PMP Practice Test - Results < Back to result overview Attempt 3 100 incorrect 200 all 100 correct 0 skipped 11 marked All domains ~ Collapse all questions **Question 2 Incorrect** You are leading a project for a system integration company. Your company is implementing safe city project. You have multiple activities going on. However, you have found out that everyone has its own definition of project, program and portfolio. Based on your experience which of the following statement is INCORRECT? Project manager manages deliverables Your answer is incorrect Program manager manages outcome Correct answer Sub Project manager manages activities Portfolio manager manages strategic objectives Overall explanation Process Group: Initiation Sub Topic: Project Management Framework Lecture#3 Domain

Initiation Process Group	
① Question 3 Incorrect	^
You are working for a multinational company. Your company has multiple divisions and they are executing projects globally. You have been promoted to lead the project management office. You have identified that the concept of program management is not clear in the organization. You have gathered the key initiatives that a currently in executing phase and mapping them with their right management methodology. Based on your knowledge which one is NOT an example of program	
Your answer is incorrect	
⊗ Performing business process reengineering	
Launching cloud-based customer relationship management application	
Correct answer	
○ Implementing AI based chat-bots in 5 banks	
Launching the communication satellite system	
Overall explanation Process Group: Initiation Sub Topic: Project Management Framework Lecture#4	
1 100000 Group. Initiation out Topic. I Toject Management Framework Lecture##	
Domain	
Initiation Process Group	

① Question 4 Incorrect

execute their strategy. Based on your expertise which of the following is not a function of portfo management?	lio
Align the portfolio components with strategy	
Your answer is incorrect	
Maximize the value of portfolio	
Correct answer Applying project management across all the organization's projects	
Overall explanation Process Group: Initiation Sub Topic: Project Management Framework Lecture#5	
Domain Initiation Process Group	
Question 5 Incorrect You are an expert technical resource and has years of experience of delivering software based a	^
You are an expert technical resource and has years of experience of delivering software-based planted by handedly. Your organization promoted you as a project manager. Which of the following is not a	_

manager?

You just joined a growing organization. Almost all senior management of organization are cofounders and are around 40 years old. They are pursuing aggressive growth strategy and focus on delivering multiple projects. You have identified that they lack the concept of portfolio management and this can become a problem to

Responsible to convert project objectives into deliverables
Your answer is incorrect
Correct answer Responsible to convert project objectives into activities
Responsible to satisfy the needs of task, team, & Individual
Overall explanation Process Group: Initiation Sub Topic: Project Management Framework Lecture#6
Domain Initiation Process Group
Question 6 Incorrect You are assigned to lead the CPEC motorway project. Due to its criticality you have divided the project into phases for better execution and control. Which of the following is NOT true for project phases?
Your answer is incorrect ⊗ Phase completion is referred as kill-point
Phases can be sequential or parallel

Correct answer O Project phases are initiation, planning, execution, monitoring & controlling, closing
Phase completion is a formal, which needs approval from customer or sponsor
Overall explanation Process Group: Initiation Sub Topic: Project Management Framework Lecture#7
Domain Initiation Process Group
Question 7 Incorrect You are appointed as a project manager to upgrade the version of existing product. The project will utilize the Artificial Intelligence technology, which is new to the company and its development team. Which project lifecycle will be appropriate for this specific project?
Predictive lifecycle as requirements of the projects are fixed
Your answer is incorrect
Correct answer Hybrid lifecycle as requirements are fixed but technology needs adaptive approach
Product life cycle, as it is an upgrade of an existing product

Overall explanation Process Group: Initiation Sub Topic: Project Management Framework Lecture#8
Domain Initiation Process Group
① Question 8 Incorrect
You are implementing a PMO in a leading bank. After successfully launching the PMO services you recognized that bank resources have confusion about your role as PMO manager. You want to conduct a conference where you want provide information about PMO roles and responsibilities, along with the job functions of PMO manager and project manager. In this regard which of the following statement regarding PMO manager versus project manager is INCORRECT?
PMO manager may report to project manager
Project manager focuses on triple constraints
Your answer is incorrect
PMO manager optimizes the use of shared organizational resources
Correct answer
O Project manager focuses on the specified organizational strategic objectives
Overall evaluation
Overall explanation Process Group: Initiation Sub Topic: Project Environment Lecture#9

Domain

Initiation Process Group

Question 10 Incorrect

You are working in a power generation organization which is a functional organization. Your organization appointed you as project manager for one of their projects to increase the capacity of generation. It is a critical project as the demand of city is increasing and your organization is the sole provider of power. However, during the execution of project, you are not getting the right support. In this regard which of the following is CORRECT for project manager working in functional organization?

Your answer is incorrect

- PM controls the budget and resources in functional organization
- O PM works as expeditor and assign resources in functional organization
- O Functional resources have no-home after the project in functional organization

Correct answer

O Functional resource has clear career path in functional organization

Overall explanation

Process Group: Initiation Sub Topic: Project Environment Lecture#11

Domain

Initiation Process Group

① Question 12 Incorrect	^
You are working in a projectized organization as project manager. In this context, which of the following statement is INCORRECT?	
You are responsible to realize the project goals	
Correct answer After completing their respective job, team members are returning back to their departments	
Your answer is incorrect	
You are authorized to spend budget and assign resource on the project	
Overall explanation Process Group: Initiation Sub Topic: Project Environment Lecture#13	
Domain Initiation Process Group	
① Question 19 Incorrect You are managing a federal project which connects five cities using metro bus service. You identified local government representatives as stakeholder, and planned a meeting with them for route and NOCs. Your sponsor objects to such activity as unnecessary. Based on your experience which definition is INCORRECT.	
Local government representatives are external stakeholders of project	

Local Government representatives can negatively impact the project
Correct answer Correct answer Local government representatives are one of the end users of project
Your answer is incorrect
Overall explanation Process Group: Initiation Process: Identify Stakeholders Lecture#20
Domain Initiation Process Group
Question 25 Incorrect You are working with a system integration organization. Your organization got a project from your past organization. As a project manager you have to work with your former boss. During your tenure in past organization, you use to have disagreement with your boss about project management methodology. Your former boss has a specific view of project management and he utilizes a specific project management methodology. Your current organization has different project management methodology. What should you do?
Your answer is incorrect Convince your client to follow your methodology
Reject the project

Implement the project with your methodology without informing the client
Correct answer Use client methodology for the project
Overall explanation Process Group: Initiation Sub Topic: Ethics Lecture#26
Domain Initiation Process Group
① Question 26 Incorrect You have been approached by a global banking firm to lead a project of core banking implementation. They have a specific requirement that project manager should have PMP® certification. You have experience of leading core banking projects, but you don't have PMP® certification. What should you do?
Accept the offer as you have experience of leading core banking projects
Correct answer Correct answer Excuse as you don't have PMP® certification
Your answer is incorrect
Ask to change the contract clause from global banking firm

Overall explanation Process Group: Initiation Sub Topic: Ethics Lecture#27
Domain Initiation Process Group
Question 29 Incorrect You are developing a project management plan for your project, and you are aware that project will have lots of mid project changes. In this regard you will give special consideration to which document?
Your answer is incorrect Scope Management Plan - as it guides how to control and validate the scope
Correct answer Change Management Plan - as it guides how the change requests will be processed
Configuration Management Plan - as it guides how project information will be updated
 Scope Baseline as it is used to compare the approved version of scope with changes
Overall explanation Process Group: Planning Process: Plan Scope Management Lecture#30
Domain

