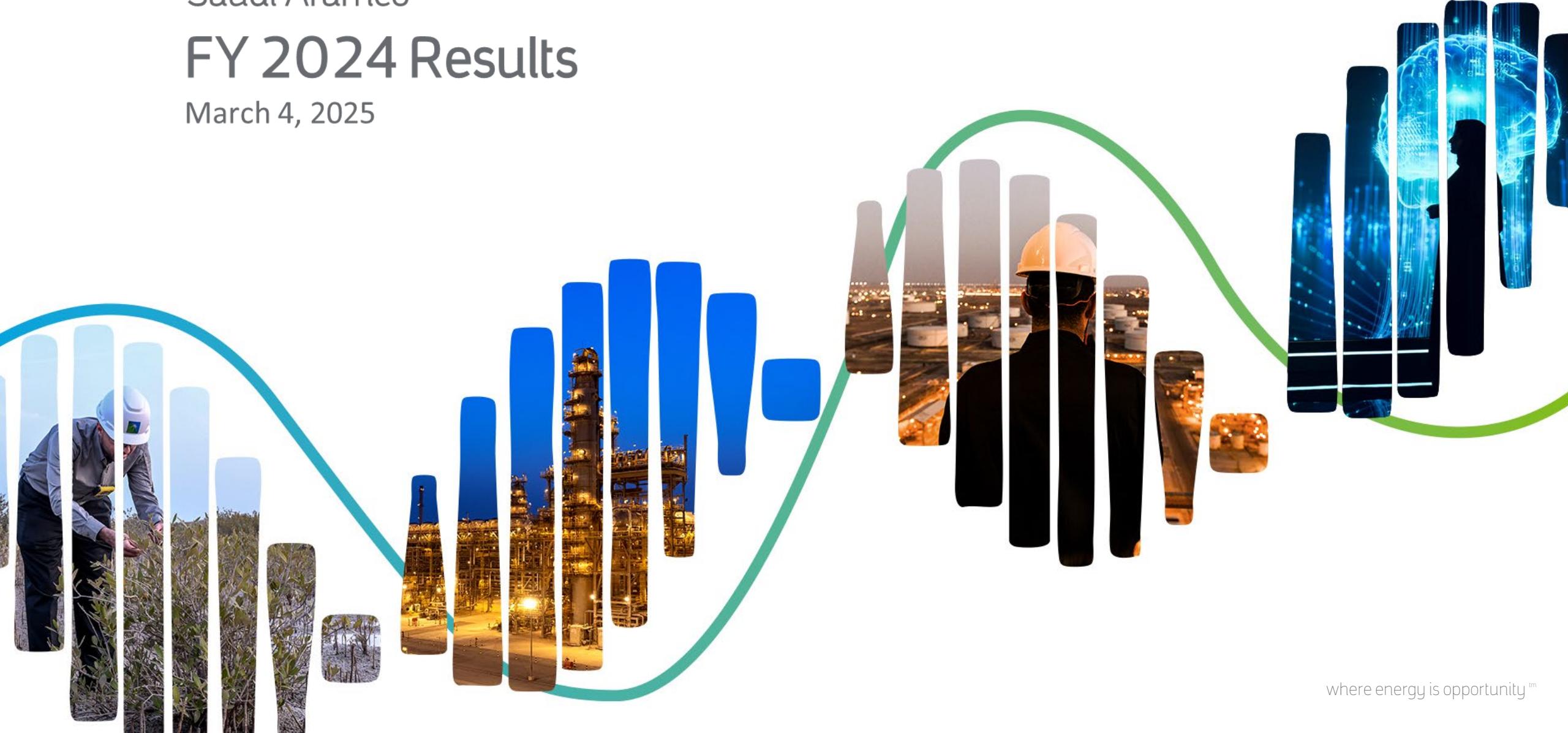


Saudi Aramco

FY 2024 Results

March 4, 2025



where energy is opportunity™

Cautionary notes

This presentation may contain certain forward-looking statements with respect to The Saudi Arabian Oil Company's ("Aramco" or the "Company" or "we") financial position, results of operations and business and certain of its plans, intentions, expectations, assumptions, goals and beliefs regarding such items. These statements include all matters that are not historical fact and generally, but not always, may be identified by the use of words such as "believes", "expects", "are expected to", "anticipates", "intends", "estimates", "should", "will", "shall", "may", "is likely to", "plans", "outlook" or similar expressions, including variations and the negatives thereof or comparable terminology.

