

CONNECT

PEOPLE • OPPORTUNITIES • SOLUTIONS

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RTIROMO EIKE BATISTA JOHN BATTELLE EVAN BAYH PIERRE BEAUDOIN GARY BECKER MARC BENIOFF MICHAEL BENNET WILL
ENNETT SHARI BERENBACH SETH BERKLEY HOWARD BERMAN MATTHEW BISHOP LEON BLACK TONY BLAIR RON BLOOM MAGNU
ÖCKER DAVID BONDERMAN DAVID BRENNAN ELI BROAD EDGAR BRONFMAN JR. DAVID BROOKS JERRY BROWN KATHLEEN BRO
VEN BURD CATHERINE CAI ERIC CANTOR GREGORY CAPPELLI RICHARD CARMONA JOHN CARNEY MAJORA CARTER PETER CHE
EPEAK CHOPRA STEVEN CHU HENRY CISNEROS WESLEY CLARK JOHN CLEESE BILL CLINTON BOB CORKER GORDON CROVITZ MA
IS MITCH DANIELS GRAY DAVIS HOWARD DEAN JOSEPH DEAR PETER DIAMANDIS JARED DIAMOND BARRY DILLER TERRY DUFFY A
UNCAN MOHAMED EL-ERIAN DOUGLAS ELMENDORF NEVEEN EL-TAHRI ARI EMANUEL EZEKIEL EMANUEL JOHN ENGLER MYRLI
RS-WILLIAMS DIANA FARRELL ANTHONY FAUCI KENNETH FEINBERG STEVE FORBES WILLIAM CLAY FORD JR. VICENTE FOX BILL F
DAVID FRUM BILL GATES FRANK GEHRY JAY GELLERT PAUL GIGOT ED GILLESPIE KRIS GOPALAKRISHNAN AL GORE BRIAN GRAZ
VID GREGORY JEFF GREENFIELD WAYNE GRETZKY KENNETH GRIFFIN PETER GUBER ROBERT HAHN MARGARET HAMBURG MIA H
JENNIE CHIN HANSEN JANE HARMAN GARY HART ORRIN HATCH JON HILSENRAH ARIANNA HUFFINGTON JON HUNTSMA
JR. ROBERT IGER JEFFREY IMMELT RAY IRANI WALTER ISAACSON MARY ELLEN ISKENDERIAN BENJAMIN JEALOUS KEVIN JOHNSO
NCY JONES LADY BARBARA THOMAS JUDGE ZACHARY KARABELL MEL KARMAZIN PAUL KEDROSKY BILL KELLER JOHN KERRY VI
HOSLA ROBERT KOTICK ANDREW LACK A.G. LAFLEY ILENE LANG SHERRY LANSING MARC LASRY ALEXANDRA LEBENTHAL JOH
LECHLEITER THOMAS H. LEE RICHARD LEFRAK TIMOTHY LEIWEKE BILL LOCKYER AMORY LOVINS GEORGE LUCAS FRANK LUNTZ
MICHAEL LYNTON GREGORY MANKIW MICHAEL McCALLISTER JAMES McCaugHAN RICHARD MERKIN JOHN MICKLETHWAIT ANDRE
ILLER MATT MILLER SCOTT MINERD LARRY MIZEL STEVEN MNUCHIN KENNETH MOELIS LES MOONVES RUPERT MURDOCH EL
SK ROGER MYERSON ETHAN NADELMANN DUNCAN NEIDERAUER INDRA NOOYI GEORGE OLAH PETER ORSZAG RAFAEL PASTOR
LENTRY NANCY PFUND EDMUND PHELPS T. BOONE PICKENS LAURENE POWELL JOBS LEWIS RANIERI SUMNER REDSTONE HARRY
REINSDORF ED RENDELL LYnda RESNICK MICHELLE RHEE BILL RICHARDSON STEPHEN ROACH XAVIER ROLET NOURIET ROU
VID RUBENSTEIN HOWARD RUBENSTEIN JEFFREY SACHS FELIX SALMON RICHARD SANDOR WOLFGANG SCHAUBLE MYRON SCHO
VIVIAN SCHILLER ERIC SCHMIDT CARL SCHRAMM ALAN SCHWARTZ ARNOLD SCHWARZENEGGER BRIAN SCHWEITZER BRENT
SCOWCROFT TERRY SEMEL GARY SHILLING DAVID SIMON CARLOS SLIM PATRICK SOON-SHIONG ANNIKA SORENSTAM BARRY
STERNLICHT BIZ STONE STEVEN TANANBAUM GILLIAN TETT PETER THIEL MARK THOMA TOMMY THOMPSON STEVE TISCH ALVIN
TOFFLER JOE TORRE TED TURNER LAURA TYSON RUBEN VARDANIAN CRAIG VENTER ANTONIO VILLARAIGOSA CHRIS VIEHBACHER
ANDREW VON ESCHENBACH KEVIN WARSH HENRY WAXMAN JERRY WEST MEREDITH WHITNEY ANNE WOJCICKI R. JAMES WOOLSEY
STEVE WYNN SAM ZELL MORT ZUCKERMAN ANDRE AGASSI SHAI AGASSI MARC ANDREESSEN KENNETH ARROW REZA ASLAN
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ARK THOMA
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MILKEN INSTITUTE EVENTS: BUILDING RELATIONSHIPS THAT CONVERT GREAT IDEAS INTO ACTION