(!)	Question 30 Incorrect
	As an experienced project manager, you are curious about the project requirements, and want to make sure the team is able to capture requirements which stakeholders are unable to describe. In this regard which tool will be helpful?
	O Interviews: will help as the team will be able to ask predefine questions
	Your answer is incorrect
	⊗ Focus Groups: will help to gather requirements from experts
	Facilitate Workshop: will help as it gathers cross-functional information
	Correct answer
	Observation and Conversation: will help as it is job shadowing
	Overall explanation
	Process Group: Planning Process: Collect Requirements Lecture#31
	Domain Planning Process Group
	Training Frocess Group

Planning Process Group

① Question 34 Incorrect

You and your team are decomposing scope statement to build a hierarchical document Work Breakdown Structure (WBS). In this regard which of the following is NOT a definition of WBS?
WBS represents product, project, and project management work
Correct answer
WBS includes code of identifier, and schedule milestones
Your answer is incorrect
⊗ WBS second level can be represented using project life cycle phases
Lowest level of WBS is referred as work package
Overall explanation Process Group: Planning Process: Create WBS Lecture#35
Domain Planning Process Group
① Question 35 Incorrect
Scope baseline is an approved version of scope. In this regard which document is NOT part of scope baseline
Correct answer Requirement document
C Requirement document

○ Scope Statement
Work Break Down Structure
Your answer is incorrect
Overall explanation Process Group: Planning Process: Create WBS Lecture#36
Domain Planning Process Group
• Question 36 Incorrect You are in the process of creating an activity list using the decomposition technique. In this regard which is CORRECT?
Correct answer
Control accounts are decomposed to achieve activity list
Planning packages are decomposed to achieve activity list

Your answer is incorrect
Phases are decomposed to achieve activity list
Overall explanation
Process Group: Planning Process: Define Activities Lecture#37
Demois
Domain Planning Process Group
① Question 40 Incorrect
Your team is currently estimating the duration of project activities which have been done in past, but the volume of work is increased. In this scenario which method would be appropriate to use?
Analogous estimation as it uses historical data & volume.
Bottom Up estimation as it helps to calculate volume of work.
Your answer is incorrect
⊗ Three points estimation as it is based on uncertainty and volume of work.
Correct answer O Parametric estimation as it uses historical data & volume of work.

Overall explanation

Process Group: Planning Process: Estimate Activity Durations Lecture#41
Domain Planning Process Group
Question 42 Incorrect You are finalizing the project schedule, and identified that key stakeholders understanding about critical path needs to reset. In this context which is not a CORRECT definition of critical path.
Critical path is the longest path in network diagram.
Your answer is incorrect ⊗ Critical path is the earliest time to complete the project.
Critical path has least amount of slack or float.
Correct answer Project can have only one critical path.
Overall explanation Process Group: Planning Process: Develop Schedule Lecture#43
Domain Planning Process Group

Question 47 Incorrect
During finalizing of project budget, your sponsor has notified that you need to reschedule your project activities. What would be the reason for that?
Rescheduling will help to address the contingency reserves.
Rescheduling will help to address the management reserves.
Correct answer Rescheduling will help to reconcile the funding limit.
Your answer is incorrect Rescheduling will help to address the black swans.
Overall explanation Process Group: Planning Process: Determine Budget Lecture#48
Domain Planning Process Group
Question 49 Incorrect Your sponsor is concerned about the overall cost of the project including the failure costs. Which of the following statement is not correct in this regard?
Failure cost is also referred as poor quality and nonconformity costs.

Your answer is incorrect
Team errors and reworks are examples of failure costs.
Correct answer Providing training to inexperience team members is failure cost.
Overall explanation Process Group: Planning Process: Plan Quality Management Lecture#50
Domain Planning Process Group
• Question 53 Incorrect You are preparing for kickoff meeting, and your sponsor asked you to present the project resource requirements using resource histogram. Which of the following is a benefit of resource histogram.?
Identify specific resources to the work package
O Identify project responsibilities by department
Your answer is incorrect

Correct answer
O Identify resource requirements by time period
Overall explanation
Process Group: Planning Process: Estimate Activity Resources Lecture#54
Domain
Planning Process Group
① Question 57 Incorrect
You are working on a project, where you have lots of uncertainty. Your management wants you focus more on
risk management and advice proactively about project progress and your input regarding to continue the project or abandon it. You and your team is working on risk management plan, in this regard which component
of risk management plan plays a vital role?
○ Risk strategy
Correct answer
Stakeholder risk appetite
Your answer is incorrect
⊗ Definition of risk probability and impact
○ Risk tracking

	Overall explanation Process Group: Planning Process: Plan Risk Management Lecture#58
	Domain Planning Process Group
(!)	Question 59 Incorrect You are managing a complex project, where multiple organisations are collaborating for the product development. You and your team has identified multiple individual risks. Now you are working with other key stakeholders to identify the sources of overall project risks. Which document you will use to document source of project risks?
(Your answer is incorrect ⊗ Risk Register
(Correct answer Risk Report
(O Prompt List
(○ Risk Management Plan
	Overall explanation Process Group: Planning Process: Identify Risks Lecture#60
	Domain

Question 60 Incorrect	^
Which of the following is not an activity of perform qualitative risk analysis process?	
Your answer is incorrect	
⊗ Identification of risk owner who can plan risk responses	
Subjectively assessing the probability and impact of risks	
Assessment of risk data about its accuracy and reliability	
Correct answer	
Uncertainty of risk evaluation through simulation	
Overall explanation	
Process Group: Planning Process: Perform Qualitative Risk Analysis Lecture#61	
Domain	
Planning Process Group	
① Question 61 Incorrect	^
You have performed risk identification process and now want to prioritise risks for further action	s. Which of the

following is NOT a characteristic, you can use to prioritize risks?

Planning Process Group

○ Manageability
○ Controllability
Correct answer
○ Uncertainty
Your answer is incorrect
⊗ Connectivity
Overall explanation Process Group: Planning Process: Perform Qualitative Risk Analysis Lecture#62
Domain Diagning Process Crown
Planning Process Group
① Question 63 Incorrect
You are working in a tech startup. Your project has uncertainty in its outcome. You and your team has identified multiple risks and now want to see which project risks have correlation and can impact the project outcomes. Which specific tool you would use?
Expected monetary value
Correct answer

Your answer is incorrect Monte Carlo analysis Criticality analysis
○ Criticality analysis
Overall explanation Process Group: Planning Process: Perform Quantitative Risk Analysis Lecture#64
Domain Planning Process Group
① Question 70 Incorrect
You are leading a global core banking implementation project. Your client head of IT recommended you to a resource, who was his junior in his previous organization. You have asked from HR resource, she said the a no specific clause. Although your organization has strict audit policy. What would be your response in this situation?
○ Hire the resource
Refuse to hire the resource
Your answer is incorrect