You should be aware that forward-looking statements are not guarantees of future performance and that Aramco's actual financial position, results of operations and business and the development of the industries in which it operates may differ significantly from those made in or suggested by these forward-looking statements. In addition, even if Aramco's financial position, results of operations and business and the development of the industries in which it operates are consistent with these forward-looking statements, those results or developments may not be indicative of results or developments in subsequent periods.

Factors that could cause actual results to differ materially from Aramco's expectations include, among other things, the following: global supply, demand and price fluctuations of oil, gas and petrochemicals; global economic conditions; competition in the industries in which Saudi Aramco operates; climate change concerns, weather conditions and related impacts on the global demand for hydrocarbons and hydrocarbon-based products; risks related to Saudi Aramco's ability to successfully meet its ESG targets, including its failure to fully meet its GHG emissions reduction targets by 2050; conditions affecting the transportation of products; operational risk and hazards common in the oil and gas, refining and petrochemicals industries; the cyclical nature of the oil and gas, refining and petrochemicals industries; political and social instability and unrest and actual or potential armed conflicts in the MENA region and other areas; natural disasters and public health pandemics or epidemics; the management of Saudi Aramco's growth; the management of the Company's subsidiaries, joint operations, joint ventures, associates and entities in which it holds a minority interest; Saudi Aramco's exposure to inflation, interest rate risk and foreign exchange risk; risks related to operating in a regulated industry and changes to oil, gas, environmental or other regulations that impact the industries in which Saudi Aramco operates; legal proceedings, international trade matters, and other disputes or agreements; and other risks and uncertainties that could cause actual results to differ from the forward-looking statements in this presentation, as set forth in the Company's latest periodic reports filed with the Saudi Exchange. For additional information on the potential risks and uncertainties that could cause actual results to differ from the results predicted please see the Company's latest periodic reports filed with the Saudi Exchange.

Our forward-looking statements speak only as of the date of this presentation or as of the date they are made. We undertake no obligation to update or revise any forward-looking statement, whether as a result of new information, future events or otherwise. All subsequent written and oral forward-looking statements attributable to us or to persons acting on our behalf are expressly qualified in their entirety by the cautionary statements referred to above and contained elsewhere in this presentation.

In addition, this presentation includes certain "non-IFRS financial measures." These measures are not recognized measures under IFRS and do not have standard meanings prescribed by IFRS. Rather, these measures are provided as additional information to complement IFRS measures by providing further understanding of the Company's results of operations from management's perspective. Accordingly, they should not be considered in isolation or as a substitute for analysis of the Company's financial information reported under IFRS.

For a reconciliation to the nearest comparable IFRS measures, see: <https://www.aramco.com/en/investors/reports-and-presentations>

Our non-IFRS financial measures may not be comparable to similarly titled measures presented by other companies.



Amin Nasser

President & CEO

aramco



Delivering strong performance and creating value

Strong 2024 performance underpinned by execution excellence

- > World-leading net income of \$106bn and free cash flow of \$85bn
- > Projects on track with improved capital efficiencies
- > Superior returns: 20.2% ROACE¹ versus 10.8% peer² average
- > Strong balance sheet with the lowest gearing of 4.5% amongst peers²

Unique opportunities with significant upside

- > 3mmbpd readily available crude capacity with low-cost and low carbon intensity
- > Around 2mmboed of incremental gas and associated liquids capacity at stable attractive returns by 2030
- > Extending technology leadership into AI and new value-accretive opportunities

