

The background image shows a modern, multi-story office building at night. The building has a curved facade with many windows, some of which are illuminated from within. There are several balconies with railings. In front of the building, there is a grassy area with a set of wide stone steps leading up to it. Several trees are scattered throughout the scene, their leaves catching some of the ambient light.

**Building the Next Youtube  
IN YOUR DORM**

What is the goal of  
this session?

A photograph of a modern Google office building. The main building has a large glass facade with a triangular cutout at the top left. To its right is a smaller, white, two-story building with a flat roof and a windowed tower, featuring the colorful 'Google' logo on its side.

And now a word  
**FROM OUR  
SPONSOR**



<https://cloud.google.com/free/docs/aws-azure-gcp-service-comparison>

# Prelude Product

As software  
engineers, why do we  
**exist?**

We deliver high-quality software...

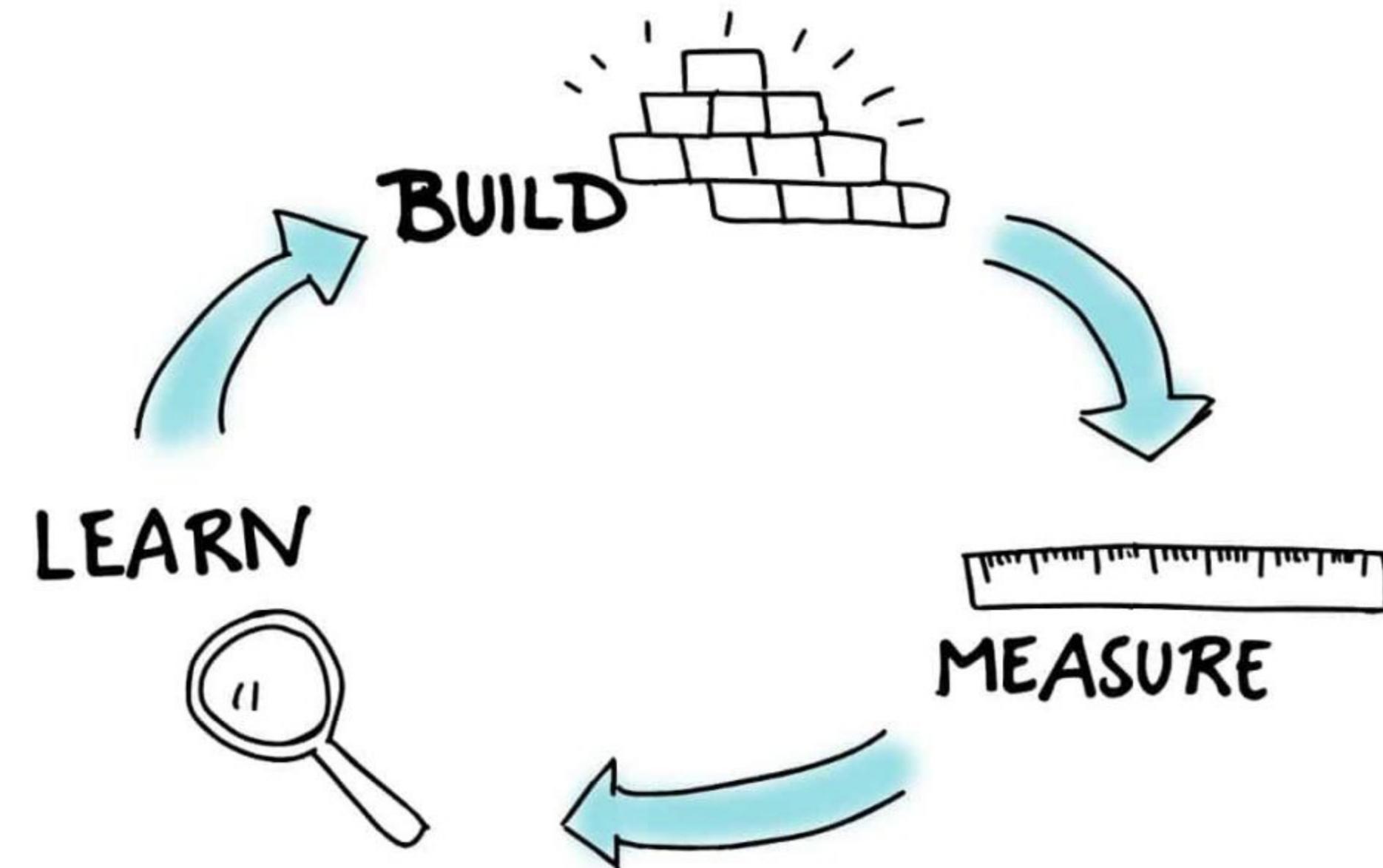
That solves a  
real problem  
for our customers

How do we know  
anything?

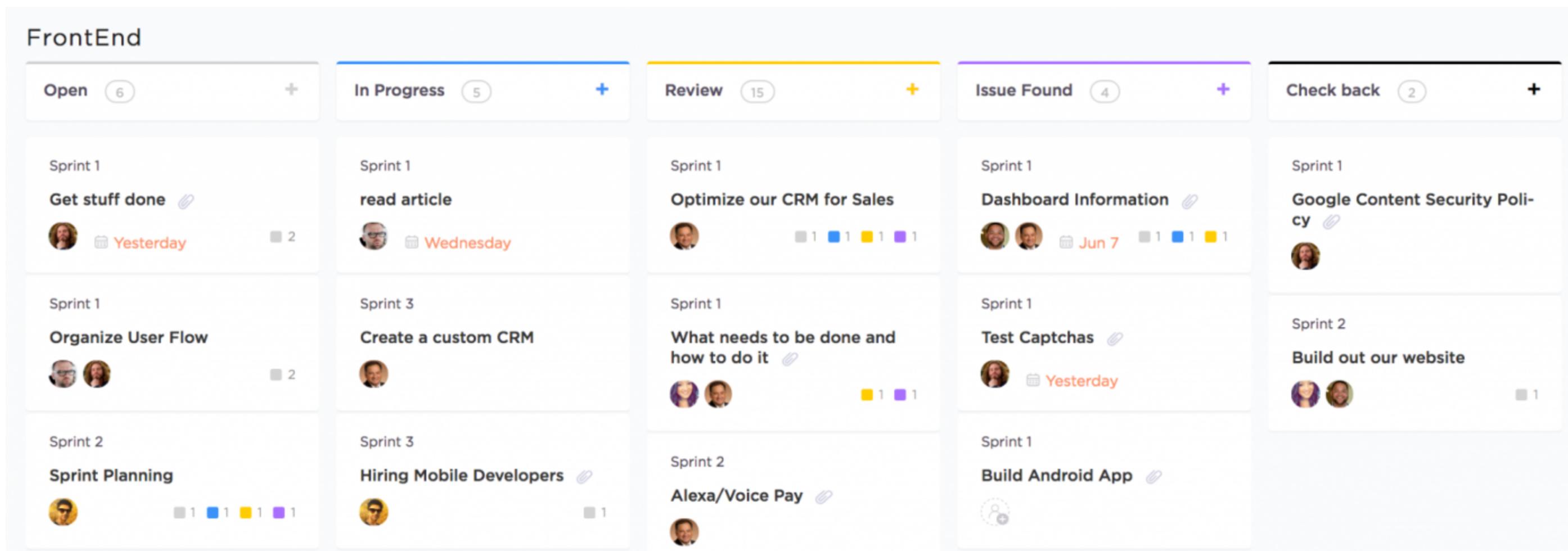
How do we know that we  
are building the right  
thing?

# Feedback Loops

# Classic Feedback Loop



# Classic Agile Board



# Classic Love Story

To disable this warning use "ng config -g cli.warnings.versionMismatch false".

File	%Stmts	%Branch	%Funcs	%Lines	Uncovered Line #s
All files	92.94	100	82.05	91.55	
app	100	100	66.67	100	
app.component.html	100	100	100	100	
app.component.ts	100	100	66.67	100	
app/courses	81.82	100	70	80.65	
courses.component.html	100	100	100	100	
courses.component.ts	81.25	100	70	80	33,49,57,65-70,90
app/courses/course	100	100	100	100	
course.component.html	100	100	100	100	
course.component.ts	100	100	100	100	
app/courses/course-lessons	100	100	100	100	
course-lessons.component.html	100	100	100	100	
course-lessons.component.ts	100	100	100	100	
app/home	100	100	100	100	
home.component.html	100	100	100	100	
home.component.ts	100	100	100	100	
app/lessons	100	100	100	100	
lessons.component.html	100	100	100	100	
lessons.component.ts	100	100	100	100	
app/lessons/lessons-status	100	100	100	100	
lessons-status.component.html	100	100	100	100	
lessons-status.component.ts	100	100	100	100	

Test Suites: 7 passed, 7 total  
Tests: 18 passed, 18 total  
Snapshots: 0 total  
Time: 13.416s  
Ran all test suites.

How do feedback loops  
accelerate delivery?

Make it work.

Make it right.

Make it fast.

- *Kent Block*

Make it work.

**Make it known.**

Make it right.

Make it fast.

*- Lukas Ruebelke*

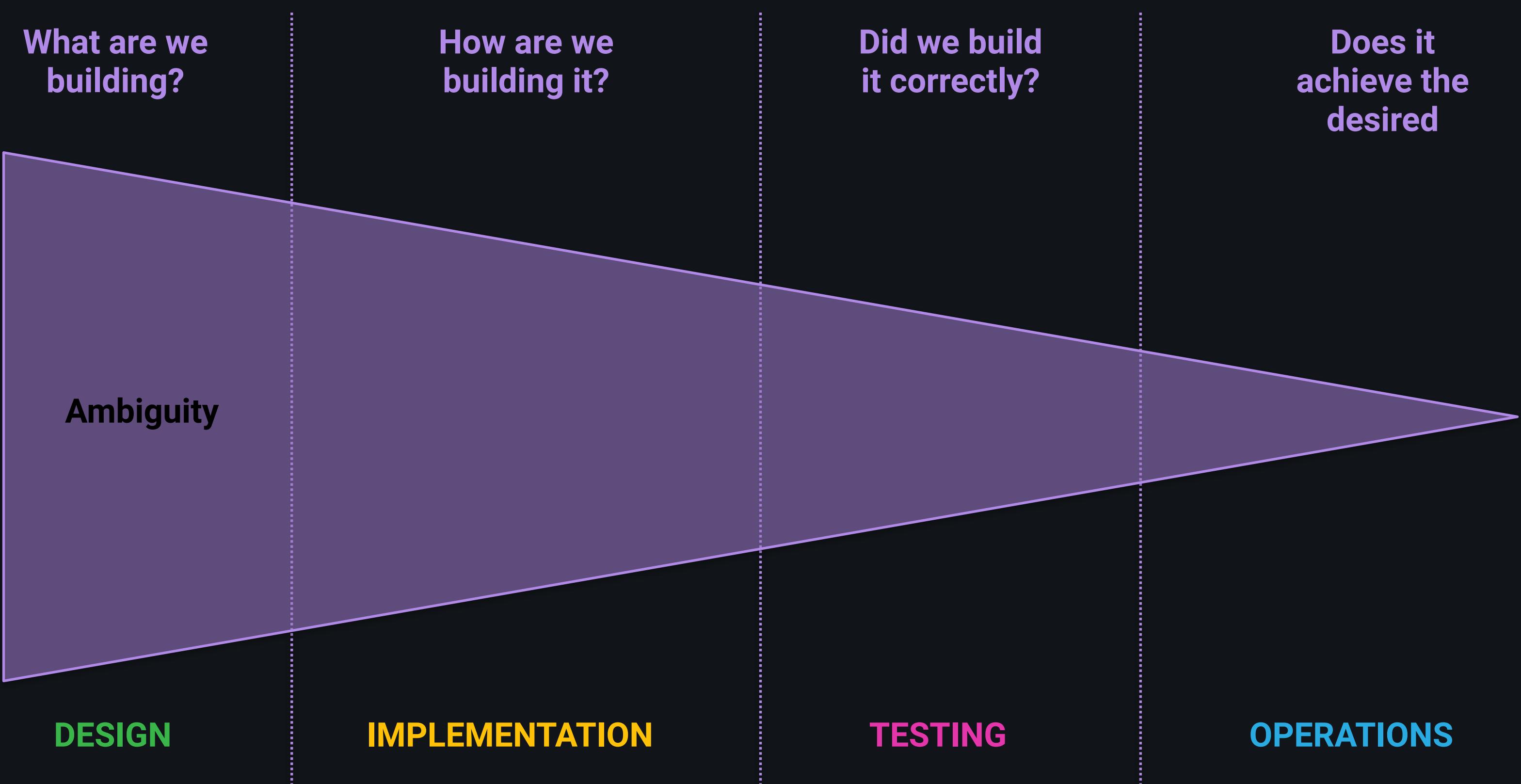
How fast can we put what  
we are building **in the**  
**customer's hands?**



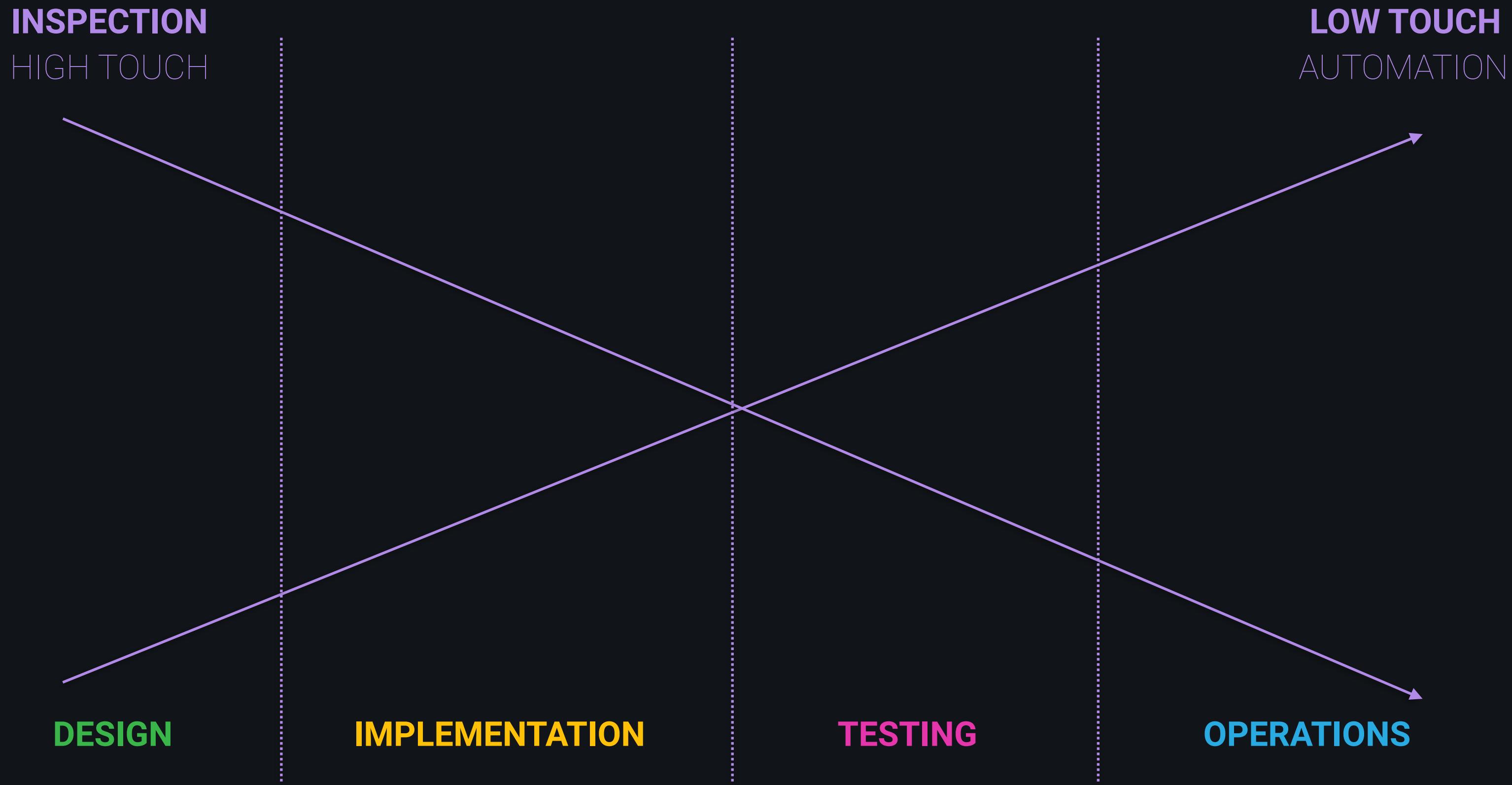
Home Team Away Team

Customers will tell us if  
we are building the right  
**thing**

# The Software Development Lifecycle



# The Testing Spectrum



# Abstractions

Abstraction is a technique for  
**arranging complexity** of computer  
systems

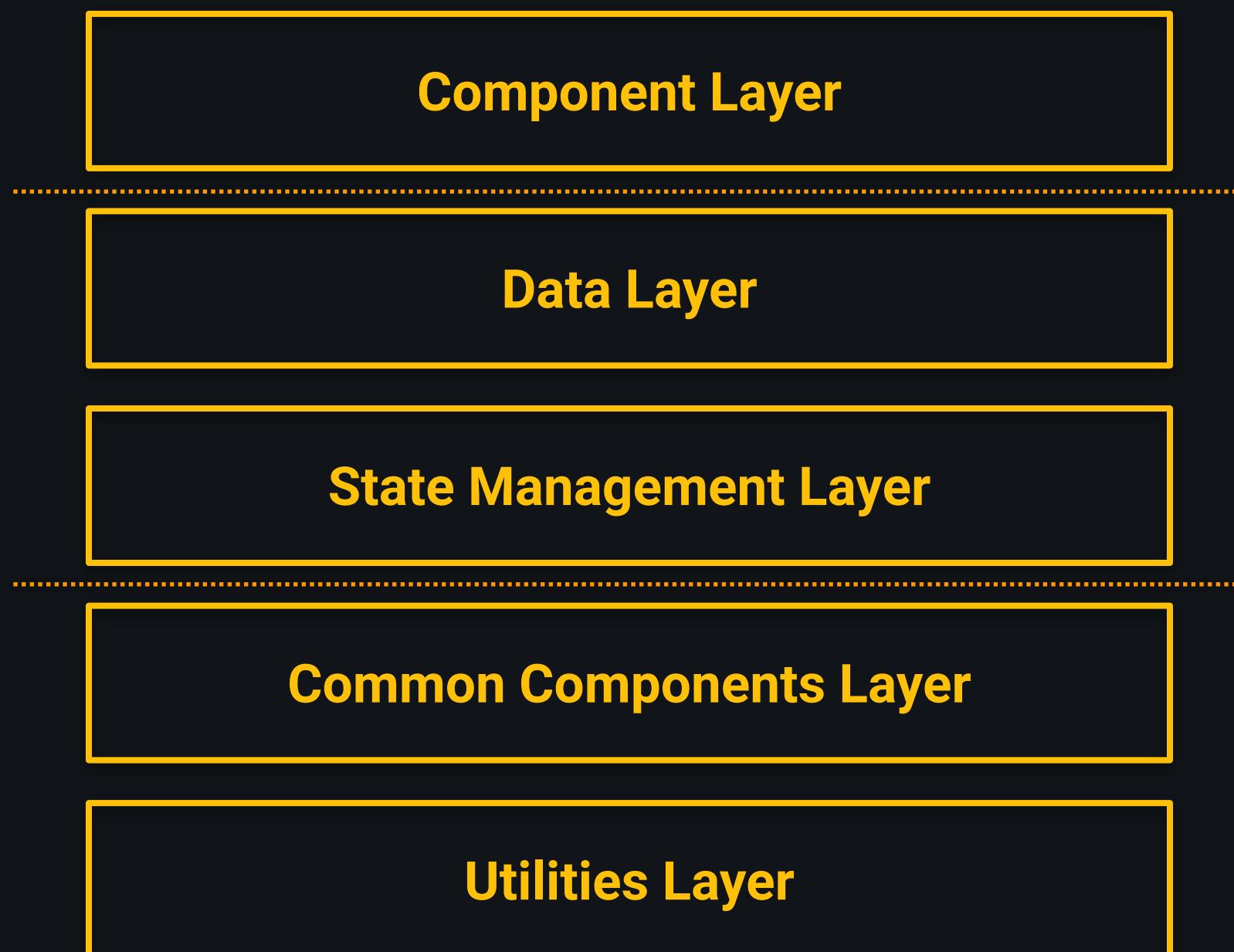
Abstraction works by identifying  
levels of complexity...

And suppressing those details to  
the lowest possible level in which  
they can still be effective

# Abstraction Layers



# Abstraction Layers



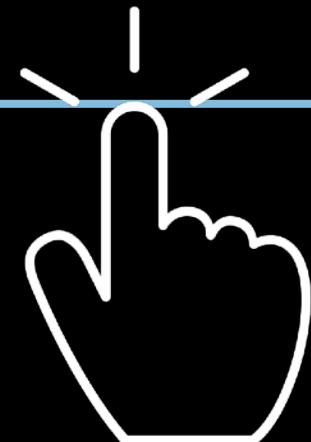
**Coupling** is the result of one element  
in code depending on another

**Cohesion** is the result of one element of code working with another element of code to serve a common purpose

# DOM



```
$( "form" ).submit(function( event ) {  
  if ( $( "input:first" ).val() === "correct" ) {  
    $( "span" ).text( "Validated..." ).show();  
    return;  
  }  
  
  $( "span" ).text( "Not  
valid!" ).show().fadeOut( 1000 );  
  event.preventDefault();  
});
```



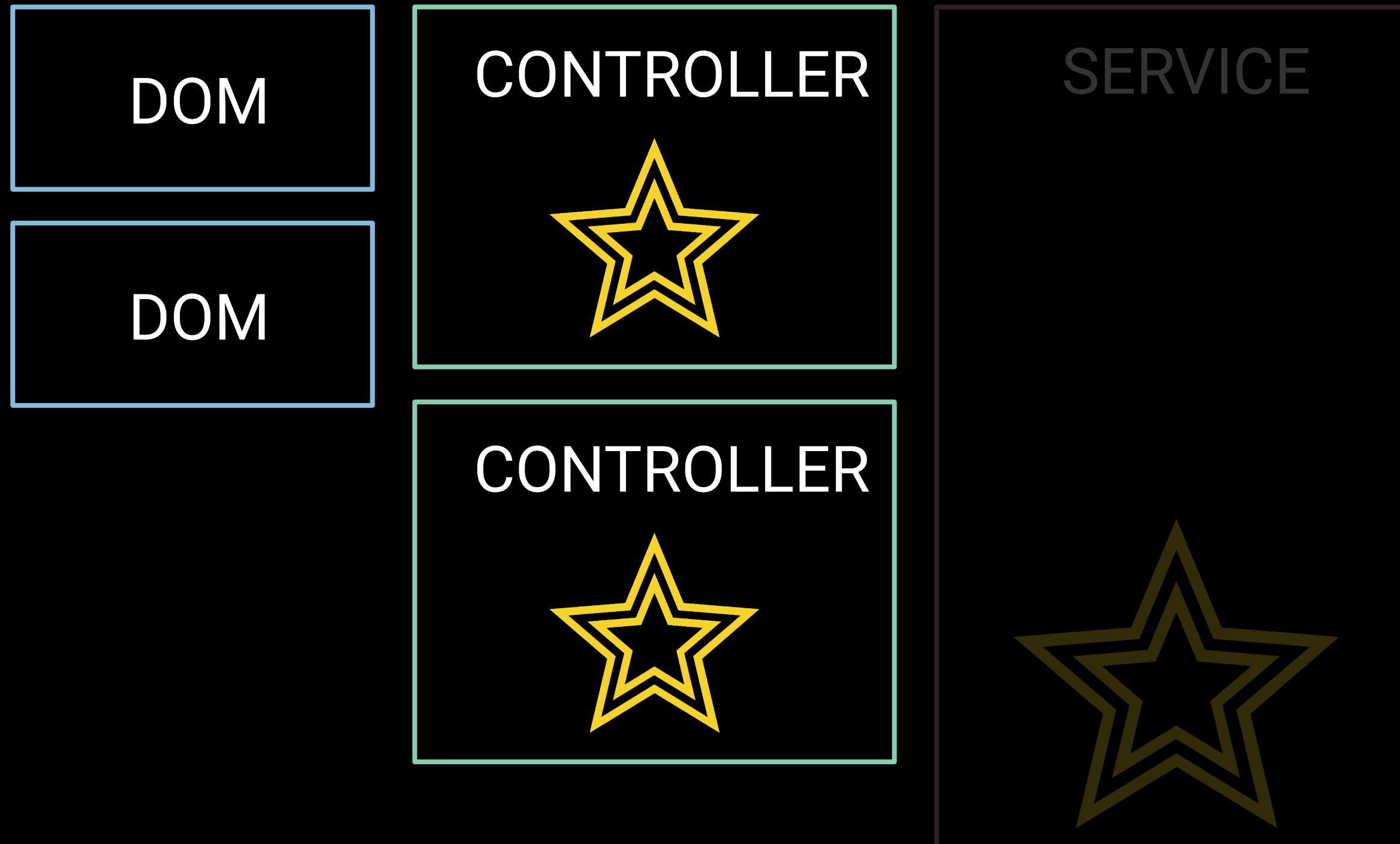
jQuery “Application”

DOM

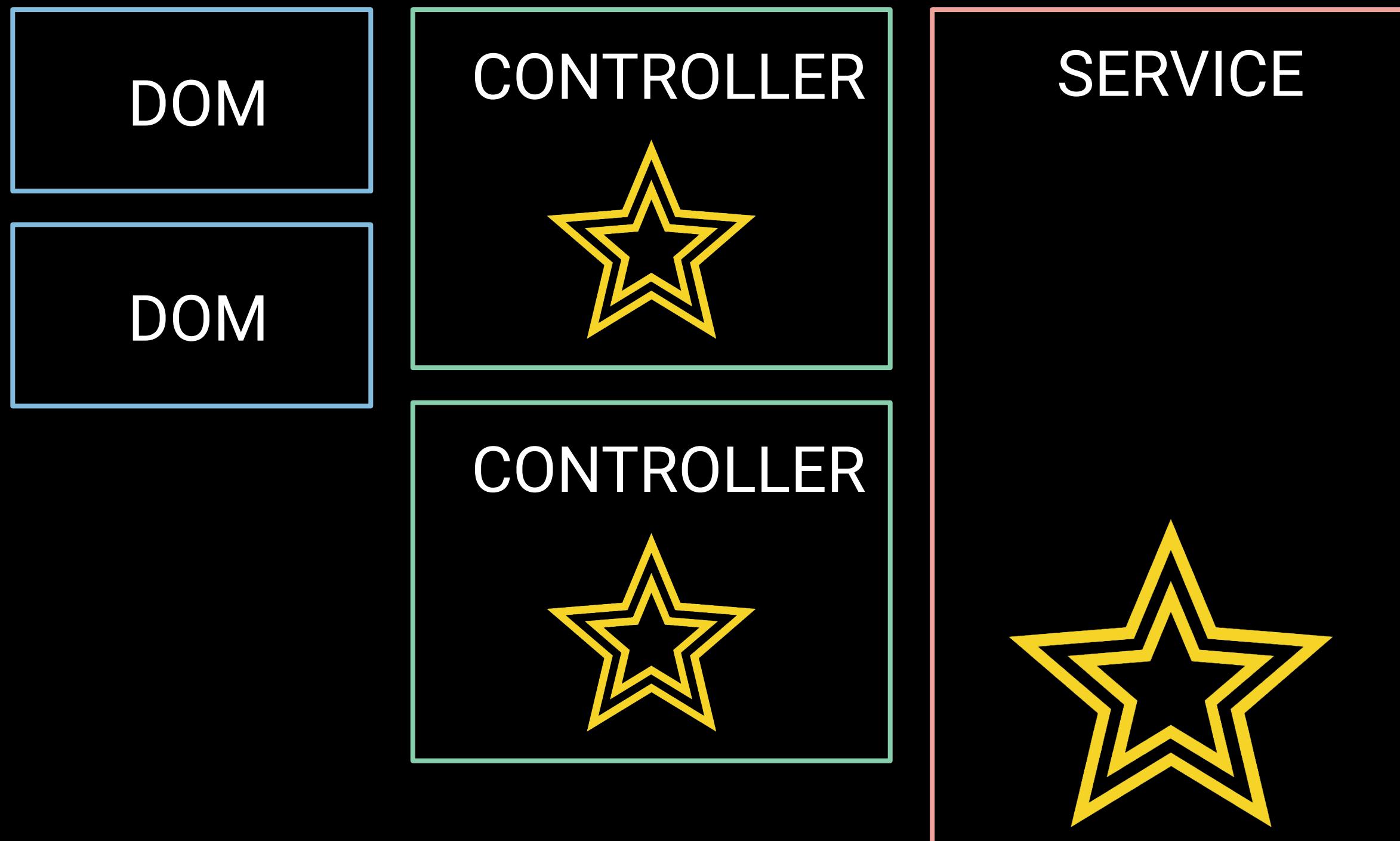
CONTROLLER



First Generation AngularJS Application



# Second Generation AngularJS Application



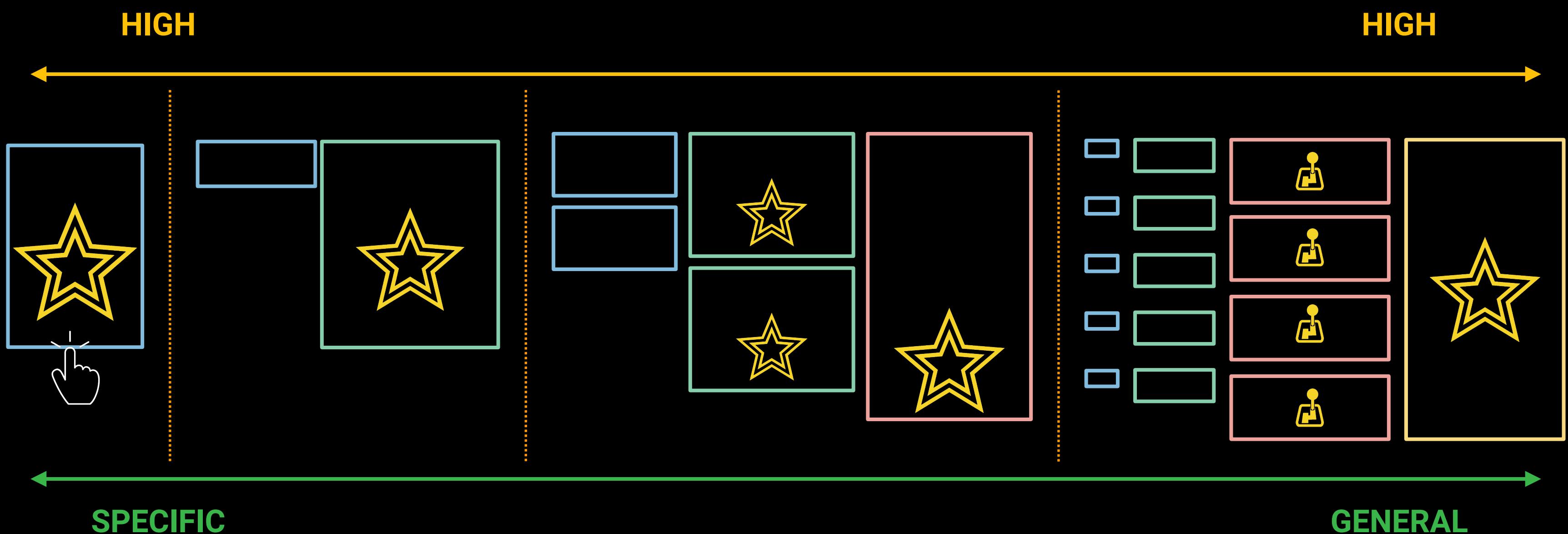
# Second Generation AngularJS Application

# Typical Stateful Service



# Enter Redux





Good abstractions allow us to **write**  
**high-quality code once** and use it  
over and over

Specific details become  
reusable general details

Act Zero Big Idea

After 20 years of programming,  
I realized that I was essentially  
doing the **same four things** over  
and over.