Correct answer		
○ Contact global HR for guidance		
Overall explanation		
Process Group: Planning Process: Ethics Lecture#71		
Domain		
Planning Process Group		
① Question 71 Incorrect		
You are leading an ERP implementation project. Your project has three technology vendors. You have provided		
a clear guideline about project implementation to each vendor. One of the key vendors is responsible to implement Human Resource and Payroll implementation. During project implementation rather than gathering		
the project requirements from the HR team, they are showing their system capabilities and moving ahead to		
implement the what they already have. Their project baseline is also set based on their implementation		
guidelines rather than your provided guidelines. In this situation what would be your next course of action?		
○ Cancel the contract		
Your answer is incorrect		
Proceed with the vendor recommendation		
Correct answer		
Change the baselines to incorporate the required actions		
Report to vendor management		

Overall explanation Process Group: Planning Process: Ethics Lecture#72
Domain Planning Process Group
① Question 72 Incorrect
You are leading a PMO implementation project for an oil and gas organization. After understanding their requirements and processes, you have recommended to setup a centralized project management system. Now as per the organization policy you have to coordinate with procurement department to procure the services of project management system implementer. You have identified that procurement manager drafted the vendor selection criteria in a way that it will favor the specific vendor to qualify. What should you do in this situation?
Your answer is incorrect
Change the selection criteria
Correct answer Inform the management about the selection criteria
C Leave the project
Overall explanation Process Group: Planning Process: Ethics Lecture#73

Question 75 Incorrect You are leading a project in an automobile industry. Your team is executing their baselines. What would be you role as a project manager, once they complete their work?
Your answer is incorrect
Settling or closing any contract agreement established for the project
Correct answer Collect data about the completion status of the deliverables
Creating a document that will formally authorize the project
Overall explanation Process Group: Execution Process: Direct and Manage Project Work Lecture#76
Domain Execution Process Group

Domain

Planning Process Group

① Question 78 Incorrect

As a project manager, you are managing a deadline based project, and your project is running late. You have utilized the resource smoothing, crashing and fast tracking to manage the challenge at hand. But, now you a about to meet your sponsor to convince the customer for?
○ Work overtime
Utilize non-critical path resources on critical path
Correct answer Re-evaluate the business case
Your answer is incorrect
Overall explanation Process Group: Execution Process: Direct and Manage Project Work Lecture#79
Domain Execution Process Group
① Question 79 Incorrect You are leading a block chain based project. Client expectations are changing as project is making its progree Change control board members are aware of it and helping you and your team to adjust your baselines based on new requirements. Which of the following is irrelevant during the implementation of the new requirements.
Correct answer

O Inspecting the deliverables
Your answer is incorrect ⊗ Creating the issue log
Collecting the progress of deliverables
Implementing approved changes
Overall explanation Process Group: Execution Process: Direct and Manage Project Work Lecture#80
Domain Execution Process Group
① Question 82 Incorrect You are leading a global compensation management project. This is a unique project as it will help to develop the compensation plans which will cater cultural and geographic needs of your employees. During project you and your team are getting unique experiences. You want to record these experiences through knowledge management techniques. Which of the following is NOT a technique to record them?
○ Focus groups
Your answer is incorrect

○ Storytelling
Correct answer Correct answer
Overall explanation Process Group: Execution Process: Manage Project Knowledge Lecture#83
Domain Execution Process Group
① Question 83 Incorrect One of your sub-project manager, was unable to document lessons learned throughout the project lifecycle. However, before the closing of contract, he finally documented the lessons learned. Your advice to him will be
Your answer is incorrect It is neither good nor bad practice, as lesson learned are intended for future projects, it can be documented anytime, when it is appropriate
It is a good practice. Due to time pressure and other constraints lessons learned can be documented at the end of the project
It is not a good practice. Lessons learned must be documented throughout the project not the end of the project
Correct answer

It is not a good practice. Lessons learned must be documented throughout the project as well as at the end of the project
Overall explanation Process Group: Execution Process: Manage Project Knowledge Lecture#84
Domain Execution Process Group
① Question 87 Incorrect
Your organization wants to introduce a PMP® exam which can help participants pass the exam in record time. Every other competitor is providing thousands of questions to practice before the exam. Your organization wants to change this trend and focus on only 200 questions which should be enough to go for an exam. While developing the questions, you and your product team are trying to identify which variables will have the highest impact. From quality perspective you are utilizing?
Your answer is incorrect
⊗ Alternative Analysis
○ Root cause analysis
Correct answer Design for X
O Process Analysis

Process Group: Execution Process: Manage Project Quality Lecture#88
Domain Execution Process Group
① Question 89 Incorrect You are leading an upgradation project of a train station. The project requires a deep understanding of system engineering. You have just completed the quality audit of the project with internal quality team. You have
received an in-depth quality report of the project. Which information is not a part of quality report? Correct answer Check list
○ Fallback actions
Your answer is incorrect
○ Workaround actions
Overall explanation Process Group: Execution Process: Manage Project Quality Lecture#90
Domain

Overall explanation

(!)	Question 90 Incorrect
	You are authorized to lead an AI based project. It is a highly technical project. Your organization has won this project after a competitive bidding process. The project depends on critical technical resources, who are rare if your organization and industry. You want to pre-assign those resources, so that you don't face any issues acquiring them during the project. Which document will you use?
	Correct answer
	○ Project charter
	Your answer is incorrect
	⊗ Resource management plan
	Resource requirement document
	○ Team Charter
	Overall explanation
	Process Group: Execution Process: Acquire Resources Lecture#91
	Domain
	Execution Process Group

Execution Process Group

! Question 95 Incorrect

You are managing a multiyear project. The project will also be done with resources from partner organization You need to acquire multiple types of teams during the project lifecycle. Which of the following team is the most difficult to manage as project manager?
O Dedicated project teams
○ part time project teams
Correct answer Partner organization teams
Your answer is incorrect
Overall explanation Process Group: Execution Process: Acquire Resources Lecture#96
Domain Execution Process Group
Question 98 Incorrect You are managing a year-long project which will be done in a remote area of a country. Your team is composed of people from a variety of beliefs and cultural values. You want to build a recognition and reward system that should encourage them to perform better by helping each other. In this regard which of the following reward system you will NOT select?
Provide recognition and rewards throughout the project life cycle

Correct answer Select best employee of the month and/or phase
Your answer is incorrect Separate rewards for team who has different beliefs and cultural values
Use non-monetary rewards for the team
Overall explanation Process Group: Execution Process: Develop Team Lecture#99
Domain Execution Process Group
① Question 100 Incorrect You are managing a complex project, where team needs to interact with diverse stakeholders and develop an Al based project. This project can revolutionize the industry norms. However, the success of the project outcomes is still unclear. You want to build your team so that it can work effectively in this project and can be a valuable resource for the organization after this project. In this regard, which of the following training will you least prefer?
Artificial Intelligence (AI) training
Your answer is incorrect

Emotional Intelligence training
Correct answer Agile project management training
Overall explanation Process Group: Execution Process: Develop Team Lecture#101
Domain Execution Process Group
Question 101 Incorrect You want to assess the personality of your team. All of the following are advantages of personality assessment EXCEPT:
To identify their strengths and weaknesses
Your answer is incorrect
To identify their communication preferences
Correct answer To build a team of shared strengths

