Chapter 1

Introduction

Asset and Liability Management (ALM) is a central approach adopted by banks to navigate risks emerging from imbalances between assets and liabilities. Such imbalances may be triggered by variations in liquidity and interest rates. At its core, ALM is focused on managing the interest rate risk associated with long-term, non-tradable assets and liabilities. ALM primarily orbits around a bank's earnings and value, particularly when assessing interest rate risk within the banking book.

The phrase **"interest rate risk in the banking book" (IRRBB)** suggests a bank's fiscal stance is susceptible to market interest rate fluctuations. There are two dominant perspectives in evaluating IRRBB: earnings and economic value. From the **earnings perspective**, the spotlight is on the repercussions of interest rate variations on a bank's net interest or accumulated income over extended durations, usually expressed as **Net Interest Income (NII)**. On the other hand, the economic value angle delves into the impact of interest rate alterations on the valuation of an entity's assets, liabilities, and off-balance sheet entities, typically gauged as the **Economic Value of Equity (EVE)**. Though these viewpoints stem from distinct paradigms and yield different results, they are mutually reinforcing. The earnings perspective offers a glimpse into short-term outcomes, while the economic value perspective illuminates the long-term consequences. Consequently, for the sake of uniformity, regulators compel banks to disclose data from both angles.

The structure of this report is as follows. In Chapter 2, we delve into the datasets in use. Chapter 3 is dedicated to laying the foundational ground-

work. Here, we demystify terms like Euribor, the essence and role of Bonds, the nuances of amortization schedules, and the intricacies of yield curves. This chapter readies readers for the ensuing segments. The narrative then transitions to Chapter 4, the keystone of this report, addressing interest rate risk, liquidity risk, and the modeling of non-maturity deposits.

In terms of quantifying interest rate risk, the banking realm predominantly resorts to two methodologies. Basic strategies rely on repricing gap table analyses to oversee risk and estimate net interest income (NII) and market value of equity (MVoE) based on uniform yield curve perturbations. Conversely, sophisticated tactics employ dynamic simulations of balance sheets and stochastic forecasts of interest rate trajectories. The selection of the approach hinges on the bank's objectives and the composition of its balance sheet. For instance, a savings bank may zero in on its market value of equity risk, whereas a corporate bank might prioritize net interest income risk.

Liquidity risk also constitutes a significant facet of ALM. It can be segmented into three chief categories: structural, funding, and contingency risks. Structural risks are birthed from mismatches in contractual tenures between assets and liabilities. Notably, as commercial banks frequently funnel short-term client deposits into prolonged loans, they grapple with roll-over hazards, imperiling their financial stability. Funding liquidity risks surface during these roll-overs, echoing the unpredictability of renewal expenses. Contingency risks, in contrast, are tied to unpredictable client actions, such as unanticipated withdrawals or premature loan settlements. While ALM adeptly maneuvers through structural and funding risks, contingency risks mandate a reservoir of liquid assets.

Lastly, non-maturity products, characterized by entities like on-demand deposits or overdrafts, present distinct challenges owing to their fluctuating maturity and interest rate dynamics. For ALM to be effective, a thorough modeling of these products is indispensable.

Chapter 2

Data Description

For modelling interest rate risk, and liquidity risk, we use two datasets from $2014 - 09 - 30$, namely the Bank's Portfolio Data and the Market Data describing the rates of zero-coupon bonds with different maturities. The datasets Non-Maturity Deposits Data and Yields Data are used for modelling the non-maturity deposits.

There is a module dataloader.py which contains functions that load the data that are described below with the appropriate format, and optionally plot them.