SOLUTIONS DON'T WORK IF THEY SIT ON A SHELF. That's why the Milken Institute is committed to accelerating progress by linking together the worlds of business, finance and policy. Year-round, in major cities around the globe, we bring senior decision-makers together to tackle economic and social challenges.

From Los Angeles to Washington and New York, from London to Singapore, every Milken Institute event is expertly executed, with high production standards and best-in-class technology support.

Tapping into an unparalleled network of experts and investors, we gather the key players across various sectors, disciplines and geographies. Whether the agenda is medical research, philanthropy or energy, we design highly focused interactions and compelling content that will generate impact in the marketplace and around the world.

Solutions are within our grasp — when the right people come together.

CLOCKWISE FROM LEFT: Michael J. Fox, Actor and Founder, the Michael J. Fox Foundation for Parkinson's Research; Carlos Slim, President, Carlos Slim Foundation and President, Telmex Foundation; Geena Davis, Actor and Founder, Geena Davis Institute on Gender in Media; Maria Bartiromo, Anchor, CNBC's "Closing Bell"; former President Bill Clinton; Mohamed El-Erian, CEO and Co-Chief Investment Officer, PIMCO.

THE MILKEN INSTITUTE GLOBAL CONFERENCE: ONE OF THE WORLD'S PREMIER BUSINESS, FINANCE AND POLICY GATHERINGS



Where: Los Angeles

When: April 27-30, 2014

Who attends: C-suite executives, major investors, government officials, academic experts, journalists, educators and innovators from around the world

Web: Globalconference.org

ONE OF THE WORLD'S LEADING economic think tanks, the Milken Institute converts research into results — and the Global Conference is the launching pad for the work we undertake year-round.

Each spring, the Institute brings many of the world's most powerful people to Los Angeles on a mission to address the biggest challenges of our time. Armed with provocative opinions and fresh insights, they do much more than just debate the issues. They help move policy toward realistic solutions.

This is a remarkable opportunity to take your place among the thinkers and doers who will change the course of financial markets, education, medical research, energy and other vital issues.

QUOTED

"You will get access to fresh ideas and new thinking. You'll get an extraordinary sense of what is possible, not just in the intellectual sphere, but in the practical sphere of how you **make the world a different and better place**."

Tony Blair | Former Prime Minister, Great Britain and Northern Ireland

INNOVATORS & INVESTORS

AMAZING THINGS CAN AND DO HAPPEN at the Global Conference. Leaders from the worlds of finance and philanthropy join forces, while investors meet the innovators behind the latest breakthroughs in medicine, technology and communications. Exciting ideas reach a high-caliber audience with the resources and know-how to get things done.