Describing Things  
Performing Actions  
Making Decisions  
Repeating via Iteration

Data Structures  
Performing Actions  
Making Decisions  
Repeating via Iteration

Data Structures  
Functions  
Making Decisions  
Repeating via Iteration

Data Structures  
Functions  
Conditionals  
Repeating via Iteration

Data Structures

Functions

Conditionals

Iterators

Nouns

Verbs

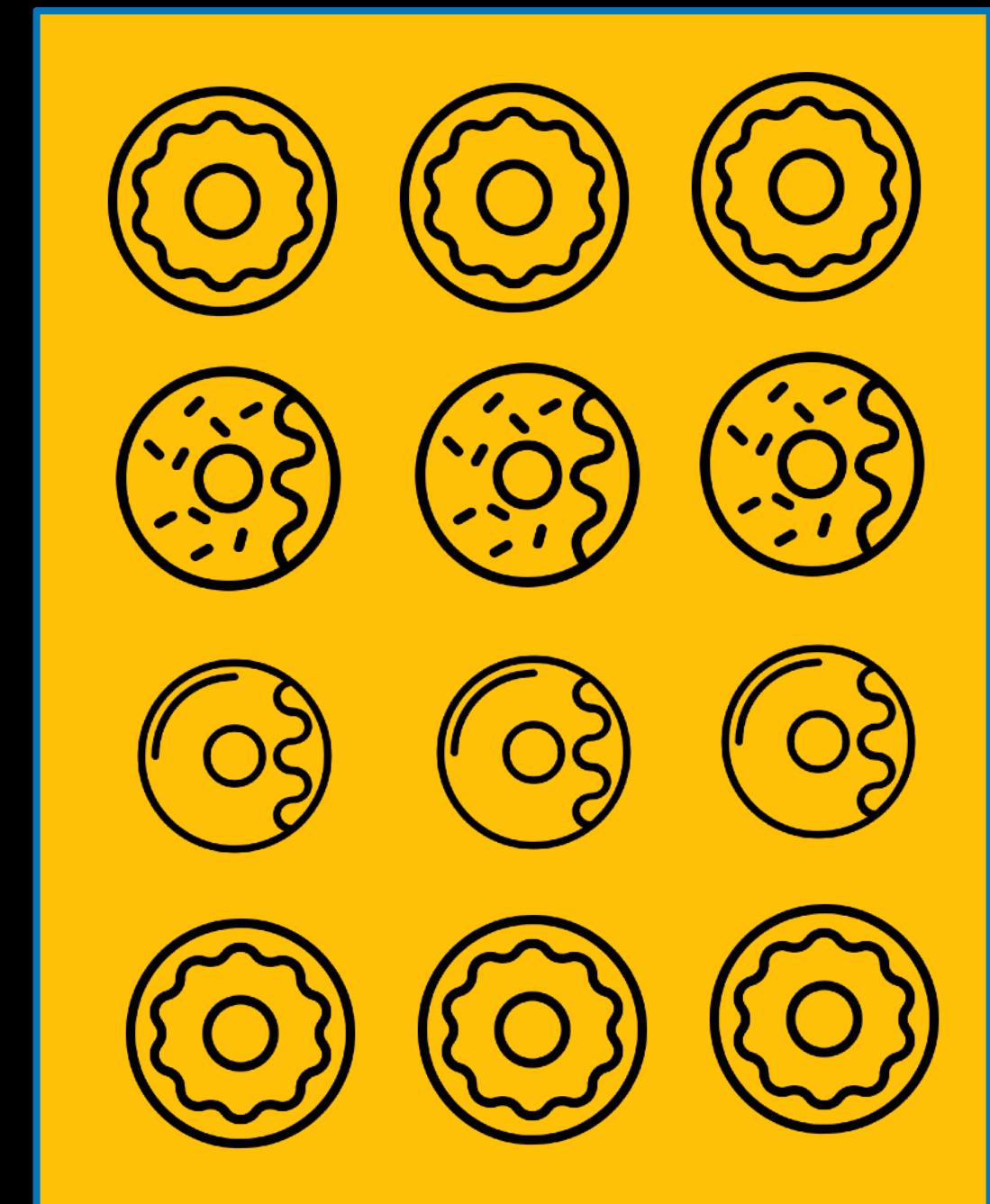
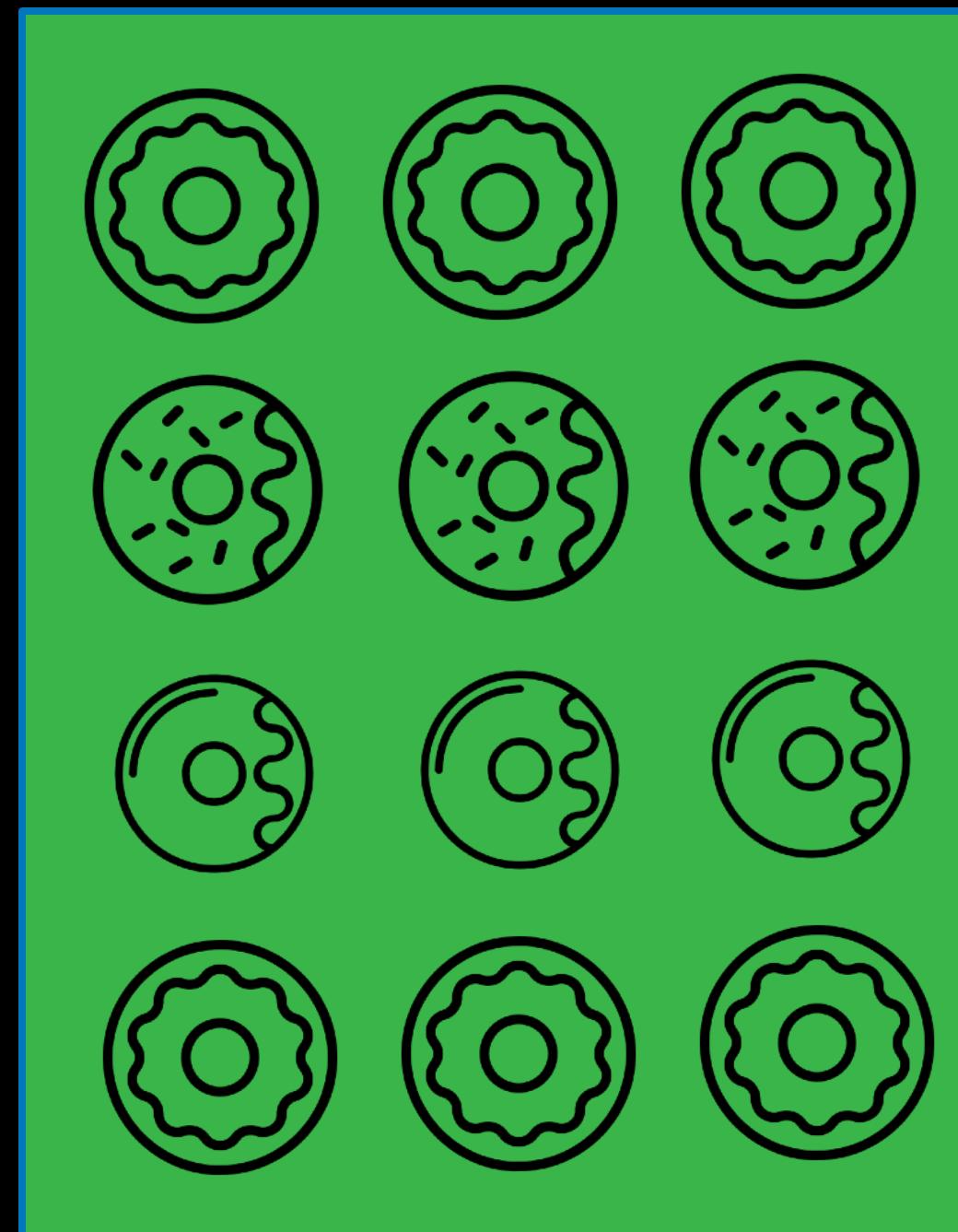
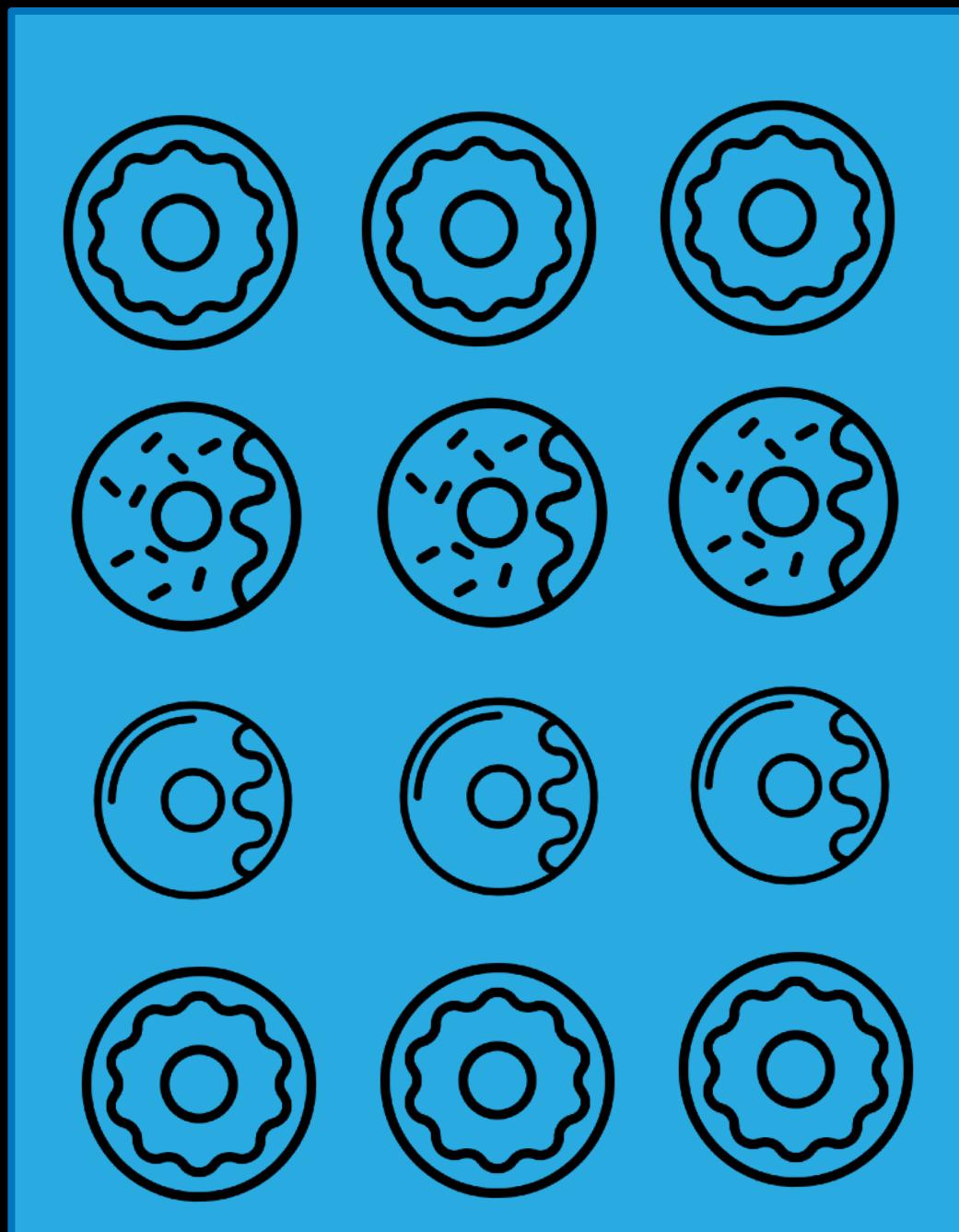
Conditionals

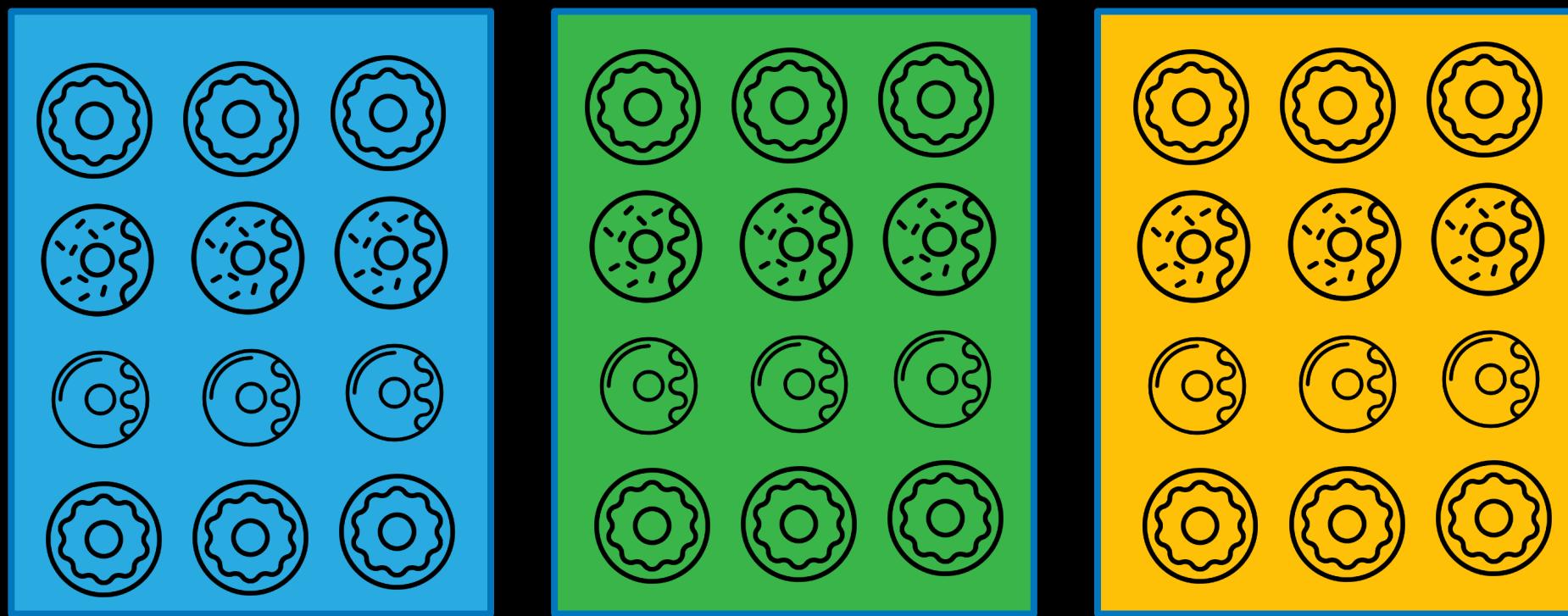
Iterators

I realized that I had been doing  
these things with ease since I  
was a **very small child.**

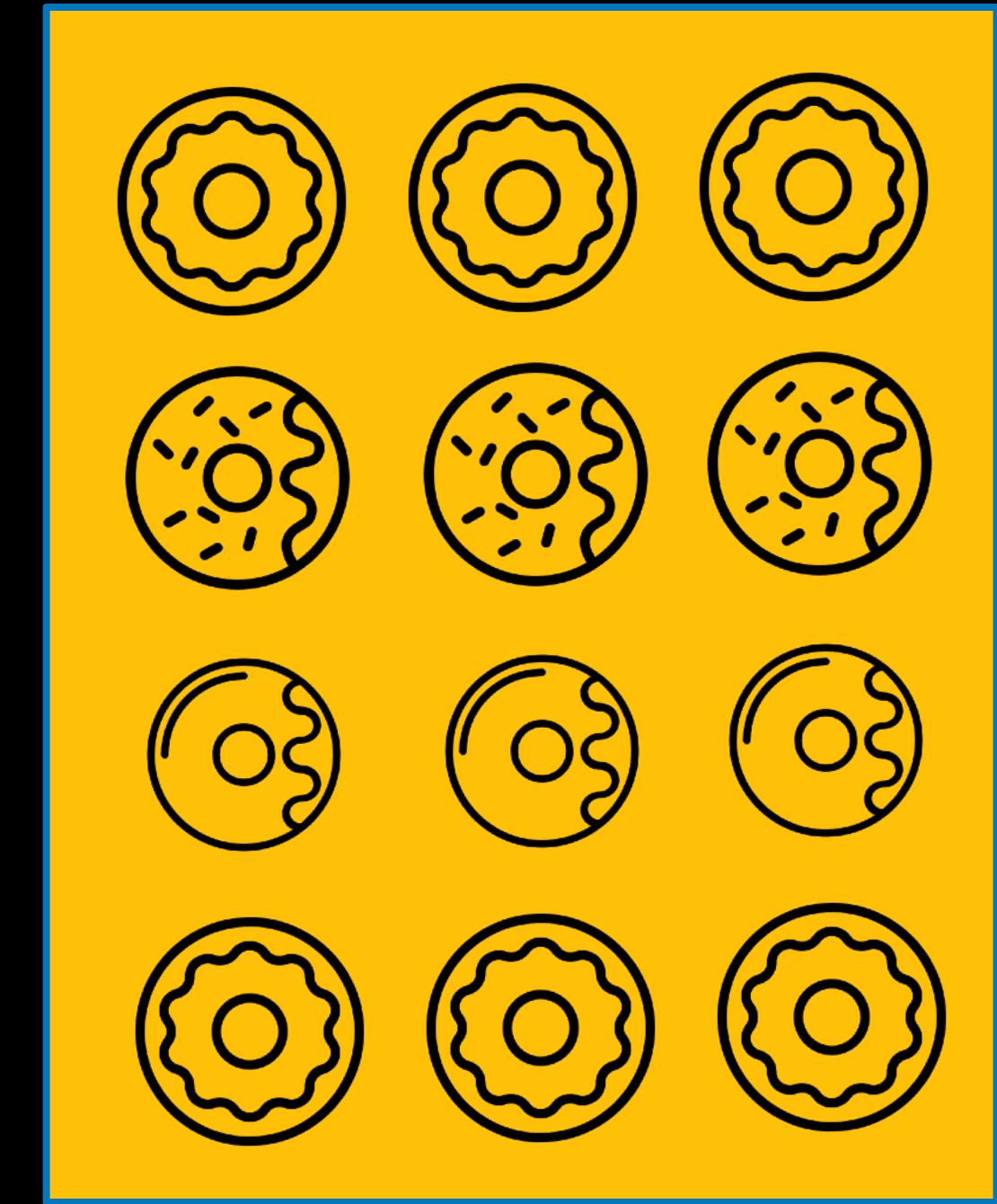
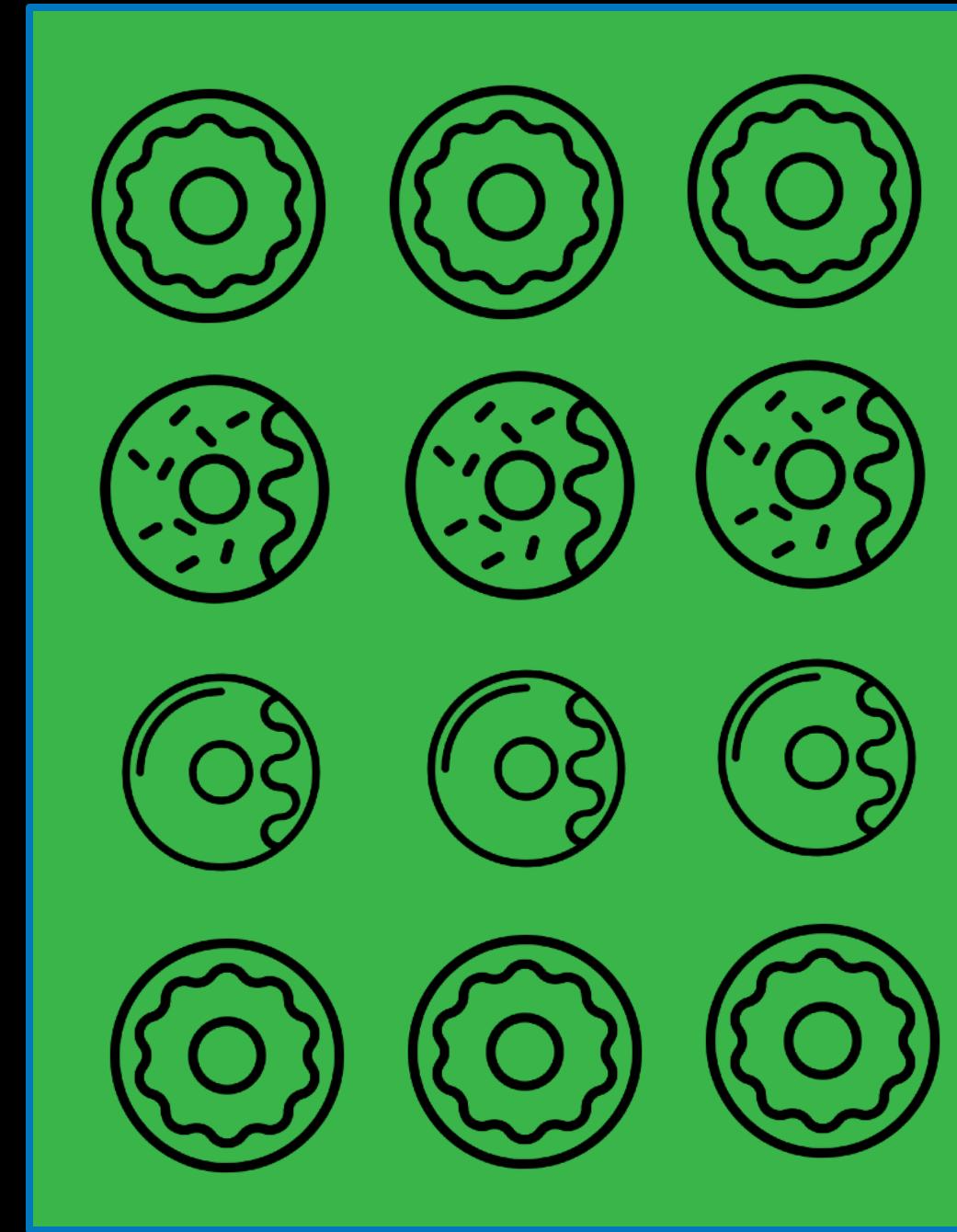
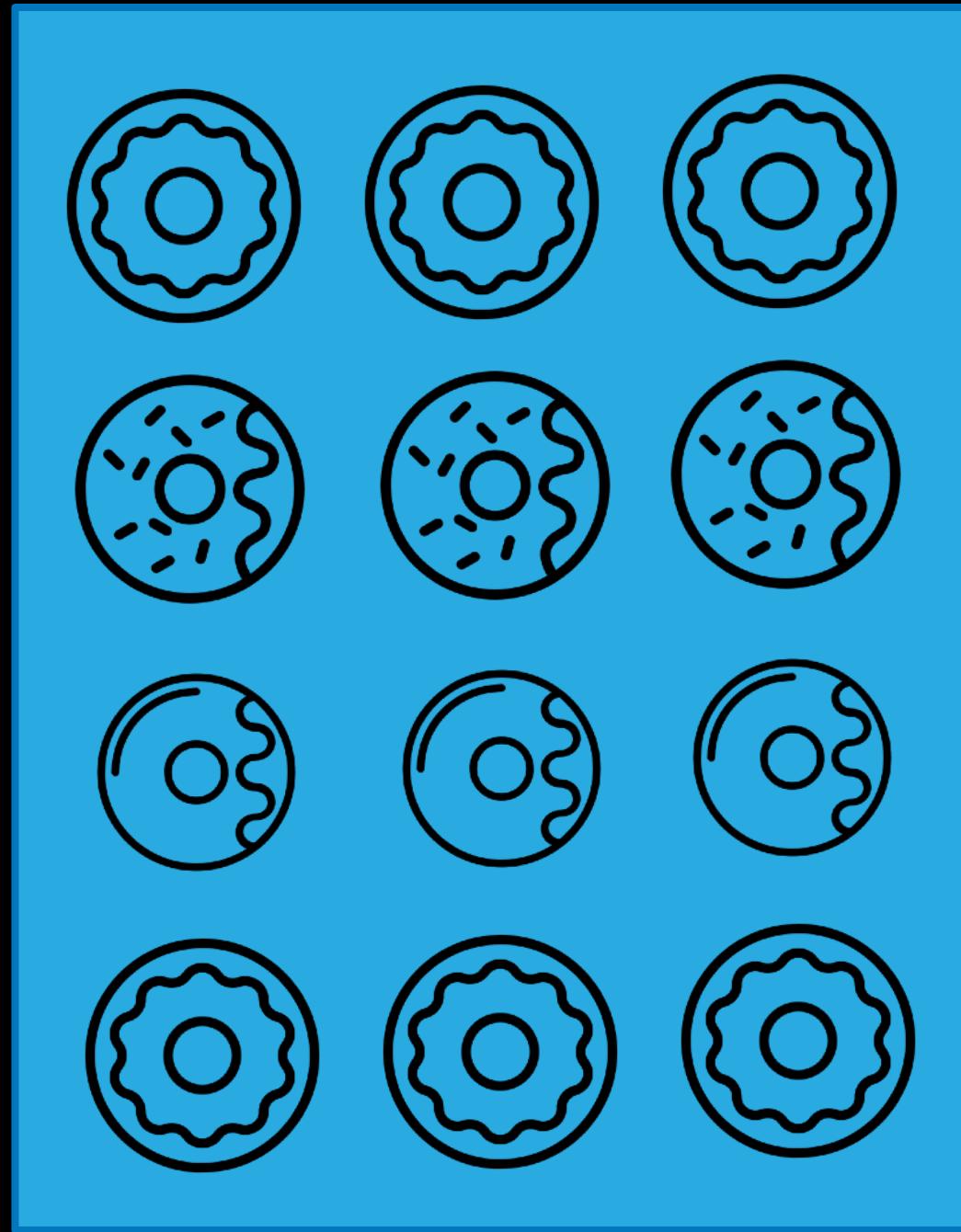
# BONUS!

## Thought Exercise





Do you see those trays of donuts?  
Do you see the green tray?  
On that tray, find all the donuts that  
have sprinkles on them.  
Bring them back to me.



```
const selectedTray = trays.find(tray => tray.color === 'green');
const sprinkleDonuts = selectedTray.donuts.filter(donut => donut.sprinkles)
child.fetch(sprinkleDonuts);
```

Our goal is not to learn more  
but rather to gain a deeper  
understanding of what we  
already know.

# Act One Mindset

What **limiting beliefs** exist  
around rapid prototyping?

