HarvardX- Choose Your Own Project: Productivity prediction for Garment Industry

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Content:

- Report has 6 sections as follows:-
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Executive Summary

• For capstone project of HarvardX, I have taken garment industry data from UCI machine learning database. The Objective of project is to predict productivity of various departments of garment industry. The dataset is taken from following website for the project:-

"https://archive.ics.uci.edu/ml/machine-learning-databases/00597/garments_worker_productivity.csv"

- Dataset has following features/parameters
 - date: Date in MM-DD-YYYY format
 - day: Day of the Week
 - quarter : A portion of the month. A month was divided into four quarters
 - department: Associated department with the instance
 - team no: Associated team number with the instance
 - no of workers: Number of workers in each team
 - no of style change: Number of changes in the style of a particular product
 - targeted_productivity: Targeted productivity set by the Authority for each team for each day.
 - smv : Standard Minute Value, it is the allocated time for a task
 - wip : Work in progress. Includes the number of unfinished items for products
 - over time: Represents the amount of overtime by each team in minutes
 - incentive: Represents the amount of financial incentive (in BDT) that enables or motivates a particular course of action.
 - idle_time: The amount of time when the production was interrupted due to several reasons
 - idle_men: The number of workers who were idle due to production interruption
 - actual_productivity: The actual % of productivity that was delivered by the workers

- Approach used for building machine learning model included dividing dataset into training and test set. Then, building prediction model on training set. For validation, the model built on training set is used to predict productivity on test set. 80% observation is used for training of the model and 20% of observation from dataset is used for testing.
- To check the accuracy of model root mean square error(RMSE) is estimated and model having lowest RMSE is selected as final machine learning model for the project.
- Garment industry is a highly labour-intensive industry with lots of manual processes. Satisfying the huge global demand for garment products is mostly dependent on the production and delivery performance of the employees in the garment manufacturing companies. So, it is highly desirable among the decision makers in the garments industry to track, analyze and predict the productivity performance of the working teams in their factories.
- To achieve above business purpose, I classified productivity into 4 categories for proactive decision making from top management. In this project, those categories are ranked as 1,2,3,4 where 4 represents highest productivity group and 1 represents the lowest productivity group.
- In following sections, I have explained in details various steps taken to build the machine learning algorithm on dataset.

Loading Library & data and basic summary statics

- Following libraries are installed and loaded before start building model programs: library(tidyverse) library(caret) library(ggplot2) library(dslabs) library(ggrepel) library(dplyr) library(lubridate) library(HistData) library(purrr) library(pdftools) library(matrixStats) library(genefilter) library(randomForest) library(readxl)
- In this step, I downloaded the dataset file using R codes and understood basic structure and properties of the database. Following code is used to download the file from internet
- Dataset has 15 features and 1197 observations. Following is detail about dataset:-

```
## [1] 1197 15
```

```
## spec_tbl_df [1,197 x 15] (S3: spec_tbl_df/tbl_df/tbl/data.frame)
   $ date
                           : chr [1:1197] "1/1/2015" "1/1/2015" "1/1/2015" "1/1/2015" ...
##
##
   $ quarter
                           : chr [1:1197] "Quarter1" "Quarter1" "Quarter1" "Quarter1" ...
                           : chr [1:1197] "sweing" "finishing" "sweing" "sweing" ...
   $ department
                                 [1:1197] "Thursday" "Thursday" "Thursday" "Thursday" ...
##
   $ day
##
   $ team
                           : num [1:1197] 8 1 11 12 6 7 2 3 2 1 ...
##
   $ targeted_productivity: num [1:1197] 0.8 0.75 0.8 0.8 0.8 0.8 0.75 0.75 0.75 0.75 ...
##
   $ smv
                           : num [1:1197] 26.16 3.94 11.41 11.41 25.9 ...
                                 [1:1197] 1108 NA 968 968 1170 ...
##
   $ wip
##
   $ over_time
                                 [1:1197] 7080 960 3660 3660 1920 6720 960 6900 6000 6900 ...
##
   $ incentive
                                 [1:1197] 98 0 50 50 50 38 0 45 34 45 ...
##
                           : num [1:1197] 0 0 0 0 0 0 0 0 0 0 ...
   $ idle_time
##
   $ idle_men
                           : num [1:1197] 0 0 0 0 0 0 0 0 0 0 ...
##
   $ no_of_style_change
                           : num [1:1197] 0 0 0 0 0 0 0 0 0 0 ...
   $ no of workers
                           : num [1:1197] 59 8 30.5 30.5 56 56 8 57.5 55 57.5 ...
   $ actual_productivity : num [1:1197] 0.941 0.886 0.801 0.801 0.8 ...
##
   - attr(*, "spec")=
     .. cols(
##
          date = col_character(),
```

```
##
          quarter = col_character(),
##
          department = col_character(),
##
          day = col_character(),
     . .
##
          team = col_double(),
##
          targeted_productivity = col_double(),
          smv = col double(),
##
##
          wip = col double(),
##
          over_time = col_double(),
##
          incentive = col_double(),
##
          idle_time = col_double(),
##
          idle_men = col_double(),
          no_of_style_change = col_double(),
##
##
          no_of_workers = col_double(),
          actual_productivity = col_double()
##
     ..)
##
    - attr(*, "problems")=<externalptr>
```

