All service times are independent

$$\frac{m=2}{\text{server 1}}, \frac{N=6}{\text{TA}}, \frac{T_1}{\text{TA}}, \frac{T_3}{\text{TB}}, \frac{T_2}{\text{TB}}, \frac{T_4}{\text{TB}}$$

$$\frac{T_4}{\text{TA}}, \frac{T_3}{\text{TB}}, \frac{T_4}{\text{TB}}, \frac{T_4}{\text{TB}}, \frac{T_4}{\text{TB}}, \frac{T_4}{\text{TB}}, \frac{T_4}{\text{TB}}, \frac{T_5}{\text{TB}}, \frac{T_4}{\text{TB}}, \frac{T_5}{\text{TB}}, \frac{T_4}{\text{TB}}, \frac{T_5}{\text{TB}}, \frac{T_5}{\text{TB}$$

the time the new customer waited for the customers ahead of him/her (in the queue) to be served is T2+T4

for general m

$$Y_{k} \triangleq \sum_{i=1}^{NQ} T_{i} = \frac{1}{\{i \stackrel{\text{th}}{=} \text{ customer goes to server } k\}}$$
function of T_{1}, \dots, T_{i-1}
and hence, independent of T_{2}

$$E[T_{k}] = E[E[\sum_{i=1}^{Na} T_{i} = 1_{\{i \neq k \text{ customer } \rightarrow \text{ server } k\}}] N_{a}]$$

$$= E[\sum_{i=1}^{Na} E[T_{i} = 1_{\{i \neq k \text{ customer } \rightarrow \text{ server } k\}}]]$$

$$= E[\sum_{i=1}^{Na} E[T_{i}] = 1_{\{i \neq k \text{ customer } \rightarrow \text{ server } k\}}]$$

$$= E[\sum_{i=1}^{Na} \frac{1}{p} \times P(i \neq \text{ customer } \rightarrow \text{ server } k)]$$

$$= \frac{1}{mp} E[N_{a}]$$

$$E[Y] = \sum_{k=1}^{m} E[Y_k] P(\text{new customer} \rightarrow \text{server } k)$$

$$= \frac{1}{mp} E[Na].$$

avg. time the new customer wait for the customers ahead of him/her in the queue to be served

iterated expectation linearity of expectation independence