**Pen and Paper**

**Wireframes**

**Static Mocks**

**Interactive Mocks**

**High Fidelity Prototypes**

**Pen and Paper**

**Wireframes**

**Static Mocks**

**Interactive Mocks**

**High Fidelity Prototypes**

**Pen and Paper**

**Wireframes**

**Static Mocks**

**Interactive Mocks**

**Perceived  
High Level of  
Effort**

**High Fidelity Prototypes**

**Pen and Paper**

**Wireframes**

**Static Mocks**

**Interactive Mocks**

**CODE IS HARD!**

**High Fidelity Prototypes**

*"Just to be clear, this prototype  
must never, ever be put into  
production. We will throw this  
away and replace it with real  
code."*

**- Every Engineer Ever**

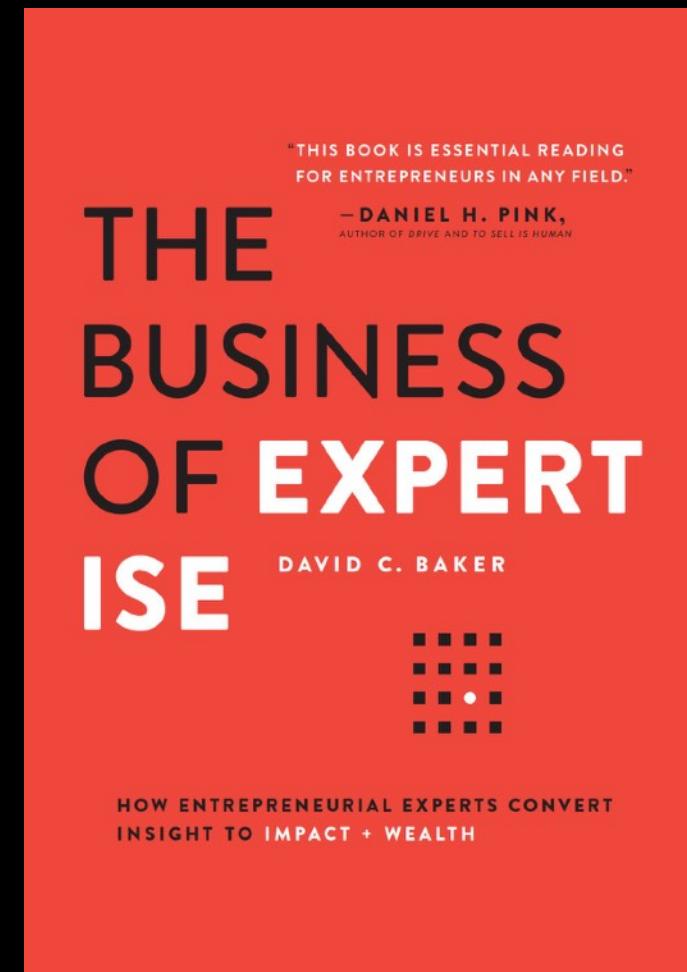
Historically, prototypes are designated as disposable or "throw away" because they are not written to production standards.

Prototypes should be **disposable**  
because they are **immutable** and  
**NOT** because they are **inferior**.

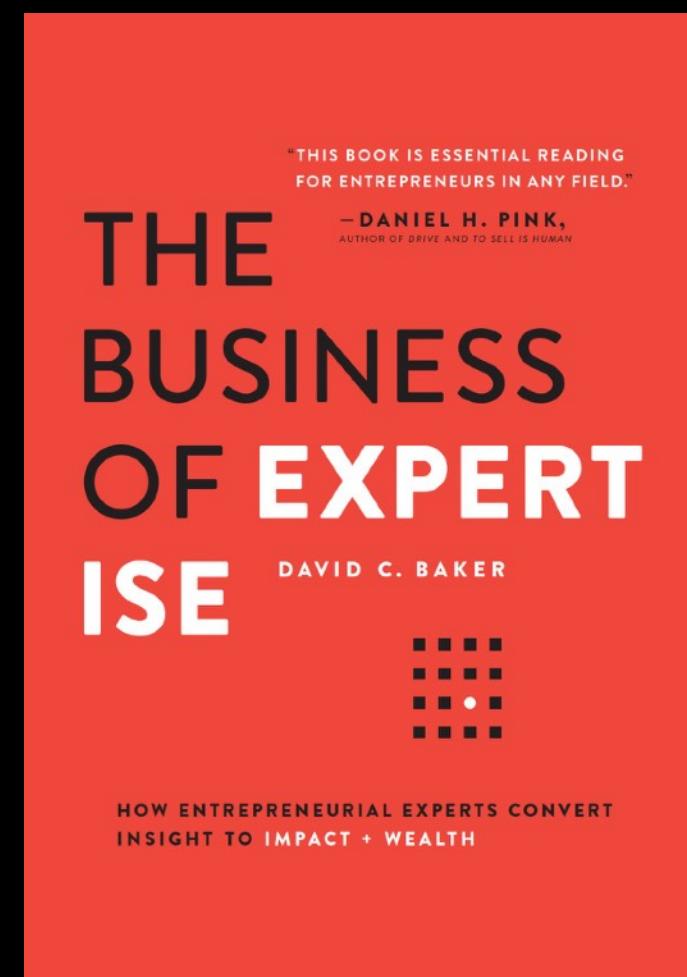
Immutable infrastructure is an approach to managing services and software deployments on IT resources wherein **components** are replaced rather than changed. An application or services is effectively redeployed each time any change occurs.

# Interlude Expertise

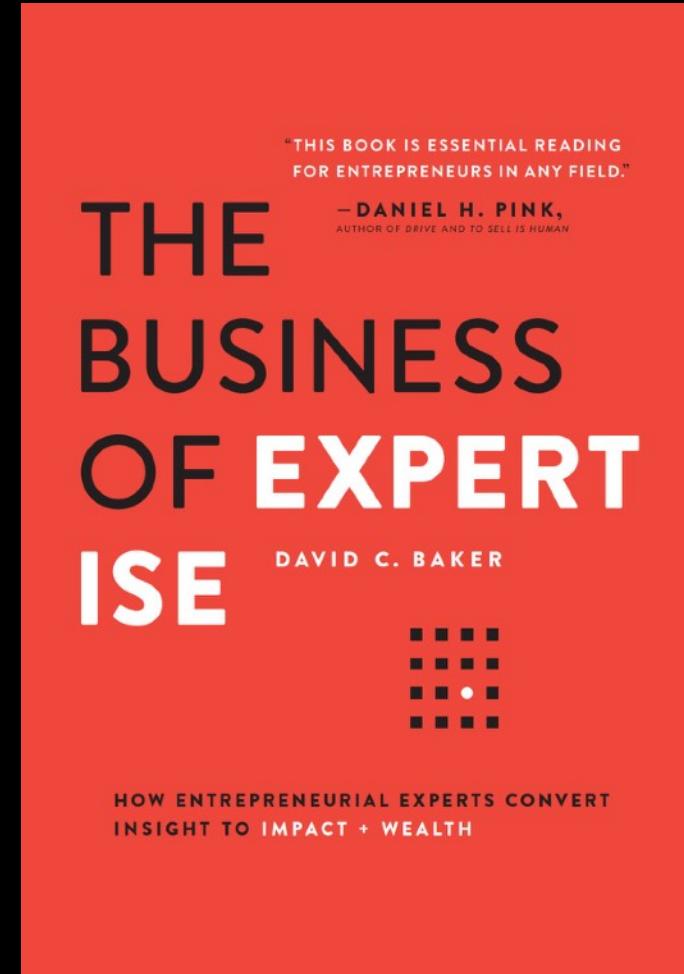
Experience  
and Expertise



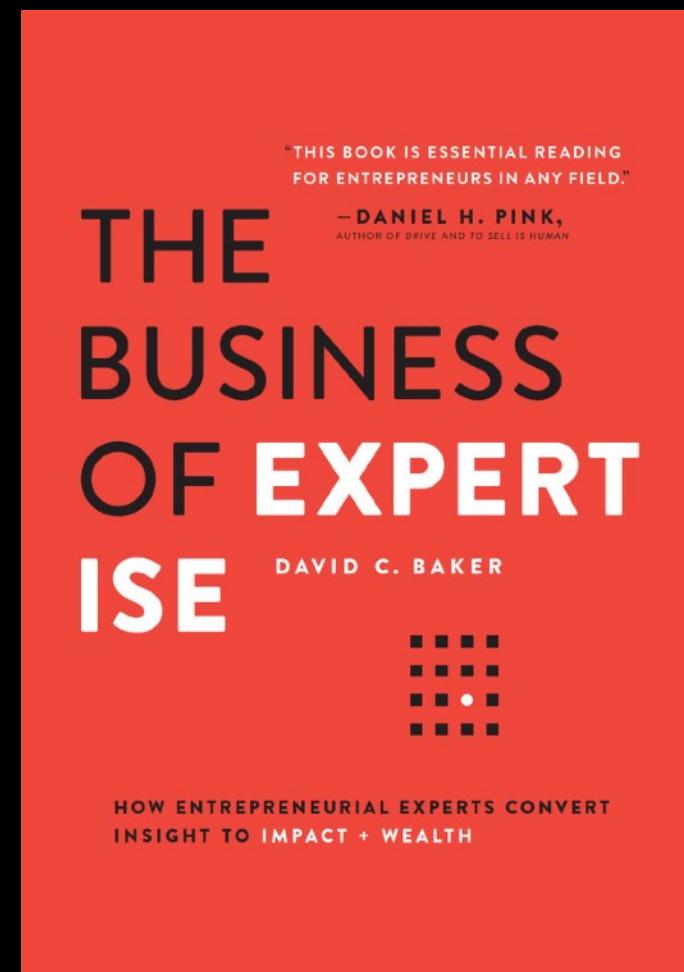
Intelligence is  
essentially pattern  
matching.



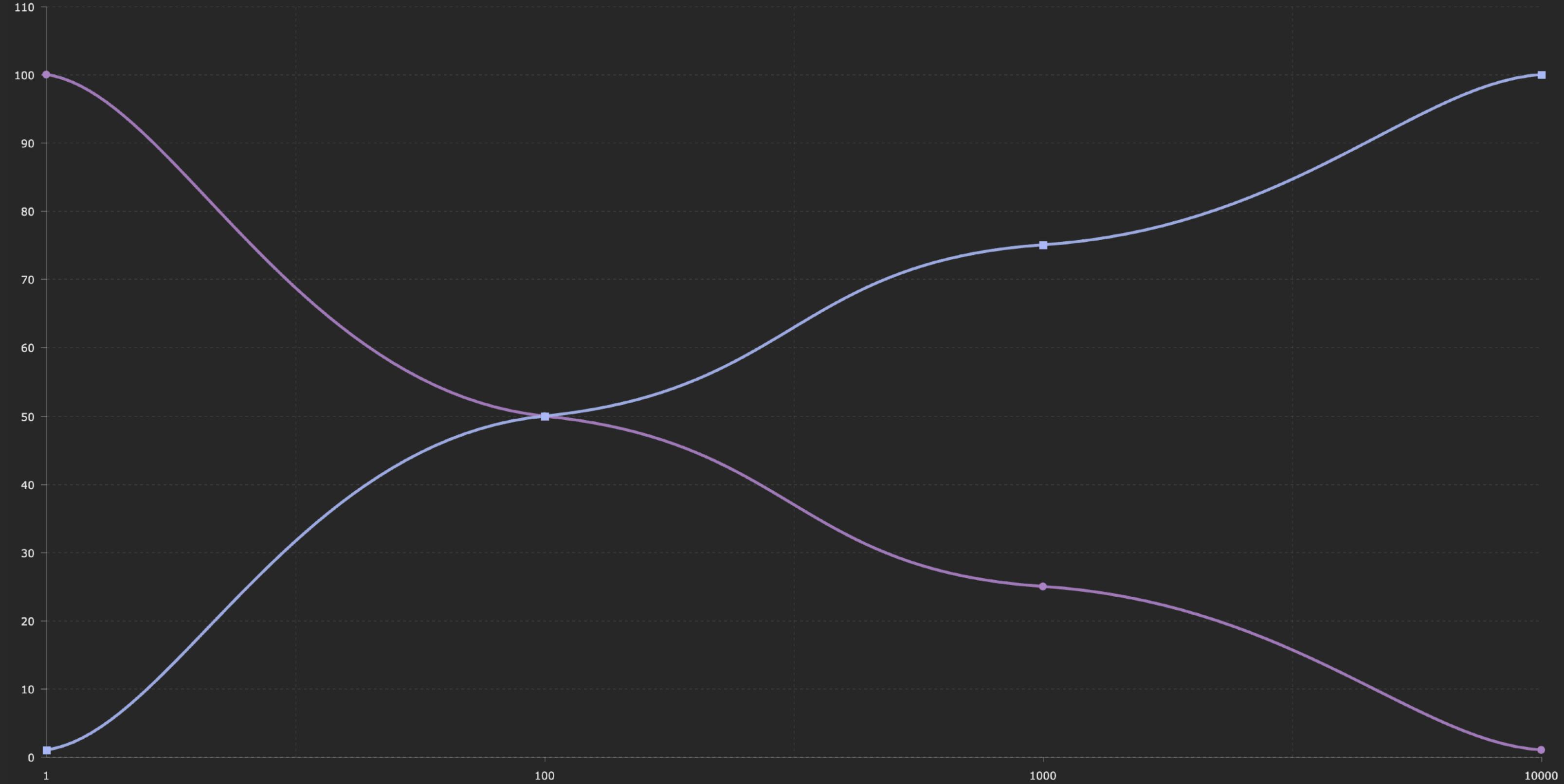
Pattern matching is possible when similar scenarios are presented.



When enough scenarios are presented, pattern matching turns into insights.



Expertise is the ability  
to convert these  
insights into valuable  
outcomes.



# Skill & Effort

Patterns  
are Important

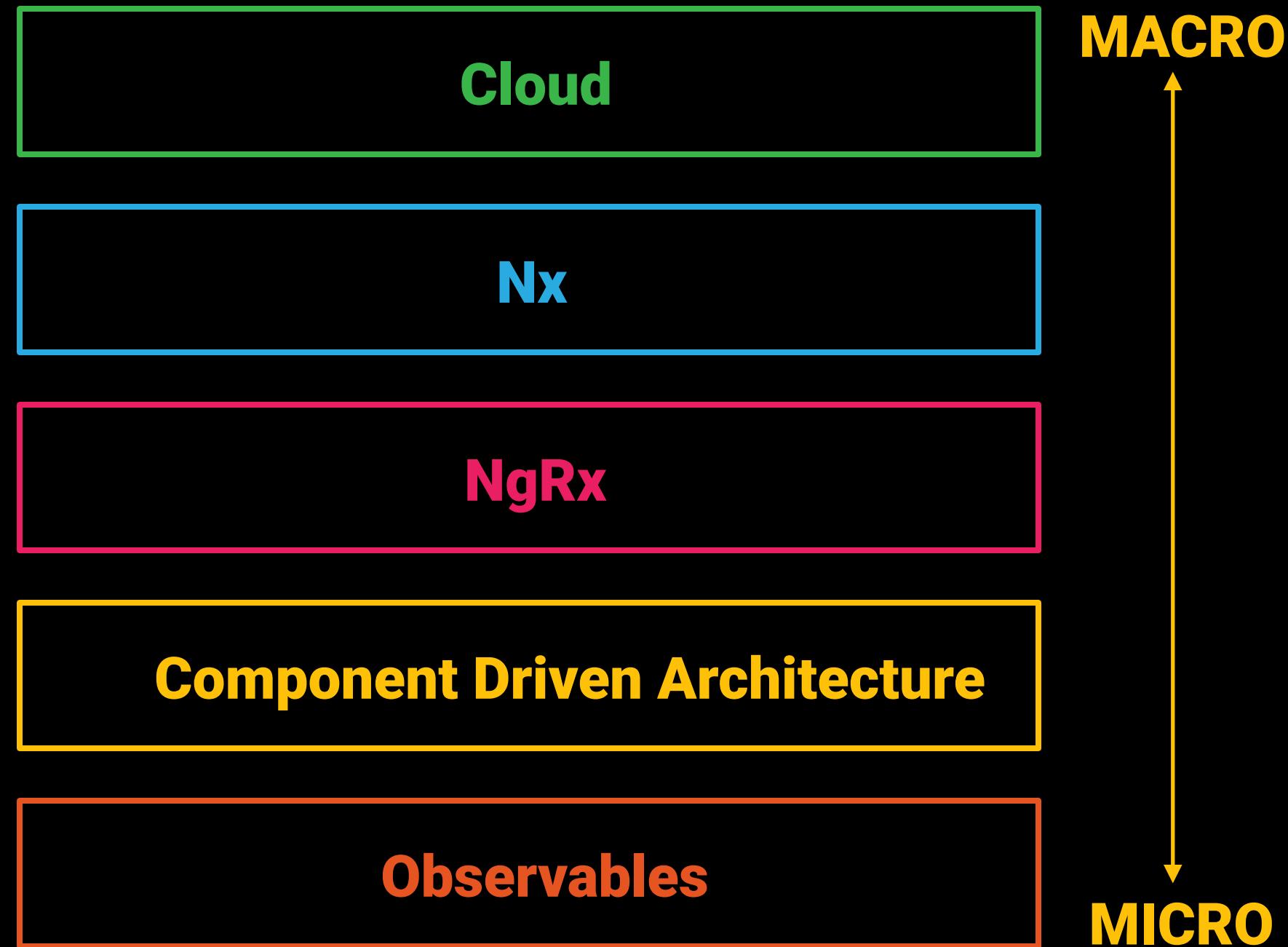
# Act Two Architecture

The biggest problem in the development and maintenance of large-scale software systems is **complexity** – large systems are hard to understand.

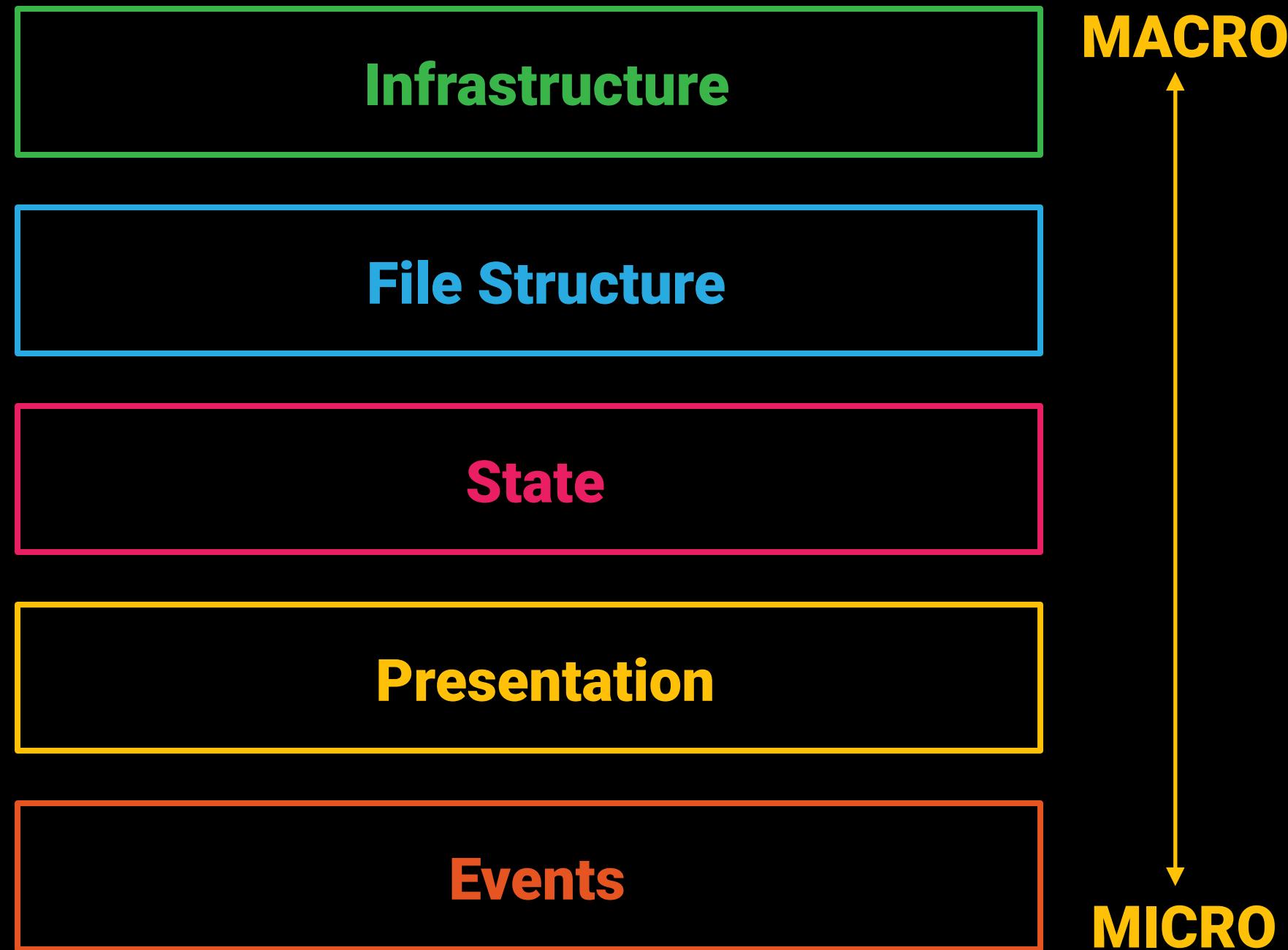
Out of the Tarpit - Ben Mosely Peter Marks

We believe that the major contributor to this complexity in many systems is the **handling of state** and the burden that this adds when trying to analyze and reason about the system. Other closely related contributors are **code volume**, and **explicit concern with the flow of control** through the system.

Out of the Tarpit - Ben Mosely Peter Marks



# Managing Complexity



# Managing Complexity

**Feature**

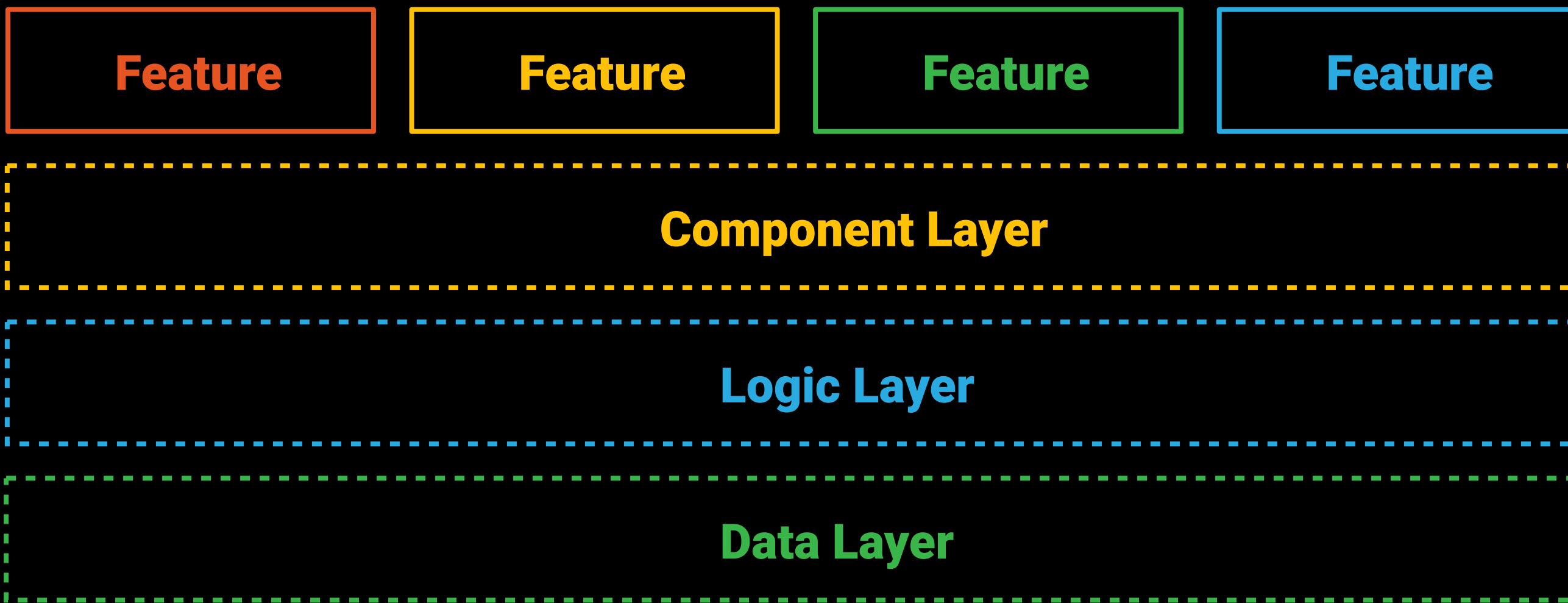
**Feature**

**Feature**

**Feature**



# Vertical Development



# Horizontal Development

**Convention**

**Duplication**

**Automation**

**Elimination**

**Generation**

**Consolidation**

# Emerging Patterns

When we achieve clear  
**functional cohesion** from cleanly  
**abstracted layers**, natural  
**patterns of convention** will  
emerge.

# Fine-grained functionality

reduces code variance between domain models. Performing an action on one model is almost identical to the same action on any other model.

```
const _coursesReducer = createReducer(  
  initialCoursesState,  
  // Load courses  
  on(CoursesActions.loadCourses, state => ({ ...state, loaded: false, error: null })),  
  on(CoursesActions.loadCoursesSuccess, (state, { courses }) =>  
    coursesAdapter.setAll(courses, { ...state, loaded: true })  
,  
  on(CoursesActions.loadCoursesFailure, onFailure),  
  // Add course  
  on(CoursesActions.createCourseSuccess, (state, { course }) =>  
    coursesAdapter.addOne(course, state)  
,  
  on(CoursesActions.createCourseFailure, onFailure),  
  // Update course  
  on(CoursesActions.updateCourseSuccess, (state, { course }) =>  
    coursesAdapter.updateOne({ id: course.id, changes: course }, state)  
,  
  on(CoursesActions.updateCourseFailure, onFailure),  
  // Delete course  
  on(CoursesActions.deleteCourseSuccess, (state, { course }) =>  
    coursesAdapter.removeOne(course.id, state)  
,  
  on(CoursesActions.deleteCourseFailure, onFailure),  
);
```

```
const _lessonsReducer = createReducer(  
  initialLessonsState,  
  // Load lessons  
  on(LessonsActions.loadLessons, state => ({ ...state, loaded: false, error: null })),  
  on(LessonsActions.loadLessonsSuccess, (state, { lessons }) =>  
    lessonsAdapter.setAll(lessons, { ...state, loaded: true })  
,  
  on(LessonsActions.loadLessonsFailure, onFailure),  
  // Add lesson  
  on(LessonsActions.createLessonSuccess, (state, { lesson }) =>  
    lessonsAdapter.addOne(lesson, state)  
,  
  on(LessonsActions.createLessonFailure, onFailure),  
  // Update lesson  
  on(LessonsActions.updateLessonSuccess, (state, { lesson }) =>  
    lessonsAdapter.updateOne({ id: lesson.id, changes: lesson }, state)  
,  
  on(LessonsActions.updateLessonFailure, onFailure),  
  // Delete lesson  
  on(LessonsActions.deleteLessonSuccess, (state, { lesson }) =>  
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```

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```

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  on(LessonsActions.updateLessonFailure, onFailure),
  // Delete lesson
  on(LessonsActions.deleteLessonSuccess, (state, { lesson }) =>
    lessonsAdapter.removeOne(lesson.id, state)
  ),
  on(LessonsActions.deleteLessonFailure, onFailure),
);

```

# What is different?

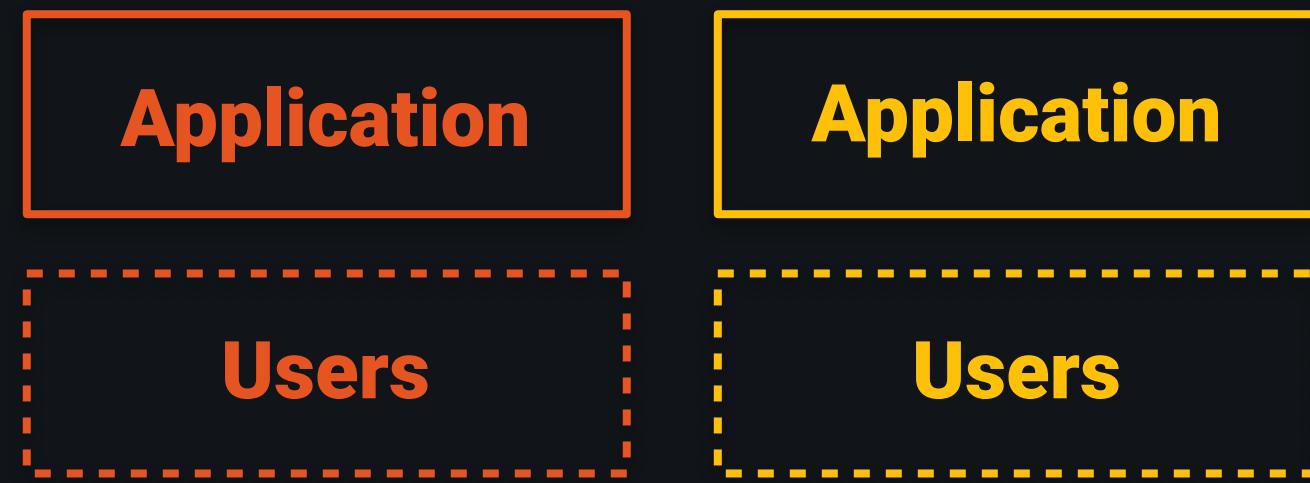
This is why  
good architecture  
is so powerful.