2.1 Bank's Portfolio

- *id:* identification number (index of the row)

- *account:* account type in short (e.g. mmp_1)

- *account_name:* long account name (e.g. Money market placements)

- *volume:* notional value in EUR

- *ir_binding:* type of the interest rate. FIX for fixed rates, and LIBOR for variable rates with the variable benchmark LIBOR

- *reprice_freq:* repricing frequency (of the rates) in months if the interest binding is LIBOR

- *spread:* the spread component of the interest rate in basis points (1 basis point 0.01%). The other component is the market's interest rates.

$$\text{(Interest rate)} = \text{(Market's interest rate)} + \text{(spread)}$$

- *issue*: issue date (first repricing date)

- *maturity*: maturity date (last payment date)

- *repayment*: repayment structure (e.g. BULLET, LINEAR, ANNU-ITY)

- *payment_freq*: repayment frequency in number of months

- *yieldcurve*: identifier of the interest rate curve

2.2   Market Data

- *type*: yield curve type (for example, yields are from the bond market or the interbank market) the type column has to be the same as in portfolio to connect the two datasets

- *date*: maturity date of the current rate

- *rate*: value of the rate in basis points

- *comment*: label of the yield curve tensor

2.3   Non-Maturity Deposits Data

- *date*: date of the observation

- *eur1m*: 1-month Euribor rate in %

- *cpn*: deposit coupon rate in %

- *bal*: end-of-month balance of non-maturity deposit account

2.4   Yields Data

- *EUR10Y*: 10–year zero-coupon bond rate in %

- *EUR5Y*: 5–year zero-coupon bond rate in %

- *EUR1Y*: 1–year zero-coupon bond rate in %

- *EUR3M*: 3–month Euribor rate in %

- *EUR1M*: 1–month Euribor rate in %

Chapter 3

Preliminary Knowledge

3.1   Euribor Benchmark Rate

As highlighted earlier, it's a standard procedure to set the variable rates of a product by adding a spread to a fluctuating benchmark rate, often the Euribor.

The Eurozone's wholesale money market is where financial institutions, including banks, engage in lending and borrowing substantial amounts. Typically, these transactions don't require collateral, and the borrowed funds have short durations, from overnight to a maximum of one year.

Euribor, which stands for Euro Interbank Offered Rate, signifies the average interest rate at which banks in the Eurozone are willing to offer unsecured loans to their counterparts in this wholesale money market. These Euribor rates vary in terms of their duration, from a week up to a year, and are updated daily. Each rate corresponds to a specific loan tenure.

3.2   Bonds

In our analysis, we'll frequently discuss bonds, so it's essential to touch upon the topic briefly.

A **bond** is a financial instrument representing a debt obligation. When an entity, such as a corporation or government, needs to raise capital, it can issue bonds to investors. By purchasing a bond, an investor is essentially lending money to the issuer in exchange for periodic interest payments and

the return of the bond's face value at maturity. The value of a bond is the present value of its expected future cash flows. In mathematical terms

$$P = \sum_{t=1}^{N} \frac{C_t}{(1+y_t)^t} + \frac{F}{(1+y_N)^N} \tag{3.1}$$

where F is the bond's face value and C_t is the coupon payment at time t. Additionally, y_t is the (expected) spot yield at time t, and N is the total number of payment periods till maturity.

3.3 Amortization Schedule

When a bank gives out a loan, the loan is expected to be payed back with interest. An **amortizing loan** is a type of loan in which the borrower makes regular, periodic payments that include both **principal** and **interest**. These payments are structured in a way that ensures the full repayment of the original loan amount (the principal) along with all accrued interest by the end of the loan term, or **maturity**. The process of spreading out the repayment of a loan over time is called **amortization**. The term "amortize" means to gradually reduce or pay off a debt over time.

The **amortization schedule** is a table or spreadsheet that outlines the details of each payment, including the amount allocated to principal and interest for each period. It also shows the remaining balance after each payment. This schedule provides borrowers with a clear understanding of how their loan will be paid off and helps them budget for future payments. On the other side, for the banks the amortization schedule is useful for the calculations of future cashflows for risk management.

3.3.1 Payment Structure

In this section we describe three basic and frequent loan payment structures, namely, the linear, the annuity and finally the bullet. The names describe the distribution of principal payments (repayment of the original loan volume). For example, for the linear loan payment, every month we pay fixed amount on the principal value.

