

- □ **Statistics** is concerned with the describing, interpretation and analyzing of data.
- It is, therefore, an essential element in any improvement process.
- Statistics is often categorized into descriptive and inferential statistics.
- □ It uses **analytical methods** which provide the math to model and predict variation.
- It uses graphical methods to help making numbers visible for communication purposes.

#### Why do we Need Statistics?

- To find why a process behaves the way it does.
- □ To find why it produces defective goods or services.
- □ To center our processes on 'Target' or 'Nominal'.
- To check the accuracy and precision of the process.
- To prevent problems caused by assignable causes of variation.
- To reduce variability and improve process capability.
- To know the truth about the real world.

- Methods of describing the characteristics of a data set.
- Useful because they allow you to make sense of the data.
- Helps exploring and making conclusions about the data in order to make rational decisions.
- □ Includes calculating things such as the average of the data, its spread and the shape it produces.

- □ For example, we may be concerned about **describing**:
  - The weight of a product in a production line.
  - The time taken to process an application.



- Descriptive statistics involves describing, summarizing and organizing the data so it can be easily understood.
- Graphical displays are often used along with the quantitative measures to enable clarity of communication.



- When analyzing a graphical display, you can draw conclusions based on several characteristics of the graph.
- You may ask questions such ask:
  - Where is the approximate middle, or center, of the graph?
  - How spread out are the data values on the graph?
  - What is the overall shape of the graph?
  - Does it have any interesting patterns?



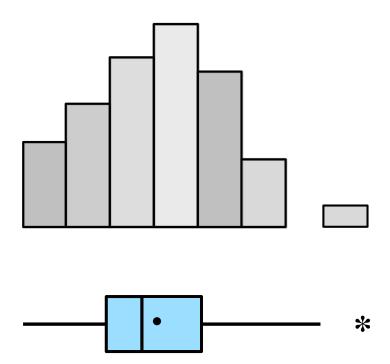
#### **Outlier:**

- A data point that is significantly greater or smaller than other data points in a data set.
- □ It is useful when analyzing data to identify outliers
- They may affect the calculation of descriptive statistics.
- Outliers can occur in any given data set and in any distribution.



#### **Outlier:**

- The easiest way to detect them is by graphing the data or using graphical methods such as:
  - Histograms.
  - Boxplots.
  - Normal probability plots.



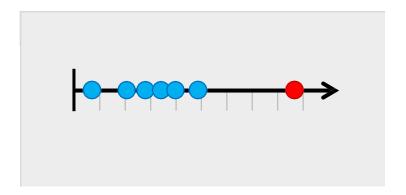
#### **Outlier:**

- Outliers may indicate an experimental error or incorrect recording of data.
- They may also occur by chance.
  - It may be normal to have high or low data points.
- You need to decide whether to exclude them before carrying out your analysis.
  - An outlier should be excluded if it is due to measurement or human error.



#### **Outlier:**

This example is about the time taken to process a sample of applications.

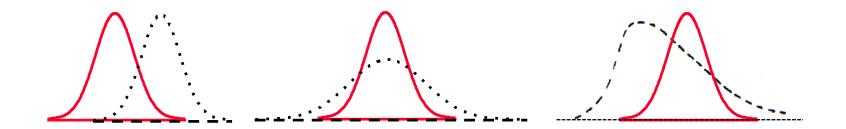


It is clear that one data point is far distant from the rest of the values.

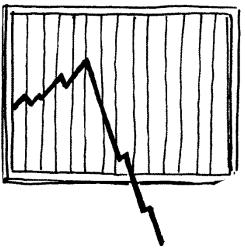
This point is an 'outlier'

#### The following measures are used to describe a data set:

- Measures of position (also referred to as central tendency or location measures).
- Measures of spread (also referred to as variability or dispersion measures).
- Measures of shape.



- ☐ If assignable causes of variation are affecting the process, we will see changes in:
  - Position.
  - Spread.
  - Shape.
  - Any combination of the three.

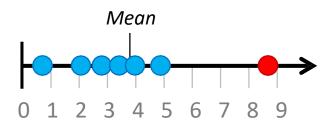


#### **Measures of Position:**

- Position Statistics measure the data central tendency.
- Central tendency refers to where the data is centered.
- You may have calculated an average of some kind.
- Despite the common use of average, there are different statistics by which we can describe the average of a data set:
  - Mean.
  - Median.
  - Mode.