# Act Three Tactical |

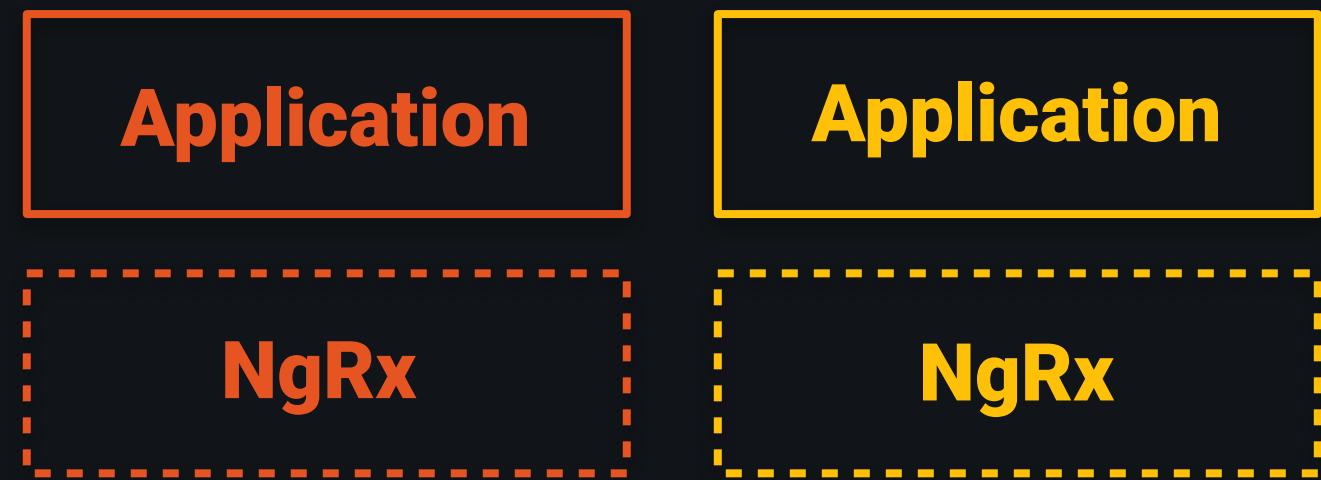
**Application**

**Application**

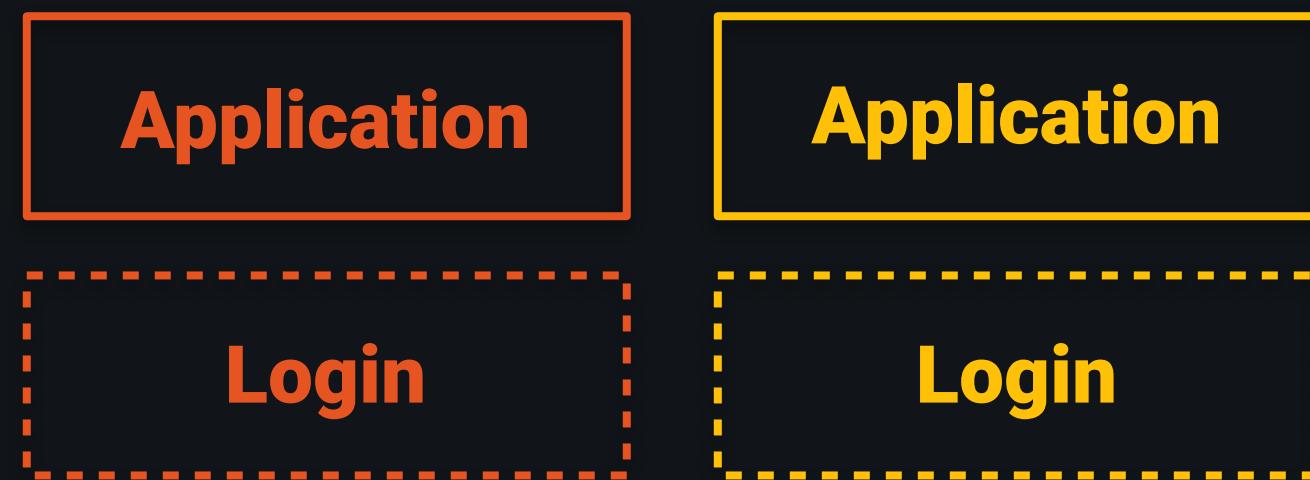
Do you have more than  
one application?



Do they share any domain models?



As a result, do they share any  
business logic?

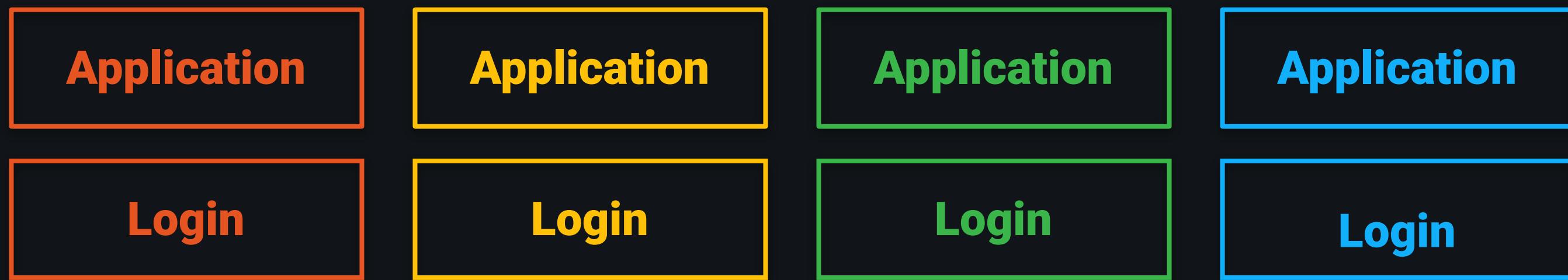


As a result, do they share any  
common functionality?

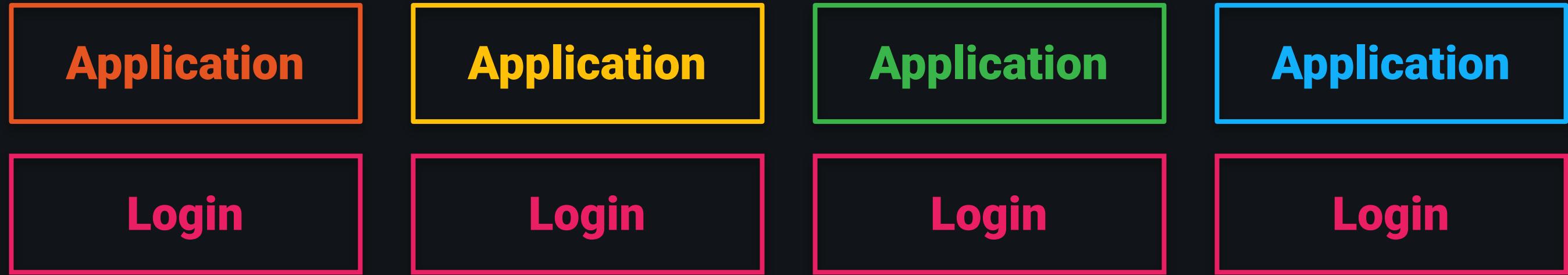
The **login functionality** is probably not going to change from one application to the next.

The **HTTP service functionality** is  
*probably* not going to change from  
one application to the next.

It is also *reasonable* to assume that your applications may share a **common set of UI components** for the sake of consistency.

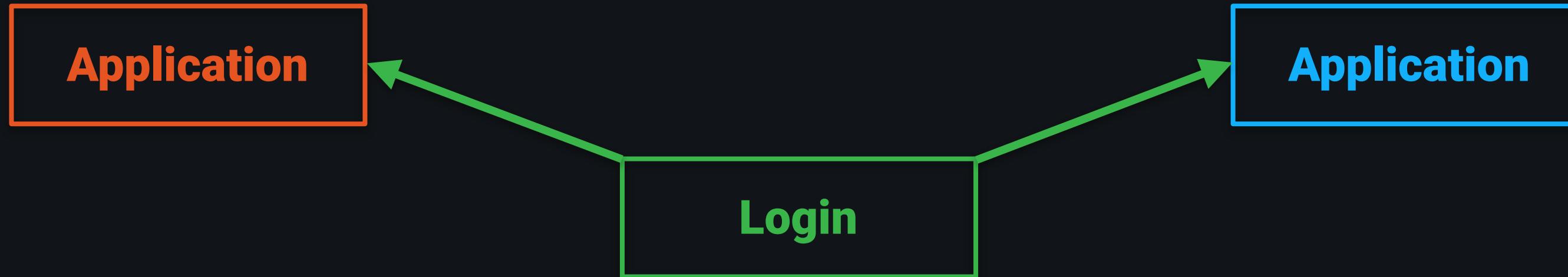


How do you manage these  
shared dependencies without  
duplicating code?

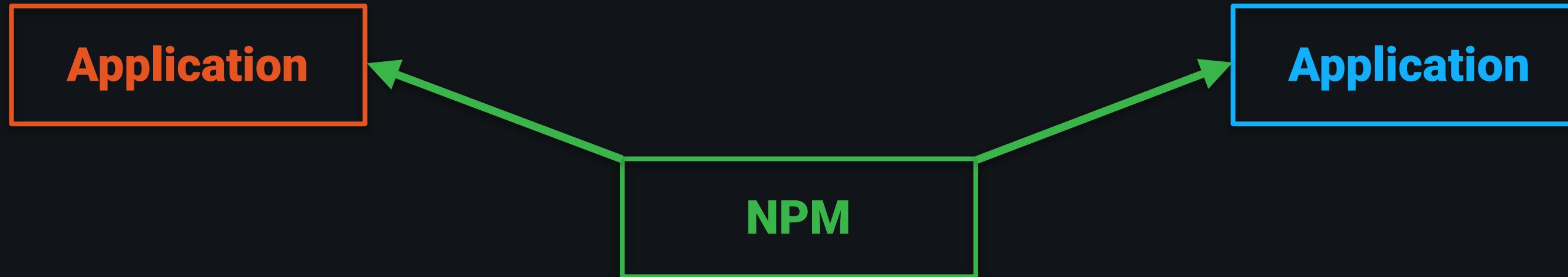


Let's agree that **code duplication** is  
not a cost-effective, scalable option.

With that said, you have **two viable options** that you can adopt.

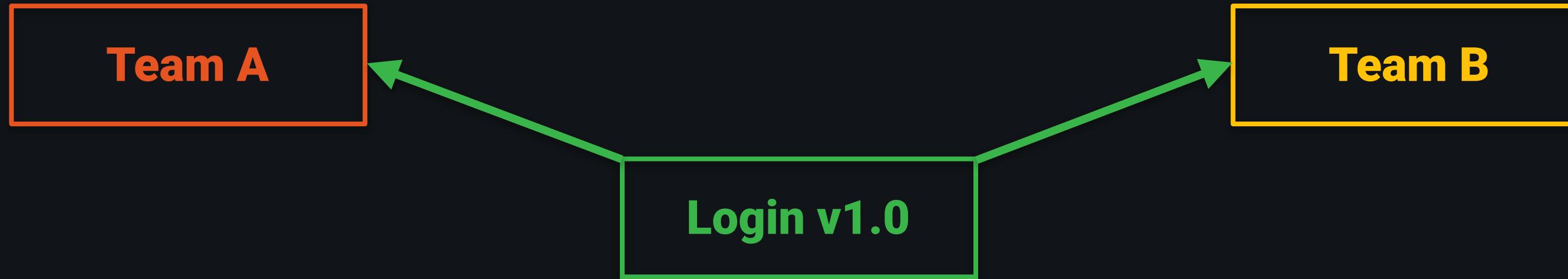


Extract common functionality into separate packages and publish into a public or private registry.

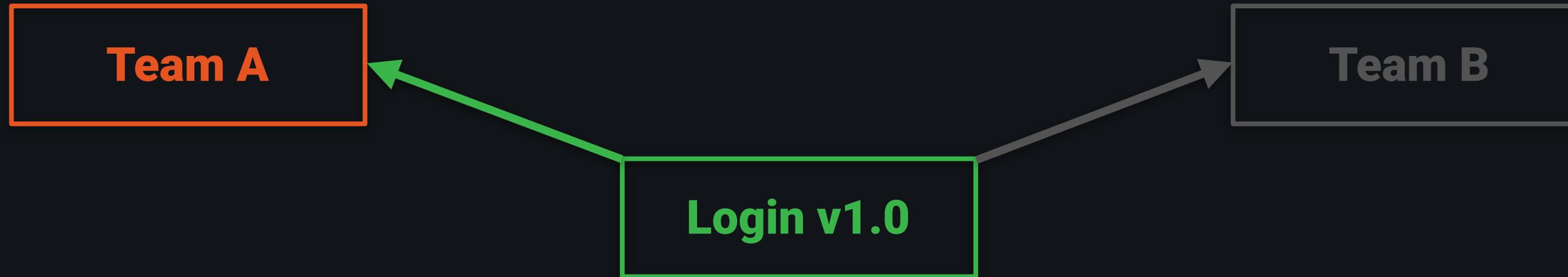


This is basically how public frameworks and component libraries work.

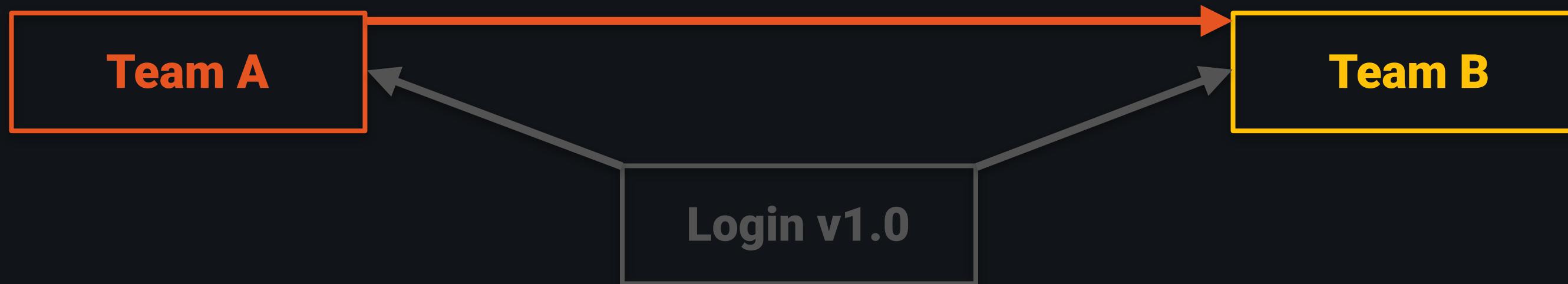
This is the only viable option when  
you do not have the luxury of  
operating within a **single**  
**organization.**



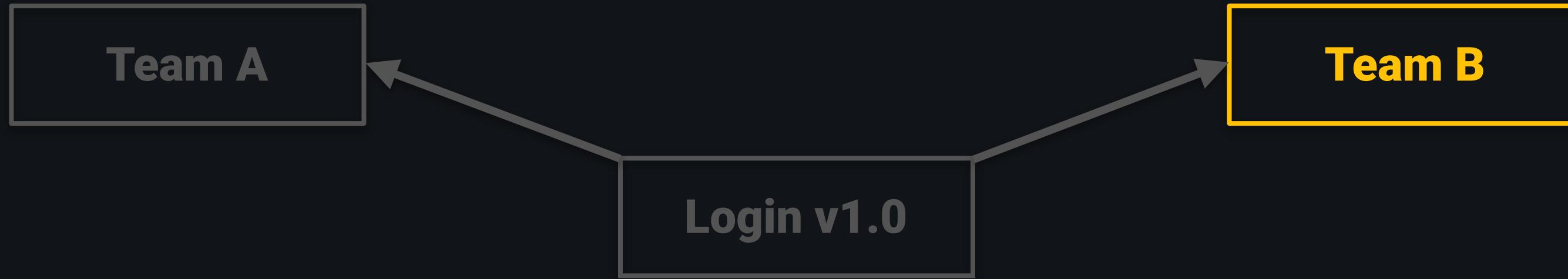
For example...



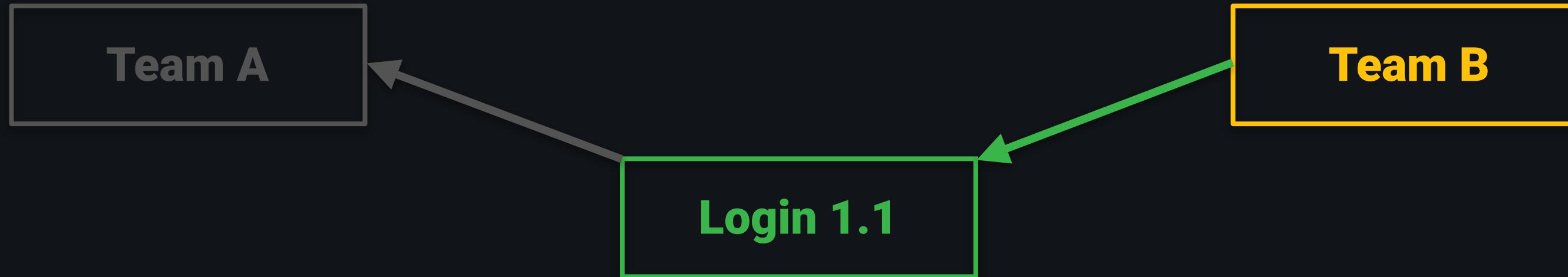
If Team A needs a change...



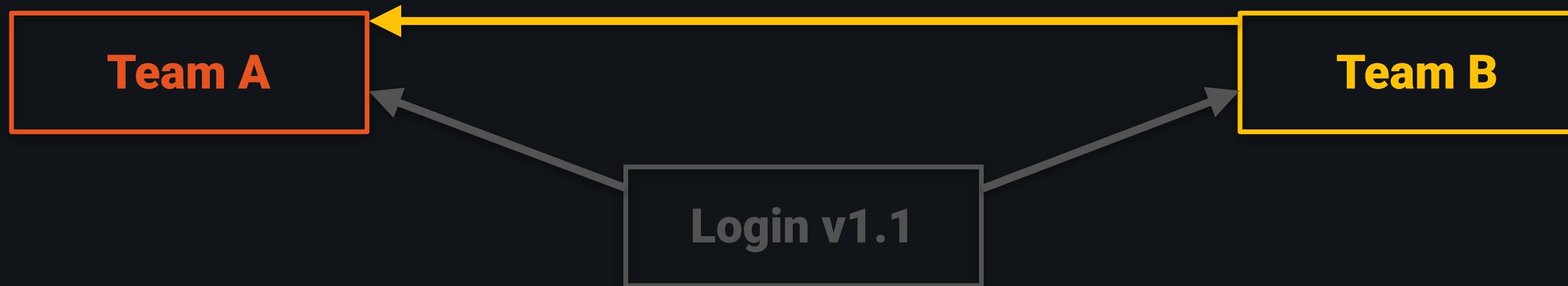
Team A notifies Team B...



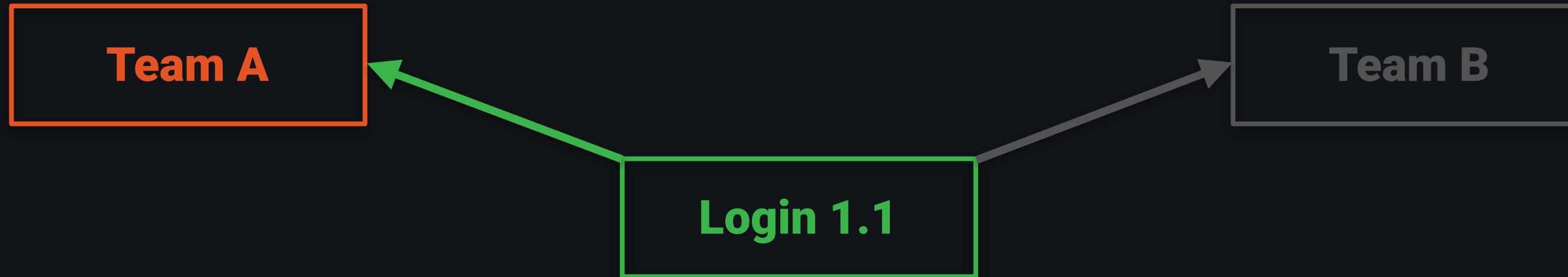
Team B will eventually make the change...



Team B will publish the change...



Team B will notify Team A of the new version...



Team A will then update their dependencies to use the new version

What happens if **Team B** does not share the same sense of urgency as **Team A**? What happens if something breaks?

The challenge with this is the  
**asynchronous** and **unpredictable**  
manner in which changes are made  
available to consuming projects.

This is also a *great* way to break  
everything which is why **JavaScript**  
**Fatigue™** is a real thing.

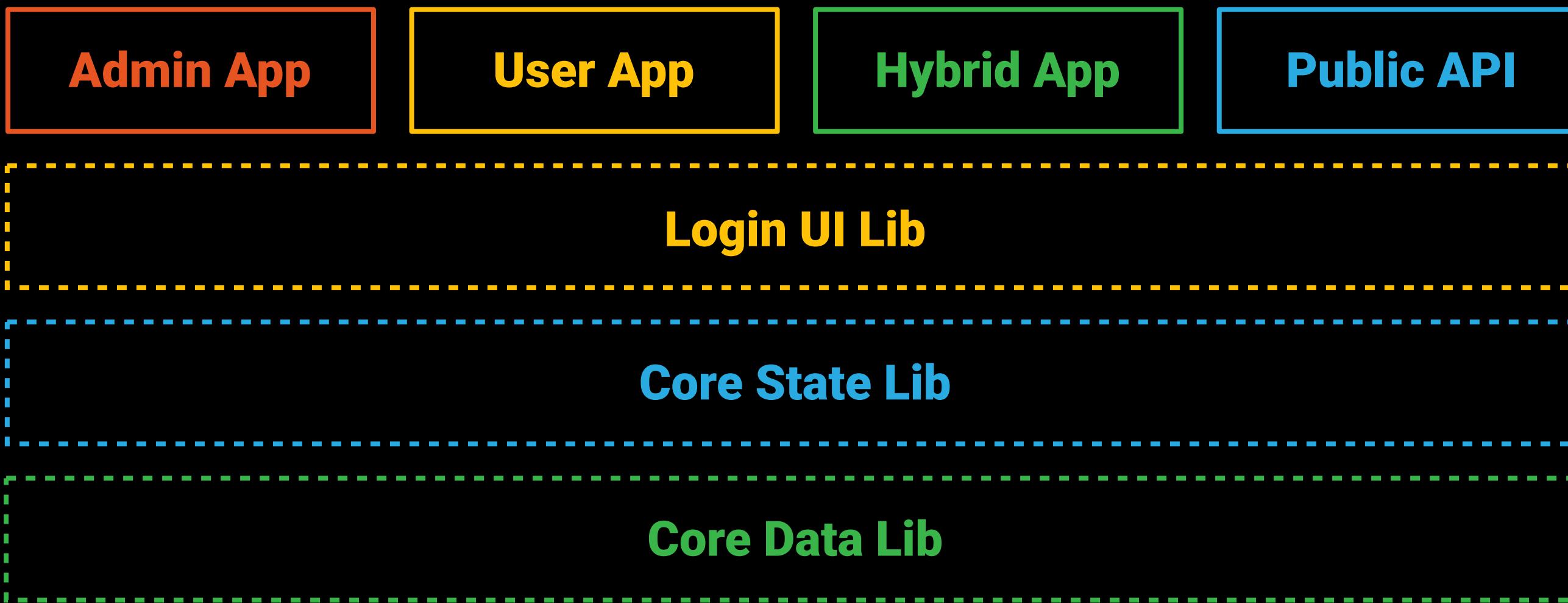
If you have the luxury of operating  
within a **single organization**, you  
can circumvent this entirely.

You can put all of your code into a  
**single mono repository** with all of  
its internal dependencies **neatly**  
**organized for proximity.**

In fact, this is what **Google** does internally.



This approach is what two  
Ex-Googlers used to create **Nx**



# Monorepo Approach

Nx allows you to keep **N** number of applications in close proximity while allowing them to share dependencies without having to incur the **overhead of a highly inefficient, asynchronous workflow.**

# For Example

```
└─ apps
    └─ api
    └─ dashboard
    └─ dashboard-e2e
    └─ mobile
    └─ mobile-cap
    └─ mobile-e2e
    └─ .gitkeep
└─ libs
    └─ api-interfaces
    └─ core-data
    └─ core-state
    └─ material
    └─ ui-login
    └─ ui-toolbar
    └─ .gitkeep
    └─ node_modules
    └─ server
    └─ tools
    └─ .editorconfig
    └─ .gitignore
    └─ .prettierignore
    └─ .prettierrc
    └─ angular.json
    └─ decorate-angular-cli.js
    └─ ionic.config.json
    └─ jest.config.js
    └─ nx.json
    └─ package-lock.json
    └─ package.json
    └─ README.md
    └─ tsconfig.base.json
    └─ tslint.json
```

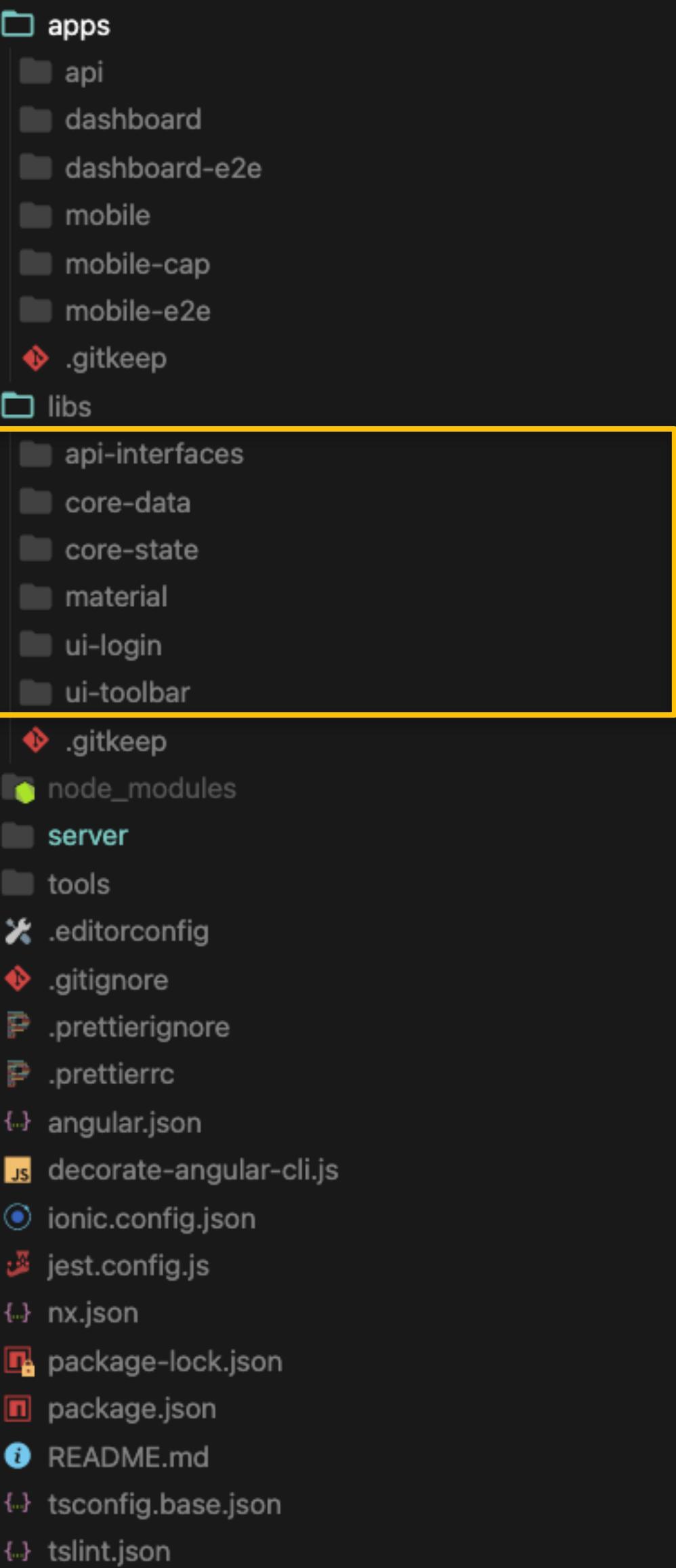
# Six Apps

```
apps
├── api
├── dashboard
├── dashboard-e2e
├── mobile
├── mobile-cap
└── mobile-e2e
    └── .gitkeep
libs
├── api-interfaces
├── core-data
├── core-state
├── material
├── ui-login
└── ui-toolbar
    └── .gitkeep
node_modules
server
tools
.editorconfig
.gitignore
.prettierignore
.prettierrc
.angular.json
decorate-angular-cli.js
ionic.config.json
jest.config.js
(nx.json)
package-lock.json
package.json
README.md
tsconfig.base.json
tslint.json
```

# Share Six Common Libraries

```
apps
  api
  dashboard
  dashboard-e2e
  mobile
  mobile-cap
  mobile-e2e
  .gitkeep
libs
  api-interfaces
  core-data
  core-state
  material
  ui-login
  ui-toolbar
  .gitkeep
  node_modules
  server
  tools
  .editorconfig
  .gitignore
  .prettierignore
  .prettierrc
  angular.json
  decorate-angular-cli.js
  ionic.config.json
  jest.config.js
  nx.json
  package-lock.json
  package.json
  README.md
  tsconfig.base.json
  tslint.json
```

# Write Once Save Five





This is very, very cost effective.



**AND NOW  
LET'S GO!**

**Bonus! Axis of Evil™**

Architecture is the tension between  
coupling and cohesion.

*- Neal Ford*

We cannot effectively discuss the  
**any design pattern** without first  
discussing coupling, abstraction,  
and cohesion.