Bullet Payment Structure

A bullet loan, also known as a bullet payment loan or balloon payment loan, is a type of loan structure in which the borrower makes regular interest pay-

ments throughout the loan term but repays the entire principal (the original loan amount) in a single lump-sum payment at the end of the loan term.

Suppose P represents the principal amount, and the loan is to be repayed in N regular (e.g. monthly) instalments. If at each period i, the interest rate (for the length of this period) is r_i, then the payment for that period p_i is

$$p_i(P, r_i, N) = r_i \cdot P + \delta_{i,N} \cdot P \tag{3.2}$$

with $r_i \cdot P$ being the interest payment, and $\delta_{i,N} \cdot P$ is the final lump-sum principal payment.

	cashflow	interest	capital	remaining
1	75.0	75.0	0.0	7500.0
2	75.0	75.0	0.0	7500.0
3	7575.0	75.0	7500.0	0.0

Figure 3.1: Example of amortization schedule for a bullet loan with principal volume 7500, monthly rate 0.01 and maturity 3 months after issuance.

Linear Payment Structure

A linear loan, also known as a straight-line loan or linear amortizing loan, is a type of loan structure in which the borrower pays back an equal portion of the principal at each payment period, along with the interest on the outstanding balance. The principal repayment remains constant throughout the loan term. However, since the outstanding balance reduces with each payment, the interest portion decreases over time, making the total payment amount decline over the life of the loan.

Suppose P represents the principal amount, and the loan is to be repayed in N regular (e.g. monthly) instalments. If at each period i, the interest rate (for the length of this period) is r_i, then the payment for that period p_i is

$$p_i\big(P, N, r_i, \{p_j\}_{j=1}^{i-1}\big) = \frac{P}{N} + r_i \cdot \underbrace{\left[P - \sum_{j=1}^{i-1} p_j\right]}_{\text{outstanding bal.}} \tag{3.3}$$

The first term is the principal payment, while the second is the interest payment.

	cashflow	interest	capital	remaining
1	2575.0	75.0	2500.0	7500.0
2	2550.0	50.0	2500.0	5000.0
3	2525.0	25.0	2500.0	2500.0

Figure 3.2: Example of amortization schedule for a linear loan with principal volume 7500, monthly rate 0.01 and maturity 3 months after issuance.

Annuity Payment Structure

An annuity payment structure refers to a series of periodic payments made at equal intervals. The key feature of this payment structure is that the sum of the present values of all payments must be equal to the principal value. When the interest rates are fixed, the borrower makes equal total payments each period consisting of both principal and interest. At the beginning of the loan term, a large portion of each payment is applied to interest, with a smaller portion going to reduce the principal. As the loan matures, the interest portion of each payment decreases, and the principal portion increases, but the total payment remains the same.

Suppose P represents the principal amount, and the loan is to be repayed in N regular (e.g. monthly) instalments. If at each period i, the interest rate (for the length of this period) is r_i, then the payment for that period p_i is derived in the following fashion.

An annuity is a series of constant (fixed) payments (or cash flows) of $p_i = p$ made at the end of each period over n periods. To derive the formula for p_i, we consider the present value of each payment. If we make the payment on the ith payment period, its present value is

$$\mathrm{PV}(p_i) = p \bigg/ \prod_{j=1}^{i}(1 + r_j)$$

The present value of all the payments is required to be equal to the principal value of the loan. That is,

$$P = \sum_{i=1}^{N}\mathrm{PV}(p_i) = p \sum_{i=1}^{N}\left[\prod_{j=1}^{i}(1 + r_j)\right]^{-1}$$

which gives us

$$p_i = P \Big/ \sum_{i=1}^{N} \left[\prod_{j=1}^{i} (1 + r_j) \right]^{-1} \qquad (3.4)$$

