PMP Practice Test - Results < Back to result overview Attempt 3 100 incorrect 200 all 100 correct 11 marked All domains ~ 0 skipped Collapse all questions **Question 1 Correct** You are leading a project for a system integration company. Your company is implementing safe city project. You have multiple activities going on. However, you have found out that everyone has its own definition of project and it is becoming a hindrance to acquire the right resource and deliver the project on time. From practical project management perspective which of the following is an example of a project? Change the broken lens of camera Procure the data center hardware Replace the fire extinguisher device from data center Your answer is correct Install security cameras for safe city Overall explanation Process Group: Initiation Sub Topic: Project Management Framework Lecture#2 **Domain**

① Question 2 Incorrect	^
You are leading a project for a system integration company. Your company is implementing safe city project you have multiple activities going on. However, you have found out that everyone has its own definition of project, program and portfolio. Based on your experience which of the following statement is INCORRECT.	f
Project manager manages deliverables	
Your answer is incorrect	
⊗ Program manager manages outcome	
Correct answer	
O Sub Project manager manages activities	
Portfolio manager manages strategic objectives	
Overall explanation	
Process Group: Initiation Sub Topic: Project Management Framework Lecture#3	
Domain	
Initiation Process Group	
Question 3 Incorrect	^

You are working for a multinational company. Your company has multiple divisions and they are executing

projects globally. You have been promoted to lead the project management office. You have identified that the

Initiation Process Group

knowledge which one is NOT an example of program
Your answer is incorrect
Launching cloud-based customer relationship management application
Correct answer Implementing AI based chat-bots in 5 banks
Launching the communication satellite system
Overall explanation Process Group: Initiation Sub Topic: Project Management Framework Lecture#4
Domain Initiation Process Group
① Question 4 Incorrect
You just joined a growing organization. Almost all senior management of organization are cofounders and are

around 40 years old. They are pursuing aggressive growth strategy and focus on delivering multiple projects.

You have identified that they lack the concept of portfolio management and this can become a problem to

execute their strategy. Based on your expertise which of the following is not a function of portfolio

management?

concept of program management is not clear in the organization. You have gathered the key initiatives that are

currently in executing phase and mapping them with their right management methodology. Based on your

Align the portfolio components with strategy
Your answer is incorrect ⊗ Balance the portfolio components
Maximize the value of portfolio
Correct answer Applying project management across all the organization's projects
Overall explanation Process Group: Initiation Sub Topic: Project Management Framework Lecture#5
Domain Initiation Process Group
① Question 5 Incorrect You are an expert technical resource and has years of experience of delivering software-based project single handedly. Your organization promoted you as a project manager. Which of the following is not a job of a project manager?
Responsible to convert project objectives into deliverables
Your answer is incorrect

Responsible to lead project stakeholders
Correct answer Responsible to convert project objectives into activities
Responsible to satisfy the needs of task, team, & Individual
Overall explanation Process Group: Initiation Sub Topic: Project Management Framework Lecture#6
Domain Initiation Process Group
Question 6 Incorrect You are assigned to lead the CPEC motorway project. Due to its criticality you have divided the project into phases for better execution and control. Which of the following is NOT true for project phases?
Your answer is incorrect
Phases can be sequential or parallel
Correct answer Project phases are initiation, planning, execution, monitoring & controlling, closing

O Phase completion is a formal, which needs approval from customer or sponsor
Overall explanation Process Group: Initiation Sub Topic: Project Management Framework Lecture#7
Domain Initiation Process Group
① Question 7 Incorrect
You are appointed as a project manager to upgrade the version of existing product. The project will utilize the Artificial Intelligence technology, which is new to the company and its development team. Which project lifecycle will be appropriate for this specific project?
Predictive lifecycle as requirements of the projects are fixed
Your answer is incorrect
⊗ Adaptive lifecycle, as technology is new to company and its team
Correct answer
Hybrid lifecycle as requirements are fixed but technology needs adaptive approach
Product life cycle, as it is an upgrade of an existing product
Overall explanation

Process Group: Initiation Sub Topic: Project Management Framework Lecture#8
Domain Initiation Process Group
① Question 8 Incorrect
You are implementing a PMO in a leading bank. After successfully launching the PMO services you recognized that bank resources have confusion about your role as PMO manager. You want to conduct a conference when you want provide information about PMO roles and responsibilities, along with the job functions of PMO manager and project manager. In this regard which of the following statement regarding PMO manager versus project manager is INCORRECT?
PMO manager may report to project manager
Project manager focuses on triple constraints
Your answer is incorrect
Correct answer O Project manager focuses on the specified organizational strategic objectives
Overall explanation Process Group: Initiation Sub Topic: Project Environment Lecture#9
Domain

Initiation Process Group	
You are implementing a PMO in a leading bank. After successfully launching the first phase of PMO serve you recognized that bank resources have confusion about PMO functionalities. You want to conduct a conference where you want provide information about PMO current role and future transitions. In this rewhich of the following statement regarding PMO structure is INCORRECT?	
Supportive PMO serves as project repository	
Directive PMO serves as project execution hub	
Controlling PMO serves as project compliance	
Your answer is correct ✓ Directive PMO provides a consultative role to project	
Overall explanation Process Group: Initiation Sub Topic: Project Environment Lecture#10	
Domain Initiation Process Group	

Question 10 Incorrect

You are working in a power generation organization which is a functional organization. Your organization appointed you as project manager for one of their projects to increase the capacity of generation. It is a critical project as the demand of city is increasing and your organization is the sole provider of power. However, during

for p	roject manager working in functional organization?
_	answer is incorrect PM controls the budget and resources in functional organization
O 1	PM works as expeditor and assign resources in functional organization
O I	Functional resources have no-home after the project in functional organization
_	ct answer Functional resource has clear career path in functional organization
	all explanation ess Group: Initiation Sub Topic: Project Environment Lecture#11
Doma Initiat	ain ion Process Group
You a appo proje	are working in a power generation organization which is a weak matrix organization. Your organization binted you as project manager for one of their projects to increase the capacity of generation. It is a critical ect as the demand of city is increasing and your organization is the sole provider of power. However, during execution of project, you are not getting the right support. In this regard which of the following is CORRECT what is a critical execution of project, you are not getting the right support. In this regard which of the following is CORRECT what is a critical execution of project, you are not getting the right support. In this regard which of the following is CORRECT when the content is a critical execution of project, you are not getting the right support. In this regard which of the following is CORRECT when the content is a critical execution of project, you are not getting the right support. In this regard which of the following is CORRECT when the content is a critical execution of project, you are not getting the right support. In this regard which of the following is CORRECT when the content is a critical execution of project, you are not getting the right support.

Your answer is correct

the execution of project, you are not getting the right support. In this regard which of the following is CORRECT

In weak matrix, project manager works as project coordinator
In weak matrix organization, team only reports to project manager
In weak matrix organization, team reports to both project and functional manager
In weak matrix, project manager only reports project progress
Overall explanation Process Group: Initiation Sub Topic: Project Environment Lecture#12
Domain Initiation Process Group
① Question 12 Incorrect
You are working in a projectized organization as project manager. In this context, which of the following statement is INCORRECT?
You are responsible to realize the project goals
Correct answer After completing their respective job, team members are returning back to their departments
Your answer is incorrect
⊗ All team members are co-located

Domain Initiation Process Group
✓ Question 14 Correct ^
Develop Project Charter is the process of developing a document that formally authorizes a project or a phase and documenting initial project requirements. In this context, which of the following statements relating to Business Case and Statement of Work (SOW) for a project is CORRECT?
Business Case is referenced in the Statement of Work
SOW usually includes the cost benefit analysis for the project
Business Need is an output of the Create Project Charter process
Your answer is correct SOW usually includes the business need of the project
Overall explanation Process Group: Initiation Process: Develop Project Charter Lecture#15
Domain Initiation Process Group

Process Group: Initiation Process: Develop Project Charter Lecture#14

	answer is correct	
F	Project A with NPV of \$ 100,000	
) F	Project B with a benefit-cost ratio of 0.65	
) F	Project C with an IRR of -3%	
) F	Project D with NPV of \$ 50,000	
	all explanation ss Group: Initiation Process: Develop Project Charter Lecture#16	
oma itiati	lin on Process Group	
Ques	stion 16 Correct	
hat s	create a project charter that formally authorizes a project or a phase, and documents initial require satisfy the stakeholder`s needs and expectations. In this context, which of the following will not be ded in the project charter?	
ou c	create a projecations	ct charter that formally authorizes a project or a phase, and documents initial require keholder`s needs and expectations. In this context, which of the following will not be

○ Summary milestone list
ed project manager, responsibility and authority level
Your answer is correct
✔ Product Acceptance Criteria
Overall explanation Process Group: Initiation Process: Develop Project Charter Lecture#17
Domain Initiation Process Group
Question 17 Correct ∧
You just joined a power generation organization which is a functional organization. Your organization appointe you as project manager for one of their projects to increase the capacity of generation. It is a critical project as the demand of city is increasing and your organization is the sole provider of power. As an expert project manager, you understand the criticality of the project and your responsibilities. You have worked with project sponsor to document the project charter and get it signed off from respective departments. From the concept point of view which of the following statement regarding project charter is INCORRECT?
It is the document that formally authorizes a project
It is issued by a project initiator or sponsor external to the project
Your answer is correct

It is used primarily to request bids for different phases of a project
It provides the project manager with the authority to apply organizational resources to project activities
Overall explanation Process Group: Initiation Process: Develop Project Charter Lecture#18
Domain Initiation Process Group
✓ Question 18 Correct You are implementing a PMO in an operational organization. You have identified that multiple resources have concerns about PMO and specially its impact on their job. You have arranged a town hall meeting and wanted to explain the roles of PMO. From definition point of view who is always the stakeholder of PMO?
○ CEO of the company
Your answer is correct ✓ User who is going to use the product of project managed by PMO
Functional manager from sales department
O Person who might lose his job from the company

Process Group: Initiation Process: Identify Stakeholders Lecture#19
Domain Initiation Process Group
① Question 19 Incorrect
You are managing a federal project which connects five cities using metro bus service. You identified local government representatives as stakeholder, and planned a meeting with them for route and NOCs. Your sponsor objects to such activity as unnecessary. Based on your experience which definition is INCORRECT:
Local government representatives are external stakeholders of project
Local Government representatives can negatively impact the project
Correct answer Correct answer Local government representatives are one of the end users of project
Your answer is incorrect
Local government representatives can provide helpful insights
Overall explanation Process Group: Initiation Process: Identify Stakeholders Lecture#20
Domain

Overall explanation

Initiation Process Group
You just joined an AI based IT company. Your organization just won a government project. It is a critical project as it will help the government to setup a citizen complain center. As an expert project manager, you understand the criticality of the project and your responsibilities. You wanted to have maximum support and you needed to gain buy-in from sponsor throughout the project. In this regard which of the following statement regarding Sponsor is INCORRECT?
Sponsor provides the financial resources, in cash or in kind
 Sponsor champions the Project
Your answer is correct The role of a Sponsor exists from Government side
Sponsor can authorize changes and perform phase-end reviews
Overall explanation Process Group: Initiation Process: Identify Stakeholders Lecture#21
Domain Initiation Process Group
Question 21 Correct ^

You are leading a complex project. You need to interact with 5 different agencies representing 3 nations. You are working to prepare for a kick-off meeting and just finished the identification of stakeholders. From project

management perspective identification of stakeholders?
Occur as early as possible
○ Start as soon as possible
Be done as late as possible
Your answer is correct ✓ Continue throughout project lifecycle phases
Overall explanation Process Group: Initiation Process: Identify Stakeholders Lecture#22
Domain Initiation Process Group
✓ Question 22 Correct You are leading a complex project. Your project needs to interact with multiple stakeholders who have conflicting requirements. You are currently documenting their information in stakeholder register. Which of the following statement regarding stakeholder register is CORRECT?
Contains the strategies and actions for positive involvement of stakeholders
Your answer is correct

Helps to document assessment and classification of stakeholders
Contain stakeholders' requirements against the business need for the project
Records stakeholder assumptions throughout the project life cycle
Overall explanation Process Group: Initiation Process: Identify Stakeholders Lecture#23
Domain Initiation Process Group
Question 23 Correct As an effective project manager, you are required to classify stakeholder influences towards project. Which of the following is not a stakeholder classification?
○ Upward
Downward
Your answer is correct ✓ Crossward
○ Sideward

Process Group: Initiation Process: Identify Stakeholders Lecture#24
Domain Initiation Process Group
 ✓ Question 24 Correct You have been approached by a global banking firm to lead a project of core banking implementation. You have
experience of leading projects, but you never lead a core banking implementation project. What should you d during the interview?
Since you are an experienced project manage. Tell the interviewer that you have relevant experience
Don't talk about technical experience of core banking
Your answer is correct
▼ Tell them the truth and explain that you are capable of leading projects
Decline the opportunity
Overall explanation Process Group: Initiation Sub Topic: Ethics Lecture#25
Domain

Overall explanation

	Initiation Process Group
①	Question 25 Incorrect ^
	You are working with a system integration organization. Your organization got a project from your past organization. As a project manager you have to work with your former boss. During your tenure in past organization, you use to have disagreement with your boss about project management methodology. Your former boss has a specific view of project management and he utilizes a specific project management methodology. Your current organization has different project management methodology. What should you do?
	Your answer is incorrect
	⊗ Convince your client to follow your methodology
	Reject the project
	Implement the project with your methodology without informing the client
	Correct answer
	○ Use client methodology for the project
	Overall explanation
	Process Group: Initiation Sub Topic: Ethics Lecture#26
	Domain
	Initiation Process Group