QUOTED
“This is a conference that **expands your mind and expands your network**. It’s about what you can contribute as well as what you can gain. Always a very good use of time.”

Leon Black | Chairman and CEO, Apollo Global Management, LLC

NOBEL LAUREATES & POLICYMAKERS

GLOBAL CONFERENCE COMBINES a serious intellectual focus with unparalleled opportunities for building new business relationships. The energy is contagious as a remarkable cross-section of leaders from the public and private sectors converges.



QUOTED

"We all benefit from a free-flowing exchange of ideas. The Milken Institute has done a terrific job at **bringing both sides together** and have conversations about how we can move forward."

Eric Cantor | U.S. Congressman and Majority Leader

CEOs & SCIENTISTS

DURING THIS HIGH-POWERED GATHERING, professionals and experts from many fields of interest are accessible and eager for discussion. Ideas are exchanged in the hotel hallways, in private meetings and in the Global Conference Pavilion, a central space for relaxing and networking. The conference experience is expressly designed to produce partnerships and more effective policy.



QUOTED

“Some of the **greatest minds in the entire world** on bioscience are here. Like, these are my idols.”

Jack Andraka | Student Inventor, Scientist and Cancer Researcher

CHANGING THE WORLD, TOGETHER.

A program like no other

A sampling of the high-level dialogue at the gathering:

Earvin (Magic) Johnson on HIV prevention and AIDS eradication



Nouriel Roubini on the dynamics of emerging-market growth



UCSF Chancellor and biotech innovator **Susan Desmond-Hellmann** on medical science



Trailblazing scientist **Craig Venter** on unlocking the human genome



David Rubenstein on trends in private equity



Maya MacGuineas on public debt and fiscal policy



Marc Andreessen on technology and prosperity
Melody Hobson on capital access for women



Ariel Investments President **Eric Schmidt** on the frontiers of information technology



Google Executive Chairman **Eric Schmidt** on the future of journalism



Al Gore on confronting climate change



Jeffrey Immelt, the CEO of GE, on keeping the U.S. competitive



TO BRING THIS EVENT TO LIFE, we design a sweeping and ambitious program that delves into financial markets, economic development, global health, energy, the environment, public policy, education, media and technology. The Institute's noted economists and researchers work closely with panelists to ensure that each session presents accurate, up-to-the-minute data in fresh and incisive ways.

The Global Conference brings together thought leaders from around the world and from every sector of the economy. This is the place to hear about disruptive technologies, medical breakthroughs and investment opportunities that most observers have yet to spot. You'll learn about emerging markets, fresh approaches to risk management and what lies ahead for business and industry.



Who attends?

This is the world's top finance conference, with dozens of sessions addressing the latest market trends. It is an indispensable gathering for the financial community, CIOs of large pension plans, leaders from major foundations, venture capitalists, private equity and hedge fund managers, and high-net-worth individuals.

Industry leaders from health care, real estate, retail, energy, technology, entertainment and many other sectors participate as both speakers and attendees. They are joined by U.S. officials, foreign leaders, educators and philanthropists.

Only a few gatherings in the world offer the chance to sit down with the people who will shape the coming year's agenda . . . and the Global Conference is one of them.

- **More than 3,000 attendees represent public companies with many trillions in combined market cap, including numerous Fortune 1000 firms.**
- **Global Conference draws investors with at least \$16 trillion in assets under management.**
- **More than 40 percent of all attendees are chairmen, presidents, CEOs, directors, partners, vice presidents, CIOs or CFOs.**
- **Major philanthropists and representatives from some of the world's most prominent family offices and foundations are on hand.**
- **Attendees come from across the United States and more than 50 nations around the world.**



Where headlines are made

The Global Conference generates hundreds of news and feature stories every year. There's a buzz in the hallways as newsmakers and key investors sit down for one-on-one interviews with the leading business networks, which set up live feeds from inside The Beverly Hilton.

Reporters know this is the place to learn about new trends and get the best read on where the markets are headed. In fact, many top journalists not only report on what's being said at the conference, but take an active role as panel moderators.