• First six observation of dataset is as follows. It starts with date and ends with final column which is actual productivity:-

```
## # A tibble: 6 x 15
##
     date
              quarter department day
                                         team targeted_produc~
                                                                  SMV
                                                                         wip over_time
##
     <chr>
                                  <chr> <dbl>
              <chr>>
                       <chr>>
                                                          <dbl> <dbl>
                                                                      <dbl>
                                                                                 <dbl>
## 1 1/1/2015 Quarte~ sweing
                                  Thur~
                                                           0.8 26.2
                                                                        1108
                                                                                  7080
                                            8
                                                           0.75 3.94
                                                                                   960
## 2 1/1/2015 Quarte~ finishing
                                  Thur~
                                            1
                                                                          NA
## 3 1/1/2015 Quarte~ sweing
                                  Thur~
                                           11
                                                           0.8 11.4
                                                                         968
                                                                                  3660
## 4 1/1/2015 Quarte~ sweing
                                  Thur~
                                            12
                                                           0.8 11.4
                                                                         968
                                                                                  3660
## 5 1/1/2015 Quarte~ sweing
                                  Thur~
                                            6
                                                           0.8
                                                                25.9
                                                                        1170
                                                                                  1920
## 6 1/1/2015 Quarte~ sweing
                                  Thur~
                                            7
                                                           0.8 25.9
                                                                         984
                                                                                  6720
## # ... with 6 more variables: incentive <dbl>, idle_time <dbl>, idle_men <dbl>,
       no_of_style_change <dbl>, no_of_workers <dbl>, actual_productivity <dbl>
```

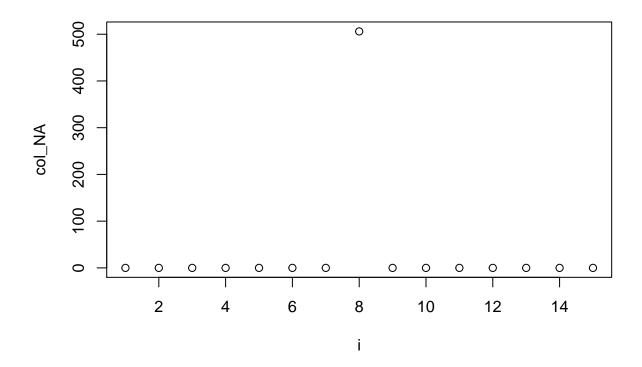
Data Cleaning

• As next step, I did some data wrangling to change data as per the requirement for modeling. In this step, I will Change data type of features from character to factor for quarter, department, day and team features using following code:-

• Next, I identified columns where NA is used and replaced it with appropriate numbers. For identifying columns, I used following code

```
i<-1:15
col_NA<-sapply(i,function(1)
  dat%>% filter(is.na(dat[,1]))%>% summarise(n=n())
)
```

^{*}Following chart showed that only feature number 8 has NA values. Name of that column is "wip". I replaced NA values with 0 using following code



names(dat[col_NA>0])

[1] "wip"

```
dat<-dat%>%mutate(wip=ifelse(is.na(wip),0,wip))
```

• First six observations of datasets after data cleaning is follows:-

```
## # A tibble: 6 x 15
##
     date
              quarter department day
                                        team targeted_produc~
                                                                        wip over_time
                                                                  {\tt smv}
     <chr>>
              <fct>
                      <fct>
                                  <fct> <fct>
                                                          <dbl> <dbl> <dbl>
                                                                                 <dbl>
                                  Thur~ 8
                                                          0.8 26.2
                                                                       1108
                                                                                 7080
## 1 1/1/2015 Quarte~ sweing
## 2 1/1/2015 Quarte~ finishing
                                  Thur~ 1
                                                          0.75 3.94
                                                                                  960
## 3 1/1/2015 Quarte~ sweing
                                  Thur~ 11
                                                           0.8 11.4
                                                                        968
                                                                                  3660
## 4 1/1/2015 Quarte~ sweing
                                  Thur~ 12
                                                           0.8
                                                               11.4
                                                                        968
                                                                                  3660
## 5 1/1/2015 Quarte~ sweing
                                  Thur~ 6
                                                           0.8
                                                               25.9
                                                                       1170
                                                                                  1920
## 6 1/1/2015 Quarte~ sweing
                                  Thur~ 7
                                                           0.8
                                                               25.9
                                                                        984
                                                                                  6720
## # ... with 6 more variables: incentive <dbl>, idle_time <dbl>, idle_men <dbl>,
       no_of_style_change <dbl>, no_of_workers <dbl>, actual_productivity <dbl>
```

#Exploratory data Analysis:-

• In this step, I went more deeper in the data by understanding summary statistics and trends between various features. Below is summary statistics of the dataset using following code:-