① Question 26 Incorrect

You have been approached by a global banking firm to lead a project of core banking implementation. They have a specific requirement that project manager should have PMP® certification. You have experience of leading core banking projects, but you don't have PMP® certification. What should you do?
Accept the offer as you have experience of leading core banking projects
Correct answer Excuse as you don't have PMP® certification
Your answer is incorrect
Ask to change the contract clause from global banking firm
Overall explanation Process Group: Initiation Sub Topic: Ethics Lecture#27
Domain Initiation Process Group
✓ Question 27 Correct Your company is preparing a proposal for setting up a fertilizer plant in a third world country. This country does not have a child labor policy and they utilize child labor for their projects. You will be the one who will be leadin the project. Although it is not necessary for you to hire child labor for your project. What should you recommend to your company?
O Do not bid for the project

Convince the government about following international child labor policy
Your answer is correct ☑ Do not hire child labor
○ Utilize child labor if required
Overall explanation Process Group: Initiation Sub Topic: Ethics Lecture#28
Domain Initiation Process Group
Question 28 Correct Which of the following statement regarding Project Management plan (PMP) and project documents (PD) is INCORRECT?
Project Management Plan is a set of documents which contains "how" part of project
Project Documents is a set of documents which contains "what" part of project
Project Management Plan is a formal, approved document used to control the project
Your answer is correct

✓ Project Documents is a formal, approved document used to control the project
Overall explanation
Process Group: Planning Process: Develop Project Charter Lecture#29
Domain
Planning Process Group
① Question 29 Incorrect
You are developing a project management plan for your project, and you are aware that project will have lots of mid project changes. In this regard you will give special consideration to which document?
Your answer is incorrect
Scope Management Plan - as it guides how to control and validate the scope
Correct answer
Change Management Plan - as it guides how the change requests will be processed
Configuration Management Plan - as it guides how project information will be updated
Scope Baseline as it is used to compare the approved version of scope with changes
Overall explanation Process Group: Planning Process: Plan Scope Management Lecture#30

Planning Process Group
① Question 30 Incorrect
As an experienced project manager, you are curious about the project requirements, and want to make sure the team is able to capture requirements which stakeholders are unable to describe. In this regard which tool will be helpful?
O Interviews: will help as the team will be able to ask predefine questions
Your answer is incorrect
⊗ Focus Groups: will help to gather requirements from experts
Facilitate Workshop: will help as it gathers cross-functional information
Correct answer Observation and Conversation: will help as it is job shadowing
Overall explanation Process Group: Planning Process: Collect Requirements Lecture#31
Domain Planning Process Group
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Domain

Question 31 Correct

Your sponsor wants you and your team to have detailed project requirements to minimize the number of charequests during the project execution. You asked your team to develop both requirement document and requirement traceability matrix. Which statement in this regard is INCORRECT?	nge
Requirement Traceability Matrix links stakeholder requirements with project objectives	
Requirement Document describes how individual requirements meet business needs	
Requirement Document is a narrative description of services delivered by the project	
Your answer is correct Requirement Traceability Matrix provides a structure for managing changes to product	
Overall explanation Process Group: Planning Process: Collect Requirements Lecture#32	
Domain Planning Process Group	
✓ Question 32 Correct Your business analysis team reported that they have finalized the requirement documents and are now converting them into scope statement. As an experienced project manager you ask them to use product analysis technique. Which of the following statement is INCORRECT regarding product analysis technique?	^
It translates high level requirements into tangible deliverable	

It utilises system analysis to review the product and services as a whole
Your answer is correct It utilises alternative analysis to evaluate options to meet requirements
It utilises value analysis to improve product functionality with less cost
Overall explanation Process Group: Planning Process: Define Scope Lecture#33
Domain Planning Process Group
✓ Question 33 Correct Your team is documenting the scope statement and discussing the In-Scope and Out of Scope deliverables. As an experienced project manager you ask them to review both product and project scope. In this regard which
statement is INCORRECT: Product scope is the set of features and functions of product, or service
Project scope is the work performed to deliver a product, or service
Completion of the product scope is measured against product requirements
Your answer is correct

Completion of the project scope is measured against product requirements
Overall explanation
Process Group: Planning Process: Define Scope Lecture#34
Domain
Planning Process Group
① Question 34 Incorrect
You and your team are decomposing scope statement to build a hierarchical document Work Breakdown Structure (WBS). In this regard which of the following is NOT a definition of WBS?
WBS represents product, project, and project management work
Correct answer
○ WBS includes code of identifier, and schedule milestones
Your answer is incorrect
⊗ WBS second level can be represented using project life cycle phases
Lowest level of WBS is referred as work package
Overall explanation Process Group: Planning Process: Create WBS Lecture#35

Question 35 Incorrect Scope baseline is an approved version of scope. In this regard which document is NOT part of scope basel.	^ line?
Correct answer Requirement document	
○ Scope Statement	
Work Break Down Structure	
Your answer is incorrect	
Overall explanation Process Group: Planning Process: Create WBS Lecture#36	
Domain Planning Process Group	

Domain

Planning Process Group

① Question 36 Incorrect

CORRECT?
Correct answer
Control accounts are decomposed to achieve activity list
Planning packages are decomposed to achieve activity list
Your answer is incorrect
Overall explanation Process Group: Planning Process: Define Activities Lecture#37
Domain Planning Process Group
Question 37 Correct Your sponsor asks you to create a list of milestones, which represents significant events in project plan. Which of the following is Correct for milestones?
Milestones are activities whose duration is equal to phase duration

You are in the process of creating an activity list using the decomposition technique. In this regard which is

Milestones are activities whose duration is equal to work package
Your answer is correct Milestone are activities whose duration is ZERO
Milestones are deadlines
Overall explanation Process Group: Planning Process: Define Activities Lecture#38
Domain Planning Process Group
✓ Question 38 Correct You and your team is working to build the project network diagram. During examination of activity relationships you identified that lots of activities have mandatory dependencies. Which of the following is INCORRECT for mandatory dependency?
Mandatory dependency is referred as hard logic
Mandatory dependencies are legal or contractual requirements
Mandatory dependencies are natural requirements
Your answer is correct

Mandatory dependency is referred as preferred logic
Overall explanation
Process Group: Planning Process: Sequence Activities Lecture#39
Domain
Planning Process Group
✓ Question 39 Correct
You recommend your project scheduler to use a precedence diagramming method (PDM) to construct a network diagram. In this regard which is not TRUE for precedence diagramming method?
O PDM is also referred to as activity on node
O PDM uses four types of dependencies (i.e. FF, SS, FF, SF)
Your answer is correct
PDM can use to dummy activities to show logical relationship
PDM is also referred to as pure logic diagrams
Overall explanation
Process Group: Planning Process: Sequence Activities Lecture#40
Domain

Question 40 Incorrect	
Your team is currently estimating the duration of project activities which have been done in project volume of work is increased. In this scenario which method would be appropriate to use?	ast, but the
Analogous estimation as it uses historical data & volume.	
Bottom Up estimation as it helps to calculate volume of work.	
Your answer is incorrect	
Correct answer Parametric estimation as it uses historical data & volume of work.	
Overall explanation	
Process Group: Planning Process: Estimate Activity Durations Lecture#41	
Domain	
Planning Process Group	
Question 41 Correct	

Planning Process Group

Some of your project activities scope is still unclear, but your management wants you to provide an estimate. You have decided to use three points estimation for this. Which of the following statement in INCORRECT for three points estimation?
It helps to estimate by considering both uncertainty and risk.
Three points are most likely, optimistic and pessimistic.
Three points can be calculated using triangular distribution.
Your answer is correct Three points needs sufficient historical data to perform judgment.
Overall explanation Process Group: Planning Process: Estimate Activity Durations Lecture#42
Domain Planning Process Group
• Question 42 Incorrect You are finalizing the project schedule, and identified that key stakeholders understanding about critical path needs to reset. In this context which is not a CORRECT definition of critical path.
Critical path is the longest path in network diagram.
Your answer is incorrect

\otimes	Critical path is the earliest time to complete the project.
0	Critical path has least amount of slack or float.
Coi	rrect answer
0	Project can have only one critical path.
Ove	erall explanation
	cess Group: Planning Process: Develop Schedule Lecture#43
	main nning Process Group
ı iai	ining i rocess droup
Qu	estion 43 Correct
ma	u are managing a project, which includes stakeholders from 3 different organizations, and 3 layers of anagement are involved. You need to report project information in different ways. Which definition regarding lestone chart and bar chart is INCORRECT?
0	Team members need detailed information so they need bar charts.
0	Milestone chart are more affective with management.
You	ur answer is correct
•	Milestone chart is also known as control account.

Bar chart is also known as gantt chart.
Overall explanation Process Group: Planning Process: Develop Schedule Lecture#44
Domain Planning Process Group
Question 44 Correct ^
You are working on a proposal of 5 Million Houses scheme. You have prepared the cost estimate and reported that it will cost 1Billion USD within the range of -25% to +75%. This is a:
Your answer is correct
Rough order estimate
O Budgetary estimate
○ Parametric estimate
O Definitive estimate
Overall explanation Process Group: Planning Process: Estimate Costs Lecture#45

Domain Planning Process Group
Question 45 Correct You are estimating the project costs, and your management asks to bring the most accurate estimate. In this context which estimation technique will provide the accurate estimates?
Analogous estimation is based on historical data and is more accurate.
Your answer is correct Bottom up estimation is time consuming but also is more accurate.
Parametric estimate uses formula with historical cost information.
Bottom up estimation is less time consuming and is more accurate.
Overall explanation Process Group: Planning Process: Estimate Costs Lecture#46
Domain Planning Process Group
Question 46 Correct You are finalizing a cost baseline of a major road construction project. Your company generally keeps 10% as

reserve. During study of past projects, you have identified that road projects have average cost overrun of

20%. You wanted to include that 20% addition in your project estimates. From budget perspective this 20% referred as?	% is
Your answer is correct	
Contingency reserve as risk is known and also evident from data.	
Management reserve as it is more than standard reserve of 10%.	
Benchmark cost as it is identified from similar past projects.	
Life Cycle cost as it covers both project estimates and overruns.	
Overall explanation Process Group: Planning Process: Determine Budget Lecture#47	
Domain Planning Process Group	
① Question 47 Incorrect	^
During finalizing of project budget, your sponsor has notified that you need to reschedule your project activities. What would be the reason for that?	
Rescheduling will help to address the contingency reserves.	
Rescheduling will help to address the management reserves.	

Correct answer Rescheduling will help to reconcile the funding limit.
Your answer is incorrect
Rescheduling will help to address the black swans.
Overall explanation Process Group: Planning Process: Determine Budget Lecture#48
Domain Planning Process Group
Question 48 Correct You have been assigned on a technical project, where quality is a serious concern. Your management wants to focus on quality concepts before developing a plan. Which statement regarding quality is incorrect?
Prevention should be preferred over inspection.
Ouality and grade should be defined separately
Your answer is correct Control limits defines the tolerance of process stability
Attribute sampling is not variable sampling.

Overall explanation
Process Group: Planning Process: Plan Quality Management Lecture#49
Domain
Planning Process Group
① Question 49 Incorrect
Your sponsor is concerned about the overall cost of the project including the failure costs. Which of the following statement is not correct in this regard?
Failure cost is also referred as poor quality and nonconformity costs.
Your answer is incorrect
⊗ Customer returns, and complaints are examples of failure costs.
Team errors and reworks are examples of failure costs.
Correct answer
O Providing training to inexperience team members is failure cost.
Overall explanation
Process Group: Planning Process: Plan Quality Management Lecture#50
Domain

You are managing a complex project where you have to engage stakeholders from both inside and outside

organization. Most of the resources from inside the organization will be reporting to their functional managers.

INCORRECT with regards to RAM?	
RAM will help to assign responsibilities against work packages	
Your answer is correct RAM will help to identify accountable parties against work package	
RAM can be used to define responsibilities of individual resource	
RACI (responsible, accountable, consult, & inform) is example of RAM.	
Overall explanation Process Group: Planning Process: Plan Resource Management Lecture#52	
Domain Planning Process Group	
Question 52 Correct	_
Resource management plan provides guidance on the project resources should be categorized, allocated, managed and released. In this regard which statement regarding resource management is INCORRECT?	
Your answer is correct ✓ It provides guidance on acquiring resources from outside the team.	

