



Mentor Assessment of Mentee Template



Instructions

Use this template to assess your mentee's project management competencies based on your initial discussions and their self-assessment. This evaluation will help identify development priorities and create a targeted growth plan.



Skill Assessment Scale

- **1: Novice** - Limited experience, requires significant guidance
- **2: Developing** - Basic understanding, needs regular support
- **3: Proficient** - Solid capabilities, occasionally needs assistance
- **4: Advanced** - Strong performance, works independently
- **5: Expert** - Exceptional skills, can teach and lead others



Skill Clusters Assessment



1 Core Project Management Skills (30%)

Project Planning & Scope Management | Rating (1-5): ____

- **Observations:**
- **What to look for:** Evidence of using planning tools (WBS, Gantt charts), clear scope definition, milestone setting, and boundary management.
- **Development suggestions:**

Time & Priority Management | Rating (1-5): ____

- **Observations:**
- **What to look for:** Use of prioritization techniques, delegation skills, ability to negotiate deadlines, and time management tools.
- **Development suggestions:**

Change Management | Rating (1-5): ____

- **Observations:**
- **What to look for:** Process for evaluating change impacts, communication of adjustments, and maintaining project momentum during changes.
- **Development suggestions:**

Methodology Application | Rating (1-5): ____

- **Observations:**
- **What to look for:** Understanding of when/why to use specific methodologies, ability to tailor approaches to project needs, and implementation of appropriate processes.
- **Development suggestions:**

Business Alignment | Rating (1-5): ____

- **Observations:**
- **What to look for:** Connection of project tasks to strategic objectives, stakeholder value focus, and business case understanding.
- **Development suggestions:**

2 Interpersonal and Leadership Skills (20%)

Conflict Resolution | Rating (1-5): ____

- **Observations:**
- **What to look for:** Active listening, impartiality, win-win solution focus, and appropriate escalation when needed.
- **Development suggestions:**

Persuasion & Influence | Rating (1-5): ____

- **Observations:**
- **What to look for:** Effective use of data/evidence, relationship building, stakeholder analysis, and tailored communication.
- **Development suggestions:**

Communication Effectiveness | Rating (1-5): ____

- **Observations:**
- **What to look for:** Clarity in verbal/written communication, audience adaptation, use of visuals, and verification of understanding.
- **Development suggestions:**

Team Leadership | Rating (1-5): ____

- **Observations:**
- **What to look for:** Motivation techniques, recognition practices, effective delegation, and team culture building.
- **Development suggestions:**

Feedback Management | Rating (1-5): ____

- **Observations:**
- **What to look for:** Openness to criticism, constructive feedback delivery, and integration of feedback into project plans.
- **Development suggestions:**

3 Analytical and Strategic Skills (15%)

Risk Assessment | Rating (1-5): ____

- **Observations:**
- **What to look for:** Systematic risk identification, contingency planning, probability/impact analysis, and proactive mitigation.
- **Development suggestions:**

Data-Driven Decision Making | Rating (1-5): ____

- **Observations:**
- **What to look for:** Evidence of using metrics to guide decisions, analysis skills, and measurement of project success.
- **Development suggestions:**

Strategic Alignment | Rating (1-5): ____

- **Observations:**
- **What to look for:** Connection of project activities to organizational strategy, portfolio perspective, and value maximization.
- **Development suggestions:**

Innovation & Problem-Solving | Rating (1-5): ____

- **Observations:**
- **What to look for:** Creative solution development, structured problem-solving approaches, and root cause analysis.
- **Development suggestions:**

Adaptive Thinking | Rating (1-5): ____

- **Observations:**
- **What to look for:** Flexibility when plans change, quick reprioritization, and resilience during setbacks.
- **Development suggestions:**

4 Technical Proficiency (25%)

Tool Mastery | Rating (1-5): ____

- **Observations:**
- **What to look for:** Proficiency with PM software, utilization of advanced features, and appropriate tool selection.
- **Development suggestions:**

Methodology Implementation | Rating (1-5): ____

- **Observations:**
- **What to look for:** Participation in methodology ceremonies/processes, adaptation of methods to project needs, and governance understanding.
- **Development suggestions:**

Technical Adaptability | Rating (1-5): ____

- **Observations:**
- **What to look for:** Speed of learning new tools, proactive skill development, and comfort with technical challenges.
- **Development suggestions:**

Reporting & Visualization | Rating (1-5): ____

- **Observations:**
- **What to look for:** Creation of clear reports/dashboards, meaningful metrics selection, and data visualization skills.
- **Development suggestions:**

Process Automation | Rating (1-5): ____

- **Observations:**
- **What to look for:** Identification of automation opportunities, implementation of process improvements, and efficiency focus.
- **Development suggestions:**

5 Learning and Development (10%)

Professional Development | Rating (1-5): ____

- **Observations:**
- **What to look for:** Pursuit of certifications/training, application of new knowledge, and self-improvement focus.
- **Development suggestions:**

Mentoring Experience | Rating (1-5): ____

- **Observations:**
- **What to look for:** Coaching approach, knowledge sharing willingness, and development of team members.
- **Development suggestions:**

Industry Knowledge | Rating (1-5): ____

- **Observations:**
- **What to look for:** Awareness of PM trends, professional network engagement, and continuous learning attitude.
- **Development suggestions:**

Lessons Learned Process | Rating (1-5): ____

- **Observations:**
- **What to look for:** Reflection practices, documentation of lessons, and application of past experiences.
- **Development suggestions:**

Feedback Culture | Rating (1-5): ____

- **Observations:**
- **What to look for:** Solicitation of input, constructive feedback delivery, and implementation of suggestions.
- **Development suggestions:**



Development Plan

Strengths Summary

- 1.
- 2.
- 3.

Growth Areas

- 1.
- 2.
- 3.

Recommended Development Track

- ☐ Define Stage (Building foundational skills)

- ☐ Develop Stage (Enhancing existing capabilities)
- ☐ Scale Stage (Mastering advanced competencies)

Proposed Development Activities

- 1.
- 2.
- 3.

Success Metrics

- 1.
- 2.
- 3.

Timeline for Next Assessment

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Feedback From Initial Session

Session Summary:

Key Observations:

Action Items for Mentor:

Action Items for Mentee:

Resources to Share:

Next Meeting Focus: