Project Management Foundations: Risk

with Bob McGannon



Risk Appetite Sample Matrix

This matrix captures the risk tolerance of the business for various risk types. The intent of this matrix is to create dialog with sponsors and senior leaders and provide guidance for project decision-making relative to risk. Delete any risk types that aren't relevant to your project. Add additional risk types as required.

A risk appetite of low indicates the risk type will need to be managed and addressed.

Risk	App	etite	Matrix
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Project Manager:

Risk Appetite Level

Risk Type	Low	Medium	High	Note: Specific Risk Appetite
Competitor		X		Need to beat competitor to market, considered far behind at this time, will monitor
Economic/Costs	Х			No greater than 5% variance
Regulatory	Х			No audit findings acceptable
Cultural				N/A for this project
Procurement		Х		Delays of up to one month can be managed
Scope	Х			Full outcome capabilities vital
Schedule		х		Delays of one month acceptable
Skills		х		Best skills available within budget
Safety				N/A for this project
Security – Physical			Х	No new physical assets created via this project
Security – Logical	Х			No data compromises acceptable
New Technology	Х			No new tech, including beta products, to be used for solution

Tooling/Equipment			N/A for this project
Speed to Market		Х	Delays of one month acceptable
Quality	Х		99.5% approval rate from clients expected
Sustainability			N/A for this project