You decided to create Responsibility Assignment Matrix (RAM). Which of the following statement is

O It can help to plan team management.
It can help to control resources.
It helps to define resource authority, responsibility, & competency.
Overall explanation Process Group: Planning Process: Plan Resource Management Lecture#53
Domain Planning Process Group
Question 53 Incorrect You are preparing for kickoff meeting, and your sponsor asked you to present the project resource requirements using resource histogram. Which of the following is a benefit of resource histogram.?
O Identify specific resources to the work package
Identify project responsibilities by department
Your answer is incorrect
Correct answer

Overall explanation Process Group: Planning Process: Estimate Activity Resources Lecture#54 Domain Planning Process Group Ouestion 54 Correct Imran is managing a mega construction project, where he needs to engage 500+ project team members from multiple departments and at a same time he need to plan physical resources too. He is in need of a tool which can help him to plan, monitor and control both the resources. Which tool will you recommend to Imran? Organisational breakdown structure Project organisation chart
Process Group: Planning Process: Estimate Activity Resources Lecture#54 Domain Planning Process Group Question 54 Correct Imran is managing a mega construction project, where he needs to engage 500+ project team members from multiple departments and at a same time he need to plan physical resources too. He is in need of a tool which can help him to plan, monitor and control both the resources. Which tool will you recommend to Imran? Organisational breakdown structure
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O Project organisation chart
Your answer is correct
Resource breakdown Structure
○ RACI tool
Overall explanation Process Group: Planning Process: Estimate Activity Resources Lecture#55

Domain Planning Process Group
You are involved in a project which needs you to assess conflicting requirements of multiple stakeholders and also continuously monitor if their any new stakeholder identifies in stakeholder register. To critically analyse the situation and their interactions, you first decided to use communication channel, because?
It helps to identify stakeholders
Your answer is correct ✓ Addition of a single resource impacts no of communication channels
It helps to decide which communication format is needed in project
It helps to define the communication model for stakeholders
Overall explanation Process Group: Planning Process: Plan Communications Management Lecture#56
Domain Planning Process Group

You are managing a global project, where multiple teams from different zones are working. Communication plays a vital role in this project. This is your first global project and you need to develop a communication

Question 56 Correct

management plan, which should help you to engage your stakeholders effectively. In this regard following is NOT a part of communication management plan.	d which of the
Technologies used to convey the message	
 Escalation process 	
Methods used to convey the message	
Your answer is correct	
Decision making process	
Overall explanation Process Group: Planning Process: Plan Communications Management Lecture#57	
Domain Planning Process Group	
Question 57 Incorrect	^
You are working on a project, where you have lots of uncertainty. Your management wants you frisk management and advice proactively about project progress and your input regarding to comproject or abandon it. You and your team is working on risk management plan, in this regard who of risk management plan plays a vital role?	ntinue the
○ Risk strategy	

Correct answer Stakeholder risk appetite
Your answer is incorrect
○ Risk tracking
Overall explanation Process Group: Planning Process: Plan Risk Management Lecture#58
Domain Planning Process Group
✓ Question 58 Correct You are facilitating a risk identification session. Your project team is analysing the project risks gathered from checklist. Your sponsor recommends to review organization culture and structure and see how it can help and hinder individual and project risks. You can achieve this action by utilising which analysis?
Root cause analysis
Assumption and constraint analysis
O Document Analysis

Your answer is correct
SWOT analysis
Overall explanation
Process Group: Planning Process: Identify Risks Lecture#59
Domain
Planning Process Group
① Question 59 Incorrect
You are managing a complex project, where multiple organisations are collaborating for the product development. You and your team has identified multiple individual risks. Now you are working with other key
stakeholders to identify the sources of overall project risks. Which document you will use to document sources
of project risks?
Your answer is incorrect
⊗ Risk Register
Correct answer
○ Risk Report
O Prompt List
Risk Management Plan

Overall explanation
Process Group: Planning Process: Identify Risks Lecture#60
Domain Planning Process Group
Question 60 Incorrect Which of the following is not an activity of perform qualitative risk analysis process?
Your answer is incorrect
Subjectively assessing the probability and impact of risks
Assessment of risk data about its accuracy and reliability
Correct answer Uncertainty of risk evaluation through simulation
Overall explanation Process Group: Planning Process: Perform Qualitative Risk Analysis Lecture#61
Domain Planning Process Group

① Question 61 Incorrect
You have performed risk identification process and now want to prioritise risks for further actions. Which of th following is NOT a characteristic, you can use to prioritize risks?
○ Manageability
○ Controllability
Correct answer Uncertainty
Your answer is incorrect ⊗ Connectivity
Overall explanation Process Group: Planning Process: Perform Qualitative Risk Analysis Lecture#62
Domain Planning Process Group
✓ Question 62 Correct You are managing a large complex project. During risk analysis you have reached to a point where you need to
utilise a decision tree analysis to select the best approach among other alternatives. Decision tree is evaluated by calculating? C Earned value

O Net Present Value
○ Contingency Value
Your answer is correct
Expected Monetary Value
Overall explanation Process Group: Planning Process: Perform Quantitative Risk Analysis Lecture#63
Domain Planning Process Group
Question 63 Incorrect
You are working in a tech startup. Your project has uncertainty in its outcome. You and your team has identified multiple risks and now want to see which project risks have correlation and can impact the project outcomes. Which specific tool you would use?
C Expected monetary value
Correct answer
○ Tornado diagram
Your answer is incorrect
⊗ Monte Carlo analysis

○ Criticality analysis
Overall explanation Process Group: Planning Process: Perform Quantitative Risk Analysis Lecture#64
Domain Planning Process Group
Question 64 Correct ^
Your management identifies a positive risk and asked to work with the project team to make sure the risk definitely happens. To achieve this you have identified the most talented resource and assigned her on it. This is an example of which risk response strategy?
○ Enhance
○ Mitigate
Active Acceptance
Your answer is correct
⊘ Exploit
Overall explanation
Process Group: Planning Process: Plan Risk Responses Lecture#65

	Question 65 Correct
	Your management identifies a negative risk and asked to work with the project team to make sure the risk shouldn't happen. To achieve this you have identified the project objective and reduced the scope of the project. This is an example of which risk response strategy?
(○ Transfer
	Your answer is correct
	◆ Avoid
(Passive Acceptance
(○ Mitigate
(Overall explanation
F	Process Group: Planning Process: Plan Risk Responses Lecture#66
	Domain
	Planning Process Group

Your project is a complex endeavor which is a multiyear, multi-vendor initiative. You need to manage multiple vendors and track their performances. One of your main challenge will be to deal with legal requirements and

Domain

Planning Process Group

	nich document will guide you and your team throughout the project?
Yo	ur answer is correct
•	Procurement Management Plan
0	Procurement Strategy
0	Procurement Statement of Work
0	Project Management Plan
Ove	erall explanation
	erall explanation cess Group: Planning Process: Plan Procurement Management Lecture#67
Pro	
Pro	cess Group: Planning Process: Plan Procurement Management Lecture#67
Doi Plai	cess Group: Planning Process: Plan Procurement Management Lecture#67
Pro Doi Plai Yo thi va	cess Group: Planning Process: Plan Procurement Management Lecture#67 main nning Process Group

○ Cost Plus Fixed Fee Contract
Fixed Price Incentive Fee Contract
Your answer is correct ✓ Cost Plus Incentive Fee Contract
Overall explanation Process Group: Planning Process: Plan Procurement Management Lecture#68
Domain Planning Process Group
✓ Question 68 Correct ^
You are a project manager of AI base call center project. Multiple stakeholders feel that it will be a threat to their jobs and are against the project. However some of them are unaware of the project and its implications. You are in process to develop a stakeholder engagement plan, and need to assess the variances of anticipated involvement of stakeholders. In this regard which tool you will use?
Stakeholder analysis to assess their roles on the project
Root cause analysis to identify underlying reasons for their support level
Your answer is correct Stakeholder engagement assessment to compare their engagement level

Conflict management to address the difference of opinion	
Overall explanation Process Group: Planning Process: Plan Stakeholder Engagement Lecture#69	
Domain Planning Process Group	
Question 69 Correct	^
Stakeholder engagement plan plays a vital role during managing and monitoring the stakeholders. In this regard which statement is correct regarding stakeholder engagement plan.	
It provides the classification of stakeholders	
It provides strategies to assess individuals or groups of stakeholders	
Your answer is correct	
✔ It provides strategies to engage individuals or groups of stakeholders	
It provides a plan of meetings to engage stakeholders through status reviews	
Overall explanation Process Group: Planning Process: Plan Stakeholder Engagement Lecture#70	

(!) Question 70 Incorrect You are leading a global core banking implementation project. Your client head of IT recommended you to a resource, who was his junior in his previous organization. You have asked from HR resource, she said the a no specific clause. Although your organization has strict audit policy. What would be your response in the situation?	ere is
○ Hire the resource	
Refuse to hire the resource	
Your answer is incorrect	
Correct answer Contact global HR for guidance	
Overall explanation Process Group: Planning Process: Ethics Lecture#71	
Domain Planning Process Group	

Domain

Planning Process Group

! Question 71 Incorrect	
You are leading an ERP implementation project. Your project has three technology vendors. You have provided a clear guideline about project implementation to each vendor. One of the key vendors is responsible to implement Human Resource and Payroll implementation. During project implementation rather than gathering the project requirements from the HR team, they are showing their system capabilities and moving ahead to implement the what they already have. Their project baseline is also set based on their implementation guidelines rather than your provided guidelines. In this situation what would be your next course of action?	
○ Cancel the contract	
Your answer is incorrect	
⊗ Proceed with the vendor recommendation	
Correct answer	
Change the baselines to incorporate the required actions	
Report to vendor management	
Overall explanation	
Process Group: Planning Process: Ethics Lecture#72	
Domain	
Planning Process Group	
• Question 72 Incorrect	
You are leading a PMO implementation project for an oil and gas organization. After understanding their	

requirements and processes, you have recommended to setup a centralized project management system. Now

selection criteria in a way that it will favor the specific vendor to qualify. What should you do in this situation?
Your answer is incorrect
Change the selection criteria
Correct answer
Inform the management about the selection criteria
○ Leave the project
Overall explanation
Process Group: Planning Process: Ethics Lecture#73
Domain
Planning Process Group
Question 73 Correct

as per the organization policy you have to coordinate with procurement department to procure the services of a project management system implementer. You have identified that procurement manager drafted the vendor

You have been engaged with multinational organization to lead an automation of a human resource (HR) system as a project manager. Your client has already selected the HR implementation vendor. The selection was done by the Human Resource department head, who is also the sponsor of the project. During the review of a project you have identified that schedule is unrealistic and project will not be finished as per the agreement. What should you recommend to project sponsor?

Ask vendor to resubmit the updated project plan
Develop the project plan with client
○ Change the vendor
Your answer is correct ✓ Develop the project plan with vendor and client
Overall explanation Process Group: Planning Process: Ethics Lecture#74
Domain Planning Process Group
✓ Question 74 Correct
You a leading a core banking implementation project for a government bank. One of the key components of project is to setup the data center. You have worked with procurement department to define the project technical requirements. You have specific performance requirements in this project. You have identified that vendor selection criteria depend on lowest bidder. You have very bad experience of lowest bidder criteria as vendors purposely bid low and during execution, either they provide low quality services or submit lots of mid project change requests. In this situation what should you do?
○ Select the lowest bid

○ Select the highest bid
Your answer is correct Choose contract type wisely
Renegotiate with regulatory body
Overall explanation Process Group: Planning Process: Ethics Lecture#75
Domain Planning Process Group
• Question 75 Incorrect You are leading a project in an automobile industry. Your team is executing their baselines. What would be you role as a project manager, once they complete their work?
Your answer is incorrect
Settling or closing any contract agreement established for the project
Correct answer Collect data about the completion status of the deliverables

Creating a document that will formally authorize the project
Overall explanation Process Group: Execution Process: Direct and Manage Project Work Lecture#76
Domain Execution Process Group
Question 76 Correct As an effective project manager, you constantly evaluate the risks of your project. During the project execution you want to ensure that the work, which will be performed in near future, is aligned with the project baselines. This is referred to as:
Contingency response
○ Corrective action
O Defect repair
Your answer is correct ✓ Prevention action
Overall explanation Process Group: Execution Process: Direct and Manage Project Work Lecture#77

Domain Execution Process Group	
You are leading a block chain based project. Client expectations are changing as project is making its progres Change control board members are aware of it and helping you and your team to adjust your baselines based on new requirements. However, when you get approval of the new requirements, which process do you need to implement?	S
○ Control Scope	
Your answer is correct Direct and Manage Project Work	
O Define Scope	
O Perform Integrated Change Control	
Overall explanation Process Group: Execution Process: Direct and Manage Project Work Lecture#78	

Domain

Execution Process Group

Question 78 Incorrect

As a project manager, you are managing a deadline based project, and your project is running late. You have utilized the resource smoothing, crashing and fast tracking to manage the challenge at hand. But, now you a about to meet your sponsor to convince the customer for?
○ Work overtime
Utilize non-critical path resources on critical path
Correct answer Re-evaluate the business case
Your answer is incorrect
Overall explanation Process Group: Execution Process: Direct and Manage Project Work Lecture#79
Domain Execution Process Group
① Question 79 Incorrect You are leading a block chain based project. Client expectations are changing as project is making its progree Change control board members are aware of it and helping you and your team to adjust your baselines based on new requirements. Which of the following is irrelevant during the implementation of the new requirements.
Correct answer

O Inspecting the deliverables
Your answer is incorrect
Collecting the progress of deliverables
Implementing approved changes
Overall explanation Process Group: Execution Process: Direct and Manage Project Work Lecture#80
Domain Execution Process Group
You are leading a community based project at a remote location. Your team consists of local community villagers. You want to record their experiences which can be used later in this project and for other projects in your organization. You can record the knowledge by tacit and explicit ways. Which of the following option is incorrect?
Tacit knowledge is expresses through conversations
Explicit knowledge is expresses through written words
Your answer is correct

Tacit knowledge lacks context and open to different interpretations
Explicit knowledge lacks context and open to different interpretations
Overall explanation Process Group: Execution Process: Manage Project Knowledge Lecture#81
Domain Execution Process Group
Question 81 Correct As a project manager you understand the importance of lesson learned documentation. According to your understanding, when a project manager should start documenting the lesson learned in project?
At the start of project planning
O During project execution
O During the project/phase closure
Your answer is correct Throughout the project
Overall explanation

