

**Lecture 12:**  
**Post-Optimal Analysis**

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# Today

- Post-Optimal Analysis:  
Changes affecting optimality

Chapter 4.5.

## Post-Optimal Analysis

- Changes affecting **feasibility**

LP Model: right-hand side change or **a new constraint**

**How to recover optimal if the perturbation causes the change in basic optimal solution?**

- Changes affecting **optimality**

LP Model: objective coefficient or **new variable**

**How to find new optimal?**

## Changes affecting feasibility

- Increasing/decreasing amount of resources (RHS)
- **Introducing new resources (new constraint in LP)**

## Addition of a constraint

TOYCO Revenue Maximization (Primal) Problem

$$\begin{aligned}
 &\text{maximize} && z = 3x_1 + 2x_2 + 5x_3 \\
 &\text{subject to} && x_1 + 2x_2 + x_3 \leq 430 && (\text{machine 1}) \\
 & && 3x_1 + 2x_3 \leq 460 && (\text{machine 2}) \\
 & && x_1 + 4x_2 \leq 420 && (\text{machine 3}) \\
 & && x_1, x_2, x_3 \geq 0
 \end{aligned}$$

*Current optimal:*  $z = 1350$   $x_1 = 0$ ,  $x_2 = 100$ ,  $x_3 = 230$

Suppose TOYCO changes the design of its toys by introducing another operation, with the daily capacity 500 minutes, and operation time 3,3, and 1 for the three products, respectively. How will this operation affect the optimal solution.

Introduce one more constraint:

$$3x_1 + 3x_2 + x_3 \leq 500 \quad (\text{machine 4})$$

In the optimal table add a new slack (for the new constraint) and the new row (bring the new slack into the basis):

Basic	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$x_7$	Solution
$z$	4	0	0	1	2	0	0	1350
$x_2$	$-\frac{1}{4}$	1	0	$\frac{1}{2}$	$-\frac{1}{4}$	0	0	100
$x_3$	$\frac{3}{2}$	0	1	0	$\frac{1}{2}$	0	0	230
$x_6$	2	0	0	-2	1	1	0	20
$x_7$	3	3	1	0	0	0	1	500

**The table has to be modified so that  $x_7$  becomes part of the basis**

**The columns  $x_2$ ,  $x_3$  and  $x_6$  should have 0 in the  $x_7$ -row**

After transforming the table to get  $x_7$ -row correct, the new table is

Basic	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$x_7$	Solution
$z$	4	0	0	1	2	0	0	1350
$x_2$	$-\frac{1}{4}$	1	0	$\frac{1}{2}$	$-\frac{1}{4}$	0	0	100
$x_3$	$\frac{3}{2}$	0	1	0	$\frac{1}{2}$	0	0	230
$x_6$	2	0	0	-2	1	1	0	20
$x_7$	$\frac{9}{4}$	0	0	$-\frac{3}{2}$	$\frac{1}{4}$	0	1	-30

The table shows that  $x_7$  is not feasible. Then a dual simplex method can be used to determine a new feasible solution.

We want  $x_7$  to leave (since it is not feasible).

Which variable will enter?

Candidates to enter a nonbasic variables whose entries in  $x_7$ -row are negative: the only candidate is  $x_4$ .

Modify the table to have  $x_4$  in the basis and  $x_7$  leave.

Basic	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	$x_7$	Solution
$z$	$\frac{5}{2}$	0	0	0	$\frac{11}{6}$	0	$\frac{2}{3}$	1330
$x_2$	$\frac{1}{2}$	1	0	0	$-\frac{1}{6}$	0	$\frac{1}{3}$	90
$x_3$	$\frac{3}{2}$	0	1	0	$\frac{1}{2}$	0	0	230
$x_6$	-1	0	0	0	$\frac{2}{3}$	1	$-\frac{4}{3}$	60
$x_4$	$-\frac{3}{2}$	0	0	1	$-\frac{1}{6}$	0	$-\frac{2}{3}$	20

This is new optimal solution. The optimal revenue would decrease to 1330.