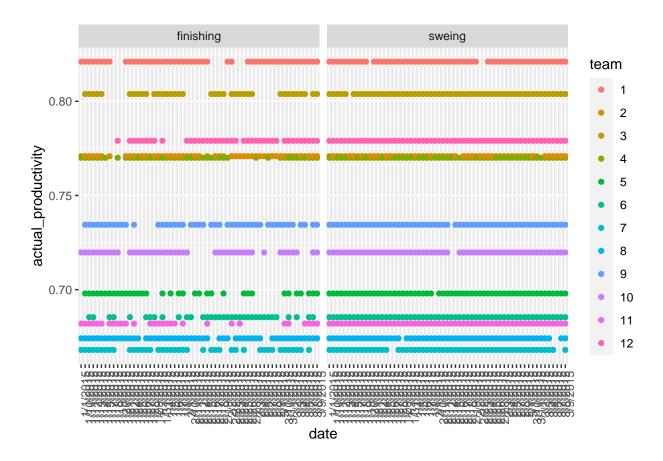
summary(dat)

```
##
        date
                             quarter
                                              department
                                                                  day
##
    Length:1197
                                         finishing:506
                         Quarter1:360
                                                          Monday
                                                                    :199
##
    Class : character
                         Quarter2:335
                                         sweing
                                                   :691
                                                           Saturday: 187
    Mode :character
##
                         Quarter3:210
                                                           Sunday
                                                                     :203
##
                         Quarter4:248
                                                           Thursday:199
##
                         Quarter5: 44
                                                           Tuesday
                                                                    :201
##
                                                           Wednesday:208
##
##
         team
                   targeted_productivity
                                                 smv
                                                                  wip
    2
##
            :109
                   Min.
                           :0.0700
                                           Min.
                                                   : 2.90
                                                             Min.
                                                                          0.0
##
    8
            :109
                   1st Qu.:0.7000
                                           1st Qu.: 3.94
                                                             1st Qu.:
                                                                          0.0
##
    1
                   Median :0.7500
                                                             Median:
            :105
                                           Median :15.26
                                                                        586.0
##
    4
            :105
                   Mean
                           :0.7296
                                           Mean
                                                   :15.06
                                                             Mean
                                                                        687.2
##
    9
            :104
                   3rd Qu.:0.8000
                                           3rd Qu.:24.26
                                                             3rd Qu.: 1083.0
##
    10
            :100
                   Max.
                           :0.8000
                                           Max.
                                                   :54.56
                                                             Max.
                                                                     :23122.0
##
    (Other):565
##
      over_time
                        incentive
                                           idle_time
                                                                 idle_men
##
                     Min.
                             :
                                 0.00
                                         Min.
                                                    0.0000
                                                                      : 0.0000
                     1st Qu.:
##
    1st Qu.: 1440
                                  0.00
                                         1st Qu.:
                                                    0.0000
                                                              1st Qu.: 0.0000
##
    Median: 3960
                     Median:
                                  0.00
                                         Median:
                                                    0.0000
                                                              Median : 0.0000
                                                    0.7302
##
    Mean
            : 4567
                     Mean
                                38.21
                                         Mean
                                                              Mean
                                                                      : 0.3693
##
    3rd Qu.: 6960
                     3rd Qu.:
                                50.00
                                         3rd Qu.:
                                                    0.0000
                                                              3rd Qu.: 0.0000
##
                             :3600.00
                                                 :300.0000
    Max.
            :25920
                     Max.
                                         Max.
                                                              Max.
                                                                      :45.0000
##
##
    no_of_style_change no_of_workers
                                          actual_productivity
##
    Min.
            :0.0000
                         Min.
                                : 2.00
                                          Min.
                                                  :0.2337
##
    1st Qu.:0.0000
                         1st Qu.: 9.00
                                          1st Qu.:0.6503
##
    Median :0.0000
                         Median :34.00
                                          Median :0.7733
##
    Mean
            :0.1504
                         Mean
                                :34.61
                                                  :0.7351
                                          Mean
##
    3rd Qu.:0.0000
                         3rd Qu.:57.00
                                          3rd Qu.:0.8503
##
    Max.
            :2.0000
                         Max.
                                 :89.00
                                          Max.
                                                  :1.1204
##
```

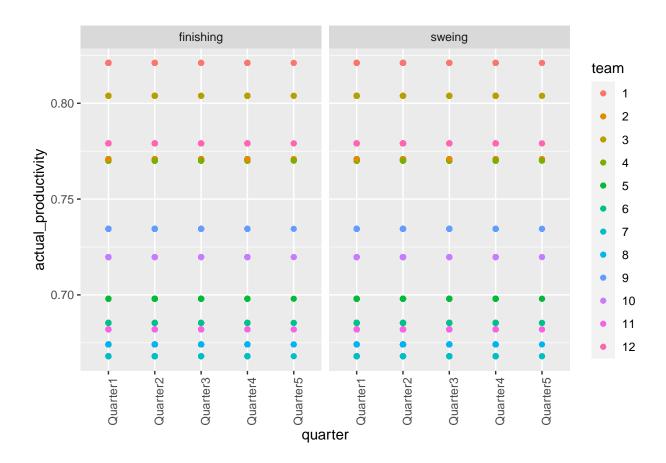
• Distinct number of elements in different features of dataset is as follows. Only dataset whose class is factor.

```
## # A tibble: 1 x 5
## n_date n_quarter n_department n_day n_team
## <int> <int> <int> <int> <int> <int>
## 1 59 5 2 6 12
```