Process Group: Execution Process: Manage Project Knowledge Lecture#82
Domain Execution Process Group
Question 82 Incorrect You are leading a global compensation management project. This is a unique project as it will help to develop the compensation plans which will cater cultural and geographic needs of your employees. During project you
and your team are getting unique experiences. You want to record these experiences through knowledge management techniques. Which of the following is NOT a technique to record them?
○ Focus groups
Your answer is incorrect
○ Storytelling
Correct answer Currect answer
Overall explanation Process Group: Execution Process: Manage Project Knowledge Lecture#83
Domain

Question 84 Correct

You are leading a global compensation management project. This is a unique project as it will help to develop the compensation plans which will cater cultural and geographic needs of your employees. During the project you and your team are getting unique experiences. You want to capture this knowledge. Through which of the following ways you can record this knowledge?

	r selection is correct
~	Words
You	r selection is correct
~	Pictures
You	r selection is correct
~	Video
	r selection is correct
	r selection is correct Audio
V	
✓ Ove	Audio
Ove	Audio rall explanation
Ove Prod	Audio rall explanation cess Group: Execution Process: Manage Project Knowledge Lecture#85

You are leading a project of an upgrade of a fighter jet plane. The project needs tight integration between multiple dependent parts. You and your technical teams have worked hard to finalize the specifications. During the development of critical components, you want to make sure that your team is following the procedures from

both product development and process improvement. You have engaged specialized external vendors to assess it. What will be the scope of this assessment?
Assess the fitness for use of product
Your answer is correct Assure that final product will meet the requirements
Acceptance of deliverables
Acknowledge that the project has met its objectives
Overall explanation Process Group: Execution Process: Manage Project Quality Lecture#86
Domain Execution Process Group
 Question 86 Correct You are working in a telecom organization. Your organization is doing a major network swap project. During
swap testing, desired results were not achieved even contingency plans were applied. Your organization involved an external quality team to perform the quality audit for the project. Which of the following will NOT the result of quality audit?
Your answer is correct Creation of quality metrics

Improved processes to get better results during next quality inspection
Confirmation of the implementation of corrective and preventive actions
O Identification of nonconformity and gaps
Overall explanation Process Group: Execution Process: Manage Project Quality Lecture#87
Domain Execution Process Group
① Question 87 Incorrect
Your organization wants to introduce a PMP® exam which can help participants pass the exam in record time. Every other competitor is providing thousands of questions to practice before the exam. Your organization wants to change this trend and focus on only 200 questions which should be enough to go for an exam. While developing the questions, you and your product team are trying to identify which variables will have the highest impact. From quality perspective you are utilizing?
Your answer is incorrect
Root cause analysis
Correct answer

O Design for X
O Process Analysis
Overall evalenation
Overall explanation Process Group: Execution Process: Manage Project Quality Lecture#88
Domain Execution Process Group
✓ Question 88 Correct ^
Your organization wants to introduce a PMP® exam which can help participants pass the exam in record time. Every other competitor is providing thousands of questions to practice before the exam. Your organization wants to see the correlation of the number of questions attempted versus the number of successful candidates. From quality perspective which diagram will help you the see the trend?
Affinity Diagram
Cause and Effect Diagram
○ Matrix Diagram
Your answer is correct
Scatter Diagram

Process Group: Execution Process: Manage Project Quality Lecture#89
Domain Execution Process Group
Question 89 Incorrect You are leading an upgradation project of a train station. The project requires a deep understanding of system engineering. You have just completed the quality audit of the project with internal quality team. You have received an in-depth quality report of the project. Which information is not a part of quality report?
Correct answer Check list
 ✓ Fallback actions Your answer is incorrect ⊗ Contingency plan actions
○ Workaround actions
Overall explanation Process Group: Execution Process: Manage Project Quality Lecture#90
Domain

Overall explanation

Execution	on Process Group
You are project your or	ion 90 Incorrect a authorized to lead an AI based project. It is a highly technical project. Your organization has won this after a competitive bidding process. The project depends on critical technical resources, who are rare in ganization and industry. You want to pre-assign those resources, so that you don't face any issues ng them during the project. Which document will you use?
Correct O Pro	answer oject charter
	swer is incorrect source management plan
○ Re	source requirement document
○ Te	am Charter
	explanation Group: Execution Process: Acquire Resources Lecture#91
Domair Execution	n on Process Group

Question 91 Correct

During the critical phase of a project, some of your team members were pulled back by their functional managers for their departmental projects. It is critical for you to have them back so that you can continue the project and deliver it on time. As an expert project manager which of the following you would not choose?
Directly negotiate the functional manager and discuss the project criticality
Influence the functional manager through your sponsor
Your answer is correct Acquire resources from outsourced vendor to complete the phase
Convince the functional manager by discussing the project's priority
Overall explanation Process Group: Execution Process: Acquire Resources Lecture#92
Domain Execution Process Group
Question 92 Correct You are managing a global project. Your project teams are located in different locations. All of the following are critical factors to manage a virtual team, EXCEPT?
Utilization of communication technology
Developing a protocol to resolve conflict

Adjusting project calendar based on time zones and public holidays
Your answer is correct ✓ Managing their technical skills and expertise
Overall explanation Process Group: Execution Process: Acquire Resources Lecture#93
Domain Execution Process Group
Question 93 Correct During the execution of project phase, your team identified that they missed the requirement of a physical resource, which needs to be procured from outside the organization. As a project manager you need to acquire that resource. What action you will perform NEXT?
Negotiate with potential vendors to provide the resource
Review the procurement management plan
Your answer is correct ✓ Raise a change request
Review the resource management plan

Process Group: Execution Process: Acquire Resources Lecture#94
Domain Execution Process Group
Question 94 Correct Acquiring resources in a timely manner is a critical task for a project manager. You have worked with functional managers and human resource managers to document the availability of key resources. You also want to identify and document their vacation details and corporate training calendar. Which document you will use to record this?
Resource histogram
Your answer is correct ✓ Resource calendar
Responsibility assignment matrix
Resource management plan
Overall explanation Process Group: Execution Process: Acquire Resources Lecture#95
Domain

Overall explanation

! Question 95 Incorrect
You are managing a multiyear project. The project will also be done with resources from partner organizations. You need to acquire multiple types of teams during the project lifecycle. Which of the following team is the most difficult to manage as project manager?
O Dedicated project teams
part time project teams
Correct answer
Partner organization teams
Your answer is incorrect
⊗ Virtual project teams
Overall explanation
Process Group: Execution Process: Acquire Resources Lecture#96
Domain Execution Process Group
Execution Process Group
✓ Question 96 Correct ^

As a project manager, one of your key task is to develop the team throughout the project lifecycle. You want to assess the team's cohesiveness utilizing the Tuckman ladder of team development. Which of the following is an

Execution Process Group

Colocation helps in sharing knowledge and experience amongst team
Your answer is correct Colocation helps to avoid conflicts in a team
Overall explanation Process Group: Execution Process: Develop Team Lecture#98
Domain Execution Process Group
① Question 98 Incorrect You are managing a year-long project which will be done in a remote area of a country. Your team is composed of people from a variety of beliefs and cultural values. You want to build a recognition and reward system the should encourage them to perform better by helping each other. In this regard which of the following reward system you will NOT select?
Provide recognition and rewards throughout the project life cycle
Correct answer Select best employee of the month and/or phase
Your answer is incorrect Separate rewards for team who has different beliefs and cultural values

Use non-monetary rewards for the team
Overall explanation Process Group: Execution Process: Develop Team Lecture#99
Domain Execution Process Group
Question 99 Correct You are managing a complex project in matrix environment. Your management advises you that you need to monitor the actions of each team member to get the desired results. Which motivational theory your management believes in:
McGregor's Theory Y
○ McClelland Theory
Your answer is correct McGregor's Theory X
○ Herzberg's Theory
Overall explanation Process Group: Execution Process: Develop Team Lecture#100

	Domain
	Execution Process Group
<u>.</u>	Question 100 Incorrect
	You are managing a complex project, where team needs to interact with diverse stakeholders and develop an Al based project. This project can revolutionize the industry norms. However, the success of the project outcomes is still unclear. You want to build your team so that it can work effectively in this project and can be valuable resource for the organization after this project. In this regard, which of the following training will you least prefer?
	Artificial Intelligence (AI) training
	Your answer is incorrect
	⊗ Power and politics training
	Emotional Intelligence training
	Correct answer
	Agile project management training
	Overall explanation
	Process Group: Execution Process: Develop Team Lecture#101
	Domain
	Execution Process Group

① Question 101 Incorrect	^
You want to assess the personality of your team. All of the following are advantages of personality assessm EXCEPT:	ent
To identify their strengths and weaknesses	
Your answer is incorrect	
To identify their communication preferences	
Correct answer To build a team of shared strengths	
Overall explanation Process Group: Execution Process: Develop Team Lecture#102	
Domain Execution Process Group	
① Question 102 Incorrect As a project manager you understand that conflicts are inevitable in a project environment. You want to make sure that you are capable of resolving conflicts and/or helping your team to resolve it. In this regard which of the following is the least source of conflict in a project.	
 Scheduling priorities 	

Project priorities
Your answer is incorrect Scarce resources
Correct answer Personal work styles
Overall explanation Process Group: Execution Process: Manage Team Lecture#103
Domain Execution Process Group
✓ Question 103 Correct Your project is facing delays due to the unavailability of critical resources from different functional areas. Your dedicated team is unable to handle the pressure of stakeholders regarding delivery, quality and timeliness. The reason you identified is that there are multiple high-priority projects running simultaneously. Which conflict management technique would you like to utilize in this scenario?
Avoid as it needs to be managed by senior management
Compromise as you have less influence over other functional resource
Your answer is correct

Collaborate as you want consensus from functional managers
Direct as your project has a high priority and needs critical resources
Overall explanation Process Group: Execution Process: Manage Team Lecture#104
Domain Execution Process Group
Question 104 Correct You are managing a highway project which needs to be completed before the next election campaign of the current prime minister. The project deadlines are quite strict but, realistic. You need to lead multiple contractor and in-house teams. Which leadership style you would need to adopt to deliver the project on time?
Laissez-faire, as teams can make their decisions to reach project goals
Your answer is correct Transactional - as you will be accountable in front of the prime minister
Transformational - as you want your team to use creativity for timely delivery
Transformational - as you want your team to use creativity for timely delivery
Overall explanation

Process Group: Execution Process: Manage Team Lecture#105
Domain Execution Process Group
① Question 105 Incorrect
Your organization is going through a difficult time due to intense market competition. You are nominated to lead a critical project as you have technical knowledge of the domain. Your project outcomes can help the organization to regain its position in the market. Your project will require resources from multiple departments. However, in project charter your authority is not clearly defined. As a project manager which power and authority you will demand from the management to kick-off the project?
Expert power
Correct answer Reward power
Your answer is incorrect
○ Coercive power
Overall explanation Process Group: Execution Process: Manage Team Lecture#106
Domain

Question 106 Correct	
Decision making is one of the critical skills of a project manager. You want to make sure that decisions will help your team and your project. In this regard, which of the following is the le	•
for quality decision making?	500 m p 0 m 50 m 6 m
Focus on project outcomes	
Analyze available information	
Your answer is correct	
Account for risks	
Overall explanation	
Process Group: Execution Process: Manage Team Lecture#107	
Domain	
Execution Process Group	
Question 107 Incorrect	

Execution Process Group

possess in this situation?

	Your answer is incorrect Emotional Intelligence
(Negotiation
(Correct answer Influencing
(Decision Making
	Overall explanation Process Group: Execution Process: Manage Tem Lecture#108
	Domain Execution Process Group
	Question 108 Incorrect You are managing a global project. Your teams are spread in 5 different regions. You want to collect project progress information as well as need to communicate about upcoming deliverables with their associated risks and issues. You have worked with your organization IT team and setup video conference rooms in each region for status reports. However, during the project progress you got to know that couple of teams have issues regarding communicating with other team members through conference room setup. Which specific factor is required to address in this situation?