## Changes Affecting Optimality

- Objective cost changes
- Adding new economic activity

## Objective Cost Change

TOYCO Revenue Maximization (Primal) Problem

$$\begin{aligned}
 &\text{maximize} && z = 3x_1 + 2x_2 + 5x_3 \\
 &\text{subject to} && x_1 + 2x_2 + x_3 \leq 430 && (\text{machine 1}) \\
 & && 3x_1 + 2x_3 \leq 460 && (\text{machine 2}) \\
 & && x_1 + 4x_2 \leq 420 && (\text{machine 3}) \\
 & && x_1, x_2, x_3 \geq 0
 \end{aligned}$$

*Current optimal:*  $z = 1350$   $x_1 = 0$ ,  $x_2 = 100$ ,  $x_3 = 230$

Suppose TOYCO changes the prices for products to 2, 3 and 4, respectively.

The objective function changes to

$$z = 2x_1 + 3x_2 + 4x_3$$

The company wants to find out will this change improve their revenue.

## Old Optimal Table

Basic	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	Solution
$z$	4	0	0	1	2	0	1350
$x_2$	$-\frac{1}{4}$	1	0	$\frac{1}{2}$	$-\frac{1}{4}$	0	100
$x_3$	$\frac{3}{2}$	0	1	0	$\frac{1}{2}$	0	230
$x_6$	2	0	0	-2	1	1	20

The changes in the prices of products (objective) correspond to “perturbed table”

Basic	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	Solution
<b><math>z</math></b>	<b>?</b>	0	0	<b>?</b>	<b>?</b>	0	<b>?</b>
$x_2$	$-\frac{1}{4}$	1	0	$\frac{1}{2}$	$-\frac{1}{4}$	0	100
$x_3$	$\frac{3}{2}$	0	1	0	$\frac{1}{2}$	0	230
$x_6$	2	0	0	-2	1	1	20

Question: **Why the zeros in the  $z$ -row stay unaffected?**

Q: **Why the zeros in the  $z$ -row stay unaffected?**

Answer: Because the reduced costs of basic variables stay at 0 at every iteration of the simplex method!!!

So we need to determine 3 unknown reduced costs: reduced cost of nonbasic variables  $x_1$ ,  $x_4$ , and  $x_5$ .

Basic	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	Solution
<b><math>z</math></b>	<b>?</b>	0	0	<b>?</b>	<b>?</b>	0	<b>?</b>
$x_2$	$-\frac{1}{4}$	1	0	$\frac{1}{2}$	$-\frac{1}{4}$	0	100
$x_3$	$\frac{3}{2}$	0	1	0	$\frac{1}{2}$	0	230
$x_6$	2	0	0	-2	1	1	20

Question: **What can we do to find the unknown reduced costs?**

Hint: We discuss some relations between simplex table and dual problem....

## Relations in Simplex Table

Given a simplex table at any iteration  $i$ , we have

- Column Rule
- Reduced Cost Rule ( $z$ -row data)  
**reduced cost of  $x_j = \text{l.h.s. of } j\text{-th dual constraint} - \text{r.h.s. of } j\text{-th dual constraint}$**

The left hand-side of dual constraint is evaluated at the shadow price

- Shadow Prices  
**shadow price = original cost of basis  $\times$  inverse**  
Here, order in the basis matter.

So we need to compute

1. Shadow prices
2. Apply reduced cost rule for nonbasic variables  $x_j$ ,  $j=1,4,5$  (requires dual problem)

Item 1: **shadow price = new cost of basis  $\times$  inverse optimal**

$$(\bar{y}_1, \bar{y}_2, \bar{y}_3) = (3, 4, 0) \begin{bmatrix} \frac{1}{2} & -\frac{1}{4} & 0 \\ 0 & \frac{1}{2} & 0 \\ -2 & 1 & 1 \end{bmatrix} = \left( \frac{3}{2}, \frac{5}{4}, 0 \right)$$

Item 2: TOYCO Dual corresponding to the new data:

$$\begin{aligned}
 &\text{maximize} && w = 430y_1 + 460y_2 + 420y_3 \\
 &\text{subject to} && y_1 + 3y_2 + y_3 \geq \mathbf{2} \quad (x_1) \\
 & && 2y_1 \quad + 4y_3 \geq \mathbf{3} \quad (x_2) \\
 & && y_1 + y_2 \quad \geq \mathbf{4} \quad (x_3) \\
 & && y_1 \geq 0 \quad (x_4) \\
 & && y_2 \geq 0 \quad (x_5) \\
 & && y_3 \geq 0 \quad (x_6)
 \end{aligned}$$

Apply the reduced cost rule to non-basic variables  $x_1$ ,  $x_4$  and  $x_5$ .