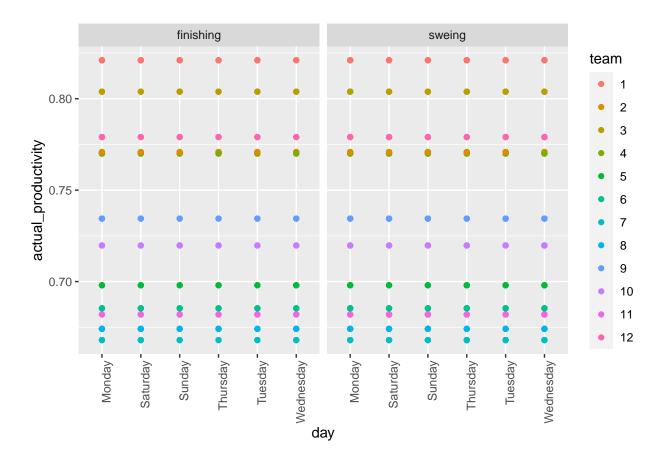
- Further, I analyzed trends of actual productivity with respect to various parameters:-
 - Department/team- wise Average actual productivity vs date chart:- Average actual productivity
 is same across various dates of different functions. Some team has higher productivity and some
 team has lower productivity. We can say teamwise average productivity per day is constant



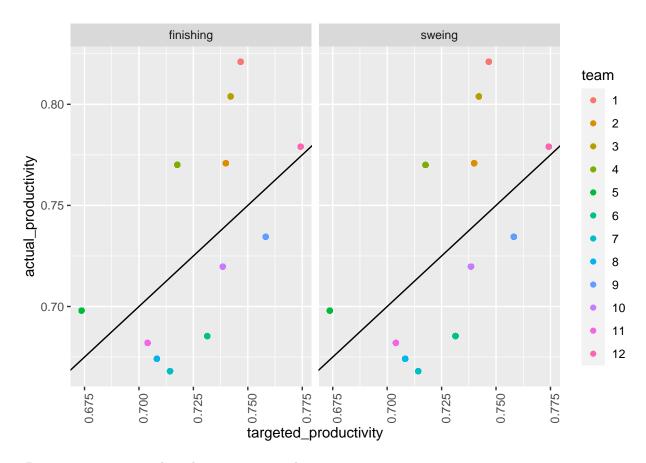
• Department/team- wise Average actual productivity vs quarter chart:- Average actual productivity is same across various quarters of month for different functions. Some team has higher productivity and some team has lower productivity. We can say teamwise average productivity per quarter is constant



• Department/team- wise Average actual productivity vs day chart:- Average actual productivity is same across various days for different functions. Some team has higher productivity and some team has lower productivity. We can say teamwise average productivity per day is constant

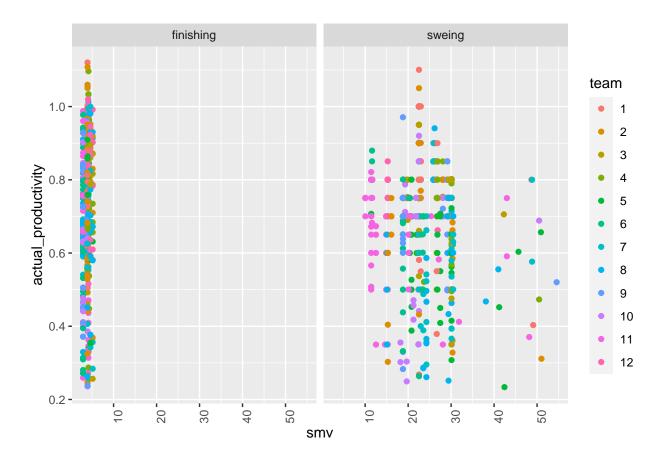


• Department/team- wise Average actual productivity vs average targeted_productivity chart:- Average actual productivity has increasing trend with average targeted productivity for different functions.

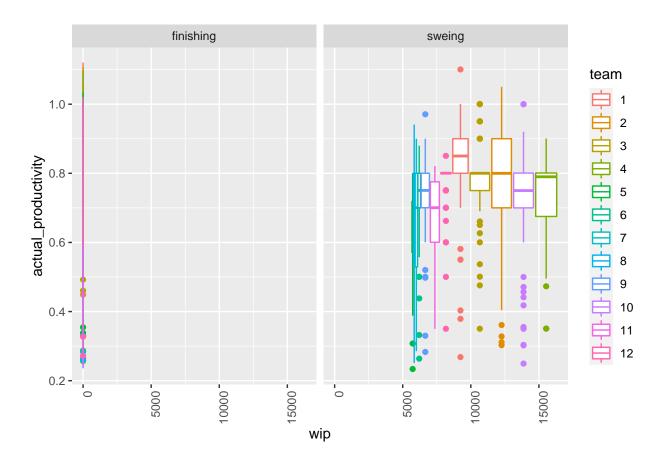


+Department wise actual productivity vs smv chart:-

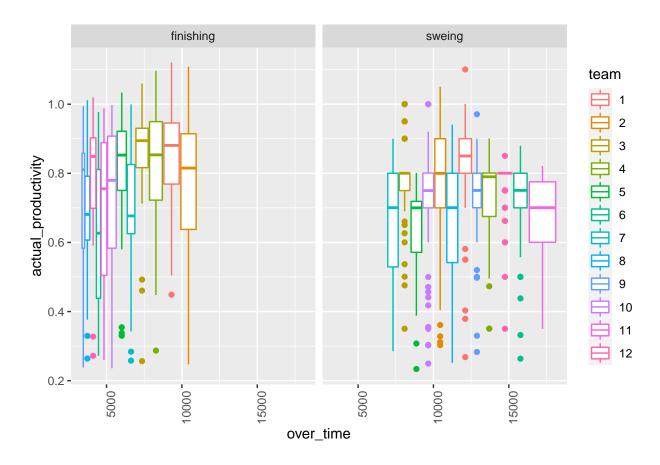
Actual productivity has no trend with smv for different functions.