Overall explanation
Process Group: Execution Process: Develop Team Lecture#102
Domain
Execution Process Group
① Question 102 Incorrect
As a project manager you understand that conflicts are inevitable in a project environment. You want to make sure that you are capable of resolving conflicts and/or helping your team to resolve it. In this regard which or of the following is the least source of conflict in a project.
○ Scheduling priorities
Project priorities
Your answer is incorrect
⊗ Scarce resources
Correct answer
Personal work styles
Overall explanation
Process Group: Execution Process: Manage Team Lecture#103
Domain

(!)	Question 105 Incorrect
	Your organization is going through a difficult time due to intense market competition. You are nominated to lead a critical project as you have technical knowledge of the domain. Your project outcomes can help the organization to regain its position in the market. Your project will require resources from multiple departments. However, in project charter your authority is not clearly defined. As a project manager which power and authority you will demand from the management to kick-off the project?
	Expert power
	Correct answer
	O Reward power
	Your answer is incorrect ⊗ Referent power
	○ Coercive power
	Overall explanation Process Group: Execution Process: Manage Team Lecture#106
	Domain Execution Process Group

Execution Process Group

Question 107 Incorrect

Your answer is incorrect **Emotional Intelligence** Negotiation **Correct answer** Influencing **Decision Making** Overall explanation Process Group: Execution Process: Manage Tem Lecture#108 Domain **Execution Process Group**

You are assigned a project in a weak matrix organization. Most of the resources are working part time in your project. You want to complete the project within given deadlines. Which interpersonal skill is critical for you to

! Question 108 Incorrect

possess in this situation?

You are managing a global project. Your teams are spread in 5 different regions. You want to collect project progress information as well as need to communicate about upcoming deliverables with their associated risks and issues. You have worked with your organization IT team and setup video conference rooms in each region for status reports. However, during the project progress you got to know that couple of teams have issues regarding communicating with other team members through conference room setup. Which specific factor is required to address in this situation?

	Your answer is incorrect
	Correct answer Communication technology
	Communication style
	○ Communication model
	Overall explanation Process Group: Execution Process: Manage Communications Lecture#109
	Domain Execution Process Group
1	Question 109 Incorrect You are managing a global project. Your teams are spread in 5 different regions. You want to collect project progress information as well as need to communicate about upcoming deliverables with their associated risks and issues. You have worked with your organization IT team and setup video conference rooms in each region for status reports. However, during the project progress you got to know that couple of teams have issues regarding the status meeting time due to the difference in time zone. They agreed to receive the information at their own ease, once it is available. Which specific communication method as a project manager you need in

Your answer is incorrect

your project?

(X) Push communication method
Mass communication method
Correct answer Pull communication method
Offline communication method
Overall explanation Process Group: Execution Process: Manage Communications Lecture#110
Domain Execution Process Group
(1) Question 111 Incorrect You are managing a high worth project for a global organization. You are supposed to gather project progress and report it to three different management layers (i.e. global, regional, and local). Your communication management plan provides you information about the frequency of reporting you need to follow. However, during your project progress reporting you found that your global and regional management is not happy with the information in your progress reports. Which specific aspect of communication is missing in the progress report?
○ Report language
Correct answer

Report format
Your answer is incorrect ⊗ Report frequency
O Project progress
Overall explanation Process Group: Execution Process: Manage Communications Lecture#112
Domain Execution Process Group
① Question 112 Incorrect You are managing a high worth project for a global organization. You are supposed to gather project progress and report it to three different management layers (i.e. global, regional, and local). Your communication management plan provides you information about the frequency of reporting you need to follow. Your local management is more concerned about the project timelines. Which of the following is the best format of project report to show to local management?
O Deliverable status
Correct answer Bar chart
Network diagram

Your answer is incorrect
Milestone chart
Overall explanation
Process Group: Execution Process: Manage Communications Lecture#113
Domain Supervision Drawns Consum
Execution Process Group
Question 113 Incorrect
You are executing a defense project. Your team consists of both defense officers, subcontractors and your
organization's team. During the key implementation phase, you got to know that one of the key officers got a
movement order and he will be leaving the project from tomorrow as he has to report to his new assignment. A
you were aware of defense working environment, and it was already identified in the risk register, what would be your NEXT action step?
○ Update risk register
○ Implement workaround
Your answer is incorrect
⊗ Implement Fallback Plan
Correct answer
○ Implement Contingency Plan

Overall explanation Process Group: Execution Process: Implement Risk Responses Lecture#114
Domain Execution Process Group
① Question 114 Incorrect
You are executing a defense project. Your team consists of both defense officers, subcontractors and your organization's team. During the key implementation phase, you got to know that one of the key officers got a movement order and he will be leaving the project from tomorrow as he has to report to his new assignment. As you were not aware of the defense working environment, and it is very uncommon for you that key resources leave the project on a day notice. What would be your NEXT action step?
○ Update risk register
Correct answer Implement workaround
Your answer is incorrect
○ Implement Contingency Plan
Overall explanation Process Group: Execution Process: Implement Risk Responses Lecture#115

Domain Execution Process Group
Question 115 Incorrect
You are leading a major core banking implementation project for your client. Your team is in the development phase and completing their deliverables as per schedule. However, you have noticed a risk that the bank team is unable to finalize their hardware requirements and still hardware orders are not placed yet. The hardware delay will impact your delivery timelines of the next phase. As you have already mentioned the risk in the risk register and also communicated it to the governance. What would be your strategy to deal with that?
Ask your development team to progress slow as hardware delivery will be late
Perform corrective actions
Correct answer Ask your sponsor to influence the bank to expedite the delivery
Your answer is incorrect ⊗ Perform preventive actions
Overall explanation Process Group: Execution Process: Implement Risk Responses Lecture#116

Domain

Execution Process Group

D	Question 116 Incorrect	\
	You are leading an election automation project. The project is complex along with increased media hype. You and your team are carefully working to identify and plan the risk responses. During your automation testing, one major deliverable is not providing the desired result. You ask your technical lead to implement the	
	contingency reserve, but it also fails to provide the desired outcomes. Now you want to implement the Plan E In risk management context what is Plan B?	.
(Passive risk plan	
	Correct answer	
(Fall back plan	
]
	Your answer is incorrect	
(Sontingency Plan	
(Workaround	
		1
C	Overall explanation	
F	Process Group: Execution Process: Implement Risk Responses Lecture#117	
	Domain	
Е	Execution Process Group	
		_
<u>.</u>	Question 117 Incorrect	

You are managing a data center upgradation project from client side. Your project is facing couple of issues in terms of delivery of hardware and the vendor requested for the replacement of items which were mentioned in

the matter. As an expert project manager, what would you do?	
Implement a workaround	
Your answer is incorrect	
Correct answer Raise change request	
○ Work on Issue resolution	
Overall explanation Process Group: Execution Process: Implement Risk Responses Lecture#118	
Domain Execution Process Group	
① Question 120 Incorrect	^
You are leading a project for oil and gas organization. You are working with technical team technical requirements for the project. Meanwhile, our project requires to setup an office a for team at the site. You are also coordinating with procurement department to select the v	nd housing facility

provide their services in this area. During procurement process, your sponsor recommends you to review the procurement management plan. What specific benefit procurement management plan will provide in this stage

of the project?

the contract. You have implemented the contingency plan, but the results of those are not helping to resolve