# TLDR

Tightly coupled code is highly dependent code

As dependencies increase, future effort also increases

As dependencies increase, future options decreases

Coupling is solved via abstraction

Abstraction is optimization via organization

High cohesion is the result of optimal organization

Cohesion should create logical boundaries within a system  
with clear and precise semantics

Concept:  
Coupling

```
price;
mode;
widgets: Widget[];

recalculateTotal(widget: Widget) {
  switch (this.mode) {
    case 'create':
      const newWidget = Object.assign({}, widget, {id: UUID.UUID()});
      this.widgets = [...this.widgets, newWidget];
      break;
    case 'update':
      this.widgets = this.widgets.map(wdgt => (widget.id === wdgt.id) ? Object.assign({}, widget) : wdgt);
      break;
    case 'delete':
      this.widgets = this.widgets.filter(wdgt => widget.id !== wdgt.id);
      break;
    default:
      break;
  }

  this.price = this.widgets.reduce((acc, curr) => acc + curr.price, 0);
}
```

# Tightly Coupled Code

```
const testService = new RefactorService();
const testWidget = { id: 100, name: '', price: 100, description: ''};
const testWidgets = [{ id: 100, name: '', price: 200, description: ''}];
testService.widgets = testWidgets;

testService.mode = 'create';
testService.recalculateTotal(testWidget);

testService.mode = 'update';
testService.recalculateTotal(testWidget);

testService.mode = 'delete';
testService.recalculateTotal(testWidget);
```

# What is the result?

```
const testService = new RefactorService();
const testWidget = { id: 100, name: '', price: 100, description: ''};
const testWidgets = [{ id: 100, name: '', price: 200, description: ''}];
testService.widgets = testWidgets;

testService.mode = 'create';
testService.recalculateTotal(testWidget);

testService.mode = 'update';
testService.recalculateTotal(testWidget);

testService.mode = 'delete';
testService.recalculateTotal(testWidget);
```

It is impossible to know!

```
price;
mode;
widgets: Widget[];

recalculateTotal(widget: Widget) {

    switch (this.mode) {
        case 'create':
            const newWidget = Object.assign({}, widget, {id: UUID.UUID()});
            this.widgets = [...this.widgets, newWidget];
            break;
        case 'update':
            this.widgets = this.widgets.map(wdgt => (widget.id === wdgt.id) ? Object.assign({}, widget) : wdgt);
            break;
        case 'delete':
            this.widgets = this.widgets.filter(wdgt => widget.id !== wdgt.id);
            break;
        default:
            break;
    }

    this.price = this.widgets.reduce((acc, curr) => acc + curr.price, 0);
}
}
```

# Axis of Evil™ Hidden State

```
price;
mode;
widgets: Widget[];

recalculateTotal(widget: Widget) {
  switch (this.mode) {
    case 'create':
      const newWidget = Object.assign({}, widget, {id: UUID.UUID()});
      this.widgets = [...this.widgets, newWidget];
      break;
    case 'update':
      this.widgets = this.widgets.map(wdgt => (widget.id === wdgt.id) ? Object.assign({}, widget) : wdgt);
      break;
    case 'delete':
      this.widgets = this.widgets.filter(wdgt => widget.id !== wdgt.id);
      break;
    default:
      break;
  }

  this.price = this.widgets.reduce((acc, curr) => acc + curr.price, 0);
}
```

# Axis of Evil™ Nested Logic

```
price;  
mode;  
widgets: Widget[];  
  
recalculateTotal(widget: Widget) {
```

```
switch (this.mode) {  
  case 'create':  
    const newWidget = Object.assign({}, widget, {id: UUID.UUID()});  
    this.widgets = [...this.widgets, newWidget];  
    break;  
  case 'update':  
    this.widgets = this.widgets.map(wdgt => (widget.id === wdgt.id) ? Object.assign({}, widget) : wdgt);  
    break;  
  case 'delete':  
    this.widgets = this.widgets.filter(wdgt => widget.id !== wdgt.id);  
    break;  
  default:  
    break;  
}
```

```
this.price = this.widgets.reduce((acc, curr) => acc + curr.price, 0);  
}
```

# Axis of Evil™ SRP Violation

What is the solution?

Break the coupling!

Extract to parameter 

Extract to method 

```
refactoredCalculateTotal(mode, widgets, newWidget) {
  this.widgets = this.updateWidgets(mode, widgets, newWidget);
  this.price = this.getTotalPrice(this.widgets);
}

updateWidgets(mode, widgets, newWidget) {
  switch (mode) {
    case 'create':
      return this.addWidget(widgets, newWidget);
    case 'update':
      return this.updateWidget(widgets, newWidget);
    case 'delete':
      return this.deleteWidget(widgets, newWidget);
    default:
      return widgets;
  }
}

addWidget(widgets, widget) {
  const newWidget = Object.assign({}, widget, {id: UUID.UUID()});
  return [...widgets, newWidget];
}

updateWidget(widgets, widget) {
  return widgets.map(wdgt => (widget.id === wdgt.id) ? Object.assign({}, widget) : wdgt);
}

deleteWidget(widgets, widget) {
  return widgets.filter(wdgt => widget.id !== wdgt.id);
}

getTotalPrice(widgets) {
  return widgets.reduce((acc, curr) => acc + curr.price, 0);
}
```

```
refactoredCalculateTotal(mode, widgets, newWidget) {
  this.widgets = this.updateWidgets(mode, widgets, newWidget);
  this.price = this.getTotalPrice(this.widgets);
}

updateWidgets(mode, widgets, newWidget) {
  switch (mode) {
    case 'create':
      return this.addWidget(widgets, newWidget);
    case 'update':
      return this.updateWidget(widgets, newWidget);
    case 'delete':
      return this.deleteWidget(widgets, newWidget);
    default:
      return widgets;
  }
}

addWidget(widgets, widget) {
  const newWidget = Object.assign({}, widget, {id: UUID.UUID()});
  return [...widgets, newWidget];
}

updateWidget(widgets, widget) {
  return widgets.map(wdgt => (widget.id === wdgt.id) ? Object.assign({}, widget) : wdgt);
}

deleteWidget(widgets, widget) {
  return widgets.filter(wdgt => widget.id !== wdgt.id);
}

getTotalPrice(widgets) {
  return widgets.reduce((acc, curr) => acc + curr.price, 0);
}
```

```
refactoredCalculateTotal(mode, widgets, newWidget) {
  this.widgets = this.updateWidgets(mode, widgets, newWidget);
  this.price = this.getTotalPrice(this.widgets);
}

updateWidgets(mode, widgets, newWidget) {
  switch (mode) {
    case 'create':
      return this.addWidget(widgets, newWidget);
    case 'update':
      return this.updateWidget(widgets, newWidget);
    case 'delete':
      return this.deleteWidget(widgets, newWidget);
    default:
      return widgets;
  }
}

addWidget(widgets, widget) {
  const newWidget = Object.assign({}, widget, {id: UUID.UUID()});
  return [...widgets, newWidget];
}

updateWidget(widgets, widget) {
  return widgets.map(wdgt => (widget.id === wdgt.id) ? Object.assign({}, widget) : wdgt);
}

deleteWidget(widgets, widget) {
  return widgets.filter(wdgt => widget.id !== wdgt.id);
}

getTotalPrice(widgets) {
  return widgets.reduce((acc, curr) => acc + curr.price, 0);
}
```

```
refactoredCalculateTotal(mode, widgets, newWidget) {
  this.widgets = this.updateWidgets(mode, widgets, newWidget);
  this.price = this.getTotalPrice(this.widgets);
}

updateWidgets(mode, widgets, newWidget) {
  switch (mode) {
    case 'create':
      return this.addWidget(widgets, newWidget);
    case 'update':
      return this.updateWidget(widgets, newWidget);
    case 'delete':
      return this.deleteWidget(widgets, newWidget);
    default:
      return widgets;
  }
}

addWidget(widgets, widget) {
  const newWidget = Object.assign({}, widget, {id: UUID.UUID()});
  return [...widgets, newWidget];
}

updateWidget(widgets, widget) {
  return widgets.map(wdgt => (widget.id === wdgt.id) ? Object.assign({}, widget) : wdgt);
}

deleteWidget(widgets, widget) {
  return widgets.filter(wdgt => widget.id !== wdgt.id);
}

getTotalPrice(widgets) {
  return widgets.reduce((acc, curr) => acc + curr.price, 0);
}
```

```
refactoredCalculateTotal(mode, widgets, newWidget) {
  this.widgets = this.updateWidgets(mode, widgets, newWidget);
  this.price = this.getTotalPrice(this.widgets);
}

updateWidgets(mode, widgets, newWidget) {
  switch (mode) {
    case 'create':
      return this.addWidget(widgets, newWidget);
    case 'update':
      return this.updateWidget(widgets, newWidget);
    case 'delete':
      return this.deleteWidget(widgets, newWidget);
    default:
      return widgets;
  }
}

addWidget(widgets, widget) {
  const newWidget = Object.assign({}, widget, {id: UUID.UUID()});
  return [...widgets, newWidget];
}

updateWidget(widgets, widget) {
  return widgets.map(wdgt => (widget.id === wdgt.id) ? Object.assign({}, widget) : wdgt);
}

deleteWidget(widgets, widget) {
  return widgets.filter(wdgt => widget.id !== wdgt.id);
}

getTotalPrice(widgets) {
  return widgets.reduce((acc, curr) => acc + curr.price, 0);
}
```

# Bonus! Complexity



Make it work.

Make it right.

Make it fast.

- ***Kent Block***

Make it work.

**Make it known.**

Make it right.

Make it fast.

*- Lukas Ruebelke*

Code should be **fine**  
grained

Code should do one  
thing

Code should be self  
documenting

Favor pure, immutable  
functions

Abstractions should  
reduce complexity

Abstractions should  
reduce coupling

Abstractions should  
increase cohesion

Abstractions should  
increase portability

Refactor through  
promotion

# Composition over inheritance

Do not confuse  
convention for  
repetition

Well-structured code  
will naturally have a  
larger surface area

Team rules for  
managing complexity

Be mindful over the  
limitations of your  
entire team and  
optimize around that

Favor best practices  
over introducing idioms  
however clever they  
may be

Consistency is better  
than righteousness

Follow the style guide  
until it doesn't make  
sense for your  
situation

Tactical rules for  
managing complexity

Eliminate hidden state  
in functions

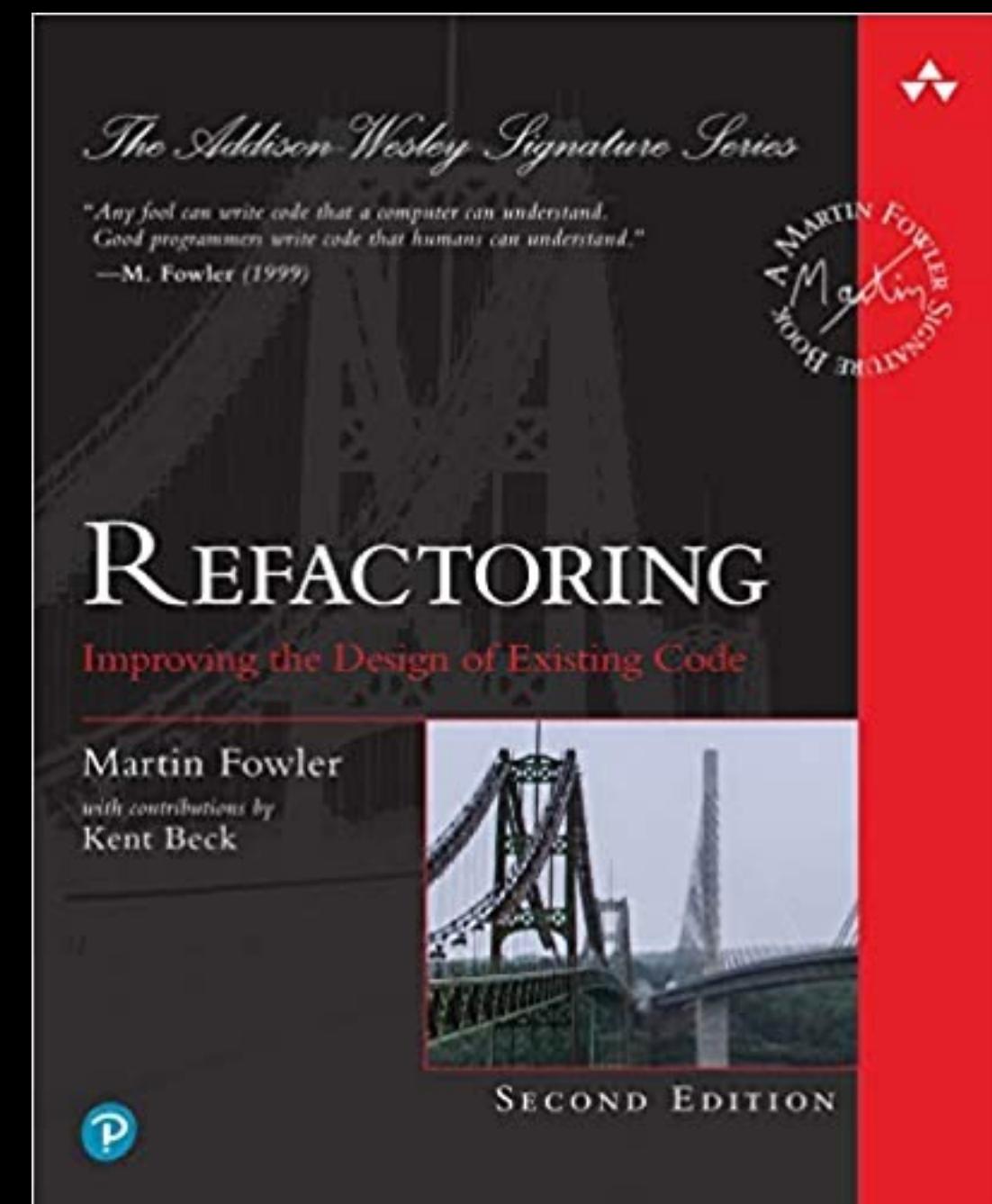
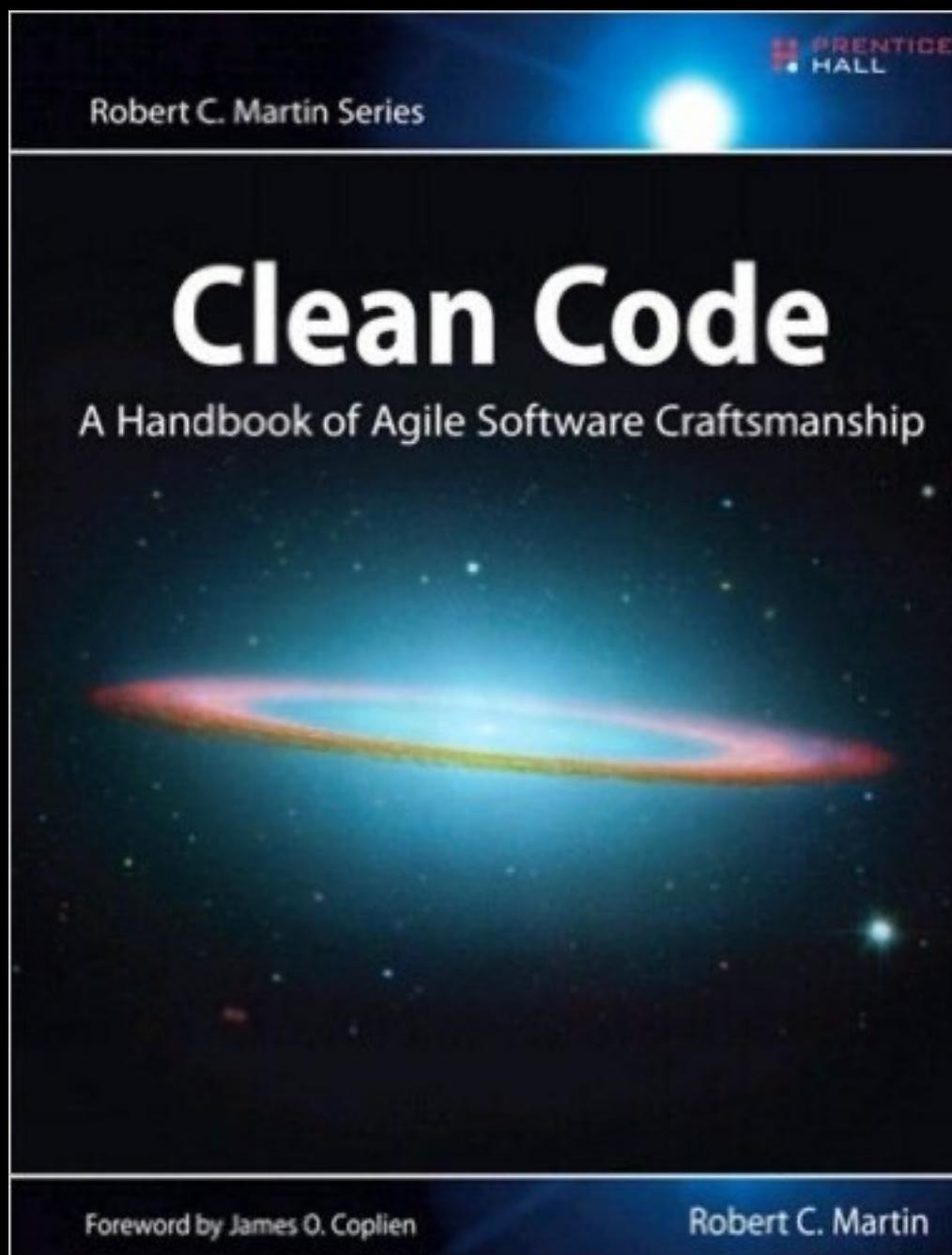
Eliminate nested logic  
in functions

Do not break the Single  
Responsibility  
Principle

Extracting to a method  
is one of the most  
effective refactoring  
strategies available

If you need to clarify  
your code with  
comments then it is  
*probably* too complex

It is *impossible* to write  
good tests for bad  
code

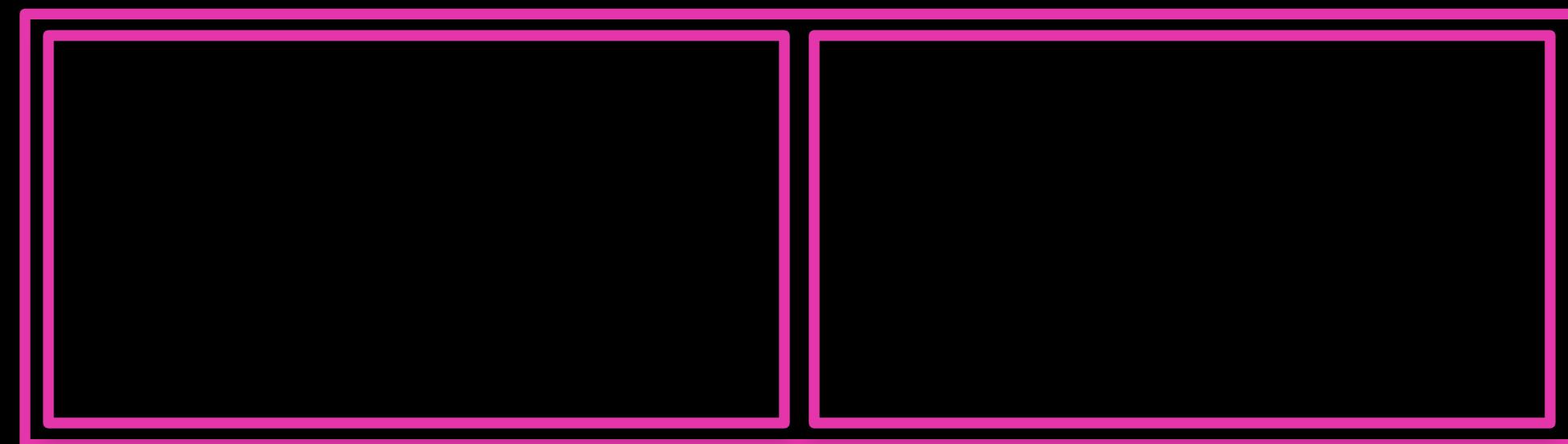


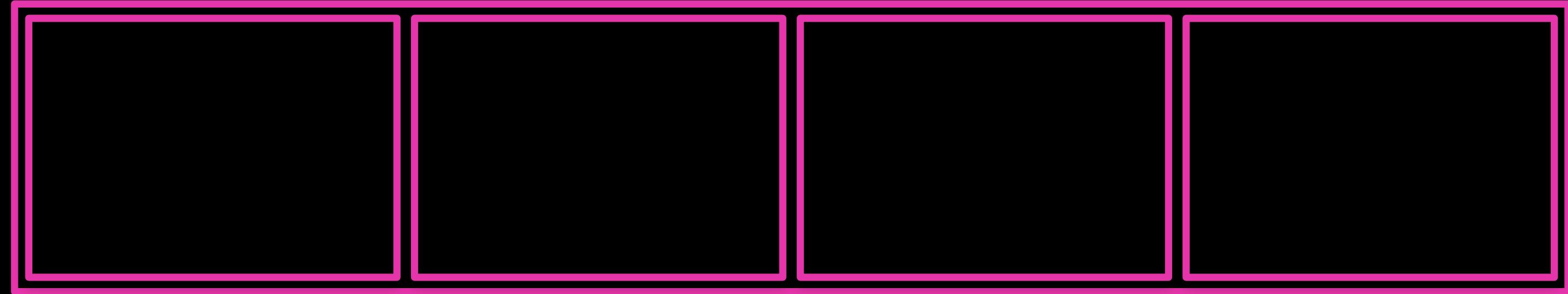
**Bonus!** Enterprise

# Application Inception



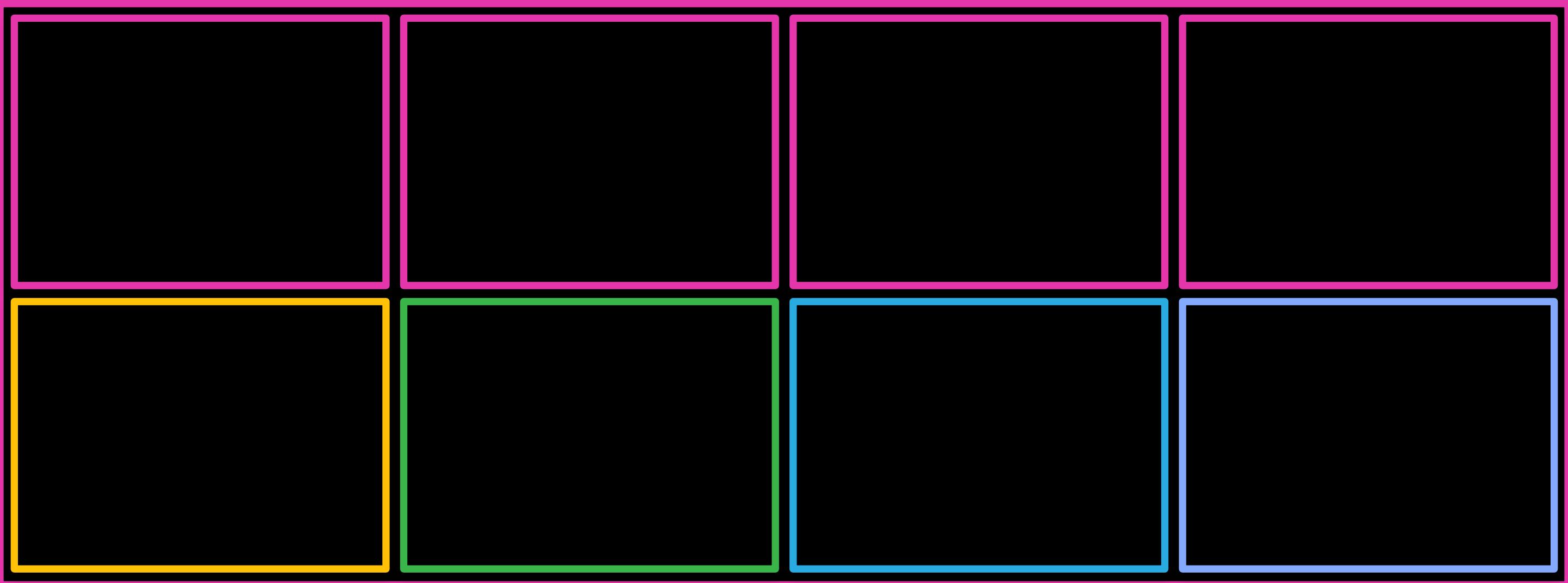
# Application Complexity





# Application Complexity

# Organization Complexity

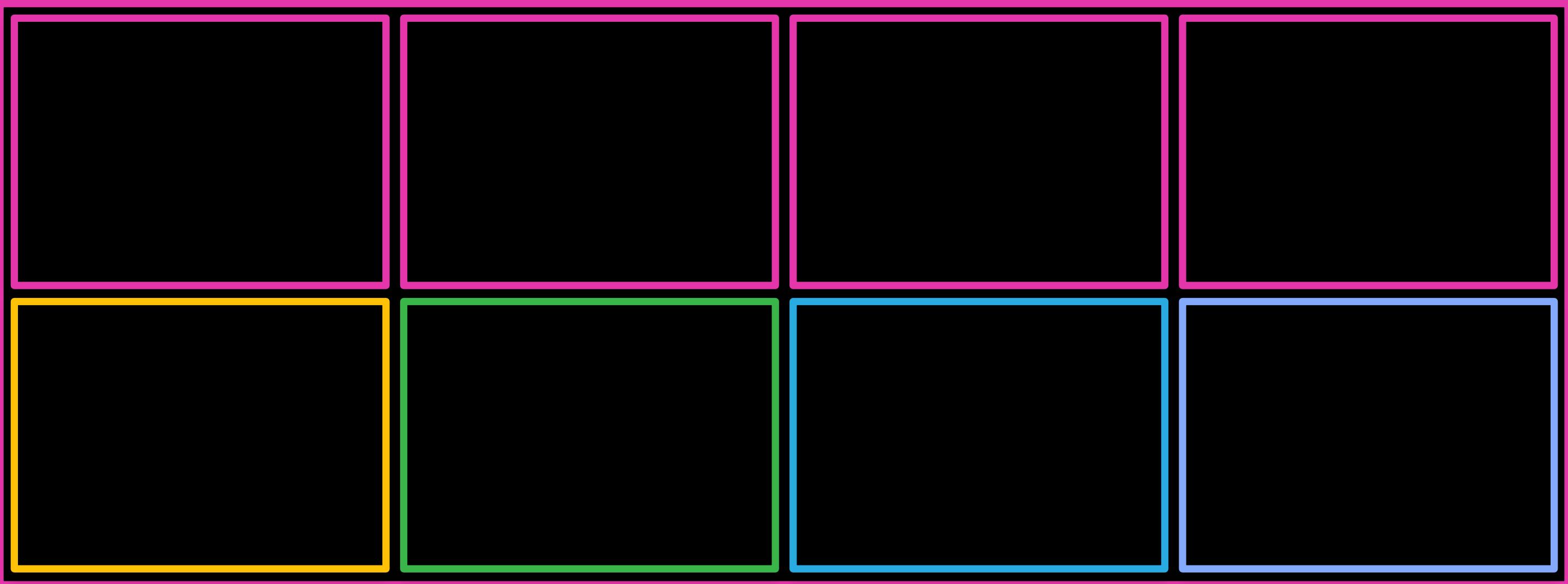


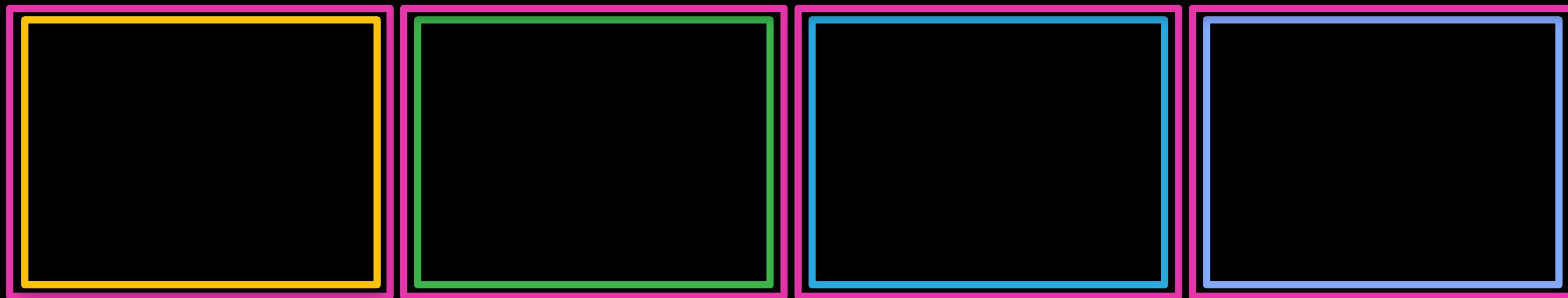
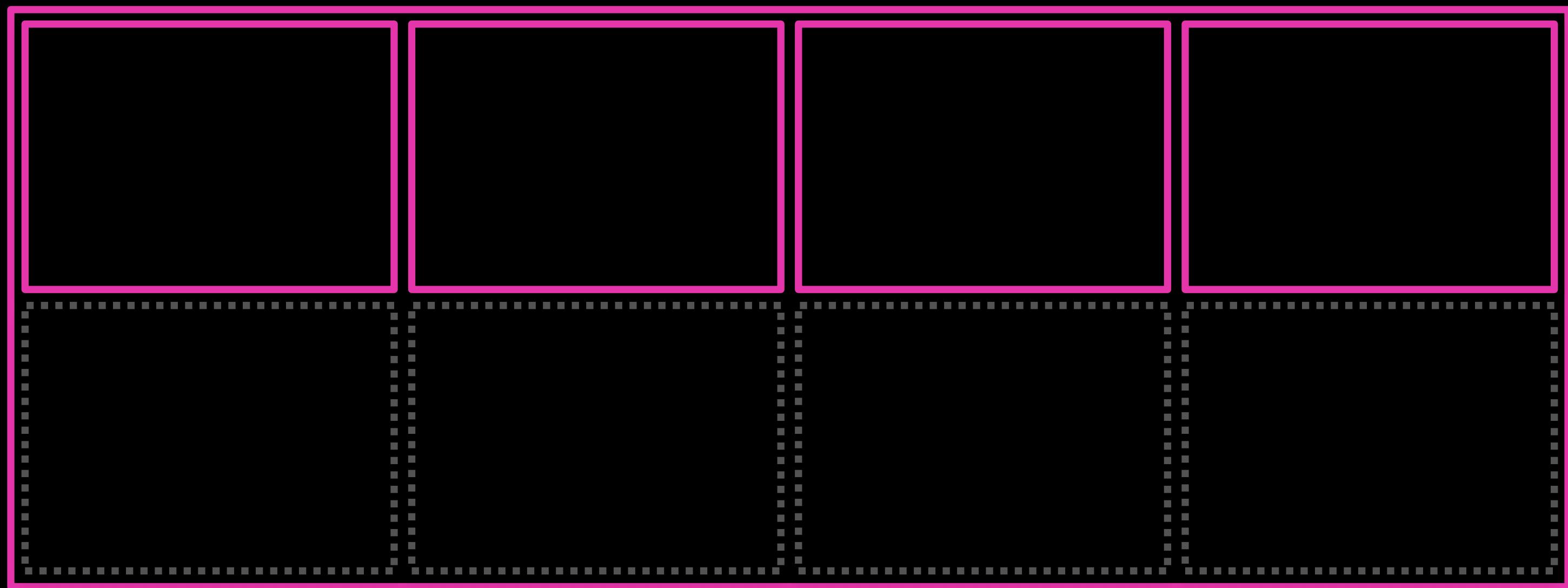
A group of six people, dressed in business attire, stand on a rooftop overlooking a city that has collapsed into a massive pile of rubble. The scene is set in a dark, post-apocalyptic environment. The text "I thought this deployment would have went better" is overlaid in large, yellow, sans-serif font.

