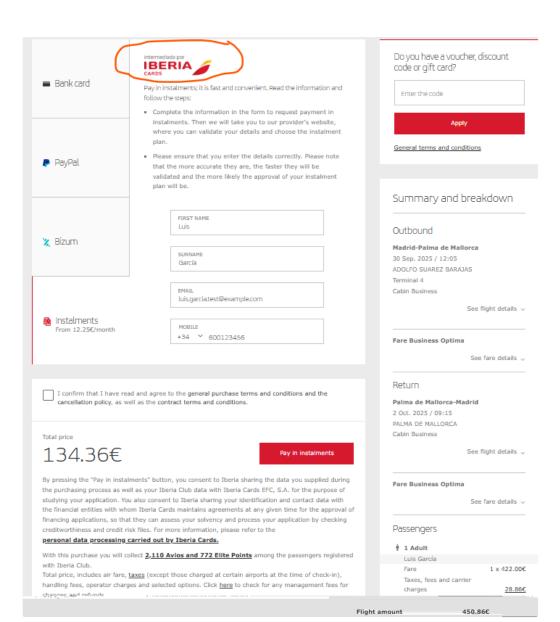
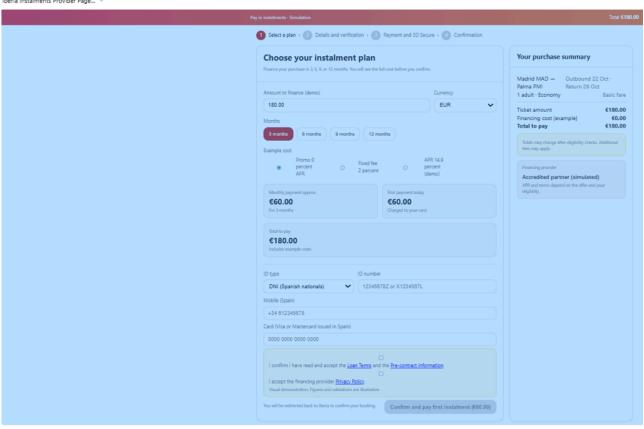
Iberia Implementation

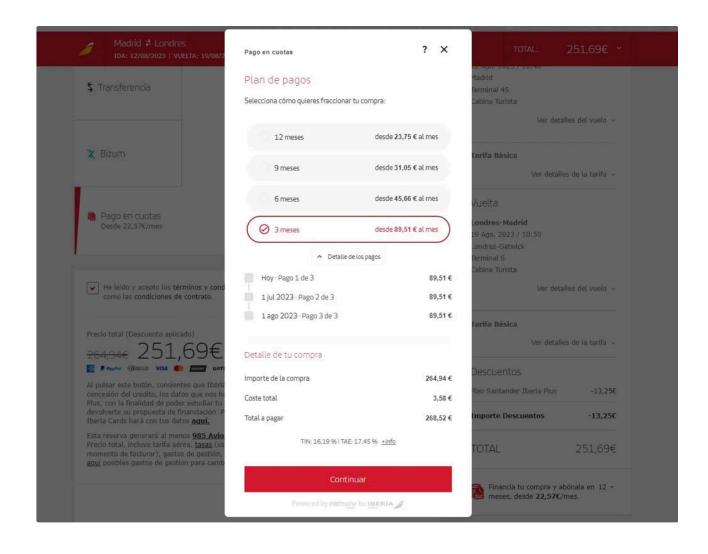
Model: BNPL (Buy Now Pay Later)

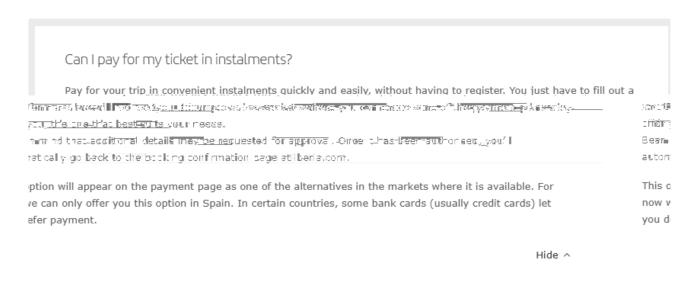
Merchant-embedded BNPL via Iberia Cards with multi-provider financing. However, financing via Iberia Cards (financial services arm) and fintech partners such as SeQura and Aplazame. Iberia uses SeQura, Aplazame, etc. to do the heavy lifting of BNPL financing, but it is Iberia Cards that captures the strategic benefits – revenue share, loyalty integration, risk steering, and group-wide payments control.

Iberia then redirects to a financing provider's hosted page to run checks, offer 3/6/9/12-month plans, and approve credit. Iberia announced this with Iberia Cards and said they would integrate several financing providers behind the scenes.









Here is how Iberia's instalment feature works, directly based on their own site:

• On IBERIA.COM en United States - the best prices for Iberia flights - Iberia USA (Spain), customers can split the cost of a flight into up to 12 instalments, whether that is 3, 6, 9, or 12 months.

- This option appears on the payment page, alongside other methods, but only:
 - For customers resident in Spain (with DNI or NIE).
 - For return flights costing €45 or more.
 - Using VISA or MasterCard issued in Spain.
- The user selects "Payment in instalments", and is redirected to Iberia's financing partner's platform, such as, SeQura, Quix, FLOA, or Aplazame—to choose a plan. After paying the first instalment, the customer is automatically returned to Iberia to confirm the booking.
- Behind the scenes, Iberia uses its own Iberia Cards subsidiary to orchestrate this BNPL (Buy Now, Pay Later) capability.
- As of now, this feature is only available in Spain, though Iberia is considering expanding it to countries like Italy, France, Germany, and Belgium.

Payment step on :

- You choose your flight, proceed to payment.
- Under payment methods, you see your usual options (card, PayPal, etc.) plus "Payment in instalments."

Click "Payment in instalments":

- You are taken to the financing partner's site (e.g. SeQura or Aplazame).
- A clean interface lets you pick your instalment duration (e.g. 3, 6, 9, 12 months).
- You enter your card details, maybe fill a short form, and your instalment plan is confirmed—
 and then you are redirected back to Iberia with the booking confirmed.

A financing partner (like SeQura, Aplazame, or Iberia Cards) steps in and pays Iberia the full ticket price upfront. The financing company: They take on the credit risk (will the customer actually pay?), and they earn revenue via interest, fees, or a commission from Iberia. By using Iberia Cards, the interest income, interchange fees, and any merchant fees stay within the IAG group (Iberia, BA, Vueling, etc.). Iberia uses Iberia Cards to capture revenue, retain data, manage risk, link with loyalty, and build group-level control over payments. If they simply handed this to Klarna, Iberia would become just another merchant paying high fees with no leverage.

The customer then owes money to the financing partner, not Iberia, and pays them back in monthly instalments (3, 6, 9, 12 months, etc.).