When the interest rates are fixed, the formulas become much simpler. To be more explicit

$$P = p \cdot \sum_{i=1}^{N} \frac{1}{(1+r)^i} = p \cdot \frac{1 - (r+1)^{-N}}{r}$$

and therefore, we find that the constant periodic payment is

$$p(P, N, r) = \frac{r \cdot P}{1 - (1+r)^{-N}} \qquad (3.5)$$

In all practical cases, when the interest rates are variable, the payment is not calculated with (3.4), because, even thought the future interest rates may be predicted under certain models and assumptions, they are not known. In this case, the periodic payment is not constant and is recalculated at each period based on the current interest rate, the outstanding balance, and the time to maturity at that time with (3.5). Thus, the payment (or cashflow) during the ith payment period is

$$p_i = \frac{r_i}{1 - (1 + r_i)^{-N_i}} \cdot \underbrace{\left[P - \sum_{j=1}^{i} p_j \right]}_{\text{outstanding bal.}} \qquad (3.6)$$

with N_i being the number of payment periods remaining to maturity. The payment on each due date is determined as though the loan began on that specific date, using the remaining balance as the principal amount and applying the current floating rate, which is presumed to continue until the loan's end date.

The cashflow.py module includes a function named amortization_schedule. This function provides the amortization schedule for an asset or liability, offering repayment structures such as bullet, linear, or annuity, as demonstrated in prior examples.

	cashflow	interest	capital	remaining
1	1922.11	75.0	1847.11	5652.89
2	1922.11	56.53	1865.58	3787.30
3	1922.11	37.87	1884.24	1903.10

Figure 3.3: Example of amortization schedule for a linear loan with principal volume 7500, monthly rate 0.01 and maturity 3 months after issuance.

3.4 Yield Curve

A **yield curve** is a graphical representation of annual returns on assets with similar risk profile for a range of maturities. The horizontal axis represents the time to maturities, while the vertical axis represents the yield.

3.4.1 Spot yields

In our case, we are interested in **spot yields** or **spot rates**, which are the yields of zero-coupon bonds for specific maturities. A **zero-coupon bond** is a bond that does not make periodic interest payments and is instead issued at a discount too its face value. It matures at its face value, and the difference between the purchase price and that face value is the interest earned by the bondholder.

Since spot yields pertain to zero-coupon bonds, they provide a pure measure of interest rates over different horizons without the complexities introduced by periodic coupon payments. This makes them a clear and direct indicator of the cost of borrowing money for specific time periods.

Spot yields are useful to banks for a number of reasons; for example loan pricing and deriving forward rates. As far as the loan pricing is concerned, banks might refer to the yield curve and issue loans with rate calculated by adding a spread to the spot yield for the corresponding maturity, for credit-risk and profit. As for the forward yields, we describe them in a following subsection.

3.4.2 Modelling Spot Yield Curve

One can find the relation between the spot yields and the time to maturity with various models. A particularly flexible model is the Nelson–Siegei–Svensson model.

The Nelson and Siegel group of models are based on the original model by Nelson and Siegel, which originally had four parameters. The Svensson extension introduced two new slope parameters to allow for a better variety of shapes for both instantaneous forward rate curves and yield curves. Virtualy any yield curve shape can be interpolated using these two models, which are widely used at banks around the world.

Two of the main reasons we want to model the relation between the time to maturity and the spot yield are interpolation, and extrapolation. Sometimes there are missing values in a time-series data set. For instance, interest rates for years 1 to 3 may exist, followed by years 5 to 8, and then year 10. Our model can be used to also be used to forecast or extrapolate values of future time periods beyond the time period of available data.

The known x values represent the values on the x-axis, which are the values that are known in advance such as time (or years). and the known y values represent the values on the y-axis (in our case, the known Interest Rates). The y-axis variable is typically the variable you wish to interpolate missing values from or extrapolate the values into the future.