#### Mean:

- The total of all the values divided by the size of the data set.
- □ It is the most commonly used statistic of position.
- It is easy to understand and calculate.
- It works well when the distribution is symmetric and there are no outliers.
- The mean of a sample is denoted by 'x-bar'.
- $\Box$  The mean of a population is denoted by ' $\mu$ '.



#### **Median:**

- The middle value where exactly half of the data values are above it and half are below it.
  Median | M
- Less widely used.
- A useful statistic due to its robustness.
- It can reduce the effect of outliers.
- Often used when the data is nonsymmetrical.
- Ensure that the values are ordered before calculation.
- With an even number of values, the median is the mean of the two middle values.

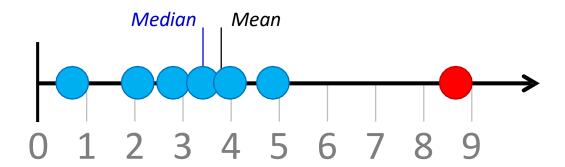
#### **Median Calculation:**

23	
33	
34	
36	
38	
40	
41	
41	
44	

12
30
31
37
38
40
41
41
44
45

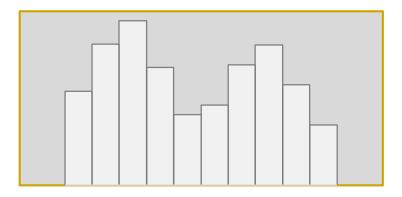
Median = 
$$38 + 40 / 2 = 39$$

■ Why can the mean and median be different?



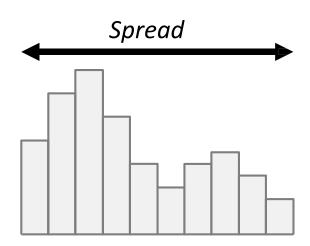
#### Mode:

- The value that occurs the most often in a data set.
- It is rarely used as a central tendency measure
- It is more useful to distinguish between unimodal and multimodal distributions
  - When data has more than one peak.



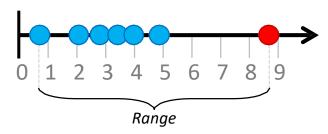
#### **Measures of Spread:**

- The Spread refers to how the data deviates from the position measure.
- It gives an indication of the amount of variation in the process.
  - An important indicator of quality.
  - Used to control process variability and improve quality.
- All manufacturing and transactional processes are variable to some degree.
- □ There are different statistics by which we can describe the spread of a data set:
  - Range.
  - Standard deviation.



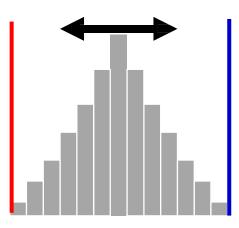
#### Range:

- The difference between the highest and the lowest values.
- The simplest measure of variability.
- Often denoted by 'R'.
- It is good enough in many practical cases.
- It does not make full use of the available data.
- It can be misleading when the data is skewed or in the presence of outliers.
  - Just one outlier will increase the range dramatically.



#### **Standard Deviation:**

- The average distance of the data points from their own mean.
- A low standard deviation indicates that the data points are clustered around the mean.
- A large standard deviation indicates that they are widely scattered around the mean.
- The standard deviation of a sample is denoted by 's'.
- □ The standard deviation of a population is denoted by "µ".



#### **Standard Deviation:**

- Perceived as difficult to understand because it is not easy to picture what it is.
- It is however a more robust measure of variability.
- Standard deviation is computed as follows:

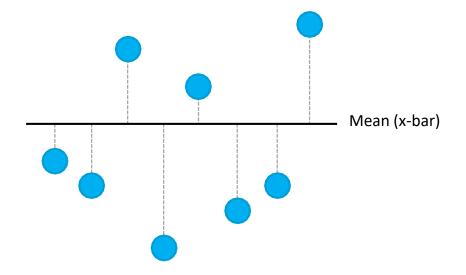
$$S = \sqrt{\frac{\sum (x-x)^2}{n-1}}$$

s = standard deviation

 $\overline{x}$  = mean

x =values of the data set

n = size of the data set



#### **Exercise:**

- This example is about the time taken to process a sample of applications.
- □ Find the mean, median, range and standard deviation for the following set of data: 2.8, 8.7, 0.7, 4.9, 3.4, 2.1 & 4.0.



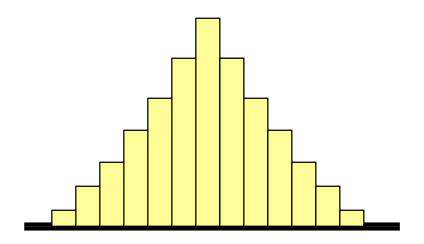
Time allowed: 10 minutes

□ If someone hands you a sheet of data and asks you to find the mean, median, range and standard deviation, what do you do?