I thought this  
deployment would  
have went better

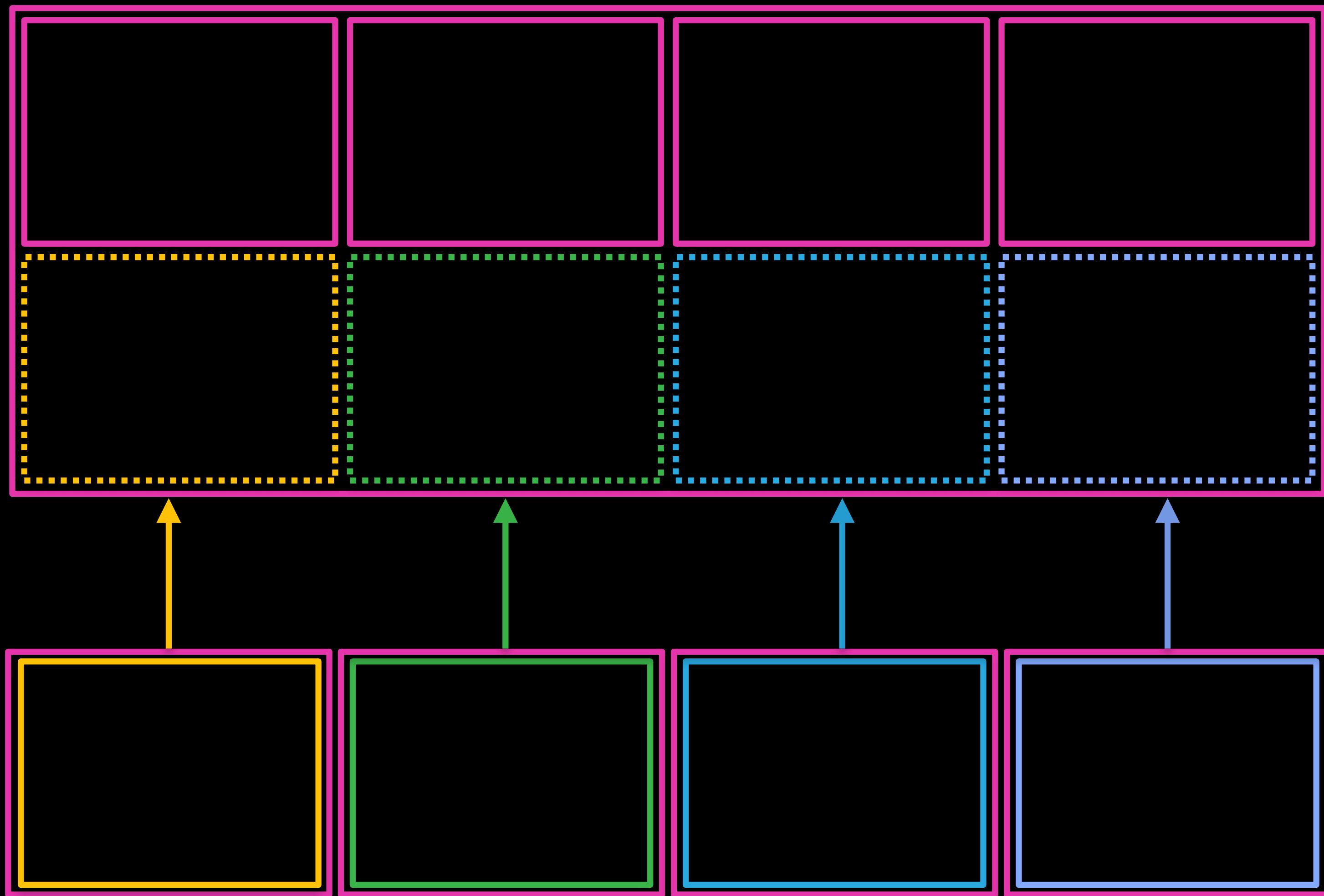
# Module Federation

# Organization Complexity



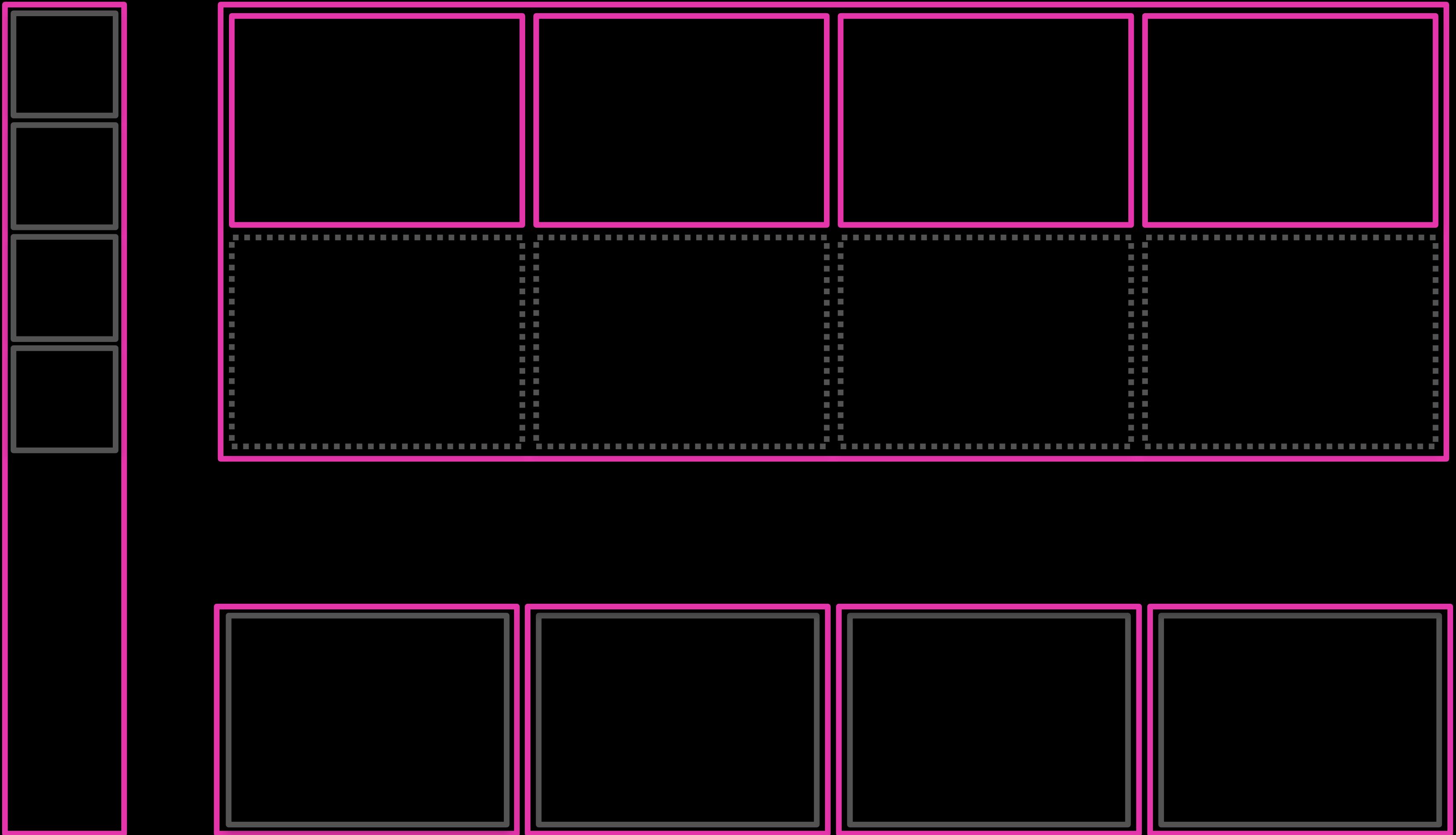


# Extraction

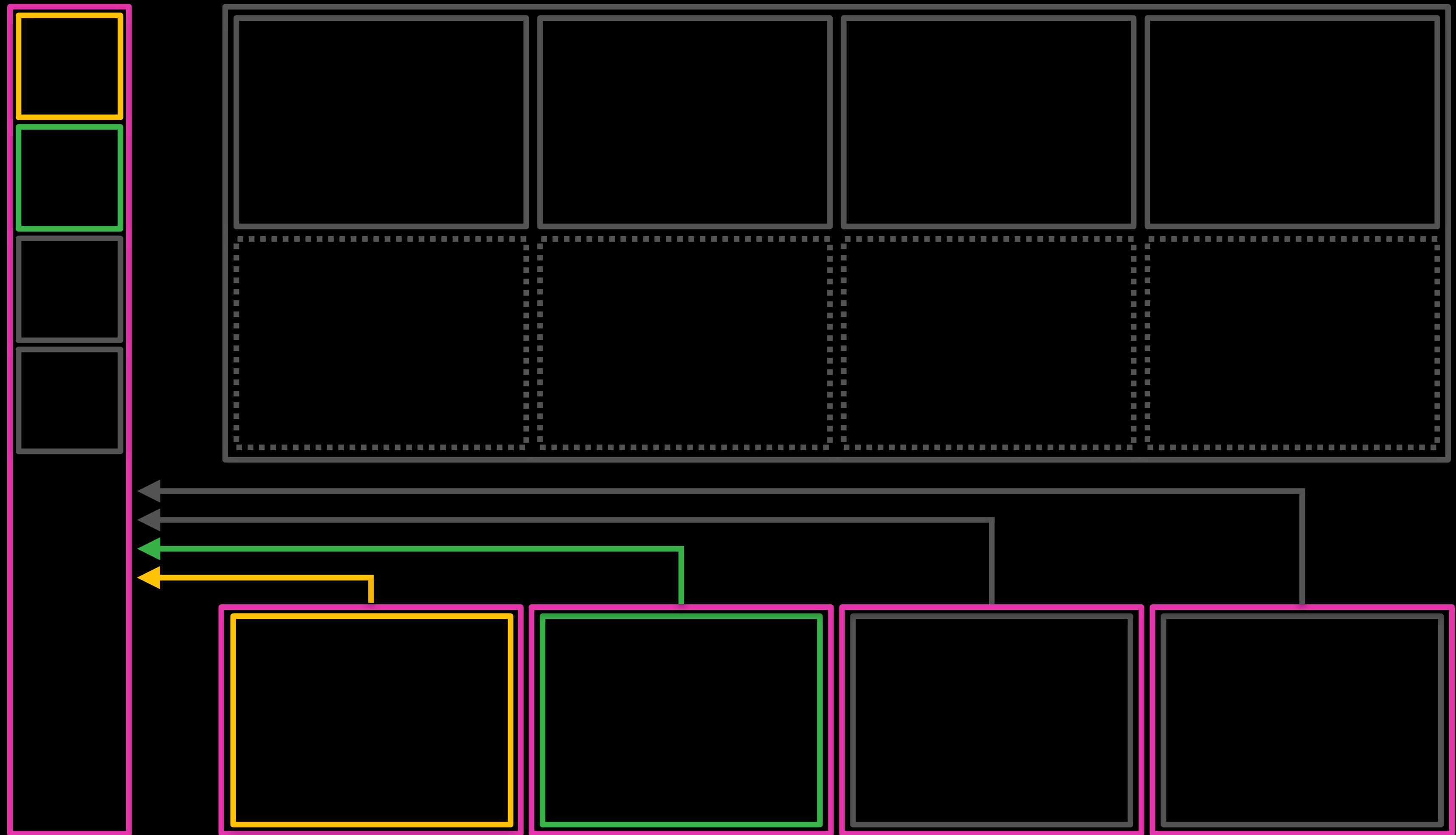


# Consumption

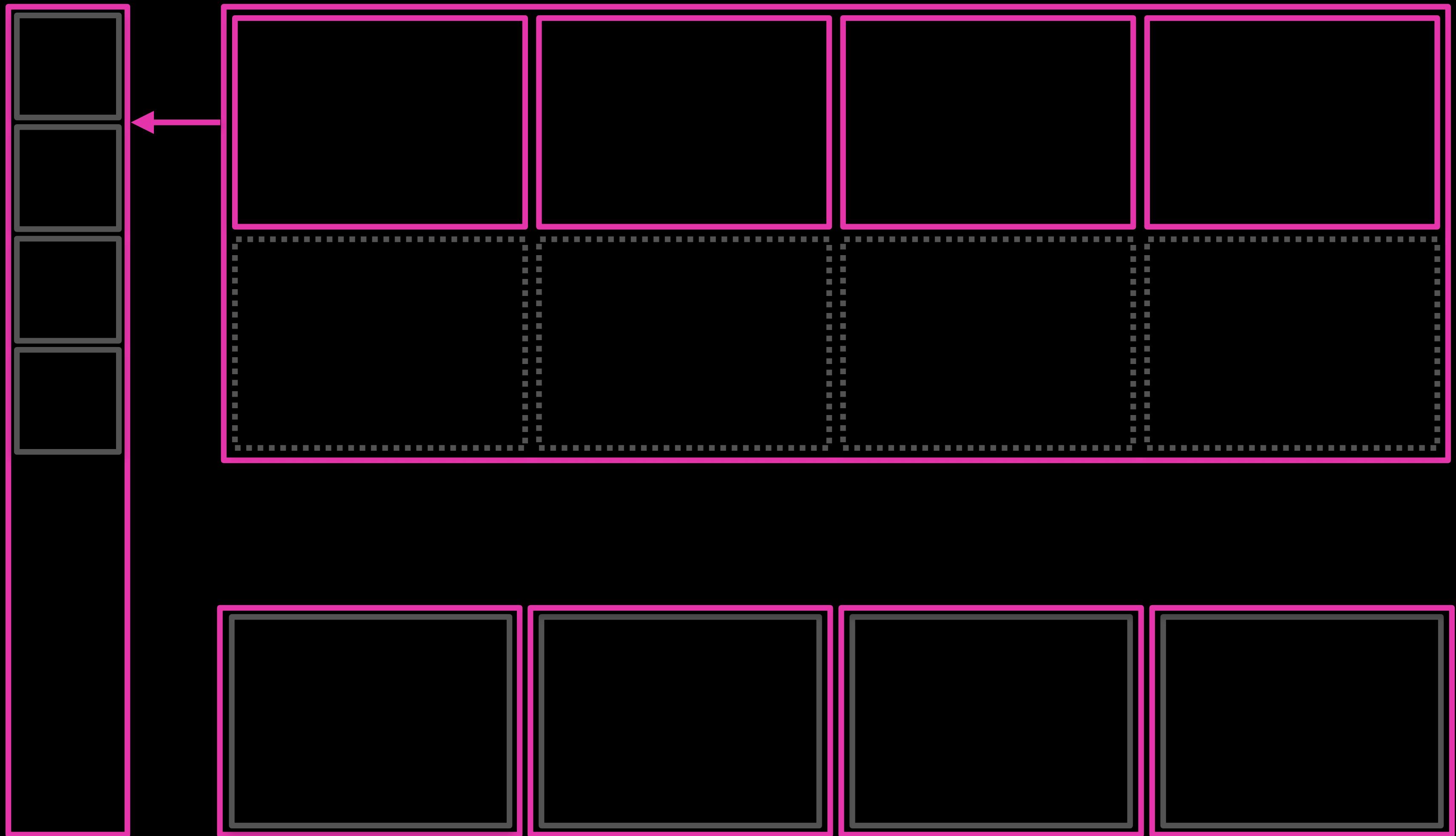
# Module Discovery



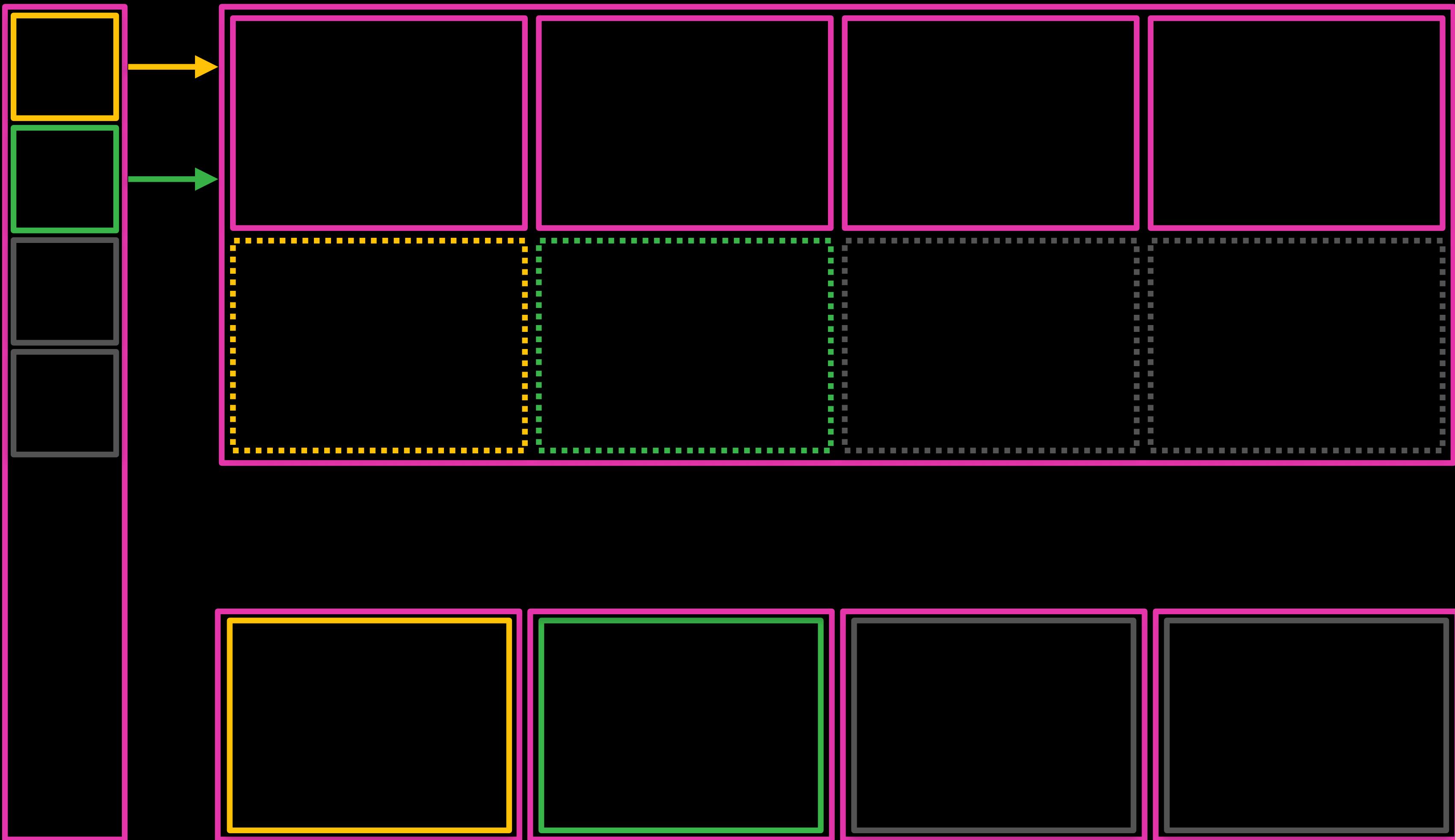
The Ledger™



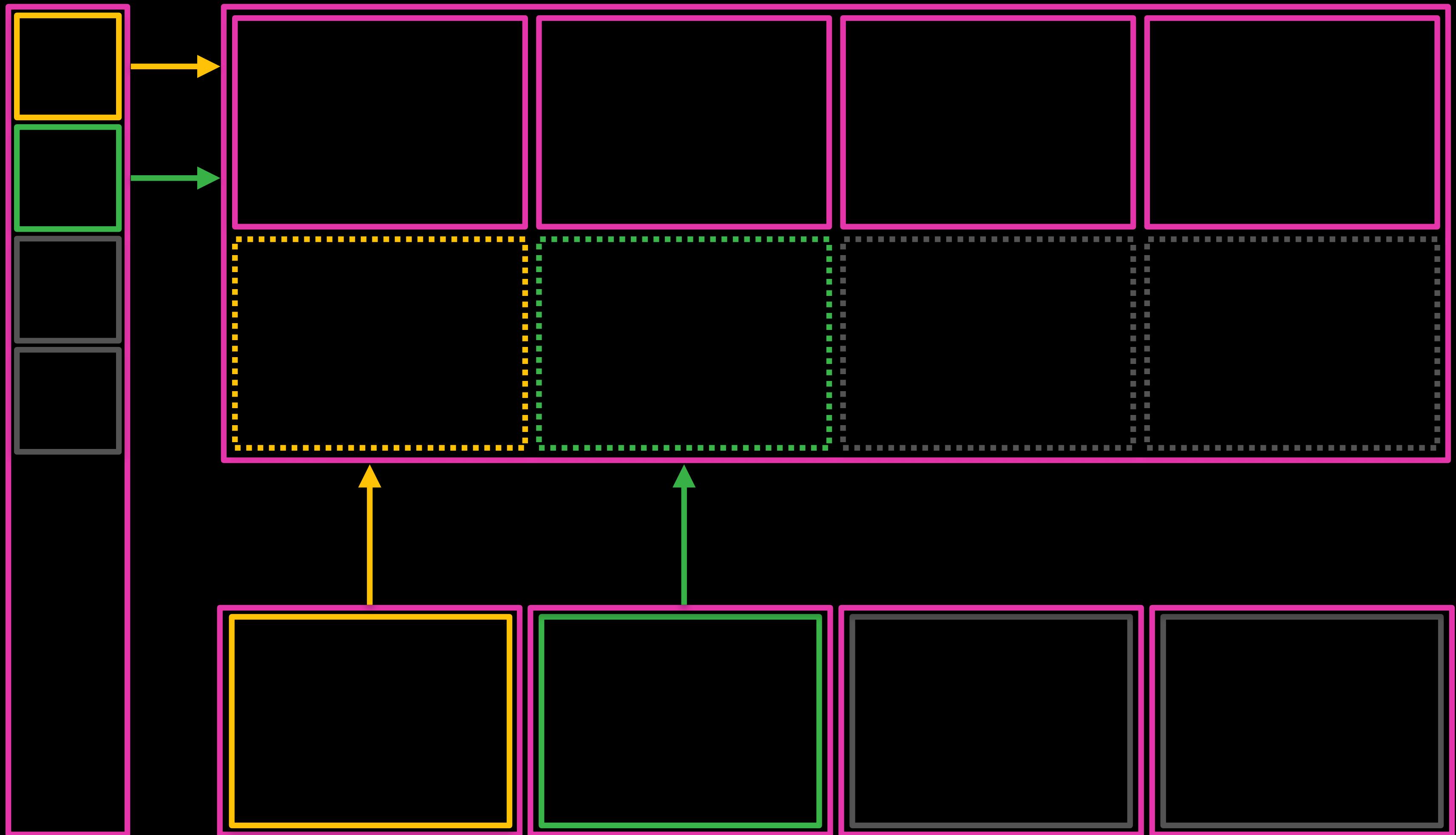
# Module Registration



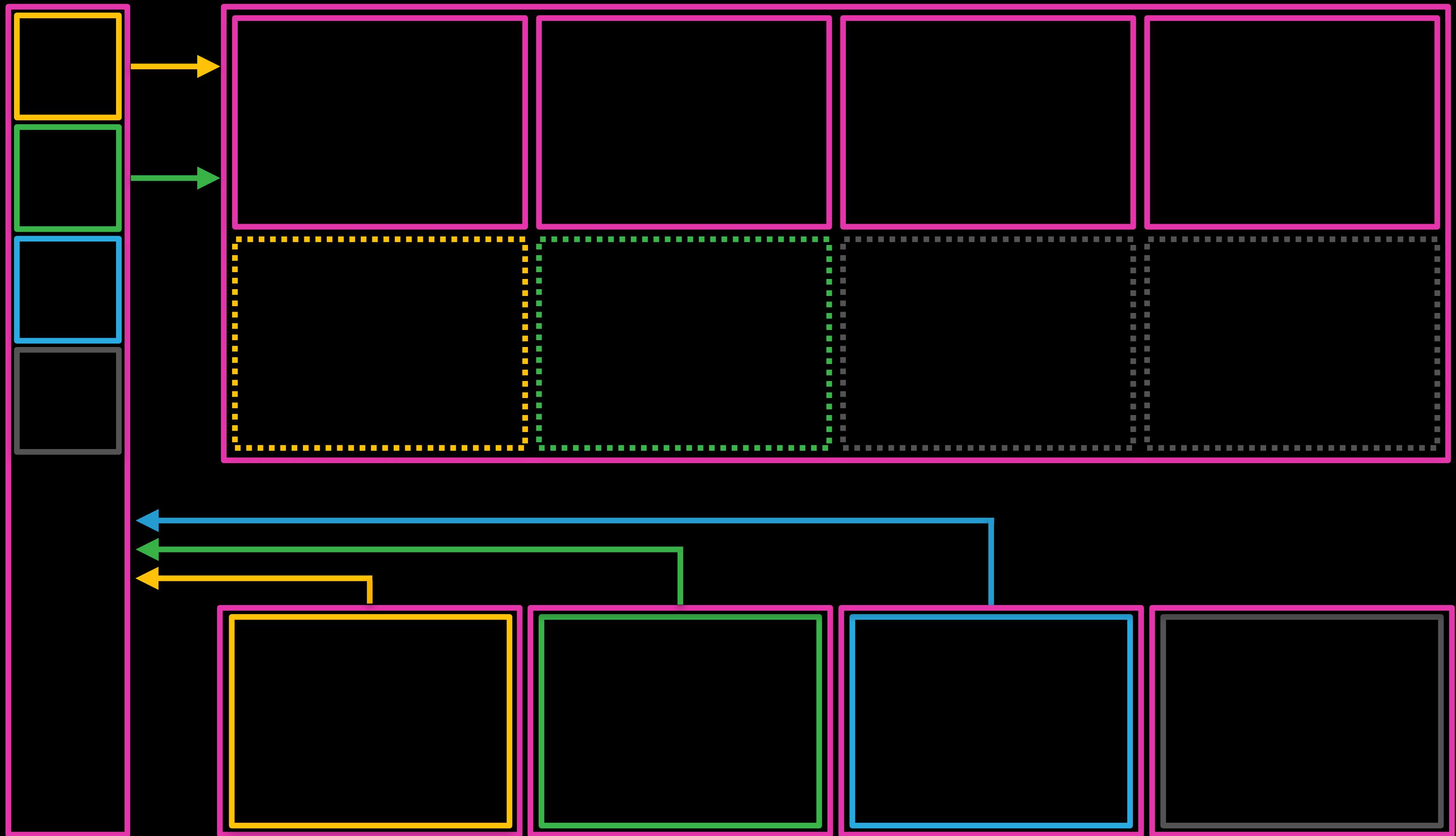
# Discovery Query



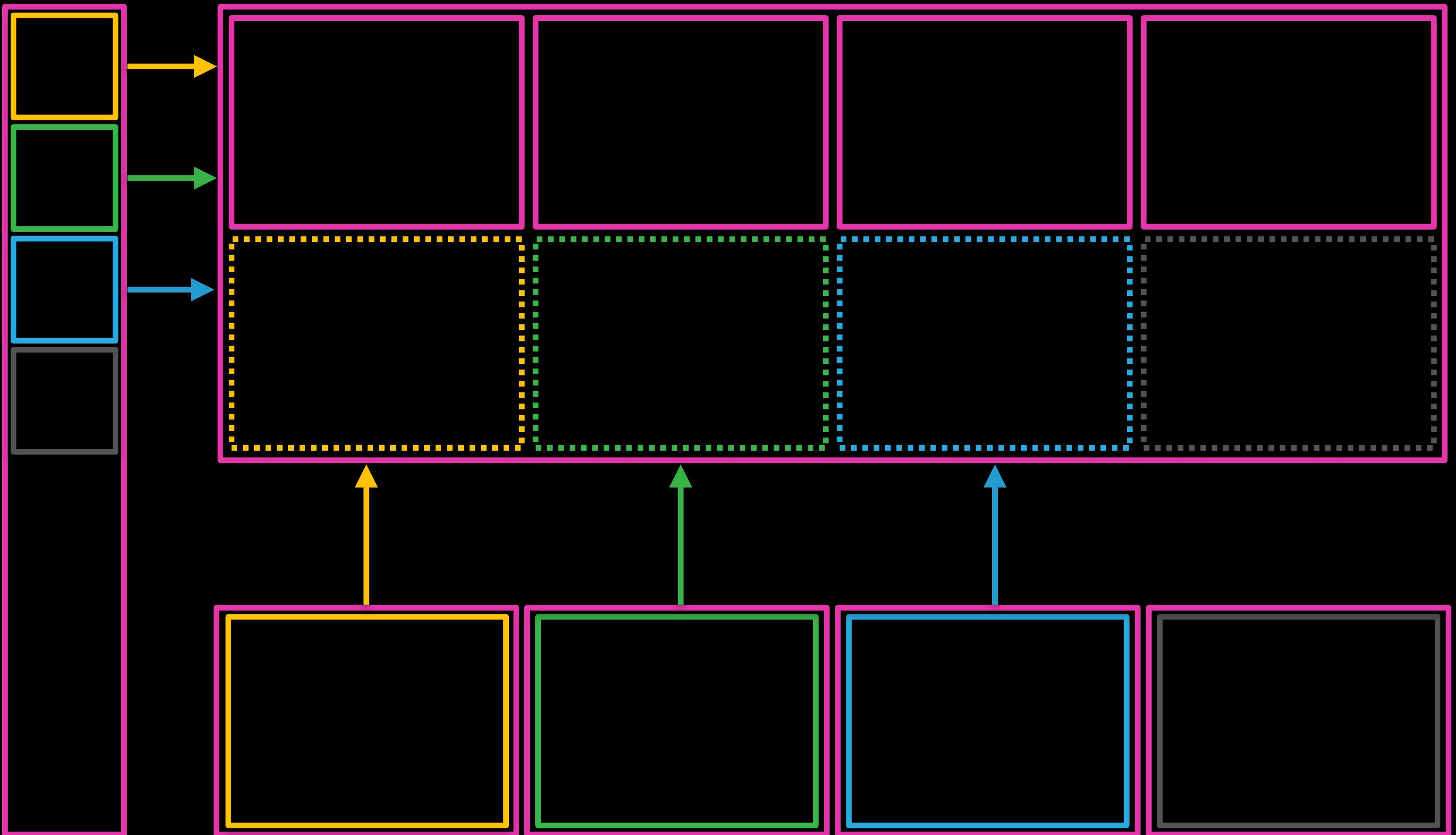
# Module Discovery



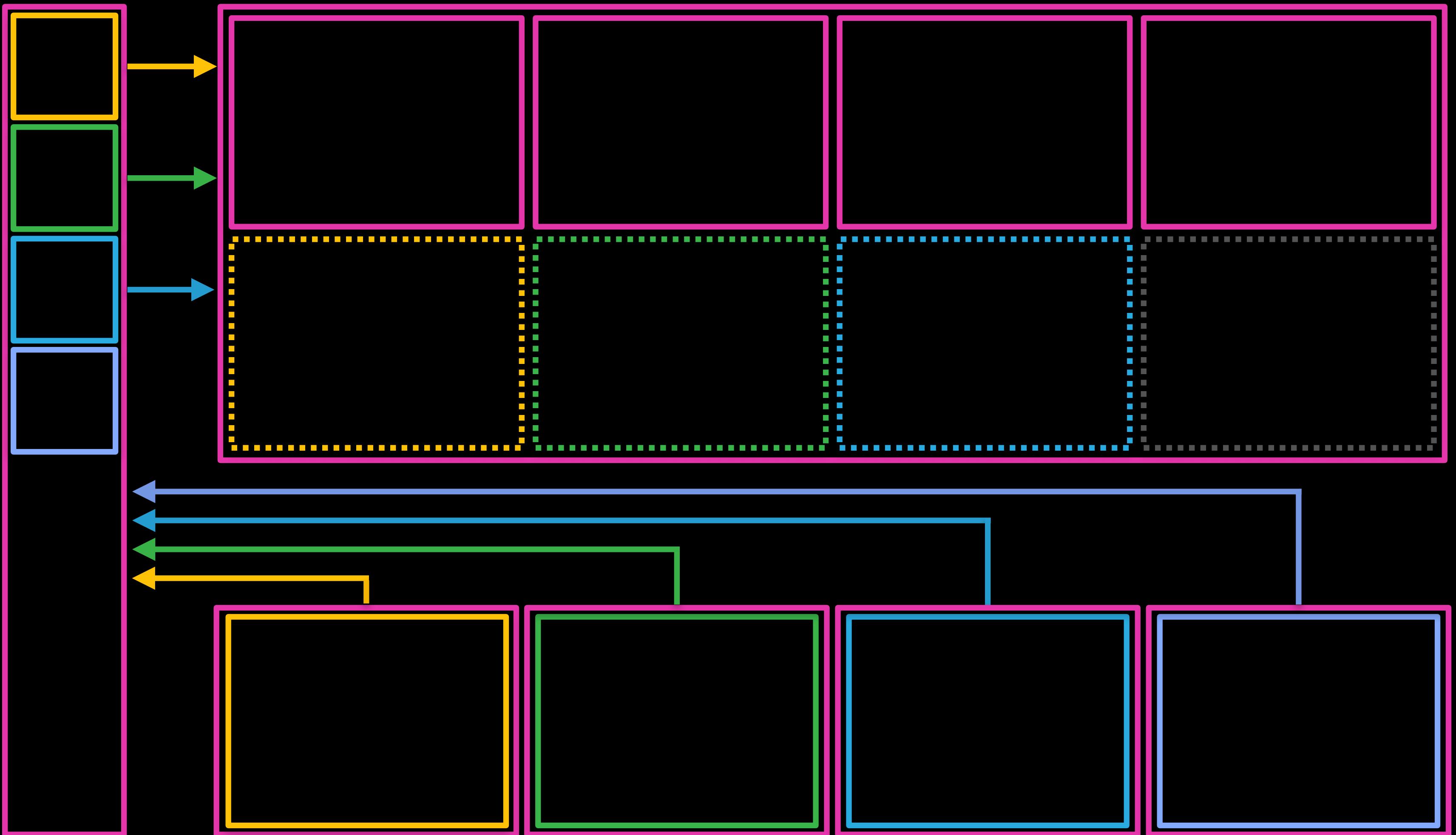
# Module Consumption



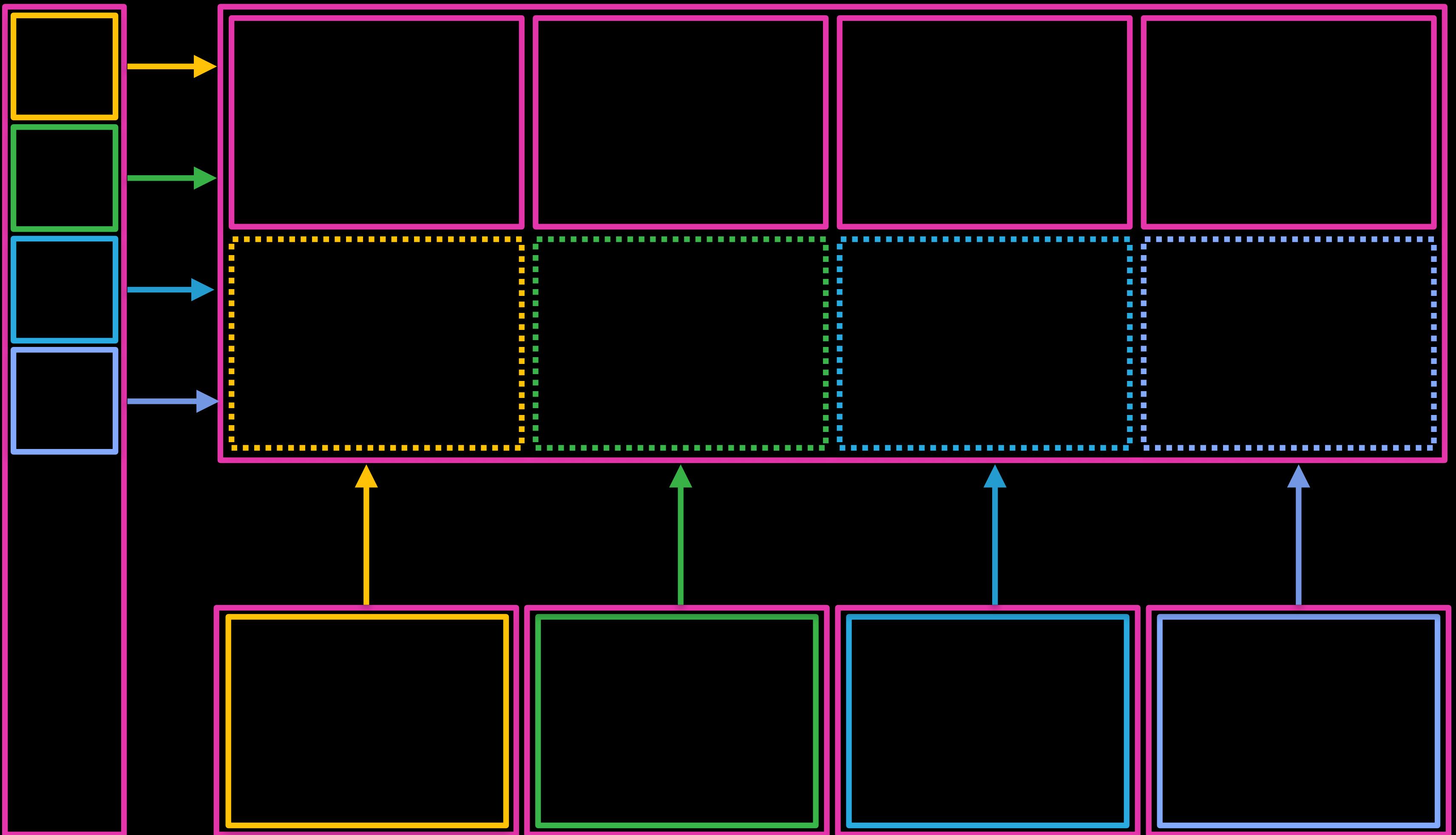
# New Module Registration



# New Module Consumption

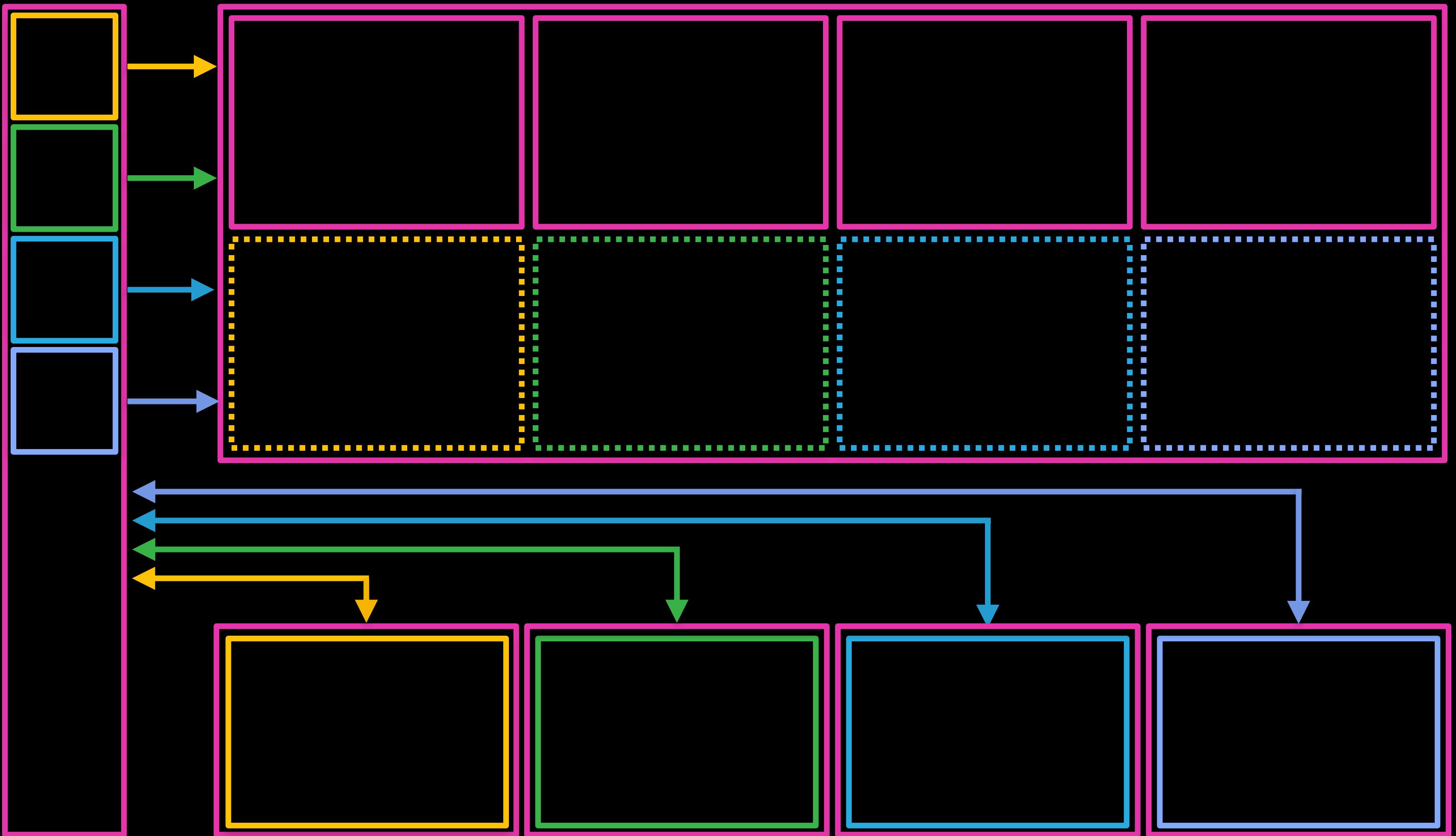


# Another Module Registration

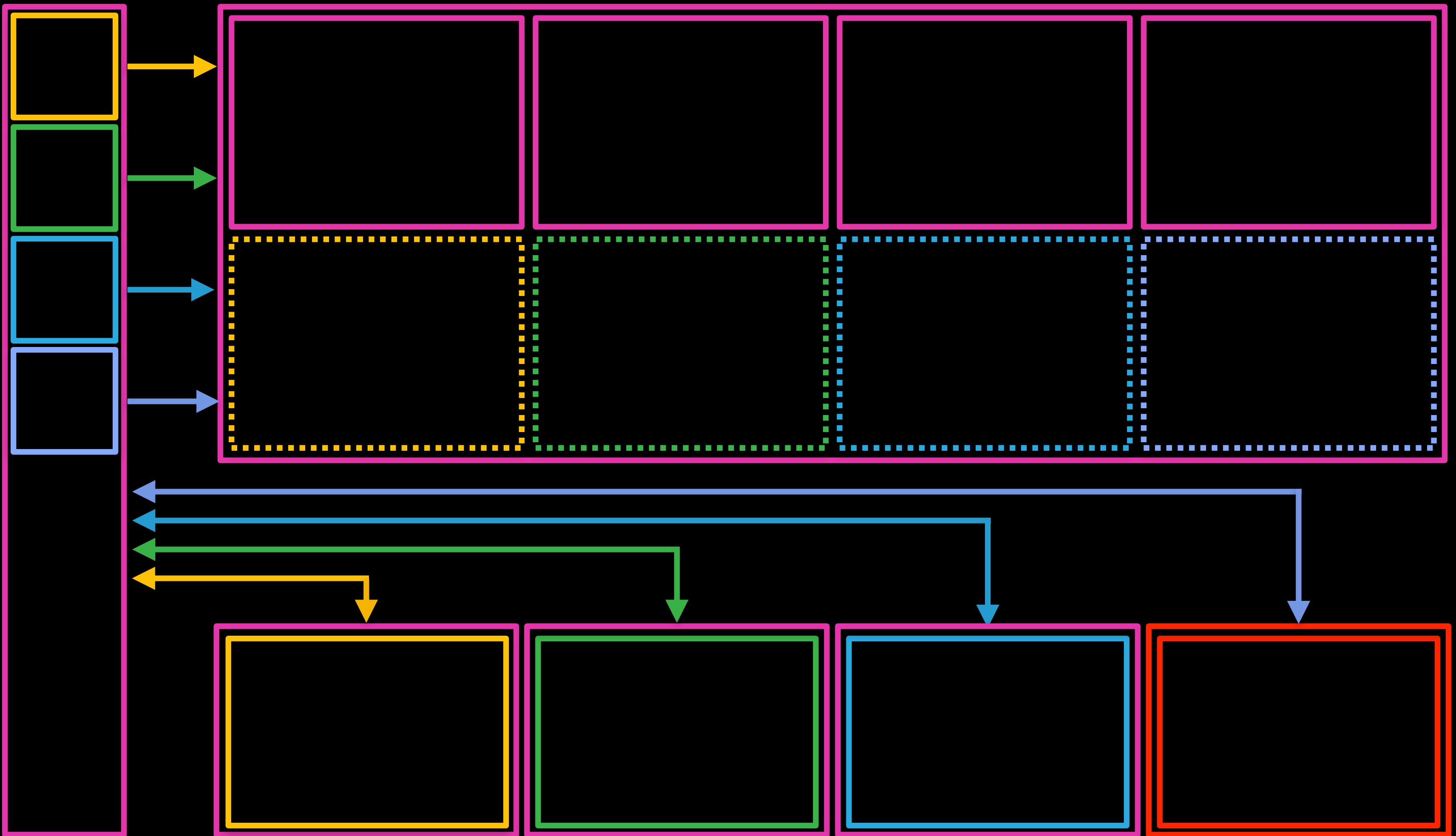