Correct answer
How procurement work will be coordinated and integrated with other project work?
Which type of procurement agreement will be required?
Your answer is incorrect
⊗ What are the specifications and quality requirements needed to be delivered?
O How much will it cost?
Overall explanation Process Group: Execution Process: Conduct Procurements Lecture#121
Domain Execution Process Group
① Question 122 Incorrect
You are leading a strategic project. Management is highly involved and getting biweekly feedback of the project status. Project timelines are also stringent. You and the procurement team are negotiating the key deliverables with potential seller. Potential seller is your qualified seller and has already completed assignment with your organization. What will be your target during negotiation with the seller?
Negotiate discounted cost as your organization is a regular customer
Negotiate cost and timely delivery as your timeline is stringent

Your answer is incorrect Negotiate project scope which can be delivered within time
Correct answer
Negotiate identified risks which should be mitigated to deliver project
Overall explanation
Process Group: Execution Process: Conduct Procurements Lecture#123
Domain Execution Process Group
① Question 123 Incorrect
You are working in a US based multinational company. Your company is managing a project in Pakistan. Your project needs to procure services from the local vendors. Your corporation requires you to follow the weighted selection criteria for vendor engagement, but, your local management wants to use the minimum cost proposal You are tasked to guide the local management to follow the corporate standard and use the weighted selection criteria. Which statement below will help you to convince the local management about the weighted selection system?
Your answer is incorrect
Weighted system helps to negotiate the best price with vendors
Weighted system helps to set minimum requirements for performance

Correct answer
Weighted system helps to minimize personal prejudice
Overall explanation
Process Group: Execution Process: Conduct Procurements Lecture#124
Domain
Execution Process Group
① Question 124 Incorrect
You are managing a technical project. However, the success of the project is uncertain. You want to ensure that
positive stakeholders continue supporting the project and negative stakeholders' influence should not impact
the project and lead towards early closure. Which technique will help you to achieve that successfully?
Your answer is incorrect
⊗ By engaging stakeholders informally and sharing the value of the project
C 2, engaging cranenorman, and channing the rando or the project
By utilizing the senior management to influence stakeholders
Correct answer
By showing the regular progress of the completed deliverables
By communicating regularly about project outcomes and risks

Process Group: Execution Process: Mana	age Stakeholder Engagement Lecture#125
Domain Execution Process Group	
Question 125 Incorrect	^
organizations will be there. Some of the	s a project. Multiple representative from government and private international dignitaries are also expected. You and your team are nderstand their specific needs. Which specific skill you and your team tion?
Negotiation skills	
Correct answer Political awareness	
Conflict management	
Your answer is incorrect ⊗ Cultural awareness	
Overall explanation Process Group: Execution Process: Mana	age Stakeholder Engagement Lecture#126
Domain	

Overall explanation

	Execution Process Group
①	Question 126 Incorrect You are a project manager in a software development organization. Your organization won an auto industry project. The contract requires that the project team should complete the project at client site with the collaboration of client's team. However, you have got multiple complains from the client's management that your team is not following official timings. However, you also got complains from your team that client resource are unavailable after office hours. In this situation what would you do?
	Inform the client's management that your team has flexible timings
	Your answer is incorrect Set the ground rules which should be followed by both the teams
	O Inform your team that client follows 9 to 5 shift timings
	Correct answer Set the group norms which should be followed by both the teams
	Overall explanation Process Group: Execution Process: Manage Stakeholder Engagement Lecture#127
	Domain Execution Process Group

① Question 128 Incorrect

You are assigned as a new project manager of a project. The project status report shows 55% completion of the project. However, meeting minutes' records show that stakeholders have serious issues over three critical deliverables and are reluctant to sign-off. One of your first jobs is to resolve the issues with stakeholders. What would be your first action?

Your answer is incorrect	
⊗ Review serious issues with the stakeholders and create options	
Correct answer	
○ Raise change request	
Utilize contingency reserves to redo the deliverables	
Influence stakeholders to sign-off the deliverables as they are complete	
Overall explanation	
Process Group: Execution Process: Manage Stakeholder Engagement Lecture#129	
Domain	
Execution Process Group	
① Question 129 Incorrect	

You are a project manager in a government organization. Your organization is in a process to implement an automation project. Currently you are vendor evaluation phase, where you and your team are also visiting your vendor previous implementations. One of your key vendors is scheduled a visit in Dubai, where they have major implementations. One your vendor submitted a notice to government procurement regulation authority that you are not following the right procedures for evaluation. As you are seasoned in managing the government project

process. What should you do in this situation?
○ Go for vendor evaluation trip
○ Keep the trip short
Your answer is incorrect
Correct answer Postpone the trip till you get clarity from government authority
Overall explanation Process Group: Execution Process: Ethics Lecture#130
Domain Execution Process Group
① Question 130 Incorrect You are appointed as a project manager by a Chief information Officer (CIO) of a bank to complete their data center project. Project is already half way. Bank needs to implement the data center and transfer their applications before end year. Completing the project is also critical as it is also the mandatory requirement of banking regulator. After reviewing the project schedule and ground work you identified that project will take twice the time and major hardware procurements are not yet processed. What should you do in this situation?

Your answer is incorrect

you know that it will delay the project minimum to six months or worst you may be required to go for rebidding

Correct answer Report your assessment to the sponsor
Turn the project back to previous project manager
Wait for official schedule review meeting to highlight the status
Overall explanation Process Group: Execution Process: Ethics Lecture#131
Domain Execution Process Group
① Question 133 Incorrect You a leading a core banking implementation project for a government bank. One of the key components of project is to setup the data center. You have worked with procurement department to define the project technical and financial requirements. You are in process of proposal gathering and review. Multiple vendors as to arrange a bidder conference to get clear picture of requirements. You have scheduled a bidder conference and nominated a team member to prepare a detailed report on pre-submitted questions. Just before the bidder conference your team member notified that he was unable to prepare the report, but he can present the technical information. What should you do in this situation?

Your answer is incorrect

igotimes Conduct the bidder conference

Reschedule the bidder conference and present yourself
Cancel the bidder conference and award contract to prequalified seller
Correct answer O Reschedule the bidder conference and let your team member present it after detailed report
Overall explanation Process Group: Execution Process: Ethics Lecture#134
Domain Execution Process Group
① Question 137 Incorrect
You are leading a bank network upgrade project. It is a year-long project and will roll-out in all 2000 branches of bank. You are continuously tracking the project progress and presenting performance report to management on a monthly basis as mentioned in communication management plan. One of the key stakeholders recommends that you should add more leading indicators instead of lagging indicators. Which of the following is not an example of leading indicators?
○ Schedule forecast
Correct answer O % Complete

O Cost Forecast
Your answer is incorrect
Overall explanation Process Group: Monitoring and Controlling Process: Monitor and Control Project Work Lecture#138
Domain Monitoring and Controlling Process Group
① Question 138 Incorrect You are leading a bank network upgrade project. It is a year-long project and will roll-out in all 2000 branches of bank. You are already in half way. You tracked the project performance with its baseline. You have identified that project is on schedule, but hardware delivery during branch upgrade is taking more time than anticipated. As an expert project manager what would be your next step?
O Do nothing as project is on schedule
Your answer is incorrect Recommend corrective actions
Correct answer Recommend preventive actions