Your answer is incorrect

 \otimes Communication method

Correct answer Communication technology
○ Communication style
○ Communication model
Overall explanation Process Group: Execution Process: Manage Communications Lecture#109
Domain Execution Process Group
Question 109 Incorrect You are managing a global project. Your teams are spread in 5 different regions. You want to collect project progress information as well as need to communicate about upcoming deliverables with their associated risks and issues. You have worked with your organization IT team and setup video conference rooms in each region for status reports. However, during the project progress you got to know that couple of teams have issues regarding the status meeting time due to the difference in time zone. They agreed to receive the information a their own ease, once it is available. Which specific communication method as a project manager you need in your project?
Your answer is incorrect Push communication method
Mass communication method

Correct answer Pull communication method
Offline communication method
Overall explanation Process Group: Execution Process: Manage Communications Lecture#110
Domain Execution Process Group
You are managing a project in a conflict zone. You are required to engage multiple stakeholders and team members to gather data about project progress. Some of your team members always argue about the project status and their role in it. You already have addressed their concerns and also communicated the project justification and the required acceptance criteria of project deliverables. As a project manager you want them to comply with the requirements and focus on project deliverables. Which communication skill you need to focus on more?
○ Feedback
○ Project presentations
Communication competence
Your answer is correct

✓ Nonverbal
Overall explanation
Process Group: Execution Process: Manage Communications Lecture#111
Domain
Execution Process Group
① Question 111 Incorrect
You are managing a high worth project for a global organization. You are supposed to gather project progress and report it to three different management layers (i.e. global, regional, and local). Your communication management plan provides you information about the frequency of reporting you need to follow. However, during your project progress reporting you found that your global and regional management is not happy with the information in your progress reports. Which specific aspect of communication is missing in the progress report?
Report language
Correct answer
○ Report format
Your answer is incorrect
⊗ Report frequency
O Project progress

(Overall explanation
F	Process Group: Execution Process: Manage Communications Lecture#112
	Domain Execution Process Group
J	You are managing a high worth project for a global organization. You are supposed to gather project progress and report it to three different management layers (i.e. global, regional, and local). Your communication management plan provides you information about the frequency of reporting you need to follow. Your local management is more concerned about the project timelines. Which of the following is the best format of
(project report to show to local management? Deliverable status
(Correct answer Bar chart
(○ Network diagram
(Your answer is incorrect Milestone chart
	Overall explanation Process Group: Execution Process: Manage Communications Lecture#113
	Domain

(!)	Question 113 Incorrect
	You are executing a defense project. Your team consists of both defense officers, subcontractors and your organization's team. During the key implementation phase, you got to know that one of the key officers got a movement order and he will be leaving the project from tomorrow as he has to report to his new assignment. A you were aware of defense working environment, and it was already identified in the risk register, what would be your NEXT action step?
	○ Update risk register
	○ Implement workaround
	Your answer is incorrect
	⊗ Implement Fallback Plan
	Correct answer
	O Implement Contingency Plan
	Overall explanation Process Group: Execution Process: Implement Risk Responses Lecture#114
	Domain
	Execution Process Group

Execution Process Group

① Question 114 Incorrect

leave the project on a day notice. What would be your NEXT action step?
○ Update risk register
Correct answer Implement workaround
Your answer is incorrect
○ Implement Contingency Plan
Overall explanation Process Group: Execution Process: Implement Risk Responses Lecture#115
Domain Execution Process Group
① Question 115 Incorrect
You are leading a major core banking implementation project for your client. Your team is in the development

phase and completing their deliverables as per schedule. However, you have noticed a risk that the bank team

is unable to finalize their hardware requirements and still hardware orders are not placed yet. The hardware delay will impact your delivery timelines of the next phase. As you have already mentioned the risk in the risk

register and also communicated it to the governance. What would be your strategy to deal with that?

You are executing a defense project. Your team consists of both defense officers, subcontractors and your organization's team. During the key implementation phase, you got to know that one of the key officers got a

movement order and he will be leaving the project from tomorrow as he has to report to his new assignment. As

Ask your development team to progress slow as hardware delivery will be late
Perform corrective actions
Correct answer Ask your sponsor to influence the bank to expedite the delivery
Your answer is incorrect
Overall explanation Process Group: Execution Process: Implement Risk Responses Lecture#116
Domain Execution Process Group
① Question 116 Incorrect You are leading an election automation project. The project is complex along with increased media hype. You and your team are carefully working to identify and plan the risk responses. During your automation testing, one major deliverable is not providing the desired result. You ask your technical lead to implement the contingency reserve, but it also fails to provide the desired outcomes. Now you want to implement the Plan B. In risk management context what is Plan B?
O Passive risk plan

Correct answer Fall back plan
Your answer is incorrect ⊗ Contingency Plan
○ Workaround
Overall explanation Process Group: Execution Process: Implement Risk Responses Lecture#117
Domain Execution Process Group
① Question 117 Incorrect You are managing a data center upgradation project from client side. Your project is facing couple of issues in terms of delivery of hardware and the vendor requested for the replacement of items which were mentioned in the contract. You have implemented the contingency plan, but the results of those are not helping to resolve the matter. As an expert project manager, what would you do?
○ Implement a workaround
Your answer is incorrect Implement a corrective action

Correct answer Raise change request
○ Work on Issue resolution
Overall explanation Process Group: Execution Process: Implement Risk Responses Lecture#118
Domain Execution Process Group
✓ Question 118 Correct You are leading core banking implementation project. Your project is on a tight schedule, and any slippage will delay the schedule baseline. Your project needs hardware before the testing phase so that your development team can utilize it. However, the specifications of hardware are not yet finalized. You and your management want to know the available options of hardware and the possible solutions. Which bid document you want to send to potential sellers?
○ RFP
Your answer is correct
○ TOR

○ RFQ
Overall explanation Process Group: Execution Process: Conduct Procurements Lecture#119
Domain Execution Process Group
Ouestion 119 Correct
You are managing a government project. Your request for proposal is being acquired by multiple vendors. You are getting calls for some clarification regarding the details of project scope. You planned a bidder conference with all of them. You want all of the prospective sellers to understand the scope and submit the proposal. Whic of the following is not appropriate to do in bidder conference?
Present a detail project scope
Discuss contract terms and conditions
Your answer is correct Discuss alternative options for project scope
Answer all or maximum question of sellers
Overall explanation

Process Group: Execution Process: Conduct Procurements Lecture#120
Domain Execution Process Group
① Question 120 Incorrect
You are leading a project for oil and gas organization. You are working with technical team to finalize the technical requirements for the project. Meanwhile, our project requires to setup an office and housing facility for team at the site. You are also coordinating with procurement department to select the vendors who can provide their services in this area. During procurement process, your sponsor recommends you to review the procurement management plan. What specific benefit procurement management plan will provide in this stage of the project?
Correct answer How procurement work will be coordinated and integrated with other project work?
Which type of procurement agreement will be required?
Your answer is incorrect
O How much will it cost?
Overall explanation Process Group: Execution Process: Conduct Procurements Lecture#121
Domain

Execution Process Group
You are doing an office setup project for an insurance company. The location finalization phase of the project is late by almost one month. You identify that the insurance company has consulted a management consulting firm to estimate the cost of the property leasing. The prescribed rates in the estimates are way lower than the actual market value. Which of the following is NOT a reason for this difference?
Office requirements were deficient or ambiguous
Management consulting firm misunderstood the office requirements
Management consulting firm failed to respond to actual office requirements
Your answer is correct ✓ Government hiked property valuation rates by 30%
Overall explanation Process Group: Execution Process: Conduct Procurements Lecture#122
Domain Execution Process Group

① Question 122 Incorrect

You are leading a strategic project. Management is highly involved and getting biweekly feedback of the project status. Project timelines are also stringent. You and the procurement team are negotiating the key

with your organization. What will be your target during negotiation with the seller?	
Negotiate discounted cost as your organization is a regular customer	
Negotiate cost and timely delivery as your timeline is stringent	
Your answer is incorrect	
Correct answer Negotiate identified risks which should be mitigated to deliver project	
Overall explanation Process Group: Execution Process: Conduct Procurements Lecture#123	
Domain Execution Process Group	
① Question 123 Incorrect	^
You are working in a US based multinational company. Your company is managing a project needs to procure services from the local vendors. Your corporation requires you selection criteria for vendor engagement, but, your local management wants to use the You are tasked to guide the local management to follow the corporate standard and use	to follow the weighted minimum cost proposal.

criteria. Which statement below will help you to convince the local management about the weighted selection

system?

deliverables with potential seller. Potential seller is your qualified seller and has already completed assignments

Your answer is incorrect
Weighted system helps to negotiate the best price with vendors
Weighted system helps to negotiate the best price with vehicles
Weighted system helps to set minimum requirements for performance
Correct answer
Weighted system helps to minimize personal prejudice
Overall explanation Process Group: Execution Process: Conduct Procurements Lecture#124
Domain Execution Process Group
Question 124 Incorrect You are managing a technical project. However, the success of the project is uncertain. You want to ensure the positive stakeholders continue supporting the project and negative stakeholders' influence should not impact the project and lead towards early closure. Which technique will help you to achieve that successfully?
Your answer is incorrect

By utilizing the senior management to influence stakeholders
Correct answer By showing the regular progress of the completed deliverables
By communicating regularly about project outcomes and risks
Overall explanation Process Group: Execution Process: Manage Stakeholder Engagement Lecture#125
Domain Execution Process Group
Question 125 Incorrect You are managing a high profile event as a project. Multiple representative from government and private organizations will be there. Some of the international dignitaries are also expected. You and your team are working with multiple stakeholders to understand their specific needs. Which specific skill you and your team needs to deliver the project in this situation?
Negotiation skills
Correct answer O Political awareness
Conflict management

Your answer is incorrect
⊗ Cultural awareness
Overall explanation
Process Group: Execution Process: Manage Stakeholder Engagement Lecture#126
Domain
Execution Process Group
① Question 126 Incorrect
You are a project manager in a software development organization. Your organization won an auto industry
project. The contract requires that the project team should complete the project at client site with the
collaboration of client's team. However, you have got multiple complains from the client's management that your team is not following official timings. However, you also got complains from your team that client resource
are unavailable after office hours. In this situation what would you do?
O Inform the client's management that your team has flexible timings
Your answer is incorrect
⊗ Set the ground rules which should be followed by both the teams
 Inform your team that client follows 9 to 5 shift timings
Correct answer
Set the group norms which should be followed by both the teams

Overall explanation	
Process Group: Execution Process: Manage Stakeholder Engagement Lecture#127	
Domain	
Execution Process Group	
✓ Question 127 Correct	^
You are managing a community housing project. The project has many stakeholders and variety requirements. You want to get feedback regarding the project's progress and other related issuthis regard which one of the following is irrelevant?	
○ Conducting Surveys	
Holding formal and informal status review sessions	
Your answer is correct	
Updating stakeholder engagement plan	
Arranging phase gate meetings	
Overall explanation	
Process Group: Execution Process: Manage Stakeholder Engagement Lecture#128	
Domain	
Execution Process Group	

<u>()</u> Q	uestion 128 Incorrect
th de	ou are assigned as a new project manager of a project. The project status report shows 55% completion of ne project. However, meeting minutes' records show that stakeholders have serious issues over three critical eliverables and are reluctant to sign-off. One of your first jobs is to resolve the issues with stakeholders. What rould be your first action?
Yo	our answer is incorrect
\otimes	Review serious issues with the stakeholders and create options
c.	orrect answer Raise change request
0	Utilize contingency reserves to redo the deliverables
0	Influence stakeholders to sign-off the deliverables as they are complete
	verall explanation ocess Group: Execution Process: Manage Stakeholder Engagement Lecture#129
	ecution Process Group
<u>()</u> Q	euestion 129 Incorrect
Y	ou are a project manager in a government organization. Your organization is in a process to implement an

automation project. Currently you are vendor evaluation phase, where you and your team are also visiting your vendor previous implementations. One of your key vendors is scheduled a visit in Dubai, where they have major implementations. One your vendor submitted a notice to government procurement regulation authority that you

process. What should you do in this situation?	
Go for vendor evaluation trip	
○ Keep the trip short	
Your answer is incorrect	
Correct answer Postpone the trip till you get clarity from government authority	
Overall explanation Process Group: Execution Process: Ethics Lecture#130	
Domain Execution Process Group	
① Question 130 Incorrect	^
You are appointed as a project manager by a Chief information Officer (CIO) of a bank center project. Project is already half way. Bank needs to implement the data center applications before end year. Completing the project is also critical as it is also the m	and transfer their

banking regulator. After reviewing the project schedule and ground work you identified that project will take twice the time and major hardware procurements are not yet processed. What should you do in this situation?

are not following the right procedures for evaluation. As you are seasoned in managing the government project you know that it will delay the project minimum to six months or worst you may be required to go for rebidding

Your answer is incorrect
Correct answer Report your assessment to the sponsor
Turn the project back to previous project manager
Wait for official schedule review meeting to highlight the status
Overall explanation Process Group: Execution Process: Ethics Lecture#131
Domain Execution Process Group
Question 131 Correct ^
You a leading a core banking implementation project for a government bank. One of the key components of project is to setup the data center. You have worked with procurement department to define the project technical and financial requirements. You have finalized the vendor based on their technical strength. Now you are doing the negotiating the final cost of the project. During negotiation you have identified that your vendor has kept high margin than the usual one. What should you do in this situation?
Use another qualified vendor

○ Rebid the project
Your answer is correct ✓ Negotiate to decrease the cost
Report the discrepancy to procurement head
Overall explanation Process Group: Execution Process: Ethics Lecture#132
Domain Execution Process Group
You are leading a government project. It is a highly technical project and resources were selected based on rigorous academic and professional scrutiny's. One of your technical team leads is your university fellow. During project execution competent authority sent you a confidential letter and requested you to validate the academic record of your university fellow. After reviewing the record, you find a major discrepancy in the academic record. What should you do in this situation?
Your answer is correct ✓ Report the discrepancy
O Ignore the request as it is not mandatory

O Deny the discrepancy
O Inform your team lead about the inquiry
Overall avalenation
Overall explanation Process Group: Execution Process: Ethics Lecture#133
Domain Execution Process Group
① Question 133 Incorrect You a leading a core banking implementation project for a government bank. One of the key components of project is to setup the data center. You have worked with procurement department to define the project technical and financial requirements. You are in process of proposal gathering and review. Multiple vendors as to arrange a bidder conference to get clear picture of requirements. You have scheduled a bidder conference and nominated a team member to prepare a detailed report on pre-submitted questions. Just before the bidder conference your team member notified that he was unable to prepare the report, but he can present the technical information. What should you do in this situation?
Your answer is incorrect
Reschedule the bidder conference and present yourself
Cancel the bidder conference and award contract to prequalified seller