Continued value creation drives shareholder distributions

- > Q4 2024 base dividend of \$21.1bn up 4.2%, increased for the 3rd consecutive year
- > Performance-linked dividend of \$0.2bn declared and payable in Q1 2025



1. ROACE calculated on a 12 month rolling basis

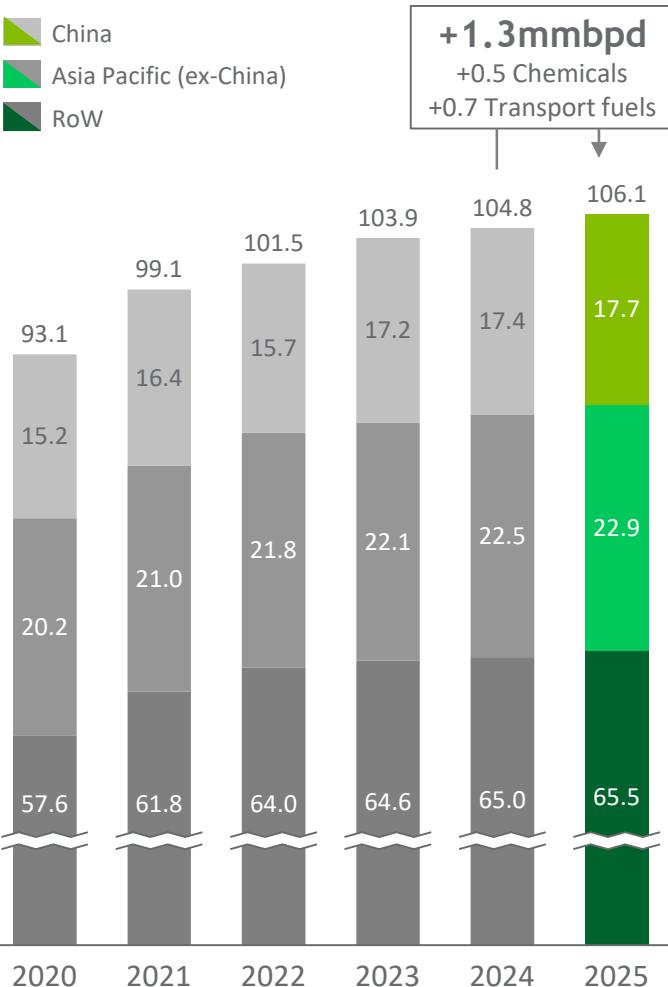
2. Compared with IOCs: bp, Chevron, ExxonMobil, Shell and TotalEnergies

Robust oil demand growth with positive outlook

Robust fundamentals

Record oil demand¹ in 2024 (mmbd)

China
Asia Pacific (ex-China)
RoW



Global inventories² (mmbbl)