This media-rich environment offers a unique opportunity to reach top-tier business and financial news outlets. The conference also makes a major social media splash, as leading financial bloggers cover the action in real time and prominent speakers tweet their observations to multitudes of followers.

The Milken Institute website becomes an interactive platform that amplifies your participation. Session videos are quickly posted, viewed by tens of thousands of visitors and widely shared. Our own knowledgeable bloggers report the sharpest insights from the discussions, which are posted and pushed out over the Web.

MILKEN INSTITUTE SUMMIT – LONDON: FORWARD THINKING FOR THE NEW ECONOMY



Where: London

When: October 1, 2013

Who attends: 700 notable industrialists, financiers, philanthropists and business advisory leaders

Web: Londonsummit.org

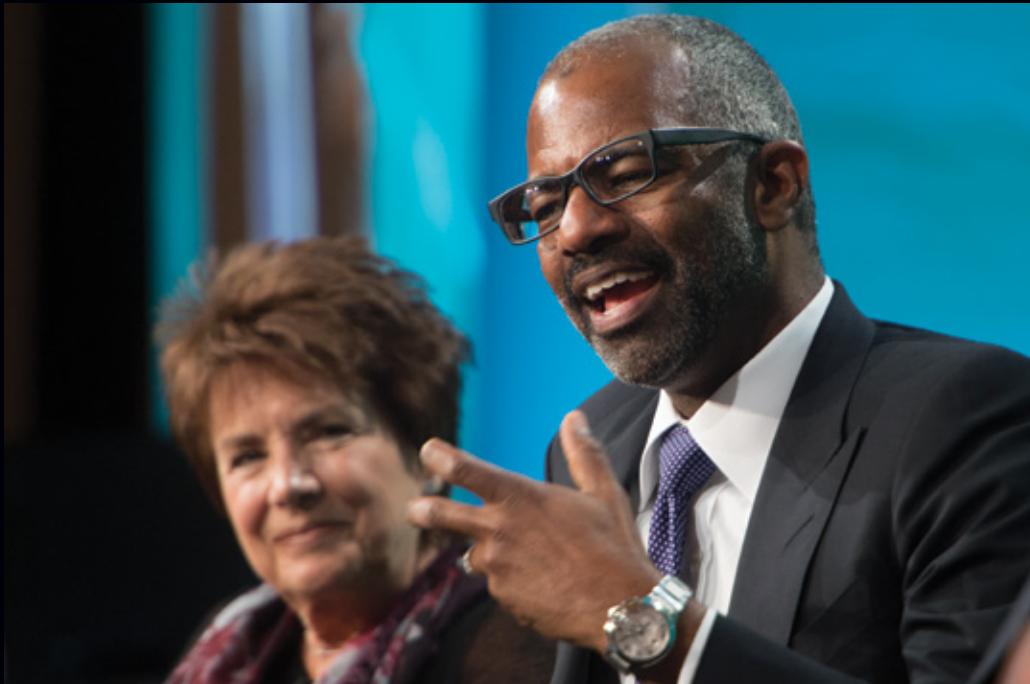
SOME OF THE WORLD'S MOST PROMINENT PEOPLE gather for the Milken Institute Summit, an event that brings the excitement and ambition of the Global Conference to London, but on a more intimate scale.

The Summit draws key European policymakers and industry leaders to its setting in a global financial nerve center. Its one-of-a-kind agenda addresses such diverse topics as the global economy, funding science, the world's energy future, human capital development and transformation of the capital markets.



ABOVE LEFT: John Micklethwait, Editor-in-Chief, the Economist (left), Ana Palacio, Member, Spanish Council of State and former Minister of Foreign Affairs, Thomas Mayer, Senior Fellow, Center for Financial Studies, Goethe University Frankfurt and Senior Advisor, Deutsche Bank, George Papaconstantinou, former Greek Minister of Finance and former Minister of Environment, Energy and Climate Change, and Keith Savard, Senior Managing Economist, Milken Institute. RIGHT: Wolfgang Schäuble, German Finance Minister (top); Dambisa Moyo, Economist and Author.