O Implement defect repair
Overall explanation Process Group: Monitoring and Controlling Process: Monitor and Control Project Work Lecture#139
Domain Monitoring and Controlling Process Group
① Question 139 Incorrect
You are leading a bank network upgrade project. It is a year-long project and will roll-out in all 2000 branch of bank. You are already in half way and your management asks to provide the status of last quarter. You will develop and provide
○ Status report
O Dashboard report
Your answer is incorrect
⊗ Work performance report
Correct answer
○ Progress report
Overall explanation

Process Group: Monitoring and Controlling Process: Monitor and Control Project Work Lecture#140	
Domain Monitoring and Controlling Process Group	
① Question 140 Incorrect	
You are leading a bank network upgrade project. It is a year-long project and will roll-out in all 2000 branches of bank. You are already in half way and team is progressing region wise implementation. During implementation you got a call from technical team, who reports that regional branch head is not accepting his laptop and asking for higher model, which is not in a contract. After your technical team member, you also got call from regional branch head, and he explains that why he needs a higher model laptop. In this situation what would you do?	
Reject the requirement as your team only deliver what is in contract	
Your answer is incorrect	
Correct answer Expediate the problem to project sponsor	
Defer the requirement till next upgrade	
Overall explanation Process Group: Monitoring and Controlling Process: Perform Integrated Change Control Lecture#141	
Domain	

(!)	Question 141 Incorrect
You are leading breakthrough project for defence sector. Project is utilizing technology which is still no Multiple teams at different locations are working on product specification. During implementation of product team member recommends to implement the automated configuration management tool to management so of product specifications. Which of the following statement is INCORRECT?	
	Change management is focused on deliverables and baselines
	Configuration management is focused on product specification
	Correct answer Change and configuration management must be automatic
	Your answer is incorrect Configuration management is focused on process specification
	Overall explanation Process Group: Monitoring and Controlling Process: Perform Integrated Change Control Lecture#142
	Domain Monitoring and Controlling Process Group

① Question 143 Incorrect

Monitoring and Controlling Process Group

! Question 144 Incorrect	^
Domain Monitoring and Controlling Process Group	
Overall explanation Process Group: Monitoring and Controlling Process: Perform Integrated Change Co	ontrol Lecture#144
⊗ Implement approved change request	
Your answer is incorrect	
○ Update baselines	
Correct answer Update Issue log	
○ Update change log	
options. You have submitted your options with a recommendation that change sho control reviewed the change and your recommendations. Change control board as Which of the following step is not a required step?	

You are leading a complex engineering project. Quality plan and quality metrics were developed utilizing

foreign experts. Your local engineering team just finished the first lot of engineering items. You wanted to send

the completed deliverables to internal quality team for inspection. Your sponsor recommended that you can

You are leading breakthrough project for defence sector. Project is utilizing technology which is still not mature.

Multiple teams at different locations are working on product specification. During the execution a change

request is raised which has high impact on overall project baselines. You have worked with team and discuss

also send completed deliverables directly to customer for inspection as quality inspection and customer inspection can be done in parallel. Which of the following statement is INCORRECT?
Quality inspection is concerned with meeting quality requirements
Your answer is incorrect Customer inspection is concerned with acceptance of deliverables
Correct answer
Quality inspection is mandatory before customer inspection
Customer inspections helps to obtain formal acceptance of deliverables
Overall explanation
Process Group: Monitoring and Controlling Process: Validate Scope Lecture#145
Domain Monitoring and Controlling Process Group
Question 146 Incorrect You are leading a complex engineering project. Quality plan and quality metrics were developed utilizing foreign experts. Your engineering team completed deliverables of major phase. Your internal quality team also verified the deliverables and your user also accepted the deliverable. In this regard which of the following is INCORRECT?
Transition the accepted deliverables

○ Start the next phase
Correct answer Close the project
Your answer is incorrect Close the phase
Overall explanation Process Group: Monitoring and Controlling Process: Validate Scope Lecture#147
Domain Monitoring and Controlling Process Group
① Question 147 Incorrect You are leading a complex engineering project. Quality plan and quality metrics were developed utilizing foreign experts. Your internal quality team verified the deliverables and sent for user acceptance. User highlighted that there are couple of deliverables which are not as per specifications. You reviewed the issue and found that user is right. What would be your NEXT step?
Your answer is incorrect ⊗ Raise change request
Correct answer Review the requirement with specific engineering team

Escalate the issue to your sponsor
Remove the engineering team from the project
Overall explanation
Process Group: Monitoring and Controlling Process: Validate Scope Lecture#148
Domain Monitoring and Controlling Process Group
 Question 151 Incorrect You are leading a payroll implementation project. Your vendor team is working at your site with your team.
During the project review meeting you have identified that vendor has implemented couple of reports based or your team requirements. Although these reports were not part of the contract. You want to create a progress reports which can provide the insight of project scope to management. Which of the following will not be part of report?
Your answer is incorrect
Forecast of scope performance
No of change requests received
Correct answer
Forecast of future additional reports

No change requests implemented
Overall explanation Process Group: Monitoring and Controlling Process: Control Scope Lecture#152
Domain Monitoring and Controlling Process Group
① Question 152 Incorrect
Your organization won an ERP implementation project of a health care organization. Health care organization is a leading non-for-profit organization, which is funded by international bodies. One of the key requirements from funded bodies was that they should be able to track the status of major medical supplies through the system. During the project implementation you have identified that the module for supplies tracking is taking too much time to load. Your technical team is working to fix the issue, but it may impact the project schedule. As an expert project manager what you can do before raising the change request.
Update project management plan
Utilize corrective actions
Correct answer Crash the project schedule
Your answer is incorrect

Overall explanation		
	Process Group: Monitoring and Controlling Process: Control Schedule Lecture#153	
	Domain	
	Monitoring and Controlling Process Group	
<u>.</u>	Question 154 Incorrect ^	
	You are leading a command and control project. The project will help the police to control the crime rate. Your inhouse data center setup team is on schedule. Your subcontractor who will setup command and control environment are also on schedule. However, On-ground team whose responsibility is to erect poles and setup camera on each pole are facing issues regarding resource availability. The workers who are responsible to erect poles are available, but technical resources who are require to setup cameras are pulled by management for another high-profile project. Which of the following option can help you in this situation?	
	Wait for release of technical resources from high-profile project	
	Your answer is incorrect	
	⊗ Utilize resource levelling for overall allocated technical team	
	Negotiate with management to release the resources	
	Correct answer	
	O Use data center technical team as this activity has considerable float available	
	Overall explanation	
	Process Group: Monitoring and Controlling Process: Control Schedule Lecture#155	

Domain

Monitoring and Controlling Process Group

(!) Question 158 Incorrect

You are setting up training center for AI courses. You are required to setup 30 computers in 3 weeks, 10 computers per week. The budget of the project is USD 30,000, which is USD 1000 per computer. After two weeks you have identified that 18 computers are installed and USD 22,000 is already spent. After analyzing the initial data, you found that, dollar prices increase, which impacted the overall budget. You want to estimate the total project budget based on new rates, which will remain till the completion of the project. Which formula will help you to achieve that?