Equation (3.7) shows how the instantaneous forward rate can be expressed as a function of the six parameters. The Nelson-Siegel-Svensson model provides a well behaved, smooth forward rate curve. The original Nelson-Siegel model is the same as the Svensson with $\beta_4 = 0$. Equation (3.8) shows how the model can be expressed as a closed form expression of yields.

$$f(t) = \beta_1 + \beta_2 \exp\left(\frac{-t}{\lambda_1}\right) + \beta_3 \frac{t}{\lambda_1} \exp\left(\frac{-t}{\lambda_1}\right) + \beta_4 \frac{t}{\lambda_2} \exp\left(\frac{-t}{\lambda_2}\right) \qquad (3.7)$$

$$\begin{aligned}
r(t) = \beta_1 &+ \beta_2 \left(\frac{t}{\lambda_1}\right)^{-1}\left[1 - \exp\left(\frac{-t}{\lambda_1}\right)\right] \\
&+ \beta_3 \left\{\left(\frac{t}{\lambda_1}\right)^{-1}\left[1 - \exp\left(\frac{-t}{\lambda_1}\right)\right] - \exp\left(\frac{-t}{\lambda_1}\right)\right\} \\
&+ \beta_4 \left\{\left(\frac{t}{\lambda_2}\right)^{-1}\left[1 - \exp\left(\frac{-t}{\lambda_2}\right)\right] - \exp\left(\frac{-t}{\lambda_2}\right)\right\} \qquad (3.8)
\end{aligned}$$

A benefit of the Nelson-Siegel-Svensson model is the interpretations of β_1

and $\beta_1 + \beta_2$. β_1 can be interpreted as the long term interest rate, while $\beta_1 + \beta_2$ is the instantaneous short term interest rate.

3.4.3 Forward Yields

Forward yields (or forward rates) represent the expected future interest rates for specific periods, derived from current spot rates. They offer insight into the market's expectations regarding future interest rate movements, economic conditions, and expected future cashflows. Forward rates can be calculated under the assumption of non-arbitrage with the following syllogism.

Suppose we aim to determine the forward yield $f_{t,s}$ for a zero-coupon bond that begins accruing in t periods (e.g., years) and spans s periods. To find $f_{t,s}$, we set up a scenario. Imagine we first invest in a bond maturing in t periods with a current spot yield of Y_t. Once this bond matures, we then reinvest the proceeds into a new zero-coupon bond that starts accruing at t and matures at $t + s$. The return from this strategy should be equivalent to directly investing in a zero-coupon bond that begins accruing now and matures at $t + s$ with a spot yield of Y_{t+s}. Therefore, the relationship can be expressed as:

$$(1 + Y_{t+s})^{t+s} = (1 + Y_t)^t (1 + f_{t,s})^s \tag{3.9}$$

From which, the forward yield $f_{t,s}$ can be isolated as:

$$f_{t,s} = \left[\frac{(1 + Y_{t+s})^{t+s}}{(1 + Y_t)^t} \right]^{1/s} - 1 \tag{3.10}$$

The yieldcurve.py module includes a YieldCurve class that fits the Nelson-Siegei-Svensson model to market data, and subsequently can provide spot rates and forward rates for provided dates and time periods. Additionally, given repricing dates, it can return the floating rates for certain payment dates.

Chapter 4

Risk Measurements

4.1 Portfolio Cashflows

In this section, we detail the methodology for calculating the bank's portfolio cashflows. We previously emphasized that the portfolio encompasses both assets and liabilities. Moreover, we clarified that all assets have one of three repayment structures: bullet, linear, or annuity. The cashflows for these assets and liabilities are determined using equations (3.2), (3.3), and (3.6), provided we apply the appropriate rates. Some items bear fixed interest rates, making their generated cash flows resistant to interest rate changes. Conversely, variable-rate items adjust according to interest rates. To forecast their future cash flows, it's essential to know the rate values on upcoming payment dates. Although exact predictions are challenging, we can make estimations using forward rates from the yield curve, as indicated in equations (3.8) and (3.10).