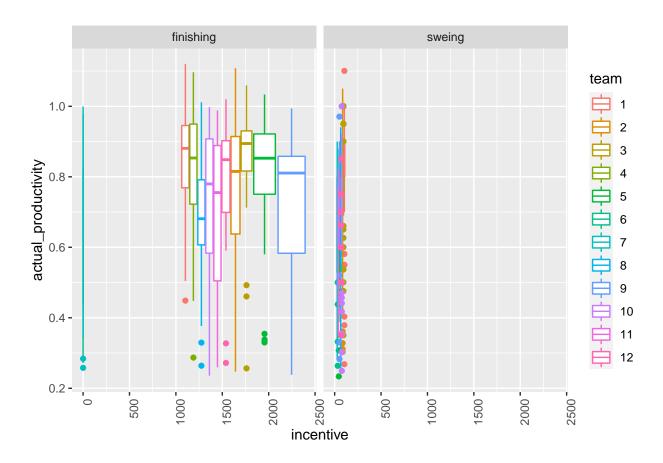
• Department wise actual productivity vs wip chart:-Actual productivity has no significant trend with average wip for different functions.



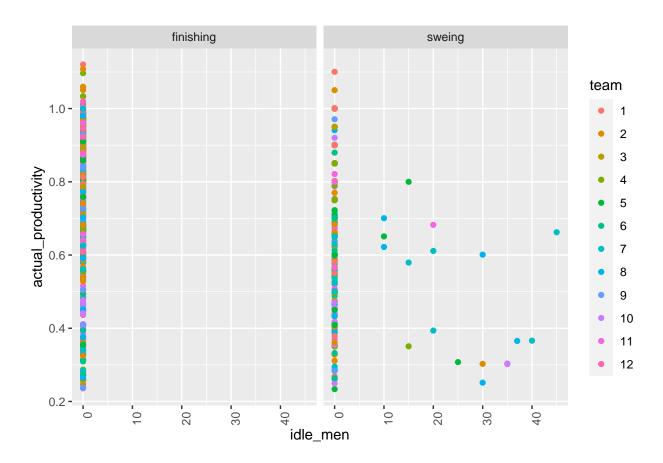
• Department wise actual productivity vs over_time chart:-Actual productivity has no trend with average over_time for different functions.



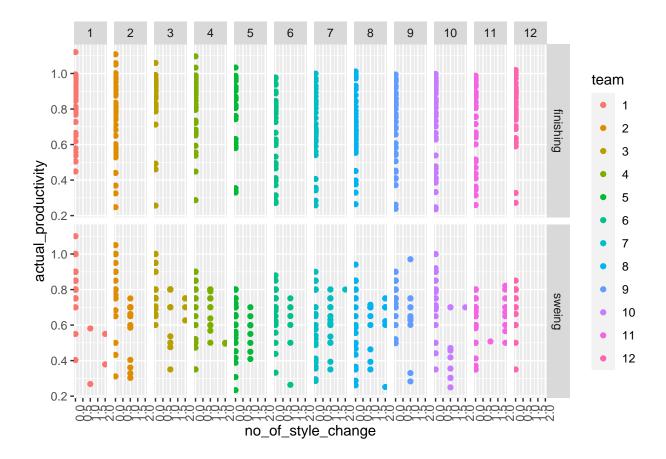
• Department wise actual productivity vs incentive chart:-Actual productivity has no trend with incentive for different functions.



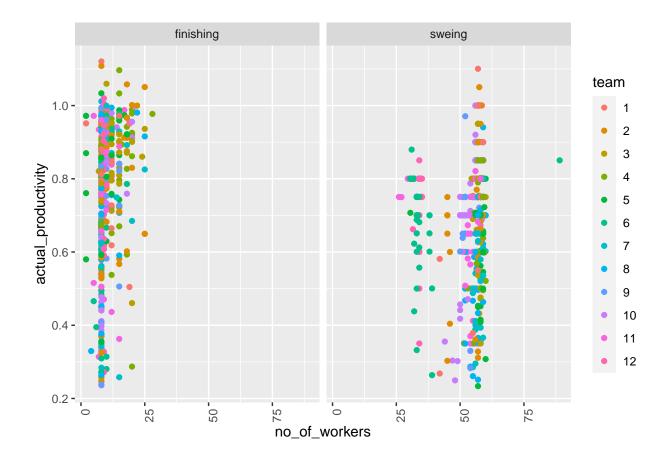
• Department wise actual productivity vs idle_men chart:- Actual productivity has no trend with idle_men for different functions.