Your answer is incorrect

- ⊗ Estimate to complete (ETC) = EAC AC
- Estimate at Complete (EAC) = BAC + AC EV

Correct answer

- Estimate at complete (EAC) = BAC/CPI
- Estimate at Complete (EAC) = EAC + Bottom up ETC

Overall explanation

Process Group: Monitoring and Controlling Process: Control Schedule Lecture#159

Domain

Monitoring and Controlling Process Group

1	Question 159 Incorrect	^
	You are setting up training center for AI courses. You are required to setup 30 computers in 3 weeks, 10 computers per week. The budget of the project is USD 30,000, which is USD 1000 per computer. After two weeks you have identified that 18 computers are installed and USD 22,000 is already spent. You want to calculate the work remaining of computer setup by the budget remaining to do it. Which method will help you to report the status to management?	
	Estimate to complete (ETC)	
	O Budget at complete (BAC)	
	Correct answer To complete performance index (TCPI)	
	Your answer is incorrect Estimate at complete (EAC)	
	Overall explanation Process Group: Monitoring and Controlling Process: Control Schedule Lecture#160	
	Domain Monitoring and Controlling Process Group	
(!)	Question 160 Incorrect	^
	You are leading a major core banking implementation project for your client. Your team is in development ph	nase

and completing their deliverables as per schedule. You have scheduled a quality inspection to review their

completeness, compliance and fitness for use. Which of the following is true for inspection?

Your answer is incorrect
Project team cannot conduct the inspection
Correct answer Inspections help to verify defect repairs
The intent of inspection is to find errors and nonconformance
Overall explanation Process Group: Monitoring and Controlling Process: Control Quality Lecture#161
Domain Monitoring and Controlling Process Group
① Question 161 Incorrect You are leading a PMPÆ success guarantee project in AUC. First phase of training is complete, and now participants are in second phase, where they are required to fill their PMPÆ exam application with the support of AUC team, follow the roadmap and attempt AUC special exam simulator before they can attempt the final PMPÆ exam. You have gathered data about participants performance in below sheet. The sheet you are using is referred as
○ Check list

Correct answer Tally sheet
Your answer is incorrect Statistical sampling sheet
Survey sheet
Overall explanation Process Group: Monitoring and Controlling Process: Control Quality Lecture#162
Domain Monitoring and Controlling Process Group
① Question 162 Incorrect
You are leading a PMP Exam Questions project. Your trainer is required to produce 200 videos which should be not more than 5 minutes and not less than 1 minute. You editing team is required to finalize video to an average of 2 minutes. This will help to explain and engage your customers and will help them to retain the concepts. Salman, your editing team lead reported that couple of videos are taking more than 2 minutes. You want to analyze the videos that they are taking much time. Which technique would you be applying in this situation?
O Utilize check list
Correct answer Create a control chart

○ Utilize scatter diagram
Your answer is incorrect ⊗ Utilize histogram
Overall explanation Process Group: Monitoring and Controlling Process: Control Quality Lecture#163
Domain Monitoring and Controlling Process Group
① Question 163 Incorrect You are leading a complex engineering project. Quality plan and quality metrics were developed utilizing foreign experts. Your local engineering team just finished the first lot of engineering items. You sent those ite for inspection to your quality control department. As a project manager, what would be your goal to achieve from quality control.
Recommendation for corrective actions
Accepted deliverables
Correct answer O Verified deliverables
Your answer is incorrect

⊗ Quality control measurements
Overall explanation
Process Group: Monitoring and Controlling Process: Control Quality Lecture#164
Domain
Monitoring and Controlling Process Group
① Question 164 Incorrect
You are leading a complex engineering project. You have more than 10 subcontractors who are providing thei services or physical products to integrate in your overall project. You want to utilize control resource process. Which statement regarding control resource is INCORRECT:
Control resource process is concerned with physical resources
Correct answer
Control resource guides how to manage team performance
Control resource tracks planned versus actual utilization of resources
Your answer is incorrect
⊗ Control resource process should be performed throughout the project life cycle
Overall explanation
Process Group: Monitoring and Controlling Process: Control Resources Lecture#165

Domain

Monitoring and Controlling Process Group

(!) Question 167 Incorrect

You are leading a major defence project. Project has lots of sensitive information which needs careful scrutiny for sharing and distribution. You have carefully developed the communication management plan and meeting structure which handled all aspects of the project. During execution of project you have identified that key stakeholders are missing in most of the meetings and it can delay the critical decisions. You personally met one of the key officials and gathered his feedback on meeting effectiveness and their presence. One of the key feedbacks was that senior wants their personal space and they need to discuss the matter in private before making the decision. This was new to you, and you want to make sure that it should be utilized in this project and also in future projects of your organization. All of the following documents will be updated based on this information EXCEPT:

\bigcirc	Communication management plan

)	Stakeholder	engagement	plan
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Your answer is incorrect

⊗ Lesson learned register

Correct answer

O Issue log

Overall explanation

Process Group: Monitoring and Controlling Process: Monitor Communications Lecture#168

Domain

	Monitoring and Controlling Process Group	
(!)	Question 168 Incorrect	
	You are leading a major defence project. Project has lots of sensitive information which needs careful scruting for sharing and distribution. You have carefully developed the communication management plan and setup a secure channel for communication storage and distribution. During execution of project you have identified that key stakeholders are not aware of project communications, and it is causing the impact on project timelines. You personally met one of the key officials and gather his feedback on communication delivery and found that officials are not accustom to digital tools and they prefer physical formats to review the communications. What should you do next?	
	Provide them training on digital tools	
	Provide the access of tool on their phones	
	Your answer is incorrect	
	⊗ Setup a physical format for communicating them	
	Correct answer	
	○ Raise change request	
		1
	Overall explanation	
	Process Group: Monitoring and Controlling Process: Monitor Communications Lecture#169	
	Domain	
	Monitoring and Controlling Process Group	

1	Question 170 Incorrect
	Your organization won an ERP implementation project of a health care organization. Health care organization is a leading non-for-profit organization, which is funded by international bodies. Your team has done the detail process analysis and identified the risks and plan their responses that can occur during the project. Your project is successfully completed its first phase. During project review, you have identified that couple of risks that were related to the completed phase did not occur. As an expert project manager what should you do.
	O Decrease project budget
	O Decrease project cost baseline
	Your answer is incorrect
	Correct answer Update risk register
	Overall explanation Process Group: Monitoring and Controlling Process: Monitor Risks Lecture#171
	Domain Monitoring and Controlling Process Group
(!)	Question 172 Incorrect
	Your organization won an ERP implementation project of a health care organization. Health care organization is

a leading non-for-profit organization, which is funded by international bodies. One of the key requirements from funded bodies was that they should be able to track the status of major medical supplies through the system.

me to load. Your technical team is working to fix the issue, but it already impacted the 10% of cost base project manager what is your responsibility?	ine. A
Update project budget	
our answer is incorrect	
Utilize management reserve	
orrect answer	
Report project status to key stakeholders	
Compensate 10% from team bonus	
rerall explanation ocess Group: Monitoring and Controlling Process: Monitor Risks Lecture#173	
omain	
onitoring and Controlling Process Group	
uestion 176 Incorrect	^
ou are leading an automation project of a distribution company. Project has three subcontractors who a roviding ERP implementation, data center setup and business process reengineering (BPR). Initially BP cam worked hard to design the processes which will be automated in the system, however as soon as Emplementation team starts their work BPR team is mainly there to perform the process audits. Your	R

management is feeling that continuing the BPR team is costly and process audits can be done internally and recommended you to close the BPR contract. As a project manager you want to continue with the BPR team

till project closes. In this situation what would you do?