# Another Module Consumption

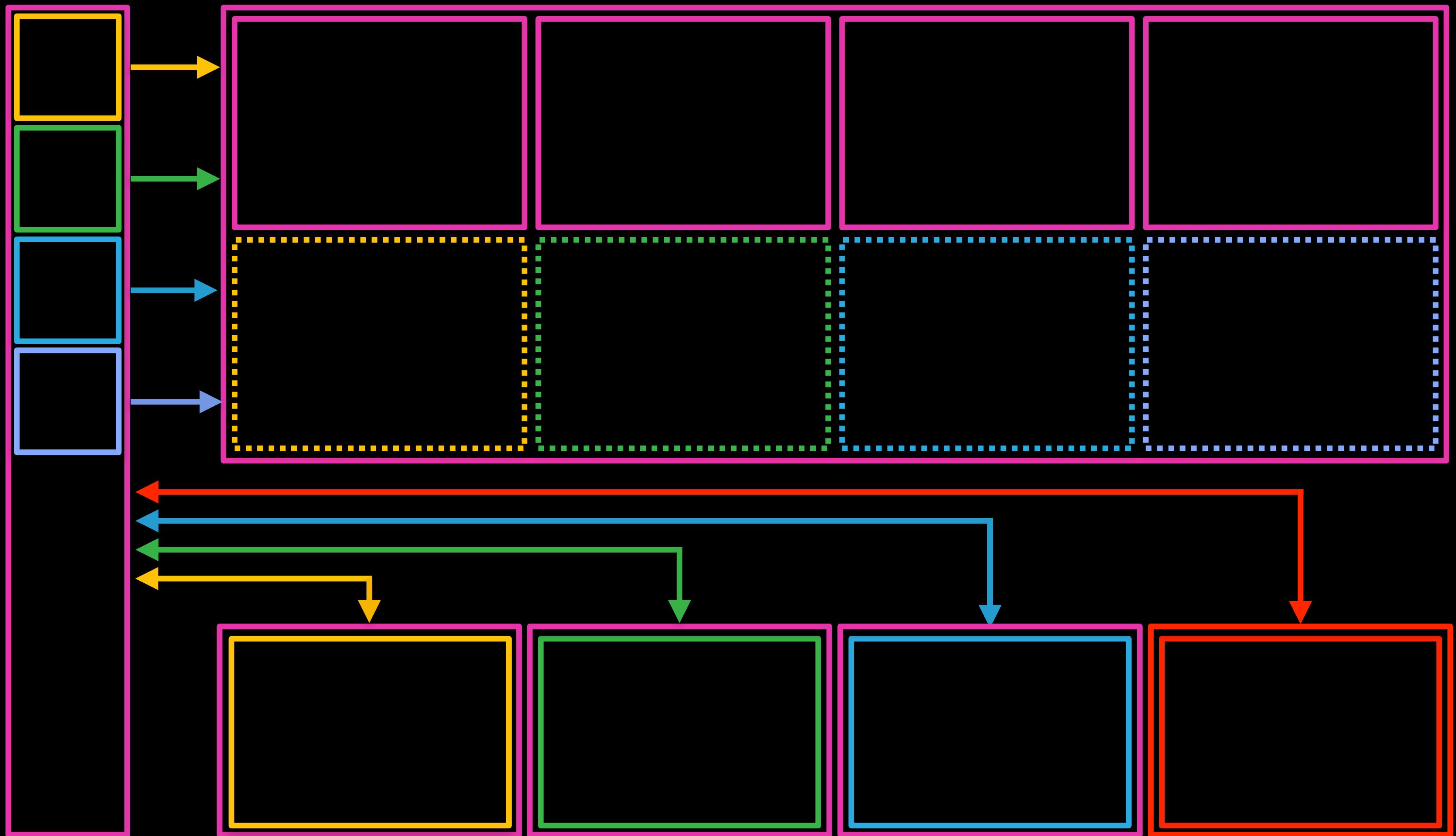
# Health Check



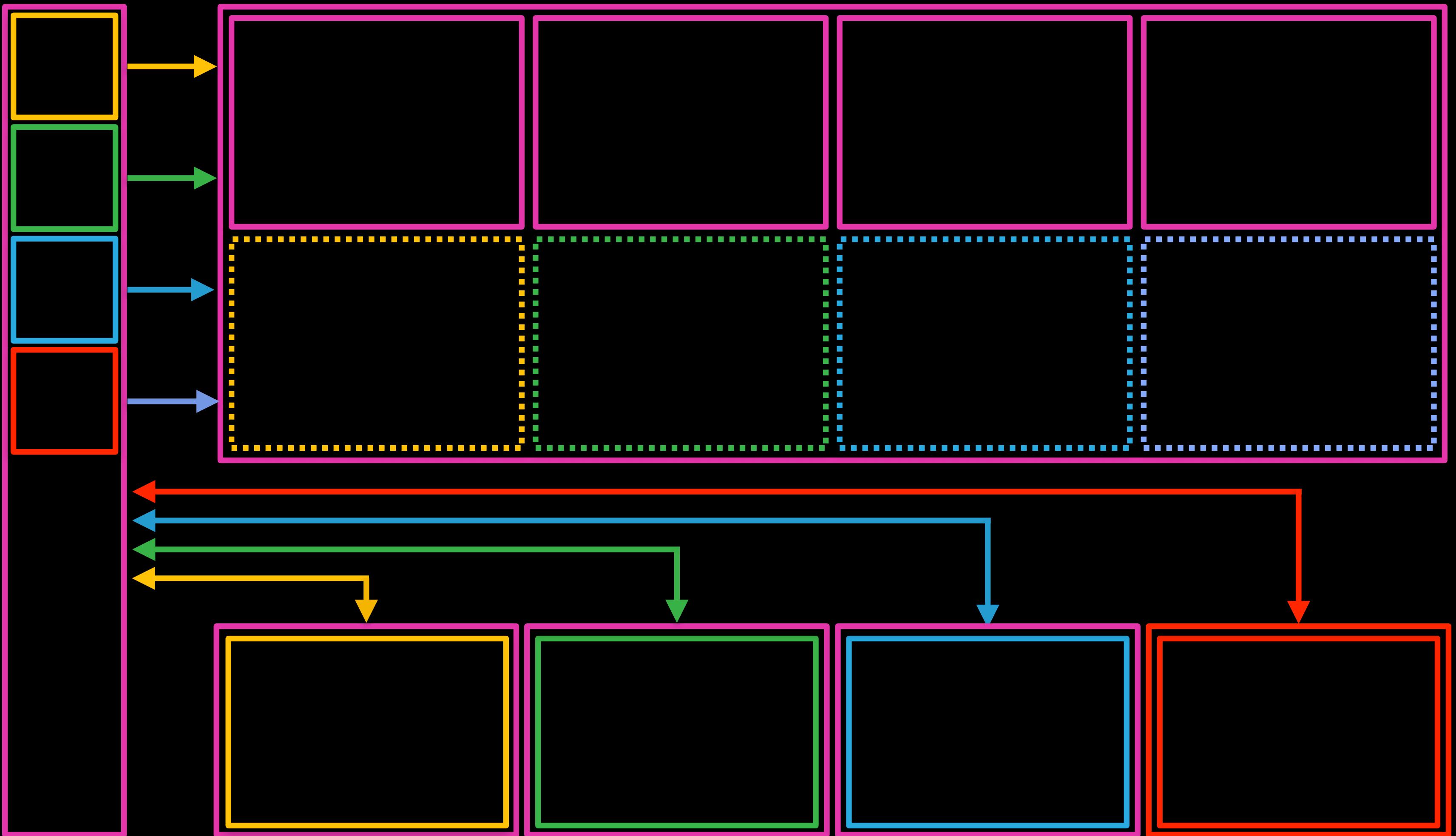
# Systems Stable



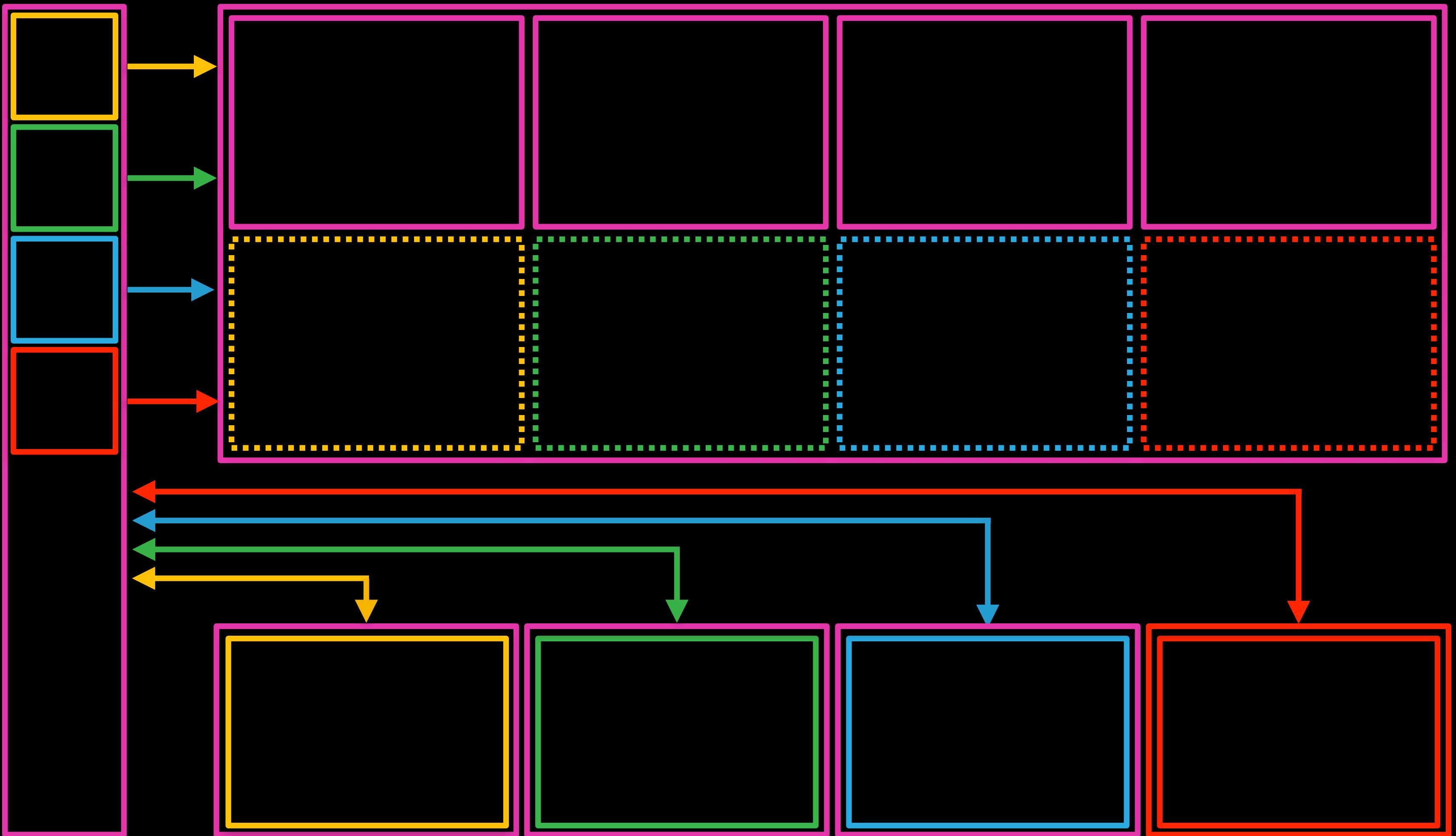
# Module Offline



# Offline Detection

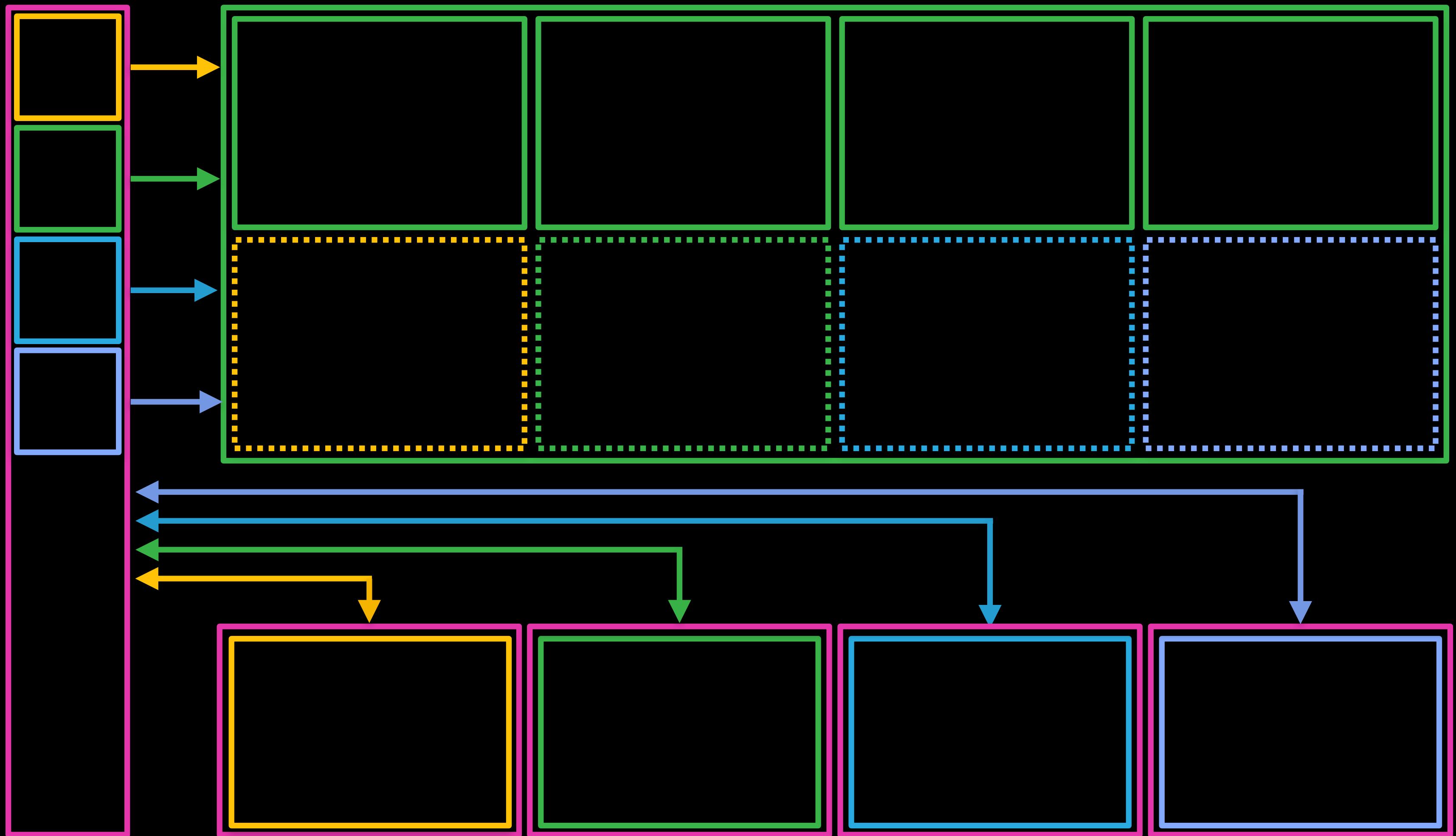


Ledger™ Updated

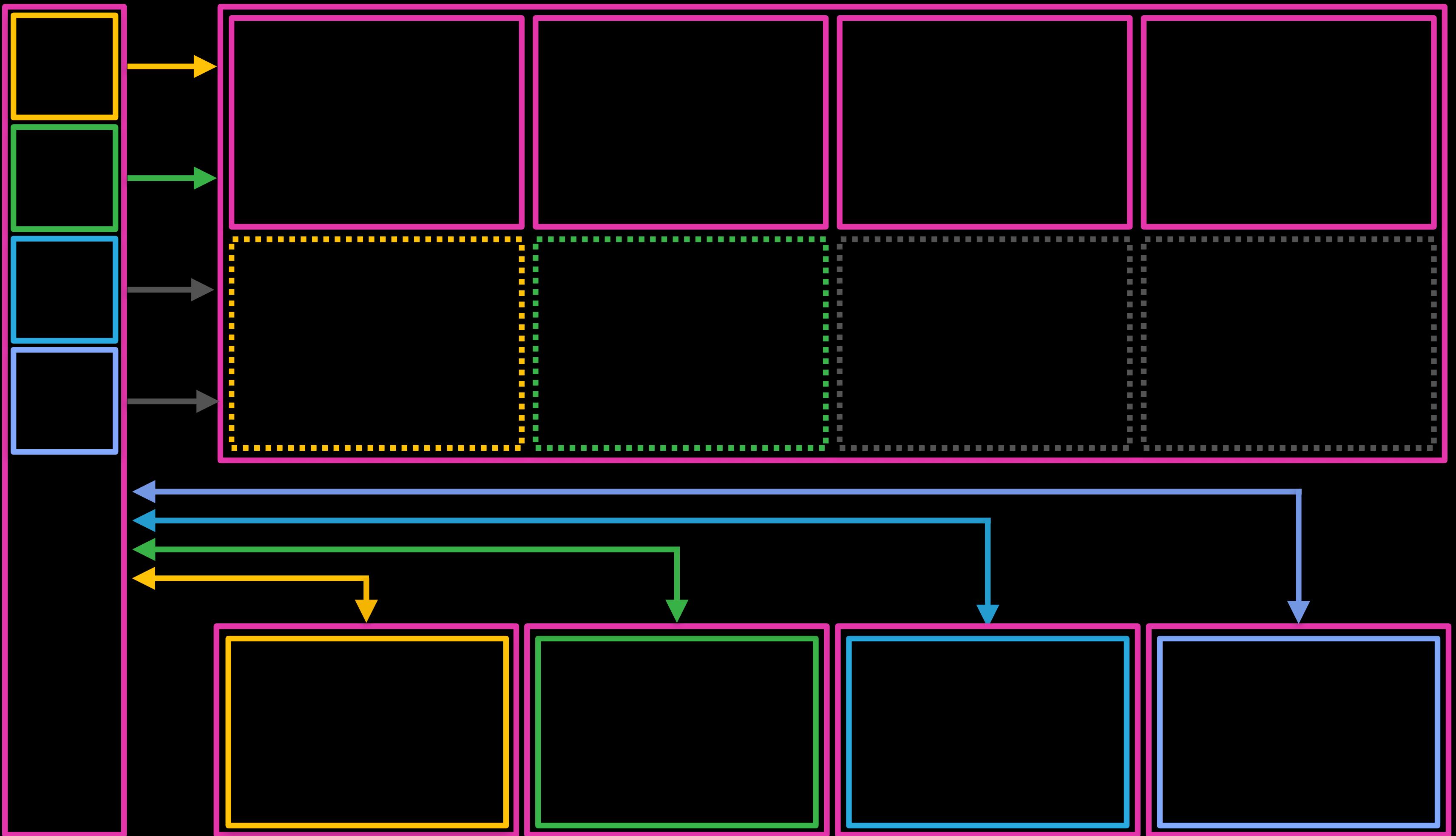


# Consumer Notified

Authorized  
Consumption

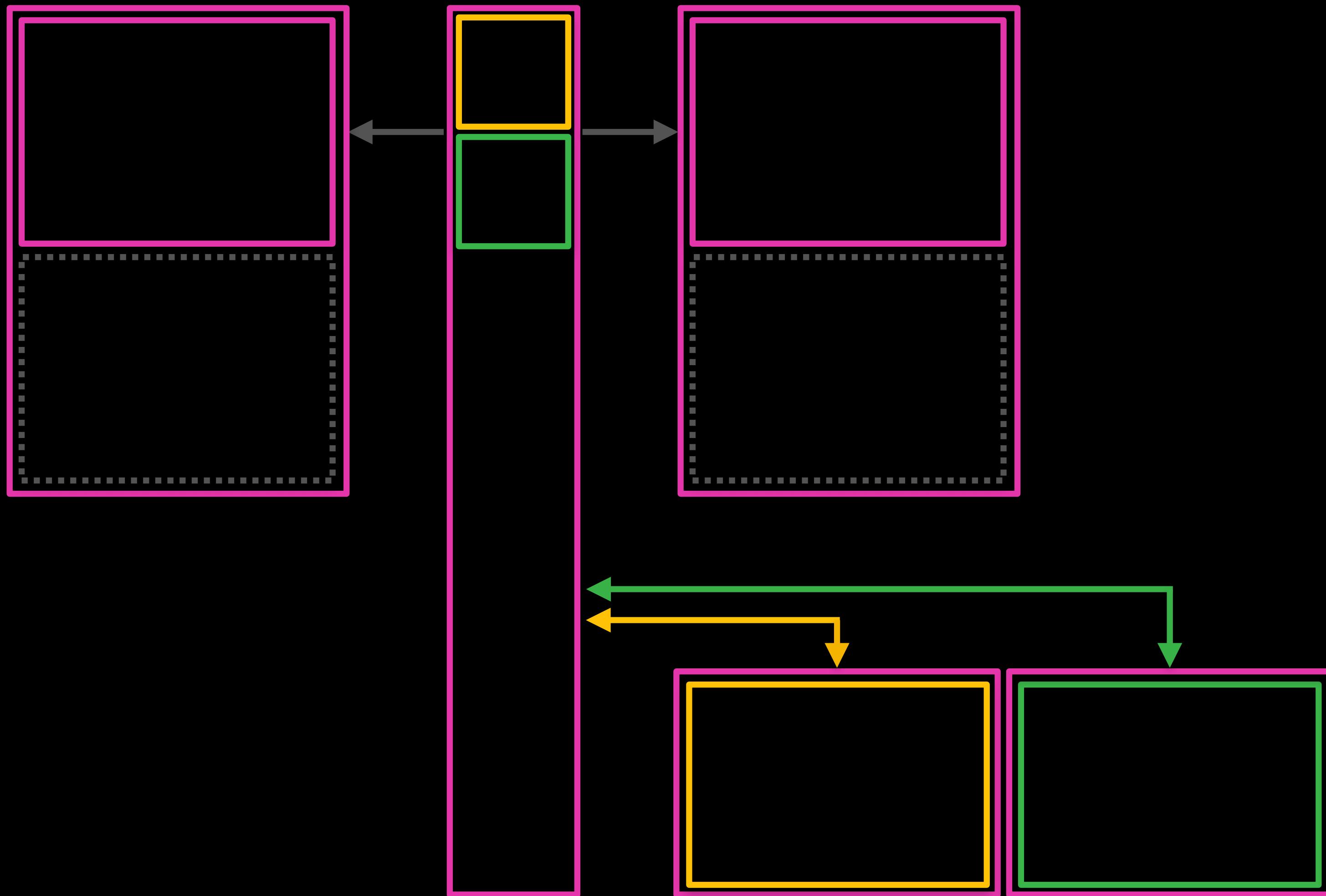


# Premium Con\$umer

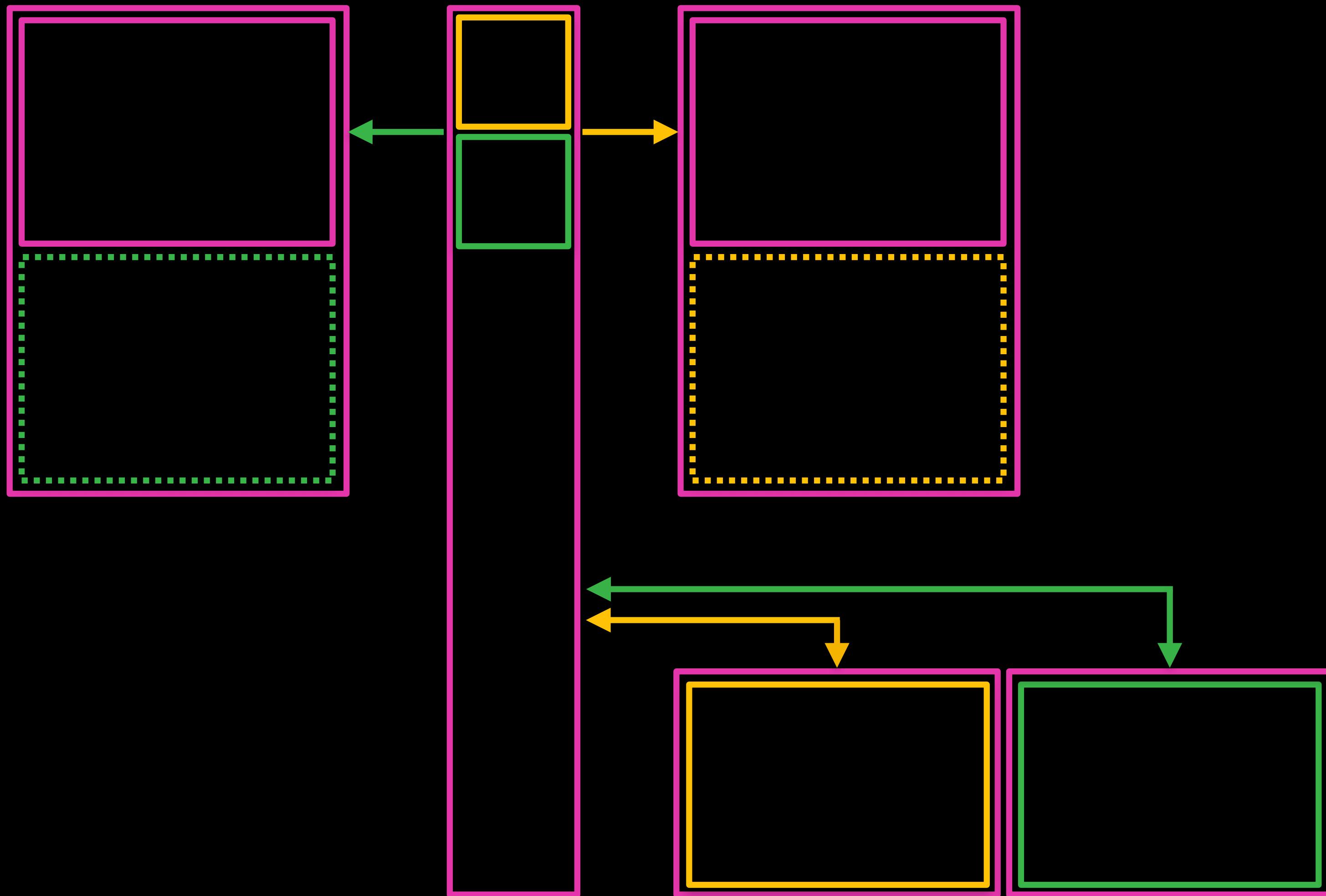


# Restricted Consumer

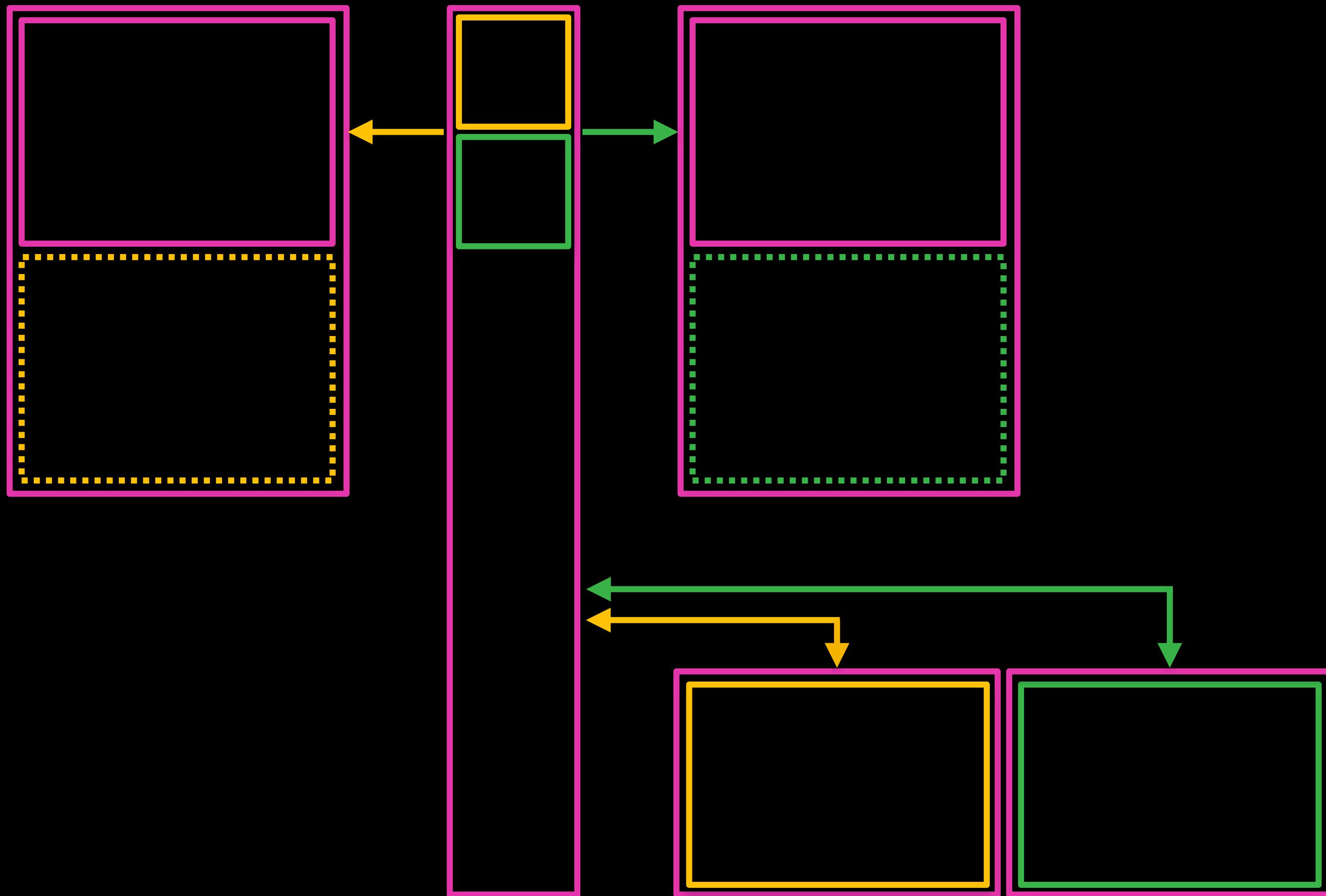
# Split Testing



# Two Variations and N Consumers



# Modules Split Between Consumers



# Modules Split Between Consumers

# Module Inception

In Progress ▾

Assignee



Unassigned

Reporter



Labels

None

Epic Link



Fix versions



Priority



Medium

VS Code



Start work in VS Code