• Department wise actual productivity vs no_of_style_change chart:
Actual productivity has no trend with finishing but decreases for sweing department



• Department wise actual productivity vs no_of_workers chart:- Actual productivity has no visible trend with no_of_workers for different functions



Machine Learning Model Building

- Before creating machine learning algorithm, we modify the dataset by classifying actual productivity in 4 classes from 1 to 4 as follows:-
 - 4 means actual productivity 0.8,
 - -3 means productivity is between 0.6 and 0.8,
 - 2 means productivity is between 0.4 and 0.6 and
 - 1 means productivity is less than 0.4
- Removing date and actual productivity feature for model building using following code

+ Top six rows of revised dataset is as follows:-

```
## # A tibble: 6 x 14
##
     quarter department day
                                    team targeted_productivity
                                                                          wip over_time
                                                                    \mathtt{smv}
                          <fct>
                                    <fct>
##
     <fct>
              <fct>
                                                           <dbl> <dbl> <dbl>
                                                                                   <dbl>
## 1 Quarter1 sweing
                          Thursday 8
                                                            0.8 26.2
                                                                         1108
                                                                                    7080
## 2 Quarter1 finishing Thursday 1
                                                            0.75 3.94
                                                                                     960
```

```
## 3 Quarter1 sweing
                         Thursday 11
                                                          0.8 11.4
                                                                       968
                                                                                3660
                         Thursday 12
## 4 Quarter1 sweing
                                                          0.8 11.4
                                                                       968
                                                                                3660
## 5 Quarter1 sweing
                         Thursday 6
                                                          0.8 25.9
                                                                      1170
                                                                                1920
## 6 Quarter1 sweing
                         Thursday 7
                                                          0.8 25.9
                                                                       984
                                                                                6720
## # ... with 6 more variables: incentive <dbl>, idle_time <dbl>, idle_men <dbl>,
     no of style change <dbl>, no of workers <dbl>, rev act prod <dbl>
```

• Creating training and test datasets for building machine learning algorithm. 80% observation is for training of the model and 20% for testing. I used following code for data partition.

```
set.seed(1, sample.kind = "Rounding")
test_index <- createDataPartition(y=rev_dat$rev_act_prod, times = 1, p = 0.2, list = FALSE)
train_set <- rev_dat[-test_index,]
test_set <- rev_dat[test_index,]</pre>
```

• Top six rows of training dataset is follows:-

```
## # A tibble: 6 x 14
##
     quarter department day
                                   team targeted productivity
                                                                  \mathtt{smv}
                                                                         wip over time
##
     <fct>
              <fct>
                          <fct>
                                   <fct>
                                                          <dbl> <dbl> <dbl>
                                                                                 <dbl>
## 1 Quarter1 sweing
                          Thursday 8
                                                           0.8 26.2
                                                                        1108
                                                                                  7080
## 2 Quarter1 finishing
                         Thursday 1
                                                           0.75 3.94
                                                                                   960
                                                                          0
## 3 Quarter1 sweing
                          Thursday 11
                                                           0.8 11.4
                                                                         968
                                                                                  3660
## 4 Quarter1 sweing
                          Thursday 12
                                                           0.8 11.4
                                                                         968
                                                                                  3660
## 5 Quarter1 sweing
                          Thursday 6
                                                           0.8 25.9
                                                                       1170
                                                                                  1920
## 6 Quarter1 sweing
                          Thursday 7
                                                           0.8 25.9
                                                                         984
                                                                                  6720
## # ... with 6 more variables: incentive <dbl>, idle_time <dbl>, idle_men <dbl>,
     no_of_style_change <dbl>, no_of_workers <dbl>, rev_act_prod <dbl>
```

• Top six rows of test dataset is follows:-

```
## # A tibble: 6 x 14
     quarter department day
                                         targeted productivity
                                   team
                                                                   \mathtt{smv}
                                                                         wip over time
##
     <fct>
              <fct>
                          <fct>
                                   <fct>
                                                           <dbl> <dbl> <dbl>
                                                                                  <dbl>
## 1 Quarter1 sweing
                          Thursday 5
                                                           0.8 11.4
                                                                         668
                                                                                   3660
## 2 Quarter1 finishing
                                                           0.75 2.9
                          Thursday 8
                                                                                    960
                                                                           0
## 3 Quarter1 sweing
                                                           0.75 19.3
                          Saturday 10
                                                                         610
                                                                                   6480
## 4 Quarter1 finishing
                                                           0.75 4.15
                          Sunday
                                                                           0
                                                                                   1560
                                   3
## 5 Quarter1 finishing
                                                           0.8
                                                                  3.94
                          Sunday
                                                                                    960
## 6 Quarter1 finishing
                         Monday
                                                           0.8
                                                                  3.94
                                                                           0
                                                                                   3840
## # ... with 6 more variables: incentive <dbl>, idle_time <dbl>, idle_men <dbl>,
      no_of_style_change <dbl>, no_of_workers <dbl>, rev_act_prod <dbl>
```

• Defining RMSE for model testing using following code:-

```
RMSE <- function(true_ratings, predicted_ratings){
   sqrt(mean((true_ratings - predicted_ratings)^2))
}</pre>
```

