/gattuso.html (accessed 16 Feb 2012).
- 150 National Center for Public Policy Research. Press release: top corporate watchdogs form new free enterprise project at National Center for Public Policy Research. 2008. http://www.nationalcenter.org/PR-Free_Enterprise_Project_100108.html (accessed 2 Apr 2012).
- Milloy S. Annual Report. 7 January 1998. Philip Morris. http://legacy.library.ucsf. edu/tid/any77d00 (accessed 24 Apr 2012).
- 152 Milloy S. About Steve Milloy. n.d. http://junkscience.com/about-steve-milloy/ (accessed 24 Apr 2012).
- 153 Center for Consumer Freedom. The Guest Choice Network is now the Center for Consumer Freedom—at Consumerfreedom.Com. 2002. http://web.archive.org/web/ 20020124091734/http://guestchoice.com/index.html (accessed 24 Apr 2012).
- 154 Trach B. [Letter from Barbara Trach with Philip Morris to Richard Berman with the Guest Choice Network]. 21 December 1995. Philip Morris. http://legacy.library.ucsf. edu/tid/sup27d00 (accessed 24 Apr 2012).
- 155 Philip Morris USA. [Philip Morris Voucher to the Guest Choice Network]. 29 May. 1996. Philip Morris. http://legacy.library.ucsf.edu/tid/jas94c00 (accessed 24 Apr 2012).
- 156 Culley E. [Letter from Elizabeth Cully with Philip Morris to Rick Berman with Guest Choice Network]. 8 November 1998. Philip Morris. http://legacy.library.ucsf.edu/tid/xsp27d00 (accessed 24 Apr 2012).
- 157 Philip Morris USA. Voucher. 16 Dec. 1996. Philip Morris. http://legacy.library.ucsf. edu/tid/fvp27d00 (accessed 24 Apr 2012).
- 158 Berman R. [Letter from Richard Berman with Berman and Company to Barbara Trace of Philip Morris U.S.A]. 5 September 1995. Philip Morris. http://legacy.library. ucsf.edu/tid/ewk06c00 (accessed 24 Apr 2012).
- 159 CATO Institute. Annual Report 2010. 2010. http://www.cato.org/about/reports/ annual report 2010.pdf
- 160 American Enterprise Institute. [Contribution Receipt]. 5 August 1996. Philip Morris. http://legacy.library.ucsf.edu/tid/pto83c00 (accessed 18 May 2012).
- 161 [no author]. Public Policy Grants Proposed 2000 Budget. 2000/E. Philip Morris. http://legacy.library.ucsf.edu/tid/oqe79h00 (accessed 18 May 2012).
- 162 Griscom T. [Letter from Thomas Griscom with RJR Nabisco to Daniel Popeo with Washington Legal Foundation]. 29 September 1995. RJ Reynolds. http://legacy. library.ucsf.edu/tid/zxl61c00 (accessed 18 May 2012).
- 163 Landman A. ALEC and the Tobacco Industry. 2011. http://www.prwatch.org/news/ 2011/07/10787/alec-and-tobacco-industry (accessed 15 Jul 2012).
- 164 Graves L. A CDM Special Report on Alec's Funding and Spending. 2011. http:// www.prwatch.org/news/2011/07/10887/cmd-special-report-alecs-funding-andspending (accessed 27 Sep 2012).
- 165 Doward J. U.S Free market group tries to half sales of cigrettes in plain packets in UK. 2012. http://www.guardian.co.uk/society/2012/jul/15/cigarettes-plain-packetsalec-koch-brothers (accessed 27 Sep 2012).

- 166 Nagourney A. A \$1 cigarette tax starts a \$47 million brawl in California. 2012. http://www.nytimes.com/2012/06/04/us/in-california-a-battle-over-a-plan-for-1-a-pack-cigarette-tax.html?_r=0 (accessed 28 Sep 2012).
- North J. Proposition 29 could raise \$735m; opponents question fund use. 2012. http://abdocal.go.com/kabc/story?section=news/state&id=8658901 (accessed 16 May 2012).
- 168 Center for American Progress Action Fund. *The Koch Brothers: what you need to know about the financiers of the radical right* 2011. http://www.americanprogressaction.org/issues/2011/04/pdf/koch_brothers.pdf
- 169 Koch Industries Inc. Americans for Prosperity. 2011. http://www.kochfacts.com/kf/ americans-for-prosperity/ (accessed 16 May 2012).
- 170 Koch Industries Inc. About. 2000–2012. http://www.kochind.com/About_Koch/default.aspx (accessed 22 Aug 2012).
- 171 Citizens for a Sound Economy. Environmental reform: CSE and the environment. 1999. http://web.archive.org/web/19991012224707/http://cse.org/cse/environment. html (accessed 22 Aug 2012).
- 172 Americans for Prosperity. Welcome to the Hot Air Tour. 2009. http://web.archive.org/web/20090314094647/http://www.hotairtour.org/ (accessed 22 Aug 2012).
- 173 Jacobson M. Lifting the veil of secrecy from industry funding of nonprofit health organizations. Int J Occup Environ Health 2005;11:349–55.
- 174 Center for Consumer Freedom. Institute of Medicine's new obesity-prevention strategies miss the mark. 2012. (accessed 26 Sep 2012).
- 175 Center for Consumer Freedom. (Ad criticizing Mayor Bloomberg's ban on large sugary drinks). The New York Times, A5; 2012.
- 176 The Campaign Legal Center. [Organization type and disclosure rules under the Internal Revenue Code]. nd. http://www.campaignlegalcenter.org/attachments/ CLC_501c_disclosure_chart.pdf (accessed 26 Sep 2012).
- 177 Mellman Group. Nationwide Survey of 1,000 Registered Likely Voters Conducted July 5–10, 2011 by the Mellman Group, Inc. For the Campaign for Tobacco-Free Kids. 2011.
- 178 Lavoie RL. Patriotism and Taxation: The Tax Compliance Implications of the Tea Party Movement. Loy LAL Rev 2011;45.1:39–86.
- 179 Karpowitz CF, Monson JQ, Patterson KD, et al. Symposium: tea time in America? the impact of the Tea Party movement on the 2010 midterm elections. PS: Pol Sci Politics 2011:303–9.
- 180 Abramowitz Al. Grand old Tea Party: partisan polarization and the rise of the Tea Party movement. In: Rosenthal L, Trost C, eds. Steep: the precipitous rise of the Tea Party. Berkeley, CA: University of California Press, 2012:195–211.
- 181 Cherry JR. [Letter from James Cherry with Lorillard to Roger Ailes]. 8 September 1988. Lorillard. http://legacy.library.ucsf.edu/tid/jpi44a00 (accessed 25 May 2012).
- 182 Nicoli D, Reese RS. FET Ad Targeting. 2 August 1993. Philip Morris. http://legacy. library.ucsf.edu/tid/tqq88h00 (accessed 25 May 2012).
- 183 Fuller C. Project. Speeches. Inventory of speeches. 24 March 1993. RJ Reynolds. http://legacy.library.ucsf.edu/tid/dyh23d00 (accessed 25 Mar 2012).
- 184 Ehlrich S. Enough Is Enough campaign udpate. 21 September 1993. Philip Morris. http://legacy.library.ucsf.edu/tid/xbf77e00 (accessed 29 May 2012).