4.1.1 Floating Rates

Suppose we aim to forecast future cashflows for an asset influenced by variable rates, using LIBOR as a benchmark, and an added spread s on top. This asset has an issuance date of d_i and matures on d_m. Our dataset includes the repayment frequency, denoted in months as T_{repay}. We use this frequency to determine repayment dates by moving backwards from the maturity date in intervals set by the repayment frequency:

$$D_{pay} = \{d_{pay} = d_m - j \cdot T_{repay} \mid j \in \mathbb{N} \ \wedge \ d_{pay} \geq d_i\}$$

Furthermore, our data indicates the repricing frequency in months as T_{reprice}. This frequency helps establish the dates when the asset's interest rates are

revised. The initial rate is set on the issuance date d_i, with subsequent adjustments happening every T_{reprice} months:

$$D_{reprice} = \{d_{reprice} = d_i + j \cdot T_{reprice} \mid j \in \mathbb{N} \;\wedge\; d_{reprice} \leq d_m\}$$

The interest rate remains unchanged between successive repricing dates. To estimate these forthcoming rates, forward rates tailored for each duration are utilized. Consider P_j as the interval from the jth to the $(j+1)$th repricing date, defined as

$$P_j = [d_{reprice}(j), \; d_{reprice}(j) + T_{reprice})$$

Let's introduce a function $y(d_1, d_2)$ that calculates the difference in years between two dates, starting from d_1 and concluding on d_2. Using d_{today} to represent the present date, we can express t_j as $y(d_{\text{today}}, d_{\text{reprice}}(j))$. For the interval P_j, the benchmark LIBOR rate is presumed to be invariant, aligning with the forward rate:

$$f_{t_j, s} = \left[\frac{(1 + Y_{t_j + s})^{t_j + s}}{(1 + Y_{t_j})^{t_j}} \right]^{1/s} - 1 \tag{4.1}$$

where s stands for T_{reprice} expressed in years. To find the annual interest rate of the asset or liability, we simply add the corresponding spread to $f_{t_j, s}$.

Finally, for each payment date $d_{\text{pay}} \in D_{\text{reprice}}$, we determine the period P_j such that $d_{\text{pay}} \in P_j$, and assign the corresponding rate to it. With these rates then, we can calculate the cashflow from each asset or liability with (3.2), (3.3) or (3.6), depending on its repayment structure.

In the cashflow.py module, the asset_cashflow function provides cashflows for an individual asset or liability, distinguishing between interest and principal components. Additionally, the portfolio_cashflow function delivers cashflows for every asset or liability within the portfolio.

4.2 Interest Rate Risk

Interest rate risk is the potential for changes in interest rates to negatively impact the financial position of an institution, particularly those institutions that are involved in lending, borrowing, or holding fixed-income securities. Interest rate management focuses on the sensitivity of **net interest income (NII)**. The net interest income equals the difference between interest

revenues and interest expenses.

Assume $\mathcal{A}_S$ and $\mathcal{A}_{NS}$ be the sets of interest sensitive and non-sensitive assets. Similarly, let $\mathcal{L}_S$ and $\mathcal{L}_{NS}$ be the sets of interest sensitive and non-sensitive liabilities. Then the net interest income is

$$\text{NII} = \sum_{a_S \in \mathcal{A}_S} R(a_S) + \sum_{a_{NS} \in \mathcal{A}_{NS}} R(a_{NS}) - \sum_{l_S \in \mathcal{L}_{NS}} R(l_S) - \sum_{l_{NS} \in \mathcal{L}_{NS}} R(l_{NS})$$

(4.2)

with R symbolising the interest component of cashflows from the asset a or liability l.

The interest.py module contains a function nii_table that returns a table with the annual NII for each account name in the portfolio, as well as the totals. It additionally plots a bar plot for the data.

The traditional approach of interest rate risk positioning of the balance sheet is based on **gap** models. **Interest rate gap** refers to the net asset position for a certain time period between interest-bearing assets and liabilities, which are repriced at the same time. The interest rate gap (G) equals:

$$G = \sum_{a_S \in \mathcal{A}_S} V(a_S) - \sum_{l_S \in \mathcal{L}_S} V(l_S)$$

(4.3)

where V gives the volume of the interest sensitive assets or liabilities. We can categorize the assets and liabilities in the book that bear interest risk based on their month of repricing. This table is termed the **repricing gap table**. A bar plot representing this for the upcoming 12 months can be seen in Figure 4.2.