**reduced cost of nonbasic  $x_j$  = coresp. dual constraint lhs – new rhs**

**Expressions for reduced costs:**

$$c_1 = y_1 + 3y_2 + y_3 - 2, \quad c_4 = y_1 - 0, \quad c_5 = y_2 - 0.$$

Evaluate these expressions at the computed shadow prices (item 1)

$(\bar{y}_1, \bar{y}_2, \bar{y}_3) = (3/2, 5/4, 0)$  and obtain the reduced costs

new reduced cost of  $x_1 := \bar{y}_1 + 3\bar{y}_2 + \bar{y}_3 - 2 = \frac{3}{2} + 3 \cdot \frac{5}{4} + 0 - 2 = \frac{13}{4}$

new reduced cost of  $x_4 := \bar{y}_1 - 0 = \frac{3}{2}$

new reduced cost of  $x_5 := \bar{y}_2 - 0 = \frac{5}{4}$

**New Table - with reduced costs updated**

Basic	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	Solution
$z$	$\frac{13}{4}$	0	0	$\frac{3}{2}$	$\frac{5}{4}$	0	?
$x_2$	$-\frac{1}{4}$	1	0	$\frac{1}{2}$	$-\frac{1}{4}$	0	100
$x_3$	$\frac{3}{2}$	0	1	0	$\frac{1}{2}$	0	230
$x_6$	2	0	0	-2	1	1	20



To determine  $z$ -value in the last column: substitute the current solution in the objective

$$z = 2x_1 + 3x_2 + 4x_3 = 2 \times 0 + 3 \times 100 + 4 \times 230 = 1220.$$

### New Table - reflecting the change

Basic	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	Solution
$z$	$-\frac{3}{4}$	0	0	$\frac{3}{2}$	$\frac{5}{4}$	0	1220
$x_2$	$-\frac{1}{4}$	1	0	$\frac{1}{2}$	$-\frac{1}{4}$	0	100
$x_3$	$\frac{3}{2}$	0	1	0	$\frac{1}{2}$	0	230
$x_6$	2	0	0	-2	1	1	20

The revenue of the company would decrease (from 1350 to 1220) - so the considered change in prices is not recommendable.

## Adding a new activity

### TOYCO Profit Maximization

$$\begin{aligned}
 &\text{maximize} && z = 3x_1 + 2x_2 + 5x_3 \\
 &\text{subject to} && x_1 + 2x_2 + x_3 + x_4 &= 430 && (\text{machine 1}) \\
 &&& 3x_1 &+ 2x_3 &+ x_5 &= 460 && (\text{machine 2}) \\
 &&& x_1 + 4x_2 &&& + x_6 &= 420 && (\text{machine 3}) \\
 &&& x_1, x_2, x_3 \geq 0 \\
 &z = 1350 && x_1 = 0, x_2 = 100, x_3 = 230
 \end{aligned}$$

Suppose TOYCO decides to introduce a new product, fire engine having profit \$4, and which assembly requires 1 minute on machines 1 and 2, and 2 minutes on machine 3.

