

EXECUTIVE SUMMARY

This report examines a critical organizational challenge: audit preparation consumes 20% of senior staff time.

Our analysis found that created by a vendor implementation that optimized for their product, not your workflow. Previous attempts to fix this addressed symptoms rather than root causes. We've designed a 3-part human-AI collaboration model to transform this workflow.

Key Findings

- Universal consensus confirmed — this isn't one person's complaint, it's a shared organizational pain point.
- Root cause identified: created by a vendor implementation that optimized for their product, not your workflow.
- Multiple previous fix attempts addressed symptoms rather than the underlying structural issues.
- The real goal is reduced risk, but the current process has become an end in itself.
- A 3-part human-AI collaboration model can transform this workflow using delegating, supervising, approving modes.

Recommended Approach

We recommend a 3-part collaboration model focused on data gathering and initial analysis, communication and stakeholder updates, quality assurance and compliance. AI fully handles 1 outcome within defined guardrails. 1 outcome run on AI with human oversight. Humans lead 1 outcome with AI assistance. Run a 2-week pilot with new hires only.

THE PROBLEM

"Audit preparation consumes 20% of senior staff time"

Why This Problem Matters

Universal agreement:

This isn't one person's complaint — it's a shared organizational pain point that everyone recognizes.

WHY IT PERSISTS

Created by a vendor implementation that optimized for their product, not your workflow. The financial services industry had different pressures then, and the process reflected that reality.

The team believes leadership wants it this way, but leadership thinks the team prefers it. Meanwhile, people have built workarounds: informal networks that bypass the official channels.

Several workarounds have created informal power structures people want to protect. The real goal is reduced risk, but the current process has become an end in itself.

THE SOLUTION

Target Outcomes

1. Data gathering and initial analysis
2. Communication and stakeholder updates
3. Quality assurance and compliance

Human-AI Collaboration Model

1. Data gathering and initial analysis Delegating Mode

AI handles:

Collects data from multiple sources, runs initial analysis, flags anomalies

Human handles:

Validates findings, adds context AI can't access, makes final calls

Why: AI excels at this type of work. Human relationships matter here.

2. Communication and stakeholder updates Supervising Mode

AI handles:

Drafts communications, maintains consistency, handles routine updates

Human handles:

Reviews for tone, handles sensitive messages, manages relationships

Why: Routine enough for AI with this type of work. Human relationships matter here.

3. Quality assurance and compliance

Approving Mode

AI handles:

Runs all standard checks, compares against requirements, documents findings

Human handles:

Reviews exceptions, makes judgment calls, signs off on final output

Why: Quality requires this type of work. Human relationships matter here.

MAKING IT HAPPEN

Change Management

Start with the highest-volume use case. Get leadership aligned before expanding.

Pilot Strategy

Run a 2-week pilot with new hires only. Measure before and after, then scale based on results.

Continuous Improvement

Track throughput weekly. Feed human corrections back to improve AI recommendations. Review collaboration modes monthly and adjust based on what's working.

How You'll Know It's Working

- You identified clear metrics during our conversation — track these weekly and compare against your baseline.
- For delegated tasks like "data gathering and initial analysis", measure volume handled and exceptions flagged.
- For approval workflows, track review time and approval rates.

NEXT STEPS

You identified "audit preparation consumes 20% of senior staff time" as a critical organizational challenge.

We traced its origins and found it was designed for constraints that no longer apply.

The 3-part solution assigns 1 delegating, 1 supervising, 1 approving collaboration modes to match each outcome with the right human-AI balance.

Start with the pilot approach outlined above, then scale based on what you learn.

Ready to implement?

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