The interest.py module contains a function repricing_gap_table, which creates the repricing gap table, and optionally plots the values for a number of upcoming months.

Interest earnings variation can be characterized as the risk-bearing items multiplied by the change of interest rate Δi, shown as follows:

$$\Delta \text{NII} = G \cdot \Delta i$$

(4.4)

The sign of the gap is crucial from an interest rate risk point of view. A positive gap indicates increasing earnings when interest rates rise, and
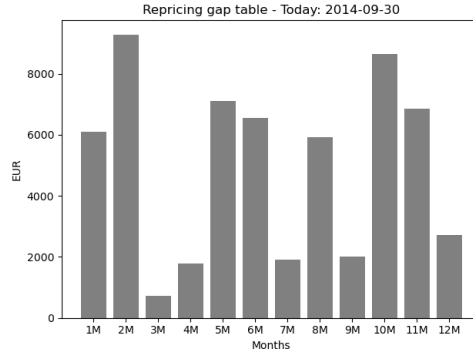
Figure 4.1: Repricing gap table for the 12 upcoming months.

indicates decreasing earnings when interest rates decline. The repricing gap table can also capture the basis risk by aggregating the interest-bearing assets and liabilities based on their reference interest rate (that is 3 months or 6 months EURIBOR). Interest rate gap tables can be sufficient tools to determine the risk exposure from the earnings perspective. However, gap models cannot be used as a single risk measure to quantify rather the net interest income risk of the total balance sheet. Interest rate gaps are management tools, which provide guidance on interest rate risk positioning.

We have to mention that there are more sophisticated tools for interest rate risk management. In practice, simulation models are applied for risk management purposes. However, the banking book risks are not explicitly subjected to capital charge under Pillar 1 of the Basel II regulations; Pillar 2 covers the interest rate risk in the banking book. Regulators lay particular emphasis also on the risk assessment regarding the market value of equity. Risk limits are based on specific stress scenarios, which could be either deterministic interest rate shocks or historical volatility-based earnings at risk concepts. Therefore, risk measurement techniques stand for scenario-based or stochastic simulation approaches, focusing on the interest earnings or the market value of equity. Net interest income simulation is rather a dynamic, forward-looking approach, while calculation of the market value of equity provides a static result. Equity duration is also a widely used measure for interest rate risk of the banking book. Duration of the assets and liabilities are calculated to quantify the duration of equity. ALM professionals often use effective duration, which incorporates embedded options (caps, floors, and so on) in the interest rate sensitivity calculation.

4.3 Liquidity Risk

Traditionally, liquidity risk is measured with two primary tools - static and dynamic liquidity gap tables. These tools help banks understand their liquidity position, i.e., their ability to meet short-term obligations with available cash or near-cash assets.

Liquidity gap tables essentially a representation of the bank's balance sheet, but instead of organizing assets and liabilities by type (e.g., loans, deposits), they are organized by when they are expected to result in cash **inflows** (expected incoming cash flows, like loan repayments from customers or interest payments) or **outflows** (expected outgoing cash flows, like withdrawals by depositors or maturing debt the bank needs to repay). This is done using "**maturity buckets**," which could be time periods like "less than 1 month," "1-3 months," "3-6 months," and so on. For each maturity bucket, the n**et cash-flow gap** is calculated by subtracting expected outflows from expected inflows. A positive gap indicates that the bank expects more inflows than outflows for that period, while a negative gap suggests potential liquidity shortfalls.

As mentioned above, there are two approaches; the static and the dynamic. The **static** approach assumes a "rundown" balance sheet, meaning it only considers existing contracts and obligations without factoring in potential new business or the possibility of existing contracts being renewed. It's a snapshot based on current conditions. The **dynamic** is a more comprehensive approach. It considers not just the current balance sheet but also potential future scenarios. For instance, a loan might be rolled over (renewed), or the bank might acquire new deposits or make new loans. This view tries to account for these possibilities, making it more complex but also more realistic. For simplicity, in what follows, we adopt the static view.