Correct answer
Reschedule the bidder conference and let your team member present it after detailed report
Overall explanation Process Group: Execution Process: Ethics Lecture#134
Treeses Greap Excession reseas. Emiss Essaren is i
Domain
Execution Process Group
·
Question 134 Correct
You are leading a project in a Malaysia. You have collocated the team which travelled from different countries.
During project your local representative host a party in Genting highland. After party announcement, two members who flown from other country, regretted to join the party as they believe that activities and a theme
party is unacceptable in their country, and they are uncomfortable to join it. As a project manager what should
you do?
○ Invite them in a party
O Ignore them as they have issues
Your answer is correct
Change the party theme to accommodate all
Cancel the party
○ Cancel the party

_	nain cution Process Group		
Qu	estion 135 Correct		
pro tra the am res	a are leading a PMO implementation project in a government organization. You have floated the request for possible possible procure the services. After careful selection, you have selected the vendor, who has proven the record of implementing the PMO services in government and other sectors. When you were processing econtract, you have identified that your organization want a specific certificate to select a vendor with fount higher than 10,000 USD. Your finalized vendor does not have that certificate. Your procurement source recommended to break down the whole contract into smaller multiple contracts, so that you can commodate vendor. What should you do in this situation?		
0	Continue with the smaller payment plan		
0	Engage another prequalified vendor		
You	ir answer is correct Rebid the proposal		
0	Decrease the scope		
	erall explanation cess Group: Execution Process: Ethics Lecture#136		

Overall explanation

Process Group: Execution Process: Ethics Lecture#135

Domain
Execution Process Group
Question 136 Correct
You are leading a command and control project. The project will help the police to control the crime rate. The project is funded by world bank and the project budget is USD 89 million. You are currently reviewing the project progress against project management plan. The status you got is that CPI is 1.2 and SPI is 0.7. Based or current information what is your major concern?
○ Scope
Your answer is correct
Schedule
○ Cost
Ouality
Overall explanation
Process Group: Monitoring and Controlling Process: Monitor and Control Project Work Lecture#137

Domain

Monitoring and Controlling Process Group

! Question 137 Incorrect

recommends that you should add more leading indicators instead of lagging indicators. Which of the following is not an example of leading indicators?
○ Schedule forecast
Correct answer
○ Cost Forecast
Your answer is incorrect
Overall explanation Process Group: Monitoring and Controlling Process: Monitor and Control Project Work Lecture#138
Domain Monitoring and Controlling Process Group
① Question 138 Incorrect
You are leading a bank network upgrade project. It is a year-long project and will roll-out in all 2000 branches

of bank. You are already in half way. You tracked the project performance with its baseline. You have identified that project is on schedule, but hardware delivery during branch upgrade is taking more time than anticipated.

As an expert project manager what would be your next step?

You are leading a bank network upgrade project. It is a year-long project and will roll-out in all 2000 branches of bank. You are continuously tracking the project progress and presenting performance report to management

on a monthly basis as mentioned in communication management plan. One of the key stakeholders

O Do nothing as project is on schedule
Your answer is incorrect Recommend corrective actions
Correct answer Correct answer Recommend preventive actions
○ Implement defect repair
Overall explanation Process Group: Monitoring and Controlling Process: Monitor and Control Project Work Lecture#139
Domain Monitoring and Controlling Process Group
① Question 139 Incorrect You are leading a bank network upgrade project. It is a year-long project and will roll-out in all 2000 branches of bank. You are already in half way and your management asks to provide the status of last quarter. You will develop and provide
○ Status report
O Dashboard report

Your answer is incorrect
Correct answer O Progress report
Overall explanation Process Group: Monitoring and Controlling Process: Monitor and Control Project Work Lecture#140
Domain Monitoring and Controlling Process Group
① Question 140 Incorrect
You are leading a bank network upgrade project. It is a year-long project and will roll-out in all 2000 branch of bank. You are already in half way and team is progressing region wise implementation. During implementation you got a call from technical team, who reports that regional branch head is not accepting heaptop and asking for higher model, which is not in a contract. After your technical team member, you also go call from regional branch head, and he explains that why he needs a higher model laptop. In this situation who would you do?
Reject the requirement as your team only deliver what is in contract
Your answer is incorrect
Correct answer

C Expediate the problem to project sponsor
O Defer the requirement till next upgrade
Overall explanation Process Group: Monitoring and Controlling Process: Perform Integrated Change Control Lecture#141
Domain Monitoring and Controlling Process Group
① Question 141 Incorrect
You are leading breakthrough project for defence sector. Project is utilizing technology which is still not mature. Multiple teams at different locations are working on product specification. During implementation of project, one team member recommends to implement the automated configuration management tool to manage the version s of product specifications. Which of the following statement is INCORRECT?
Change management is focused on deliverables and baselines
Configuration management is focused on product specification
Correct answer Change and configuration management must be automatic
Your answer is incorrect Configuration management is focused on process specification

Overall explanation
Process Group: Monitoring and Controlling Process: Perform Integrated Change Control Lecture#142
Domain
Monitoring and Controlling Process Group
Question 142 Correct ^
You are leading breakthrough project for defence sector. Project is utilizing technology which is still not mature Multiple teams at different locations are working on product specification. During implementation of project one team recommends to implement the automated configuration management tool to manage the versions of product specifications. As a project manager what should you do?
Reject the recommendation as it will increase the cost
Implement the automated configuration management tool
Your answer is correct
Perform cost-benefit analysis
Ask management to make decision
Overall explanation Process Group: Monitoring and Controlling Process: Perform Integrated Change Control Lecture#143
Domain

Monitoring and Controlling Process Group
• Question 143 Incorrect
You are leading breakthrough project for defence sector. Project is utilizing technology which is still not mature Multiple teams at different locations are working on product specification. During the execution a change request is raised which has high impact on overall project baselines. You have worked with team and discuss options. You have submitted your options with a recommendation that change should be rejected. Change control reviewed the change and your recommendations. Change control board approved the change request. Which of the following step is not a required step?
○ Update change log
Correct answer
○ Update Issue log
○ Update baselines
Your answer is incorrect Implement approved change request
Overall explanation Process Group: Monitoring and Controlling Process: Perform Integrated Change Control Lecture#144
Domain Monitoring and Controlling Process Group

(!)	Question 144 Incorrect	^
	You are leading a complex engineering project. Quality plan and quality metrics were developed utilizing foreign experts. Your local engineering team just finished the first lot of engineering items. You wanted to so the completed deliverables to internal quality team for inspection. Your sponsor recommended that you can also send completed deliverables directly to customer for inspection as quality inspection and customer inspection can be done in parallel. Which of the following statement is INCORRECT?	
	Quality inspection is concerned with meeting quality requirements	
	Your answer is incorrect	
	⊗ Customer inspection is concerned with acceptance of deliverables	
	Correct answer	
	Quality inspection is mandatory before customer inspection	
	Customer inspections helps to obtain formal acceptance of deliverables	
	Overall explanation Process Group: Monitoring and Controlling Process: Validate Scope Lecture#145	
	Domain	
	Monitoring and Controlling Process Group	
⊘	Question 145 Correct	^
	You are leading a complex engineering project. Quality plan and quality metrics were developed utilizing	

foreign experts. Your internal quality team is verified the deliverables and sent for user acceptance. At this

stage what is the most important thing that you want to ensure?

○ Completeness of deliverables
Verification of deliverables
Your answer is correct Acceptance of deliverables
Transition of deliverables
Overall explanation Process Group: Monitoring and Controlling Process: Validate Scope Lecture#146
Domain Monitoring and Controlling Process Group
① Question 146 Incorrect You are leading a complex engineering project. Quality plan and quality metrics were developed utilizing foreign experts. Your engineering team completed deliverables of major phase. Your internal quality team also verified the deliverables and your user also accepted the deliverable. In this regard which of the following is INCORRECT?
Transition the accepted deliverables
○ Start the next phase

Correct answer Close the project
Your answer is incorrect Close the phase
Overall explanation Process Group: Monitoring and Controlling Process: Validate Scope Lecture#147
Domain Monitoring and Controlling Process Group
① Question 147 Incorrect You are leading a complex engineering project. Quality plan and quality metrics were developed utilizing foreign experts. Your internal quality team verified the deliverables and sent for user acceptance. User highlighted that there are couple of deliverables which are not as per specifications. You reviewed the issue and found that user is right. What would be your NEXT step?
Your answer is incorrect Raise change request
Correct answer Review the requirement with specific engineering team
Escalate the issue to your sponsor

Remove the engineering team from the project
Overall explanation Process Group: Monitoring and Controlling Process: Validate Scope Lecture#148
Domain Monitoring and Controlling Process Group
✓ Question 148 Correct ^
You are leading a payroll implementation project. Your vendor team is working at your site with your team. During the project review meeting vendor project manager submitted a claim for addition customized reports, which were completed based on your team members requests. These reports were not part of the contract and vendor team got it developed without informing you or raising the change request. From the scope perspective it is referred as?
○ Product scope
○ Gold plating
Project scope
Your answer is correct Scope creep
Overall explanation

Domain	
Monitoring and Controlling Process Group	
Question 149 Correct	
You are leading a construction of national highway project. You have 15 subcontractors working in the project. During the project execution you got to know that government wants to use that highway as runway during watime. What should you do in this situation?	
Update the scope statement	
Your answer is correct ✓ Raise the change request for re-baselining	
Update the project schedule and budget	
O Ignore it because it wasnit part of the project scope	
Overall explanation Process Group: Monitoring and Controlling Process: Control Scope Lecture#150	
Domain Monitoring and Controlling Process Group	

Process Group: Monitoring and Controlling Process: Control Scope Lecture#149

You are leading a payroll implementation project. Your vendor team is working at your site with your team. During the project review meeting you have identified that vendor has implemented couple of reports be your team requirements. Although these reports were not part of the contract. You want review that either these reports are within the acceptable threshold or not so that you can recommend preventive or correactions. Which technique will help you to achieve that?	sed or er
○ Trend analysis	
○ Inspection	
Your answer is correct ✓ Variance analysis	
O Performance reviews	
Overall explanation Process Group: Monitoring and Controlling Process: Control Scope Lecture#151	
Domain Monitoring and Controlling Process Group	

You are leading a payroll implementation project. Your vendor team is working at your site with your team.

During the project review meeting you have identified that vendor has implemented couple of reports based on

your team requirements. Although these reports were not part of the contract. You want to create a progress

Question 150 Correct

! Question 151 Incorrect

of report?	
Your answer is incorrect	
No of change requests received	
Correct answer Forecast of future additional reports	
No change requests implemented	
Overall explanation Process Group: Monitoring and Controlling Process: Control Scope Lecture#152	
Domain Monitoring and Controlling Process Group	
Question 152 Incorrect Your organization won an ERP implementation project of a health care organization. Health car a leading non-for-profit organization, which is funded by international bodies. One of the key remarks the contract of the contract of the contract organization.	

reports which can provide the insight of project scope to management. Which of the following will not be part

Your organization won an ERP implementation project of a health care organization. Health care organization is a leading non-for-profit organization, which is funded by international bodies. One of the key requirements from funded bodies was that they should be able to track the status of major medical supplies through the system. During the project implementation you have identified that the module for supplies tracking is taking too much time to load. Your technical team is working to fix the issue, but it may impact the project schedule. As an expert project manager what you can do before raising the change request.

Update project management plan
Utilize corrective actions
Correct answer
○ Crash the project schedule
Your answer is incorrect
⊗ Perform audit
Overall explanation Process Group: Monitoring and Controlling Process: Control Schedule Lecture#153
Domain Monitoring and Controlling Process Group
Question 153 Correct ^
You are leading a command and control project. The project will help the police to control the crime rate. Your inhouse data center setup team is on schedule. Your subcontractor who will setup command and control environment are also on schedule. However, On-ground team whose responsibility is to erect poles and setup camera on each pole are facing issues. All the poles required are now available on site. Cameras delivery is in batches and some batches are late. Plan is to do both erection of pole and setup of cameras in parallel. What should be your advice to on-ground team?
Wait for cameras so that work should be done as per plan

Your answer is correct
Erect poles as schedule and setup available cameras
Erect all poles and setup cameras later when full delivery is received
Erect only those poles whose cameras are available
Overall explanation Process Group: Monitoring and Controlling Process: Control Schedule Lecture#154
Domain Monitoring and Controlling Process Group
① Question 154 Incorrect
You are leading a command and control project. The project will help the police to control the crime rate. Your inhouse data center setup team is on schedule. Your subcontractor who will setup command and control environment are also on schedule. However, On-ground team whose responsibility is to erect poles and setup camera on each pole are facing issues regarding resource availability. The workers who are responsible to erect poles are available, but technical resources who are require to setup cameras are pulled by management for another high-profile project. Which of the following option can help you in this situation?
Wait for release of technical resources from high-profile project
Your answer is incorrect

O	Negotiate with management to release the resources
Cor	Use data center technical team as this activity has considerable float available
	erall explanation cess Group: Monitoring and Controlling Process: Control Schedule Lecture#155
Don Mon	nain nitoring and Controlling Process Group
) Qu	estion 155 Correct ^
pro is o Hor issu till o	a are leading a command and control project. The project will help the police to control the crime rate. The oject is funded by world bank and the project budget is USD 89 million. Your inhouse data center setup tear on schedule. Your subcontractor who will setup command and control environment are also on schedule. wever, On-ground team whose responsibility is to erect poles and setup camera on each pole are facing ues to complete the work on time. You have gathered the status and found that the value of work complete date is USD 45 million. The value of work planned to be done till date is USD 51 million. You are preparing are project status for management. What is the status of your schedule based on the available data?
0	Your project is on schedule despite issues with on-ground team
0	Your project will complete on time as per schedule
	Your project is Ahead of schedule despite issues with on-ground team