**Is this change recommendable to TOYCO?**

Assign  $x_7$  for new product. New TOYCO problem is

$$\begin{aligned}
 &\text{maximize} && z = 3x_1 + 2x_2 + 5x_3 + 4x_7 \\
 &\text{subject to} && x_1 + 2x_2 + x_3 + x_4 + x_7 = 430 \quad (\text{machine 1}) \\
 & && 3x_1 + 2x_3 + x_5 + x_7 = 460 \quad (\text{machine 2}) \\
 & && x_1 + 4x_2 + x_6 + 2x_7 = 420 \quad (\text{machine 3}) \\
 & && x_1, x_2, x_3 \geq 0
 \end{aligned}$$

### Old Optimal Table

Basic	$x_1$	$x_2$	$x_3$	$x_4$	$x_5$	$x_6$	Solution
$z$	4	0	0	1	2	0	1350
$x_2$	$-\frac{1}{4}$	1	0	$\frac{1}{2}$	$-\frac{1}{4}$	0	100
$x_3$	$\frac{3}{2}$	0	1	0	$\frac{1}{2}$	0	230
$x_6$	2	0	0	-2	1	1	20

**Perturbed Table**

Basic	$x_1$	$x_2$	$x_3$	$x_7$	$x_4$	$x_5$	$x_6$	RHS
$z$	4	0	0	?	1	2	0	1350
$x_2$	$-\frac{1}{4}$	1	0	?	$\frac{1}{2}$	$-\frac{1}{4}$	0	100
$x_3$	$\frac{3}{2}$	0	1	?	0	$\frac{1}{2}$	0	230
$x_6$	2	0	0	?	-2	1	1	20

$x_7$ -column = current inverse  $\times$  original  $x_7$ -column

$$x_7\text{-column} = \begin{bmatrix} \frac{1}{2} & -\frac{1}{4} & 0 \\ 0 & \frac{1}{2} & 0 \\ -2 & 1 & 1 \end{bmatrix} \begin{bmatrix} 1 \\ 1 \\ 2 \end{bmatrix} = \begin{bmatrix} \frac{1}{4} \\ \frac{1}{2} \\ 1 \end{bmatrix}$$

## Table

Basic	$x_1$	$x_2$	$x_3$	$x_7$	$x_4$	$x_5$	$x_6$	Solution
$z$	4	0	0	?	1	2	0	1350
$x_2$	$-\frac{1}{4}$	1	0	$\frac{1}{4}$	$\frac{1}{2}$	$-\frac{1}{4}$	0	100
$x_3$	$\frac{3}{2}$	0	1	$\frac{1}{2}$	0	$\frac{1}{2}$	0	230
$x_6$	2	0	0	1	-2	1	1	20

Reduced cost of  $x_7$

Expression comes from the dual constraint corresponding to  $x_7$

Write down this dual constraint.

$$y_1 + y_2 + 2y_3 \geq 4.$$

The expression for the reduced cost of  $x_7$  is  $c_7 = \bar{y}_1 + \bar{y}_2 + 2\bar{y}_3 - 4$ , where  $\bar{y}_1$ ,  $\bar{y}_2$ , and  $\bar{y}_3$  are the shadow prices for the current basis.

Shadow prices are

$$[\bar{y}_1, \bar{y}_2, \bar{y}_3] = [2 \ 5 \ 0] \begin{bmatrix} \frac{1}{2} & -\frac{1}{4} & 0 \\ 0 & \frac{1}{2} & 0 \\ -2 & 1 & 1 \end{bmatrix} = [1 \ 2 \ 0]$$

$$x_7\text{-reduced cost} \quad c_7 = \bar{y}_1 + \bar{y}_2 + 2\bar{y}_3 - 4 = 1 + 2 - 4 = -1.$$

## New Table

Basic	$x_1$	$x_2$	$x_3$	$x_7$	$x_4$	$x_5$	$x_6$	Solution
$z$	4	0	0	-1	1	2	0	1350
$x_2$	$-\frac{1}{4}$	1	0	$\frac{1}{4}$	$\frac{1}{2}$	$-\frac{1}{4}$	0	100
$x_3$	$\frac{3}{2}$	0	1	$\frac{1}{2}$	0	$\frac{1}{2}$	0	230
$x_6$	2	0	0	1	-2	1	1	20

The new table is not optimal and we need to continue simplex method to find it.

Specifically  $x_7$  will enter the basis, and  $x_6$  will leave. The resulting optimal solution will be  $x_1 = x_2 = 0$ ,  $x_3 = 125$  and  $x_7 = 210$ . The optimal value will be \$1465.

Thus, introducing a new product is beneficial for TOYCO.