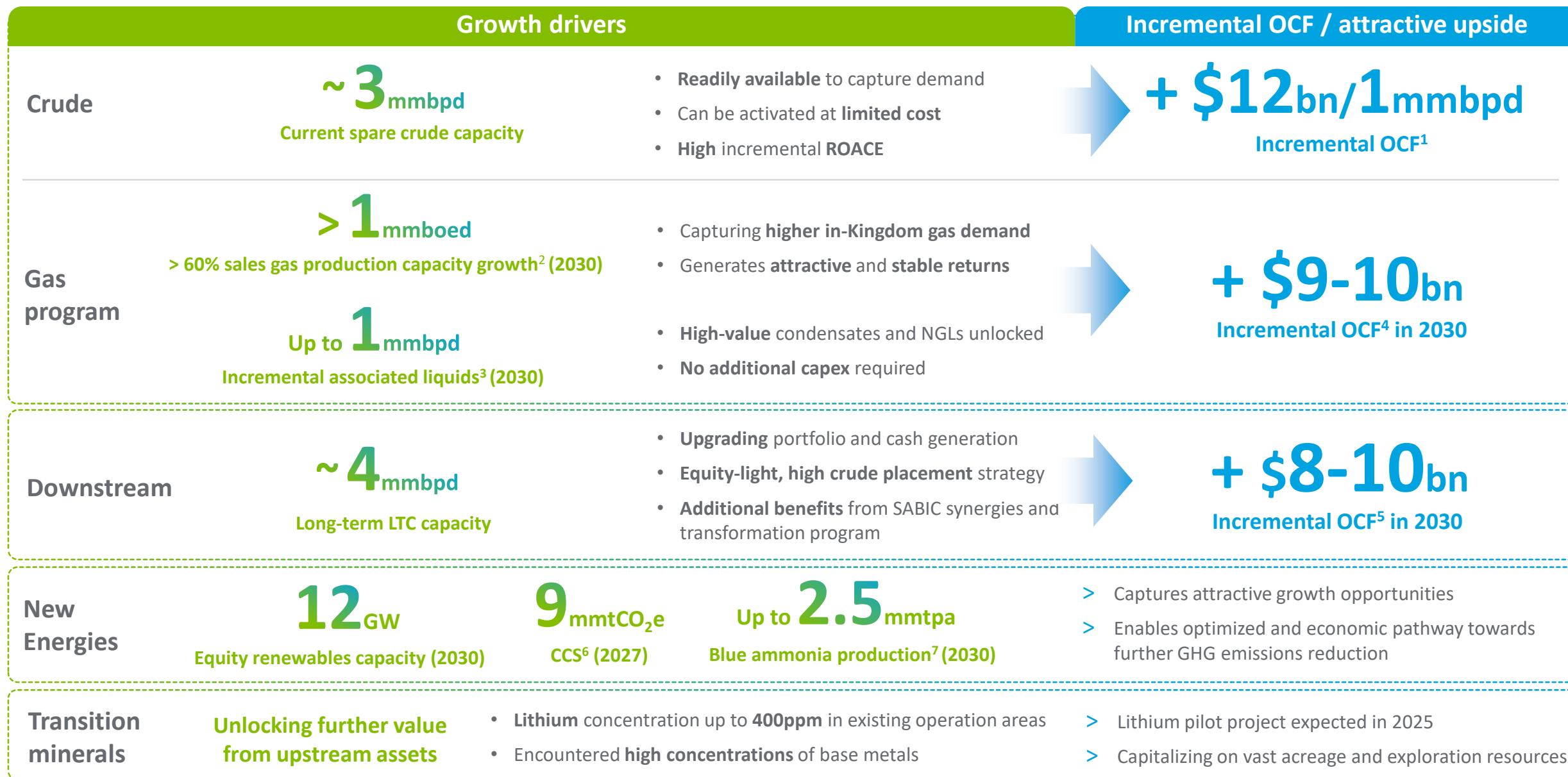
Key takeaways

- 2024 record oil demand; +1.3 mmbpd in 2025
- Asia driving oil demand (close to 60% of global demand growth)
- Fuels and petrochemicals continue to drive growth
 - Growing demand from Asia excluding China
 - Jet fuel demand continues to recover
- Global inventories at 5-year lows
- Market exposed to geopolitical uncertainty and volatility
- Aramco ready for all scenarios
 - Well positioned with c.3 mmbpd of available, flexible, low-cost, lower carbon intensity crude

1. Due to rounding, the sum of China and Rest of the World may not agree exactly with the total oil demand; source from S&P

2. Including commercial and refinery, strategic petroleum reserves, and floating inventories; source from Kpler

Competitively advantaged and superior growth



1. In line with Aramco's Rule of Thumb analysis which is indicative, may change over time and may not be precise. According to Rule of Thumb, and based on 2024 average Brent price, every 1mbpd of spare capacity utilized could translate to \$12bn in incremental operating cash flow.

2. Compared with 2021 sales gas production of 9.2bcfd. Subject to domestic demand and pre-FID projects not yet disclosed

3. Compared with 2021 levels and conditional on materialization of demand and gas production growth

4. Subject to future sales gas demand and liquids prices

5. Based on 5-year historical average refining and chemicals margins, expected upside from transformation programs and SABIC synergies

6. Target of construction completion

7. Target dependent on long term offtake at prices which make it commercially attractive

Gas: high growth with captive demand and attractive returns

Strong execution and delivery

- World-class project management expertise
- Mitigated supply chain & financial markets risks with support to contractors and supply chain partners

Projects delivered 2021-2024

- Completed Hawiyah Gas plant expansion and gas compression program
- Commissioned gas reservoir storage with 2bscf/d peak reproduction¹
- Expanded Master Gas System Phase II adding capacity of 2.9bscf/d

On-going & future projects

Conventional

- Tanajib Gas plant on track targeting completion in 2025
- Awarded EPC contracts for Fadhili gas plant expansion
- Maintained high reserves replacement ratio

Unconventional

- Jafurah Phase I on track targeting completion in 2025
- Awarded EPC contracts for Jafurah Phase II²

Gas network and distribution

- Awarded contracts for expansion of MGS Phase III

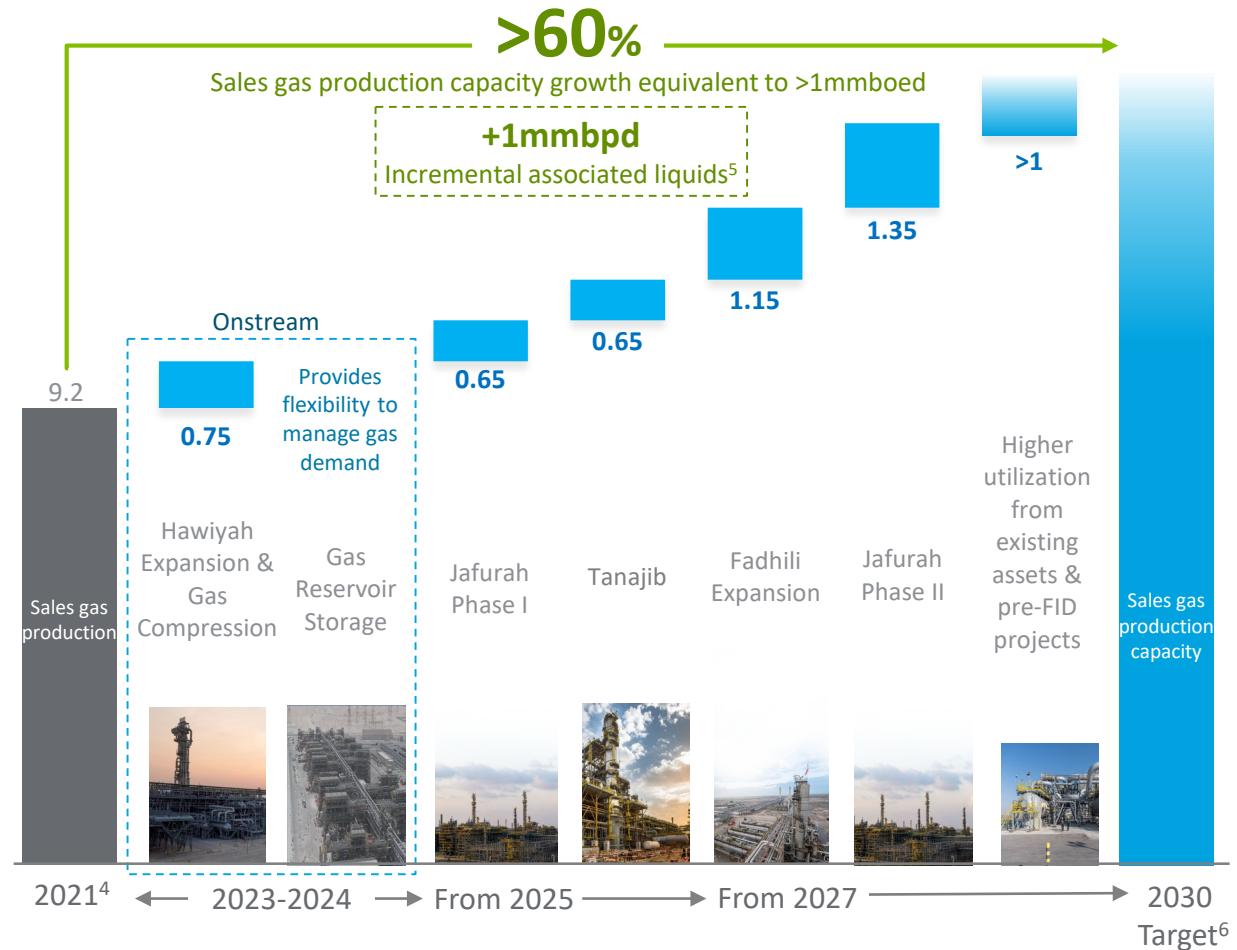
International LNG

- 7.5mmtpa LNG volumes³ from Mid-Ocean and other global LNG players

Implementing the gas strategy (bscf/d)

Incremental OCF in 2030

+ \$9-10bn



1. Gas Reservoir Storage annual average reproduction capacity is 1bscf/d, with peak reproduction capacity of 2bscf/d

2. Jafurah Gas Plant Phase II is expected to achieve 1.35 bscfd production capacity by 2030 as the unconventional field ramps up

3. Includes expected LNG volumes via MidOcean in near-term and the non-binding Heads of Agreements signed with other global LNG players