Your answer is correct
Your project is behind schedule due to the issues with on-ground team
Overall explanation
Process Group: Monitoring and Controlling Process: Control Schedule Lecture#156
Domain
Monitoring and Controlling Process Group
✓ Question 156 Correct ^
You are leading a construction of national highway project. You have 15 subcontractors working in the project. The highway project is critical as it can serve as runway during war time. You want to make sure that the project cost should not exceed and you are tracking the project variances continuously. One of the key metrics you want to track is the amount of work is done as per baseline, instead of only tracking the actual amount spent completed work or schedule performance. Which of the following is the correct for your desire metric?
Your answer is correct
✓ Earned value (EV)= total project * % of project completion
O Planned value (PV) = Earned value ñ schedule variance
Actual cost (AC)= Earned value ñ cost variance
Budgeted at completion (BAC)= Earned value + Estimate at complete ñ actual cost

	Overall explanation
	Process Group: Monitoring and Controlling Process: Control Schedule Lecture#157
	Domain
	Monitoring and Controlling Process Group
~	Question 157 Correct
	You are leading a command and control project. The project will help the police to control the crime rate. The project is funded by world bank and the project budget is USD 89 million. Your inhouse data center setup team is on schedule. Your subcontractor who will setup command and control environment are also on schedule. However, On-ground team whose responsibility is to erect poles and setup camera on each pole are facing issues to complete the work on time. You have gathered the status and found that the value of work completed till date is USD 45 million. The value of work planned to be done till date is USD 51 million. The amount spent of completed work is 44 million. You are preparing your project status for management. What is the status of your cost based on the available data?
	Your project is on budget despite issues with on-ground team
	Your project will complete on time as per schedule
	Your answer is correct
	Your project is under budget despite issues with on-ground team
	Your project is over budget due to the issues with on-ground team
	Overall explanation Process Group: Monitoring and Controlling Process: Control Schedule Lecture#158

Domain

Monitoring and Controlling Process Group

(!) Question 158 Incorrect

You are setting up training center for AI courses. You are required to setup 30 computers in 3 weeks, 10 computers per week. The budget of the project is USD 30,000, which is USD 1000 per computer. After two weeks you have identified that 18 computers are installed and USD 22,000 is already spent. After analyzing the initial data, you found that, dollar prices increase, which impacted the overall budget. You want to estimate the total project budget based on new rates, which will remain till the completion of the project. Which formula will help you to achieve that?

Your answer is incorrect

- ⊗ Estimate to complete (ETC) = EAC AC
- Estimate at Complete (EAC) = BAC + AC EV

Correct answer

- Estimate at complete (EAC) = BAC/CPI
- Estimate at Complete (EAC) = EAC + Bottom up ETC

Overall explanation

Process Group: Monitoring and Controlling Process: Control Schedule Lecture#159

Domain

Monitoring and Controlling Process Group

1	Question 159 Incorrect	^
	You are setting up training center for AI courses. You are required to setup 30 computers in 3 weeks, 10 computers per week. The budget of the project is USD 30,000, which is USD 1000 per computer. After two weeks you have identified that 18 computers are installed and USD 22,000 is already spent. You want to calculate the work remaining of computer setup by the budget remaining to do it. Which method will help you to report the status to management?	
	Estimate to complete (ETC)	
	O Budget at complete (BAC)	
	Correct answer To complete performance index (TCPI)	
	Your answer is incorrect Estimate at complete (EAC)	
	Overall explanation Process Group: Monitoring and Controlling Process: Control Schedule Lecture#160	
	Domain Monitoring and Controlling Process Group	
(!)	Question 160 Incorrect You are leading a major care healing implementation project for your client. Your team is in development also	^
	You are leading a major core banking implementation project for your client. Your team is in development ph	iase

and completing their deliverables as per schedule. You have scheduled a quality inspection to review their

completeness, compliance and fitness for use. Which of the following is true for inspection?

Your answer is incorrect
⊗ Inspection can only be conducted on completed deliverables
Project team cannot conduct the inspection
Correct answer
○ Inspections help to verify defect repairs
The intent of inspection is to find errors and nonconformance
Overall explanation
Process Group: Monitoring and Controlling Process: Control Quality Lecture#161
Domain
Monitoring and Controlling Process Group
① Question 161 Incorrect
You are leading a PMPÆ success guarantee project in AUC. First phase of training is complete, and now participants are in second phase, where they are required to fill their PMPÆ exam application with the support of AUC team, follow the roadmap and attempt AUC special exam simulator before they can attempt the final PMPÆ exam. You have gathered data about participants performance in below sheet. The sheet you are using is referred as
○ Check list

Correct answer Tally sheet
Your answer is incorrect Statistical sampling sheet
Survey sheet
Overall explanation Process Group: Monitoring and Controlling Process: Control Quality Lecture#162
Domain Monitoring and Controlling Process Group
① Question 162 Incorrect
You are leading a PMP Exam Questions project. Your trainer is required to produce 200 videos which should be not more than 5 minutes and not less than 1 minute. You editing team is required to finalize video to an average of 2 minutes. This will help to explain and engage your customers and will help them to retain the concepts. Salman, your editing team lead reported that couple of videos are taking more than 2 minutes. You want to analyze the videos that they are taking much time. Which technique would you be applying in this situation?
O Utilize check list
Correct answer Create a control chart

○ Utilize scatter diagram
Your answer is incorrect
Overall explanation Process Group: Monitoring and Controlling Process: Control Quality Lecture#163
Domain Monitoring and Controlling Process Group
① Question 163 Incorrect You are leading a complex engineering project. Quality plan and quality metrics were developed utilizing foreign experts. Your local engineering team just finished the first lot of engineering items. You sent those ite for inspection to your quality control department. As a project manager, what would be your goal to achieve from quality control.
Recommendation for corrective actions
Accepted deliverables
Correct answer O Verified deliverables
Your answer is incorrect

⊗ Quality control measurements
Overall explanation
Process Group: Monitoring and Controlling Process: Control Quality Lecture#164
Domain
Monitoring and Controlling Process Group
① Question 164 Incorrect
You are leading a complex engineering project. You have more than 10 subcontractors who are providing their services or physical products to integrate in your overall project. You want to utilize control resource process. Which statement regarding control resource is INCORRECT:
Control resource process is concerned with physical resources
Correct answer
Control resource guides how to manage team performance
Control resource tracks planned versus actual utilization of resources
Your answer is incorrect
⊗ Control resource process should be performed throughout the project life cycle
Overall explanation
Process Group: Monitoring and Controlling Process: Control Resources Lecture#165

Domain

Monitoring and Controlling Process Group

Question 165 Correct
You are leading a complex engineering project. You have more than 10 subcontractors who are providing their ervices or physical products to integrate in your overall project. However, you have identified that the product elivery time at project site has some constant delays. After thorough investigation and analysis, you have dentified that it is mainly due to the strict security of the site. Now You want to determine the future delivery performance based on current status. Which of the following analysis will be helpful in this situation?
Performance review analysis
) Alternative analysis
Cost-benefit analysis
our answer is correct
Trend Analysis
verall explanation

communications throughout the project life cycle in order:
To identify and document approaches to communications
To increase efficiency of stakeholder engagement
Your answer is correct To ensure information is flowing optimally to all stakeholders
To determine approaches to involve stakeholders based on their needs
Overall explanation Process Group: Monitoring and Controlling Process: Monitor Communications Lecture#167
Domain Monitoring and Controlling Process Group
① Question 167 Incorrect
You are leading a major defence project. Project has lots of sensitive information which needs careful scrutiny for sharing and distribution. You have carefully developed the communication management plan and meeting structure which handled all aspects of the project. During execution of project you have identified that key

stakeholders are missing in most of the meetings and it can delay the critical decisions. You personally met one

of the key officials and gathered his feedback on meeting effectiveness and their presence. One of the key feedbacks was that senior wants their personal space and they need to discuss the matter in private before making the decision. This was new to you, and you want to make sure that it should be utilized in this project

You are leading a complex project which needs to integrate government regulation in all banks of country.

Every bank has its own set of applications. Coordination and communication are required to be consistent in

	information EXCEPT:
	Communication management plan
	○ Stakeholder engagement plan
	Your answer is incorrect ⊗ Lesson learned register
	Correct answer Issue log
	Overall explanation Process Group: Monitoring and Controlling Process: Monitor Communications Lecture#168
	Domain Monitoring and Controlling Process Group
(!)	Question 168 Incorrect You are leading a major defence project. Project has lots of sensitive information which needs careful scruting for sharing and distribution. You have carefully developed the communication management plan and setup a

and also in future projects of your organization. All of the following documents will be updated based on this

You are leading a major defence project. Project has lots of sensitive information which needs careful scrutiny for sharing and distribution. You have carefully developed the communication management plan and setup a secure channel for communication storage and distribution. During execution of project you have identified that key stakeholders are not aware of project communications, and it is causing the impact on project timelines. You personally met one of the key officials and gather his feedback on communication delivery and found that officials are not accustom to digital tools and they prefer physical formats to review the communications. What should you do next?

O Provide them training on digital tools
O Provide the access of tool on their phones
Your answer is incorrect Setup a physical format for communicating them
Correct answer Raise change request
Overall explanation Process Group: Monitoring and Controlling Process: Monitor Communications Lecture#169
Domain Monitoring and Controlling Process Group
Question 169 Correct
Your organization won an ERP implementation project of a health care organization. Health care organization is a leading non-for-profit organization, which is funded by international bodies. Your team has done the detail process analysis and identified the risks and plan their responses that can occur during the project. During project implementation review meeting, a representative from health care organization informs about additional requirements which are imposed by funded bodies. Theses requirement have major implementation risks and imposed the project timelines. What should be done based on newly identified risks.
○ Update risk management plan

Your answer is correct Review the impact of risks to the project as a whole
O Update assumption log
O Develop risk responses
Overall explanation Process Group: Monitoring and Controlling Process: Monitor Risks Lecture#170
Domain Monitoring and Controlling Process Group
① Question 170 Incorrect Your organization won an ERP implementation project of a health care organization. Health care organization is a leading non-for-profit organization, which is funded by international bodies. Your team has done the detail process analysis and identified the risks and plan their responses that can occur during the project. Your project is successfully completed its first phase. During project review, you have identified that couple of risks that were related to the completed phase did not occur. As an expert project manager what should you do.
O Decrease project budget
Decrease project cost baseline
Your answer is incorrect

⊗ Update risk report
Correct answer Update risk register
Overall explanation Process Group: Monitoring and Controlling Process: Monitor Risks Lecture#171
Domain Monitoring and Controlling Process Group
✓ Question 171 Correct Your organization won an ERP implementation project of a health care organization. Health care organization a leading non-for-profit organization, which is funded by international bodies. One of the key requirements of funded bodies was that they should be able to track the status of major medical supplies through the system. During the project implementation you have identified that the module for supplies tracking is taking too must time to load. Your technical team is working to fix the issue, but it may impact the project baseline. As an experience manager what should you do.
O Update project management plan
Your answer is correct Utilize corrective actions
Crash the project schedule

O Perform risk audit
Overall explanation Process Group: Monitoring and Controlling Process: Monitor Risks Lecture#172
Domain Monitoring and Controlling Process Group
① Question 172 Incorrect
Your organization won an ERP implementation project of a health care organization. Health care organization a leading non-for-profit organization, which is funded by international bodies. One of the key requirements from funded bodies was that they should be able to track the status of major medical supplies through the system. During the project implementation you have identified that the module for supplies tracking is taking too much time to load. Your technical team is working to fix the issue, but it already impacted the 10% of cost baseline, a project manager what is your responsibility?
O Update project budget
Your answer is incorrect
Correct answer Report project status to key stakeholders
Compensate 10% from team bonus

Overall explanation	
Process Group: Monitoring and Controlling Process: Monitor Risks Lecture#173	
Domain	
Monitoring and Controlling Process Group	
Question 173 Correct	^
You are leading a payroll implementation project. Your vendor team is working at your site with your team. During the project review meeting vendor project manager submitted a claim for addition customized reports which were completed based on your team members requests. These reports were not part of the contract a vendor team got it developed without informing you or raising the change request. As an expert project manager what should you do.	
Your answer is correct Process the claim cost and ask to follow change process in future	
Reduce the future scope to compensate the additional work	
Reject the claim as it did not follow the change process	
Change the contract type to address additional requirements	
Overall explanation Process Group: Monitoring and Controlling Process: Control Procurements Lecture#174	
Domain	

Monitoring and Controlling Process Group	
You are leading a major defence project. Project is based on fixed price contract and budgeted based on local currency as it is the requirement of ministry. Project is heavily dependent on items from outside the country. A procurement is based on dollar value. Your management has kept the standard inflation value on contract price. During implementation of project, dollar value inflated in the country due to economic situation. It has impacted your total project cost in a way doing the project will not be feasible for your organization. As an expert project manager what would you recommend to your management?	al All ce. ed
Cancel the project as it is not feasible	
Absorb the cost and do the project as it is defence project	
Your answer is correct Renegotiate to change the contract to fixed price economic adjustment	
Renegotiate to change the contract to cost plus incentive fee	
Overall explanation Process Group: Monitoring and Controlling Process: Control Procurements Lecture#175	
Domain Monitoring and Controlling Process Group	