21	19	20	24	23	21	26	23
25	24	19	19	21	19	25	19
23	23	15	22	23	20	14	20
15	19	20	21	17	15	16	19
13	17	19	17	22	20	18	16
17	18	21	21	17	20	21	21
21	17	17	19	21	22	25	20
19	20	24	28	26	26	25	24

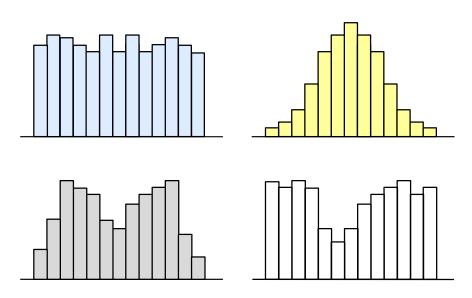
#### **Measures of Shape:**

- Data can be plotted into a histogram to have a general idea of its shape, or distribution.
- The shape can reveal a lot of information about the data.
- Data will always follow some know distribution.



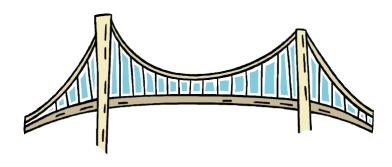
#### **Measures of Shape:**

- It may be symmetrical or nonsymmetrical.
- In a symmetrical distribution, the two sides of the distribution are a mirror image of each other.
- Examples of **symmetrical** distributions include:
  - · Uniform.
  - Normal.
  - · Camel-back.
  - Bow-tie shaped.



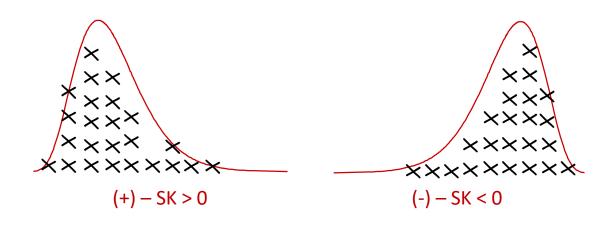
#### **Measures of Shape:**

- The shape helps identifying which descriptive statistic is more appropriate to use in a given situation.
- If the data is symmetrical, then we may use the mean or median to measure the central tendency as they are almost equal.
- If the data is skewed, then the median will be a more appropriate to measure the central tendency.
- Two common statistics that measure the shape of the data:
  - Skewness.
  - Kurtosis.



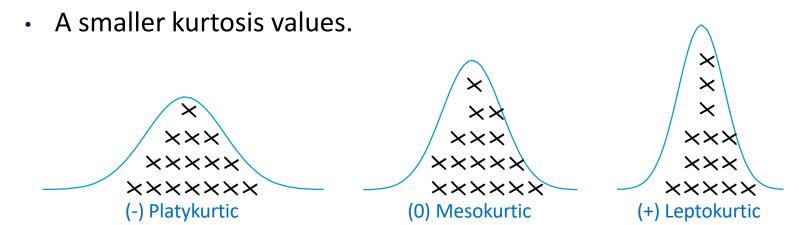
#### **Skewness:**

- Describes whether the data is distributed symmetrically around the mean.
- A skewness value of zero indicates perfect symmetry.
- A negative value implies left-skewed data.
- A positive value implies right-skewed data.



#### **Kurtosis:**

- Measures the degree of flatness (or peakness) of the shape.
- When the data values are clustered around the middle, then the distribution is more peaked.
  - A greater kurtosis value.
- When the data values are spread around more evenly, then the distribution is more flatted.



- Skewness and kurtosis statistics can be evaluated visually via a histogram.
- They can also be calculated by hand.
- This is generally unnecessary with modern statistical software (such as Minitab).



#### **Further Information:**

- Variance is a measure of the variation around the mean.
- It measures how far a set of data points are spread out from their mean.
- The units are the square of the units used for the original data.
  - For example, a variable measured in meters will have a variance measured in meters squared.
- □ It is the square of the standard deviation.

Variance =  $s^2$ 

#### **Further Information:**

- The Inter Quartile Range is also used to measure variability.
- Quartiles divide an ordered data set into 4 parts.
- Each contains 25% of the data.
- The inter quartile range contains the middle 50% of the data (i.e. Q3-Q1).
- It is often used when the data is not normally distributed.