▼ Show 5 more fields

Story Points, Original Estimate, Time tracking, Components ...

# Meanwhile...

In Progress ▾

Assignee



Unassigned

Reporter



Labels

None

Epic Link



Fix versions



Priority



Medium

VS Code



Start work in VS Code

▼ Show 5 more fields

Story Points, Original Estimate, Time tracking, Components ...

# Hardcoded and Unwanted Feature

In Progress ▾

Assignee  Unassigned

Reporter 

Labels None

Epic Link

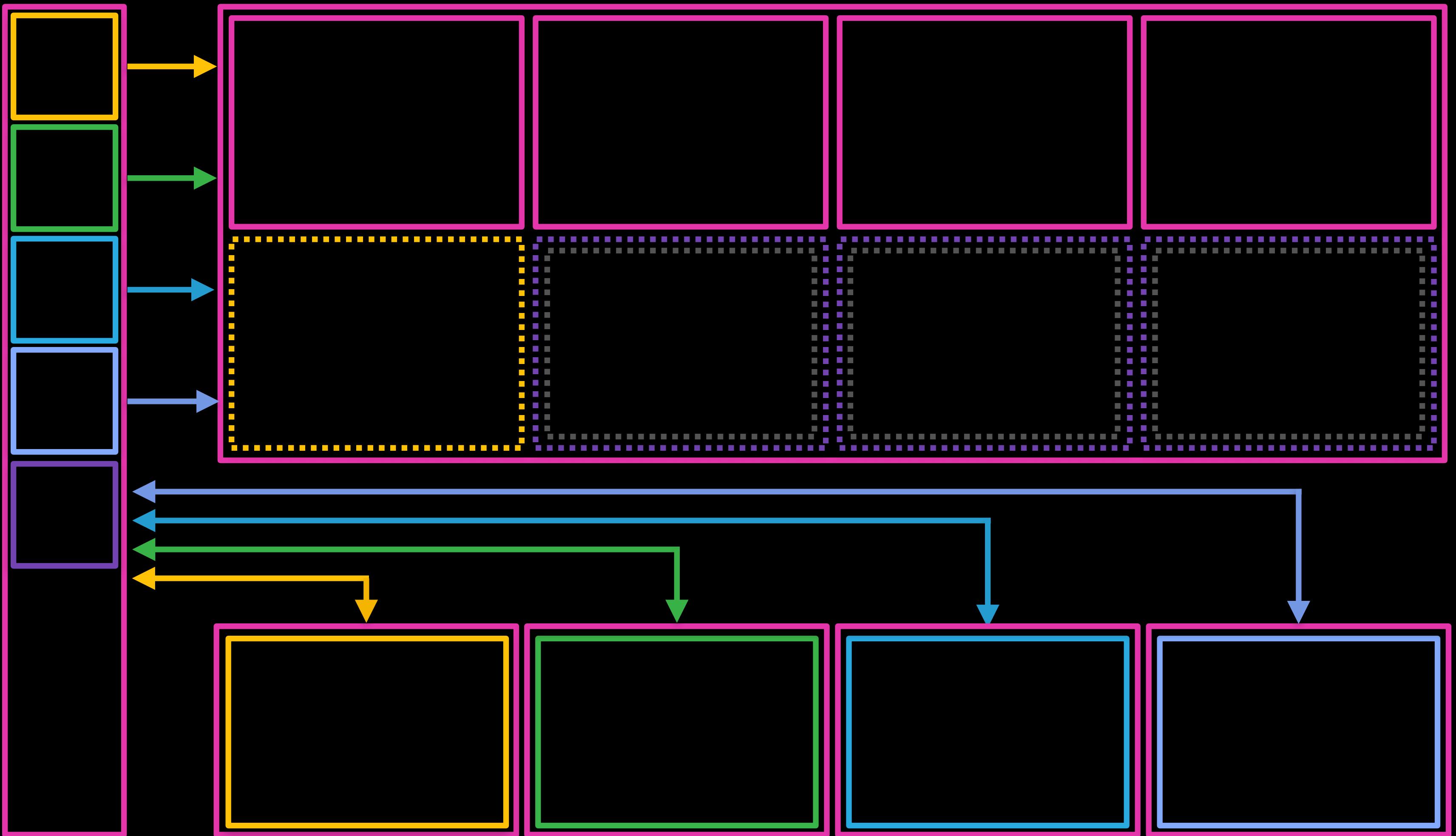
Fix versions

Priority  Medium

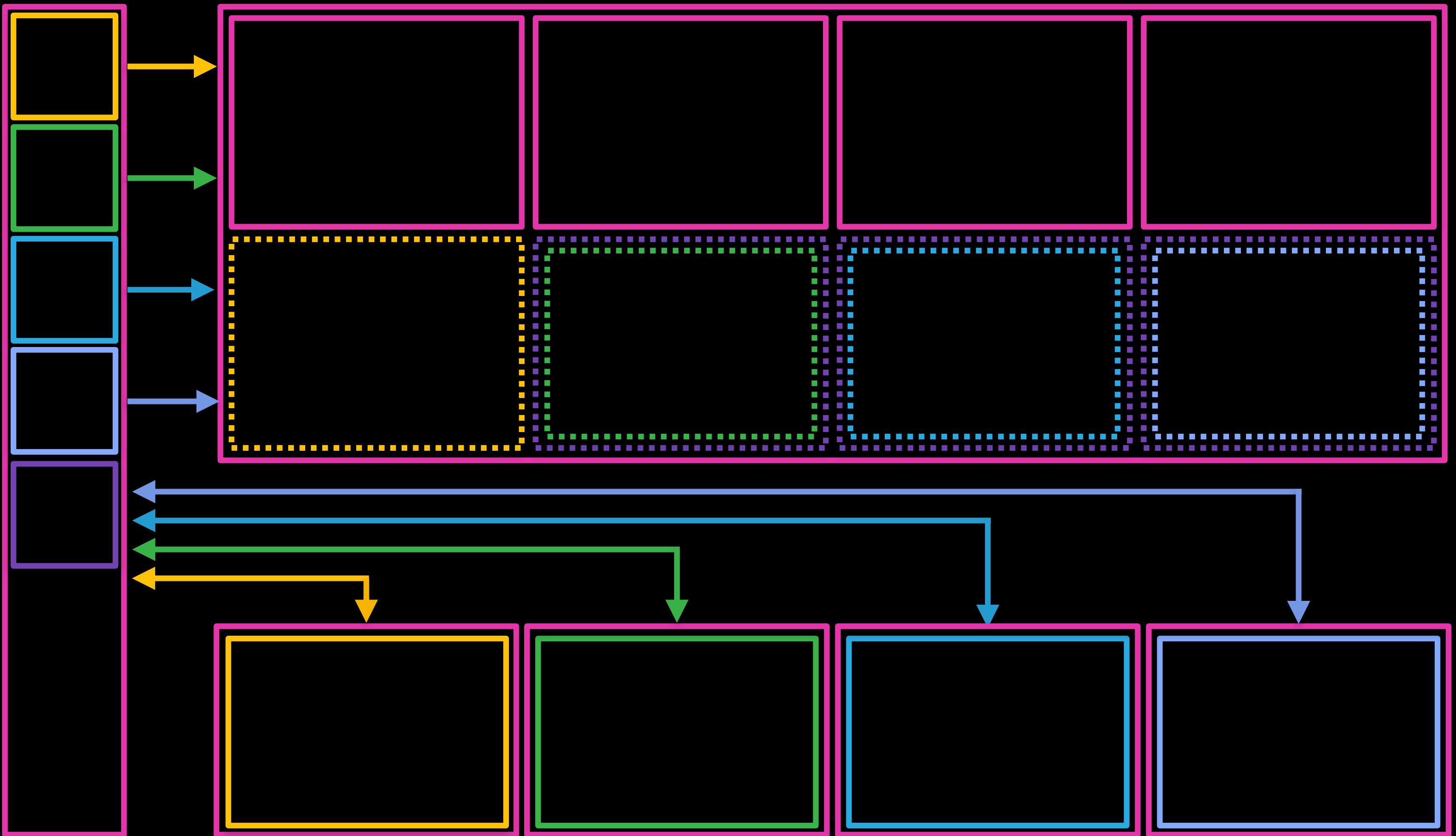
 Start work in VS Code

▼ Show 5 more fields  
Story Points, Original Estimate, Time tracking, Components ...

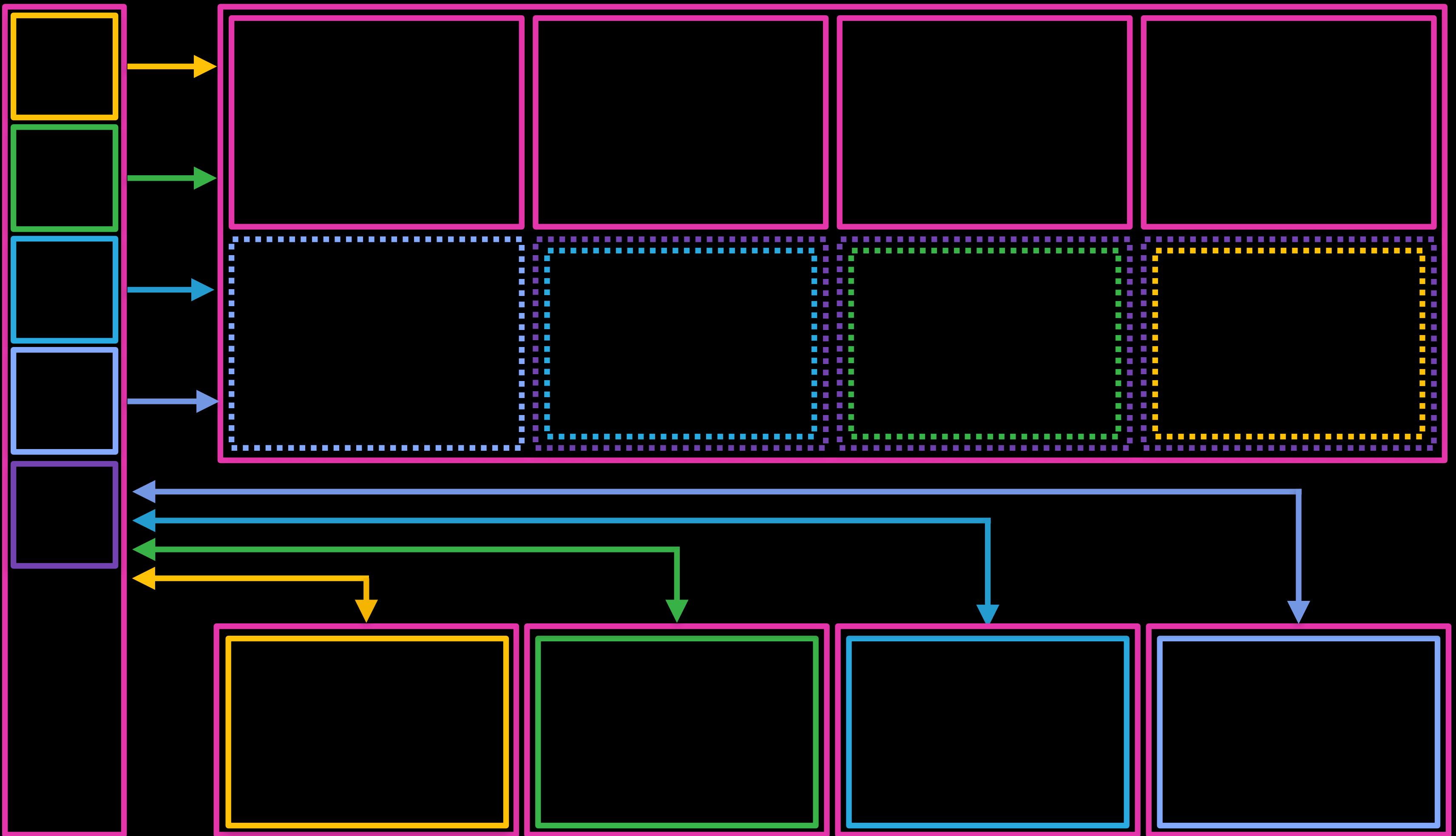
# Dynamic Feature Consumption



# Dynamic Module Outlet



# Dynamic Module Consumption



# Dynamic Module Consumption Variant