PARTNERING FOR CURES: FORGING THE COLLABORATIONS NEEDED TO SAVE LIVES



Where: New York

When: November 3-5, 2013

Who attends: Medical industry leaders, government officials, academic experts, venture capitalists, philanthropists and representatives of research foundations and patient advocacy groups

PARTNERING FOR CURES is the most forward-thinking, outcomes-oriented and patient-focused event in medical research. Convened by *FasterCures*, a Milken Institute center, the meeting brings together leaders of all sectors – executives, scientists, patient advocates, philanthropists – to make collaboration happen. The aim is to speed up the process of turning discoveries into treatments and cures.

The conference features panels that address critical issues in the life sciences, presents case studies of collaboration to reduce the time and cost of developing medical solutions and offers a customized partnering system that allows participants to find nontraditional allies who can advance research and development goals. The momentum that Partnering for Cures builds carries through across media and social networks, amplifying its impact.

For more information: www.partneringforcures.org

PARTNERING FOR CURES OUTCOMES INCLUDE:

- A partnership between a pharmaceutical company and a foundation resulting in grants to three young investigators engaged in novel research on brain disorders
- An investment partnership between a nonprofit organization and a biotech company that advanced early-stage cancer research
- A collaboration among three nonprofits to support the development of therapeutics for retinal disease
- An academic researcher and a rare disease foundation working together to start a virtual biotech company



QUOTED

“*FasterCures* is an organization that is dedicated to trying to make **vital treatments and therapies available** to the patients who need them.”

Margaret Hamburg | Commissioner, U.S. Food and Drug Administration

OPPOSITE PAGE, CLOCKWISE FROM TOP LEFT: Bonnie J. Addario, Founder and Chair, Bonnie J. Addario Lung Cancer Foundation, and N. Anthony Coles, President and CEO, Onyx Pharmaceuticals; Christopher P. Austin, Director, National Center for Advancing Translational Science at the National Institutes of Health (left). Margaret Anderson, Executive Director, *FasterCures*, and Todd Sherer, CEO, the Michael J. Fox Foundation for Parkinson's Research; William Chin, former Executive Dean for Research, Harvard Medical School; Freda C. Lewis-Hall, Senior Vice President and Chief Medical Officer, Pfizer (left), and Shari Ling, Deputy Chief Medical Officer, Centers for Medicare & Medicaid Services. ABOVE: Margaret Hamburg.

MILKEN INSTITUTE SUMMIT— CALIFORNIA: REALIZING THE POTENTIAL OF A GLOBAL STATE



Where: Milken Institute,
Santa Monica

When: November 21, 2013

Who attends: California's
top leaders in business,
finance, government
and academia

Web: CAsummit.org

CALIFORNIA HAS AN UNMATCHED REPUTATION FOR INNOVATION — and the Milken Institute believes we can harness that drive to overcome the challenges the state faces and take it to new heights. The California Summit is a unique platform for creating consensus around solutions and opportunities based on facts and data, not ideology. It's where California's foremost business leaders, investors and government officials tackle crucial policy questions head-on. Overall, this event is about laying the groundwork for long-term prosperity, educating the workforce of the future, using our resources wisely and expanding California's role in the nation and the world.



OPPOSITE PAGE: California Gov. Jerry Brown. ABOVE, CLOCKWISE FROM TOP LEFT: Patrick Soon-Shiong, Founder, NantWorks, and Chairman, Chan Soon-Shiong Institute for Advanced Health; Janet Lamkin, President, Bank of America California; California Lt. Gov. Gavin Newsom; Antonia Hernandez, President and CEO, California Community Foundation.

CENTER FOR FINANCIAL MARKETS: THE NEXUS OF WASHINGTON AND WALL STREET



Where: Washington, D.C.
When: Year-round
Who attends: Policymakers, financial industry executives, leading academics, and other thought leaders

BASED IN THE NATION'S CAPITAL, the Milken Institute's Center for Financial Markets (CFM) promotes financial market understanding and works to expand access to capital, strengthen and deepen financial markets, and develop innovative financial solutions to global challenges.