4. 2021 baseline of 9.2bscf/d was actual sales gas production

5. Up to 1mmbpd of incremental associated liquids based on sales gas production capacity growth

6. Target subject to domestic demand and includes pre-FID projects not yet disclosed

Liquids: projects on track for production and value growth

Strong execution and delivery

Projects delivered 2021-2024

- Upgraded 11 oil facilities maintaining field production
- Completed & installed 128 offshore jackets and 43 production platforms
- Increased strategic East-West pipeline capacity to 7mmbpd
- Delivered multiple pipelines & tankage projects

On-going & future projects

- Major increments on track for 1.23mmbpd capacity addition
 - Marjan to deliver world's largest offshore GOSP¹
 - Zuluf is the 3rd largest oil increment for Saudi Aramco
- Maintained high reserves replacement ratio
- Maintaining spare capacity of 3mmbpd provides an opportunity to capture significant incremental cashflow

Rule of Thumb

+/- 1mmbpd

+/- c.\$12bn net income per annum²

On-going & future projects

Projects	Capacity	Progress	Onstream
Phase 1 Dammam	25 mbpd	Commissioning commenced	2024
Marjan	300 mbpd	Production online	2025
Berri	250 mbpd	97% Completion	2025
Zuluf	600 mbpd	85% Completion	2026
Phase 2 Dammam	50 mbpd	64% Completion	2027

1. GOSP = Gas Oil Separation Plant

2. Based on 2024 average oil price. Rule of Thumb is indicative, may change over time and may not be precise

Downstream: enhancing integration and products portfolio

Progress in 2024 leveraging global assets for value generation

Incremental OCF in 2030

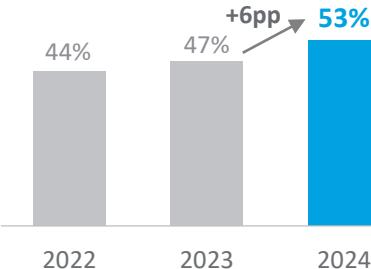
+ \$8-10bn

Capturing greater integration value

- 53% Aramco's crude utilized by Downstream
- Achieved 45% of long-term LTC target¹
 - > Greater capital efficiency with low-equity, high-placement strategy
 - > Shaheen² and Amiral³ on track for 2026 and 2027 start-up respectively