• Linear regression model: - used following code

```
fit_lm <- train(rev_act_prod ~ ., method="lm",data = train_set)</pre>
+ summary of linear regression model is as follows:-
summary(fit_lm)
##
## Call:
## lm(formula = .outcome ~ ., data = dat)
## Residuals:
##
      Min
               1Q Median
                               3Q
                                      Max
## -2.6024 -0.3474 0.1127 0.5171
                                  2.2783
## Coefficients:
                          Estimate Std. Error t value Pr(>|t|)
                         7.224e-01 2.358e-01
                                                3.064 0.002248 **
## (Intercept)
## quarterQuarter2
                         1.326e-02 6.613e-02
                                                0.200 0.841164
## quarterQuarter3
                        -6.589e-02 7.610e-02 -0.866 0.386748
## quarterQuarter4
                        -5.200e-02 7.455e-02 -0.698 0.485589
## quarterQuarter5
                         3.600e-01 1.481e-01
                                                2.431 0.015228 *
## departmentsweing
                        -5.935e-02 2.060e-01 -0.288 0.773377
## daySaturday
                         5.681e-02 9.148e-02
                                               0.621 0.534741
## daySunday
                        -1.197e-02 8.749e-02 -0.137 0.891177
## dayThursday
                        -2.997e-02 8.837e-02 -0.339 0.734588
## dayTuesday
                         4.208e-02 8.744e-02
                                              0.481 0.630515
## dayWednesday
                         2.457e-02 8.614e-02
                                               0.285 0.775503
## team2
                        -3.089e-01 1.178e-01 -2.623 0.008863 **
## team3
                        -1.577e-02 1.241e-01 -0.127 0.898859
## team4
                        -7.863e-02 1.196e-01 -0.657 0.511178
                        -2.835e-01 1.244e-01 -2.279 0.022916 *
## team5
## team6
                        -4.250e-01 1.393e-01 -3.051 0.002345 **
## team7
                        -4.442e-01 1.226e-01 -3.624 0.000306 ***
                        -4.252e-01 1.182e-01 -3.597 0.000339 ***
## team8
                        -4.397e-01 1.178e-01 -3.732 0.000202 ***
## team9
## team10
                        -4.806e-01 1.206e-01 -3.986 7.25e-05 ***
## team11
                        -6.558e-01 1.327e-01 -4.944 9.10e-07 ***
## team12
                        -3.435e-02 1.418e-01 -0.242 0.808718
## targeted_productivity 3.705e+00 2.662e-01 13.921 < 2e-16 ***
## smv
                        -3.903e-02 5.888e-03 -6.629 5.75e-11 ***
## wip
                         1.178e-05 1.692e-05
                                              0.696 0.486762
## over_time
                        -1.322e-05 1.177e-05 -1.123 0.261726
                         2.609e-04 1.516e-04
                                               1.721 0.085535 .
## incentive
## idle_time
                         1.126e-03 2.213e-03
                                                0.509 0.611107
## idle_men
                        -3.900e-02 9.550e-03 -4.084 4.81e-05 ***
## no_of_style_change
                        -1.785e-01
                                   6.984e-02
                                              -2.556 0.010753 *
                         2.257e-02 5.387e-03
                                              4.190 3.06e-05 ***
## no_of_workers
## ---
## Signif. codes: 0 '*** 0.001 '** 0.01 '* 0.05 '.' 0.1 ' ' 1
## Residual standard error: 0.763 on 926 degrees of freedom
```

Multiple R-squared: 0.3208, Adjusted R-squared: 0.2988
F-statistic: 14.58 on 30 and 926 DF, p-value: < 2.2e-16</pre>

• RMSE value on validating lm model on test data set is as follows:-

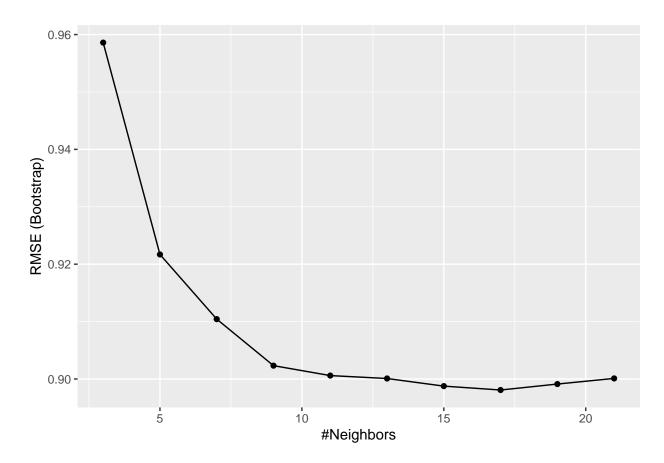
```
lm_preds <- predict(fit_lm, newdata = test_set)
rmse_lm <- RMSE(lm_preds, test_set$rev_act_prod)
rmse_results<-data_frame(method="lm model",RMSE=rmse_lm)</pre>
```

+ RMSE of Model:-

method	RMSE
lm model	0.6861627

 $\bullet\,$ K-nearest neighbors model:- Used following code for building knn model

+ plot of knn model gives best value of tuning parameter on which RMSE of training model is minimum.



+ Summary of knn model built

```
##
             RMSE
                     Rsquared
                                            RMSESD RsquaredSD
      k
                                    MAE
## 1
      3 0.9585994 0.09988784 0.6611679 0.03785403 0.03376719 0.03386466
      5 0.9216919 0.10387981 0.6641705 0.03646603 0.03240918 0.02984845
      7 0.9104291 0.10071463 0.6692934 0.03839413 0.03449856 0.02909561
## 3
      9 0.9023217 0.09827545 0.6691845 0.03910566 0.03315079 0.02843797
    11 0.9005933 0.09207551 0.6732006 0.03846723 0.03034220 0.02749475
## 5
     13 0.9000842 0.08652578 0.6804792 0.03999827 0.03196580 0.02720898
     15 0.8987585 0.08247769 0.6849436 0.03791958 0.03033622 0.02785140
     17 0.8980788 0.07890931 0.6905333 0.03870749 0.02996676 0.02867593
## 9 19 0.8991176 0.07372396 0.6941995 0.03855279 0.02815282 0.02907897
## 10 21 0.9000990 0.06916352 0.6995258 0.03868100 0.02690402 0.02901873
```