Its MATH "Markets And The Hill" Congressional Briefing Series convenes policymakers, financial industry executives and Institute experts for monthly in-depth discussions of current issues in financial markets. CFM also actively engages with key stakeholders and policymakers on a range of financial issues by providing expert testimony on Capitol Hill and convening roundtables, briefings, and public forums. Through its written work and public engagement, CFM is a reliable, go-to resource for information, new thinking, and policy solutions.

CLOCKWISE FROM TOP LEFT: Kevin Quigg, Global Head of ETF Sales Strategy, State Street Global Advisors (left), Joseph Cavatoni, Managing Director, BlackRock, and Staci Warden, Executive Director, Milken Institute Center for Financial Markets; a CFM briefing on housing finance policy; Phillip L. Swagel, Senior Fellow, Milken Institute and Professor, University of Maryland School of Public Policy.

FINANCIAL INNOVATIONS LABS: A COLLABORATIVE APPROACH TO PROBLEM-SOLVING



Where: Worldwide
When: Year-round
Who attends: Investors, industry leaders, policymakers, lawyers and researchers

PUTTING PROBLEMS UNDER THE MICROSCOPE, then devising financial solutions, is our specialty. To accomplish this, the Milken Institute deploys its signature tool: the Financial Innovations Lab®.

These intensive daylong workshops — think of them as miniature think tanks in action — are designed to devise new business models, capital structures and financial technologies to solve challenges in virtually any field. Policymakers, industry experts, and business and finance professionals explore the issues from every angle and arrive at policy recommendations or financial tools that can clear the way for progress.

Events large and small: building support through public and private gatherings

In addition to our distinctive conferences and change-oriented retreats, the Institute also organizes smaller events that offer more intimate opportunities to engage with Institute supporters and an enthusiastic public.

MILKEN INSTITUTE FORUMS bring to the stage the most interesting authors, experts, entertainers and athletes to inform our audiences in Santa Monica and Washington, D.C.

MILKEN INSTITUTE ASSOCIATES attend economic briefings, interactive breakfasts and other members-only events with CEOs, investors, policymakers and foreign dignitaries.

YOUNG LEADERS CIRCLE members in Los Angeles, New York, London and Washington, D.C., interact with famous business luminaries and celebrated innovators at private events.

The recently launched **MILKEN INSTITUTE ASIA CENTER** in Singapore is planning a number of events in the coming year to help spark capital access, health research and the exchange of ideas in the region.



TOP ROW, FROM LEFT: Peter Orszag, former Director, Office of Management and Budget; David Brooks, Columnist, New York Times (top); Tony Hsieh, CEO, Zappos.com (bottom); at the Milken Institute Asia Center launch in Singapore: Robert Bau, Managing Director and Chief Global Economist, Principal Global Investors (left), Todd Boenly, President, Guggenheim Partners, Michael L. Klowden, CEO, Milken Institute, Sean Darby, Global Head of Equity Strategy, Jefferies & Co., and Michael Zink, Head of ASEAN and Singapore Country Officer, Citi; Niall Ferguson, Laurence A. Tisch Professor of History, Harvard University and Senior Fellow, Hoover Institution.

SECOND ROW: Michele Norris, Host and Special Correspondent, NPR; Sherry Lansing, CEO, Sherry Lansing Foundation, and Frank Luntz, Founder and President, Luntz Global; John Mackey, Co-Founder and Co-CEO, Whole Foods Market.

OUR MISSION IS TO
IMPROVE LIVES AROUND
THE WORLD BY ADVANCING
INNOVATIVE ECONOMIC
AND POLICY SOLUTIONS
THAT CREATE JOBS, WIDEN
ACCESS TO CAPITAL AND
ENHANCE HEALTH.

A nonprofit, nonpartisan economic think tank, the Milken Institute produces rigorous, independent economic research — and maximizes its impact by convening global leaders from the worlds of business, finance, government and philanthropy. By fostering collaboration between the public and private sectors, we transform great ideas into action.

To learn more, visit www.milkeninstitute.org.



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