During the project implementation you have identified that the module for supplies tracking is taking too much

Talk to BPR contractor to lower their prices
Correct answer Begin BPR contract closure activities
Your answer is incorrect
Utilize ERP implementation cost reserve to support the BPR contractor
Overall explanation Process Group: Monitoring and Controlling Process: Control Procurements Lecture#177
Domain Monitoring and Controlling Process Group
Question 178 Incorrect You are leading a command and control project. The project will help the police to control the crime rate. Your inhouse data center setup team is on schedule. Your command and control setup team are also on schedule. However, On-ground team who is erecting camera poles are having issues with local authorities and have also threats from some criminal groups. This can impact the project and its timelines. What should be your next step?
Your answer is incorrect

Perform alternative analysis to find ways to respond to local authorities
Perform alternative analysis to find ways to respond to criminals
Correct answer
Perform stakeholder analysis to determine the position of local authorities
Overall explanation Process Group: Monitoring and Controlling Process: Monitor Stakeholder Engagement Lecture#179
Domain Monitoring and Controlling Process Group
① Question 179 Incorrect
You are leading an automation project of a distribution company. Project has three subcontractors who are providing ERP implementation, data center setup and business process reengineering (BPR). Initially BPR team worked hard to design the processes which will be automated in the system, however as soon as ERP implementation team starts their work BPR team is mainly there to perform the process audits. You have identified that management wants BPR team to be as engaged as they were during the design process. BPR team reports that now their responsibilities have changed they are performing as per their contract. You have reviewed the BPR sub project plan and found that they are working according to their plan. As a project manager you want to continue with the BPR team till project closes. In this situation what would you do?
Ask BPR team to increase their involvement
Provide extra work to BPR so they should get busy in project

Correct answer Guide management about their work status and gain support
Your answer is incorrect
Overall explanation Process Group: Monitoring and Controlling Process: Monitor Stakeholder Engagement Lecture#180
Domain Monitoring and Controlling Process Group
① Question 180 Incorrect You have just joined a business transformation project. It is a strategic project and your organization asked you create a report about project previous status and way forward. You have collected the information from team member and presented the report. After management presentation you have identified that the report was based on old data and project will have issues, based on your recommended way forward. In this situation what would you do?
Hold the information as it is your first impression to management
Report the issue that team member gave you wrong information
Your answer is incorrect Redo the status report and update the progress in communication log

Correct answer	
O Inform the management that the status you provided has issues and you will get back with corrective information	
Overall explanation	
Process Group: Monitoring and Controlling Process: Ethics Lecture#181	
Domain	
Monitoring and Controlling Process Group	
Question 182 Incorrect	
You are leading an automation project for a distribution organization. Your project has three subcontractors. One of the subcontractor reports that HR head of the client organization is not supportive in terms of providing clear requirements for the project. You have discussed the matter with HR head and he said he has done this implementation multiple times so everything is fine. As you also have implementation experience you have reviewed the requirements with technical experts and find that it will have serious issues in the future. What should you do in this situation?	g
○ Meet with HR Head	
Your answer is incorrect ⊗ Update a risk	
Inform the management about HR head	
Correct answer	

Meet with subcontractor project manager to adjust the requirements with technical experts
Overall explanation Process Group: Monitoring and Controlling Process: Ethics Lecture#183
Domain Monitoring and Controlling Process Group
① Question 183 Incorrect You are leading an Al based project for a conglomerate. During project execution you have identified that, you subcontractor is having issue with key resource who is expert in Al implementation. There is a fair chance that resource will leave the organization. The subcontractor is also involved with other Al based projects, and you sensed that it may impact projects completion. What should you do in this situation?
Complete your project
Correct answer Tell the other manager about subcontractor resource issue
Your answer is incorrect
○ Cancel the contract
Overall explanation

Domain Monitoring and Controlling Process Group
• Question 189 Incorrect During the closure of project, your manager asks to prepare a final project report and present it. Which of the following is NOT part of final report?
How project achieved the business need
Your answer is incorrect Scope, schedule, quality and cost objectives achievements or variances
Risks and issues encountered and how they were resolved
Correct answer Project management methodology used to perform project
Overall explanation Process Group: Closing Process: Close Project or Phase Lecture#190
Domain Closing Process Group

Process Group: Monitoring and Controlling Process: Ethics Lecture#184

(!) Question 190 Incorrect
You are completing an automation project in a manufacturing firm. As part of closing you are performing administrative activities. Which of the following in NOT an administrative closure activity?
Correct answer
○ Closing project contracts
Finalizing open claims
Archiving project documents
Your answer is incorrect
⊗ Archiving project documents
Overall explanation Process Group: Closing Process: Close Project or Phase Lecture#191
Domain Closing Process Group
① Question 191 Incorrect
You are completing the project closure, and reviewing the closure checklist. You want to make sure that you have completed all activities required to complete the project closure. Which is not the project closure activity
Transitioning the final product, service, or result to the organization

Correct answer Documenting and verifying project outcomes
Your answer is incorrect
Obtaining financial closure
Overall explanation Process Group: Closing Process: Close Project or Phase Lecture#192
Domain Closing Process Group
Question 192 Incorrect Your team is just finished the design of the AI based CRM system. Now you want them to start the implementation phase. All of the following actions are required to initiate the implementation phase EXCEPT?
Your answer is incorrect
Obtain acceptance of the design
Correct answer

Transition the design of CRM to end user
Obtain financial milestone attached to design phase
Overall explanation Process Group: Closing Process: Close Project or Phase Lecture#193
Domain Closing Process Group
Question 194 Incorrect You are working as project manager for contractor organization. You just completed a 4G transition. You was make sure that project success criteria have been met. Which document you will refer to?
Your answer is incorrect
Correct answer Project Charter
Project Management Plan
O Procurement Documents
Overall explanation

Process Group: Closing Process: Close Project or Phase Lecture#195
Domain Closing Process Group
 Question 195 Incorrect You are working in a balance matrix organization. You are closing your project, and you want to release the
project resources. Where you can find the resource release criteria? Project Management Plan
Your answer is incorrect
⊗ Resource Management Plan
Correct answer Project team resource management
Resource calendar
Overall explanation Process Group: Closing Process: Close Project or Phase Lecture#196
Domain Closing Process Group

You are leading a research-based AI project. The management decide to close the project due to financial cut During closure one of junior technical member of the project approached you and shared that he made a discovery during the project implementation which can make the project and organization profitable. He aske you to partner with him and setup a startup to complete the project. What should you do in this situation?
Your answer is incorrect
⊗ Reject the offer and close the project as instructed by management
Setup startup and close the project as instructed by management
Convince the management to reinstate the project and fire the technical resource
Correct answer Convince the management to reinstate the project and promote him as technical lead
Overall explanation Process Group: Closing Process: Ethics Lecture#200
Domain Closing Process Group

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① Question 199 Incorrect

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