Question 175 Correct

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	plan and the work done on ground has major discrepancies. As an expert project manager what would you next?	do
(○ Raise Change request	
	Your answer is correct Audit the procurement	
(○ Fire the vendor	
(○ Update the project plan	
	Overall explanation Process Group: Monitoring and Controlling Process: Control Procurements Lecture#176	
	Domain Monitoring and Controlling Process Group	
	Question 176 Incorrect	^
	You are leading an automation project of a distribution company. Project has three subcontractors who are	

providing ERP implementation, data center setup and business process reengineering (BPR). Initially BPR team worked hard to design the processes which will be automated in the system, however as soon as ERP

management is feeling that continuing the BPR team is costly and process audits can be done internally and

implementation team starts their work BPR team is mainly there to perform the process audits. Your

You have been appointed to lead a data center implementation project. The project is already in half way. The

current status. After reviewing the project plan, you have identified that the activities mentioned in the project

majority of work is been outsourced to vendor. You have requested the vendor to submit project plan with

till project closes. In this situation what would you do?	
Talk to BPR contractor to lower their prices	
Correct answer	
Begin BPR contract closure activities	
Your answer is incorrect	
⊗ Conduct the procurement audit	
Utilize ERP implementation cost reserve to support the BPR contractor	
Overall explanation Process Group: Monitoring and Controlling Process: Control Procurements Lecture#177	
Domain	
Monitoring and Controlling Process Group	
Question 177 Correct	^
You are leading a project in oil and gas organization. Your project work is in progress in to country (i.e. head quarter, drilling site, and contractor office). It is a nationally highlighted minister is directly getting input of the project. Due to the criticality and complexity of proon stakeholder engagement and meet people officially and unofficially in variety of networks.	project and prime oject you focus more

one such event you got a feedback from advisor to prime minister that Prime Minister is worried about the

project status and needs to engage properly. As and effective project manager what would you do?

recommended you to close the BPR contract. As a project manager you want to continue with the BPR team

O Ignore the feedback as Prime Minister himself not said anything
Update information in stakeholder register
Your answer is correct Review the engagement assessment matrix for variance analysis
O Directly talk to the Prime Minister about his concerns
Overall explanation Process Group: Monitoring and Controlling Process: Monitor Stakeholder Engagement Lecture#178
Domain Monitoring and Controlling Process Group
① Question 178 Incorrect
You are leading a command and control project. The project will help the police to control the crime rate. Your inhouse data center setup team is on schedule. Your command and control setup team are also on schedule. However, On-ground team who is erecting camera poles are having issues with local authorities and have also threats from some criminal groups. This can impact the project and its timelines. What should be your next step?
Your answer is incorrect

Perform alternative analysis to find ways to respond to local authorities
Perform alternative analysis to find ways to respond to criminals
Correct answer
Perform stakeholder analysis to determine the position of local authorities
Overall explanation Process Group: Monitoring and Controlling Process: Monitor Stakeholder Engagement Lecture#179
Domain Monitoring and Controlling Process Group
① Question 179 Incorrect
You are leading an automation project of a distribution company. Project has three subcontractors who are providing ERP implementation, data center setup and business process reengineering (BPR). Initially BPR team worked hard to design the processes which will be automated in the system, however as soon as ERP implementation team starts their work BPR team is mainly there to perform the process audits. You have identified that management wants BPR team to be as engaged as they were during the design process. BPR team reports that now their responsibilities have changed they are performing as per their contract. You have reviewed the BPR sub project plan and found that they are working according to their plan. As a project manager you want to continue with the BPR team till project closes. In this situation what would you do?
Ask BPR team to increase their involvement
Provide extra work to BPR so they should get busy in project

Correct answer Guide management about their work status and gain support	
Your answer is incorrect	
Overall explanation Process Group: Monitoring and Controlling Process: Monitor Stakeholder Engagement Lecture#180	
Domain Monitoring and Controlling Process Group	
Question 180 Incorrect You have just joined a business transformation project. It is a strategic project and your organization asked you create a report about project previous status and way forward. You have collected the information from team member and presented the report. After management presentation you have identified that the report was based on old data and project will have issues, based on your recommended way forward. In this situation what would you do?	
Hold the information as it is your first impression to management	
Report the issue that team member gave you wrong information	
Your answer is incorrect Redo the status report and update the progress in communication log	

Correct answer
Inform the management that the status you provided has issues and you will get back with corrective information
Overall explanation
Process Group: Monitoring and Controlling Process: Ethics Lecture#181
Domain
Monitoring and Controlling Process Group
✓ Question 181 Correct ^
You are leading a core banking implementation project. Your project is progressing well and now your team are updating the bank branches with customized software. During your branch upgrade your organization released
the new version of the product. The new update can help the branch to better manage their operations. In this scenario what should you do?
Continue as planned, bank did not ask for upgrade
Your answer is correct
Inform the bank about available update and perform change management
Implement the change and adjust the schedule without informing the bank
Implement the change on remaining branches

Process Group: Monitoring and Controlling Process: Ethics Lecture#182
Domain Monitoring and Controlling Process Group
① Question 182 Incorrect
You are leading an automation project for a distribution organization. Your project has three subcontractors. One of the subcontractor reports that HR head of the client organization is not supportive in terms of providing clear requirements for the project. You have discussed the matter with HR head and he said he has done this implementation multiple times so everything is fine. As you also have implementation experience you have reviewed the requirements with technical experts and find that it will have serious issues in the future. What should you do in this situation?
Meet with HR Head
Your answer is incorrect ⊗ Update a risk
Inform the management about HR head
Correct answer Meet with subcontractor project manager to adjust the requirements with technical experts
Overall explanation Process Group: Monitoring and Controlling Process: Ethics Lecture#183

Overall explanation

	Domain Monitoring and Controlling Process Group	
Ţ)	Question 183 Incorrect	_
	You are leading an AI based project for a conglomerate. During project execution you have identified that, you subcontractor is having issue with key resource who is expert in AI implementation. There is a fair chance that resource will leave the organization. The subcontractor is also involved with other AI based projects, and you sensed that it may impact projects completion. What should you do in this situation?	
	O Complete your project	
	Correct answer Tell the other manager about subcontractor resource issue	
	Your answer is incorrect	
	Cancel the contract	
	Overall explanation	
	Process Group: Monitoring and Controlling Process: Ethics Lecture#184	
	Domain	

Monitoring and Controlling Process Group

>	Question 184 Correct	^
	You are leading an automation project for a distribution organization. Your project has three vendors. One of vendors reports that HR head of the client organization is not supportive in terms of providing clear requirements for the project. You have discussed the matter with HR head and he said he has done this implementation multiple times so everything is fine. You have reviewed the requirements with technical expendent and find that it will delay the project. What should you do in this situation?	
	Report in next month management meeting	
	Ask vendor to absorb the delay	
	Negotiate with Head of HR	
	Your answer is correct	

Inform management about delay

Overall explanation

Process Group: Monitoring and Controlling Process: Ethics Lecture#185

Domain

Monitoring and Controlling Process Group

Question 185 Correct

You are leading a safe city project. Your project is in procurement stage since last 2 years. Finally, you got clearance from management to move ahead with the finalized vendor. During contract preparation you have been notified by your technical team that the camera model recommended in the contract is now outdated.

New camera models with increase range in available in the market with the same price. What should you do this situation?
Accept the old camera model as it was mentioned in the RFP
○ Change the vendor
Ensure that next phase will have new model
Your answer is correct
Report to management to update camera model for delivery
Overall explanation Process Group: Monitoring and Controlling Process: Ethics Lecture#186
Domain Monitoring and Controlling Process Group
Question 186 Correct
All of the following are benefits of close project or phase process EXCEPT?
Confirm the planned work or project or phase is complete
Archive the project or phase information

Release project or phase resources		
Your answer is correct Update the business case of project		
Overall explanation Process Group: Closing Process: Close Project or Phase Lecture#187		
Domain Closing Process Group		
Question 187 Correct During the closing process of project, you are reviewing business case, to?		
Measure whether the benefits of projects achieved as planned		
Review the project success criteria		
Your answer is correct Determine project objectives justify the project		
Review product specifications and delivery receipts		

Overall explanation

Process Group: Closing Process: Close Project or Phase Lecture#188 Domain Closing Process Group		
You are leading a self-explanatory PMP® Q/A Project. During the closing of the key phase, you wan your planned sales with your achieved sales which is reaching out to one million aspirants. In this reof the following is the correct statement?		
Analyze the interrelationships between different project variables that contributed the suc	ccess	
Your answer is correct ✓ Improve project metrics of organization		
Validate the models used in the organization		
Initiate the appropriate corrective and preventive actions		
Overall explanation Process Group: Closing Process: Close Project or Phase Lecture#189		
Domain Closing Process Group		

① Question 189 Incorrect
During the closure of project, your manager asks to prepare a final project report and present it. Which of the following is NOT part of final report?
How project achieved the business need
Your answer is incorrect
Scope, schedule, quality and cost objectives achievements or variances
Risks and issues encountered and how they were resolved
Correct answer O Project management methodology used to perform project
Overall explanation
Process Group: Closing Process: Close Project or Phase Lecture#190
Domain
Closing Process Group
! Question 190 Incorrect
You are completing an automation project in a manufacturing firm. As part of closing you are performing administrative activities. Which of the following in NOT an administrative closure activity?
Correct answer

○ Closing project contracts
Finalizing open claims
Archiving project documents
Your answer is incorrect Archiving project documents
Overall explanation Process Group: Closing Process: Close Project or Phase Lecture#191
Domain Closing Process Group
 Question 191 Incorrect You are completing the project closure, and reviewing the closure checklist. You want to make sure that you have completed all activities required to complete the project closure. Which is not the project closure activity? Transitioning the final product, service, or result to the organization
Correct answer O Documenting and verifying project outcomes
Your answer is incorrect

⊗ Obtaining final acceptance of project deliverables
Obtaining financial closure
Overall explanation Process Group: Closing Process: Close Project or Phase Lecture#192
Domain Closing Process Group
① Question 192 Incorrect Your team is just finished the design of the AI based CRM system. Now you want them to start the implementation phase. All of the following actions are required to initiate the implementation phase EXCEPTS
Your answer is incorrect
Obtain acceptance of the design
Correct answer Transition the design of CRM to end user
Obtain financial milestone attached to design phase
Overall explanation

Process Group: Closing Process: Close Project or Phase Lecture#193
Domain Closing Process Group
✓ Question 193 Correct
You are finalizing the lesson learned documentation of your project, and arranged a meeting to discuss the learning. What is NOT an agenda of that meeting?
What went well within the project
○ What didn't go well
○ What can be improved
Your answer is correct ✓ How to handover the product to end user
Overall explanation Process Group: Closing Process: Close Project or Phase Lecture#194
Domain Closing Process Group

! Question 194 Incorrect

You are working as project manager for contractor organization. You just completed a 4G transition. You want to make sure that project success criteria have been met. Which document you will refer to?
Your answer is incorrect
Correct answer Project Charter
O Project Management Plan
O Procurement Documents
Overall explanation Process Group: Closing Process: Close Project or Phase Lecture#195
Domain Closing Process Group
Question 195 Incorrect You are working in a balance matrix organization. You are closing your project, and you want to release the project resources. Where you can find the resource release criteria?
O Project Management Plan

Your answer is incorrect Resource Management Plan
Correct answer O Project team resource management
Resource calendar
Overall explanation Process Group: Closing Process: Close Project or Phase Lecture#196
Domain Closing Process Group
Question 196 Correct You are leading a nuclear project, which is critical for your country. During project execution you were notified by the key stakeholders that project priority is change due to global pressure, and currently there is no time frame available to resume it. What would be your next course of action?
Continue the project as it is critical for your country
Renegotiate the project priority
Your answer is correct Start project closure activities

Wait couple of months to get it resume		
Overall explanation		
Process Group: Closing Process: Close Project or Phase Lecture#197		
Domain		
Closing Process Group		
✓ Question 197 Correct		
One of your project manager is updating the organization process assets. He is bit confuse about the		
difference of project documents and project or phase closure documents. As a senior project manager you provide your guidance about the difference of both. In this regard which statement in INCORRECT?		
provide your guidance about the difference of both. In this regard which statement in invocative of the		
Project documents are results of project activities		
Project or phase closure documents are formal documentations		
Your answer is correct		
Project management plan is an example of project or phase closure		
Project management plan is an example of project documents		
Overall explanation		
Process Group: Closing Process: Close Project or Phase Lecture#198		

Qu	estion 198 Correct
tha	u are leading a multiphase project. During the closing of a critical phase of the project, you have identifient one of the deliverables is not completed as per your organization standard. Your client is not aware of the deliverables is not good and the standard. What should you do in this situation?
0	Proceed with formal closure of phase
0	Document in your lesson learned
0	Proceed with the closure and manage in next phase
You	ır answer is correct
Ø	Stop the closing of phase till deliverable is not as per standard
Ove	rall explanation
Don	nain
Clos	sing Process Group

You are leading a research-based Al project. The management decide to close the project due to financial cuts.

During closure one of junior technical member of the project approached you and shared that he made a

Domain

Closing Process Group

ad
ends on heavy been informed ave worked wi rou do in this

Ask customer to pay the transportation fees	
Your answer is correct Pay the fees	
Charge the customer extra fee	
Overall explanation Process Group: Closing Process: Ethics Lecture#201	
Domain Closing Process Group	
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