+ best value of tuning parameter is as follows:-

```
fit_knn$bestTune
```

```
## k
## 8 17
```

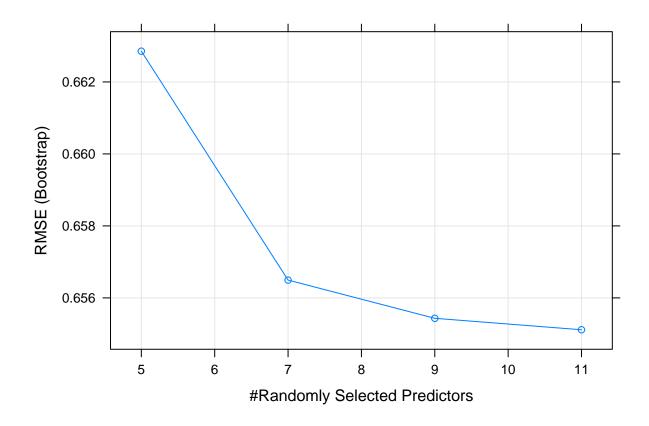
• Accuracy of the kNN model on the test set was calculated using following code:-

```
knn_preds <- predict(fit_knn, test_set)
rmse_knn <- RMSE(knn_preds, test_set$rev_act_prod)
rmse_results<-bind_rows(rmse_results,data_frame(method="knn_model",RMSE=rmse_knn))
rmse_results %>% knitr::kable()
```

method	RMSE
lm model	0.6861627
knn_model	0.7964137

• Random forest model:- Used below code for training the model-

• plot of random forest model tuning parameter where RMSE value is minimum for trained model



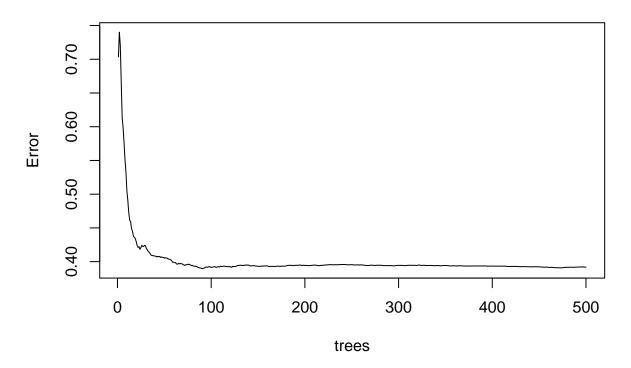
• Best value of tuning parameter is as follows:-

```
## mtry
## 4 11
```

• Plot of final model shows that model trained has converged for given set of parameters as per following chart

plot(fit_rf\$finalModel)

fit_rf\$finalModel



• The accuracy of the random forest model on the test set is estimated using RMSE formula as per following code:-

```
rf_preds <- predict(fit_rf, test_set)
rmse_rf <- RMSE(rf_preds, test_set$rev_act_prod)
rmse_results<-bind_rows(rmse_results,data_frame(method="rf_model",RMSE=rmse_rf))
rmse_results %>% knitr::kable()
```

method	RMSE
lm model knn_model rf_model	0.6861627 0.7964137 0.5954931

* Most important variable in the random forest model is obtained using following code. We can see incen

```
varImp(fit_rf)

## rf variable importance
```

```
##
## only 20 most important variables shown (out of 30)
##
##
Overall
```

```
## incentive
                           100.00
## targeted_productivity
                            99.47
## over_time
                            66.16
## smv
                            59.83
## no_of_workers
                            58.01
## wip
                            40.37
## quarterQuarter4
                            38.81
## quarterQuarter5
                            24.55
## team8
                            24.25
## departmentsweing
                            23.38
## team11
                            23.35
## quarterQuarter3
                            22.86
## idle_men
                            22.24
## no_of_style_change
                            21.50
## team12
                            21.49
## team3
                            20.49
## team9
                            20.28
## idle time
                            19.59
## team7
                            15.88
## quarterQuarter2
                            15.87
```

• Summary of all the models:

```
## # A tibble: 3 x 2
## method RMSE
## <chr> <dbl>
## 1 lm model 0.686
## 2 knn_model 0.796
## 3 rf_model 0.595
```

Results

```
## # A tibble: 3 x 2
## method RMSE
## <chr> <dbl>
## 1 lm model 0.686
## 2 knn_model 0.796
## 3 rf_model 0.595
```

Results of machine learning algorithm shows that best model for predicting productivity of different function in garment sector is random forest model because it has lowest RMSE value. Further, productivity can be managed by incentive and targeted productivity.

Conclusion

Productivity is important parameter in labor intensive industry. Using this machine learning algorithm, management can take action proactively to avoid any situation in which business has to suffer because of order or revenue loss due to delay in order fulfillment because of low productivity environment.

```
+ Predicted productivity = 4 ==> Very High productivity ==> Low Priority
+ Predicted productivity = 3 ==> High Productivity ==> OK
+ Predicted productivity = 2 ==> Poor Productivity ==> Review
+ Predicted productivity = 1 ==> Very poor Productivity ==> High priority
```

Above table shows a scenario based on which management can decide what action to be taken so that productivity doesnt go down.