Progressing value-accretive integration

Crude oil placed into Downstream



LTC progress

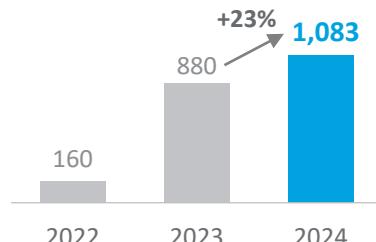


Growing marketing value

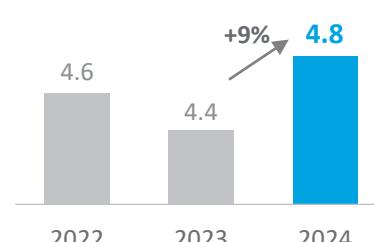
- Acquiring short positions to generate further value from long refining and lubricant positions
 - > Strategic expansion with acquisitions of stakes in Esmax (100%) and GO Pakistan (40%)
 - > Signed definitive agreements to acquire a 25% equity stake in Unioil Petroleum Philippines
 - > Growing Valvoline lubricants market share; capitalizing on >17,600 global retail network⁴

Strong growth in lubricants & base oil sales

Finished lubricants sold (m tons)

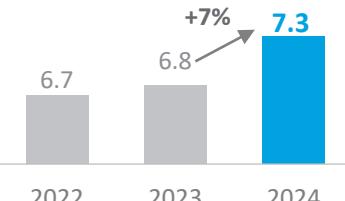


Base oil sold (mm tons)

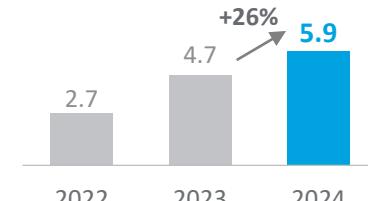


Continued expansion in global trading⁵

Crude and refined products (mmbpd)



Liquid chemical products (mm tons)



Transforming trading capabilities

- Global traded volume expanding, wider product portfolio

1. Target to increase capacity in petrochemical producing complexes to up to 4mmbpd by 2030

2. S-OIL's Shaheen petrochemicals project with refinery-integrated petrochemical steam cracker of 3.2mmtpa capacity

3. Petrochemical complex in Jubail with a capacity to produce 1.65mmtpa of ethylene and other industrial gases

4. Includes stations operated through affiliates and investments

5. Average traded volumes

Unlocking value from existing assets, leveraging competitive advantages

Transition minerals and base metals



Vast acreage and exploration resources

- › Cost advantages derived from Aramco's 90+ years of expertise, infrastructure and geological data
- › Expansion in adjacent business; leverages core strengths with low-cost operations
- › Competitor differentiation with absence of land acquisition costs
- › 600,000+ km of 3D seismic coverage, 1 million+ core footage & 75,000 wells to explore for natural resources
- › Advanced AI and high performing capabilities to assess and model sub-surface with high resolution

Focus on capturing high-value opportunities from advantaged position

- › High concentrations of lithium of up to 400ppm¹ and other base metals identified in existing areas of operation
- › Global lithium demand up 3x over past 5 years; CAGR² > 15% pa through 2035
- › Lithium pilots expected in 2025, proposed JV with Ma'aden, potential commercial production in 2027

1. ppm = parts per million

2. Based on third-party market estimates



Technology-driven competitive advantage for decades

Leveraging cutting-edge technology to maintain preeminence

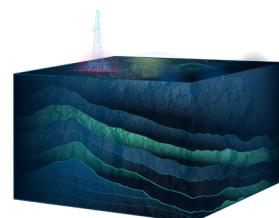
- > Sole operator of world's most concentrated, prolific upstream portfolio, deploying technology at scale
- > North Ghawar oil producing complex – our 5th facility awarded WEF Global Lighthouse Network, only energy company with >3 such awards
- > 90+ years of proprietary data from extensive geological and seismic surveys, 10bn data points collected every day to optimize performance

Technologies deployed and delivering value



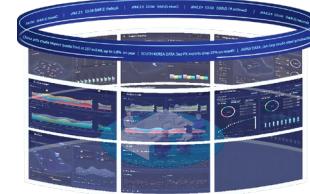
Advanced Petrophysical Prediction (PE.AI tool)

Reduces operational costs and rig standby charges by generating synthetic wireline logs in lieu of logging runs



Geosteering digitization

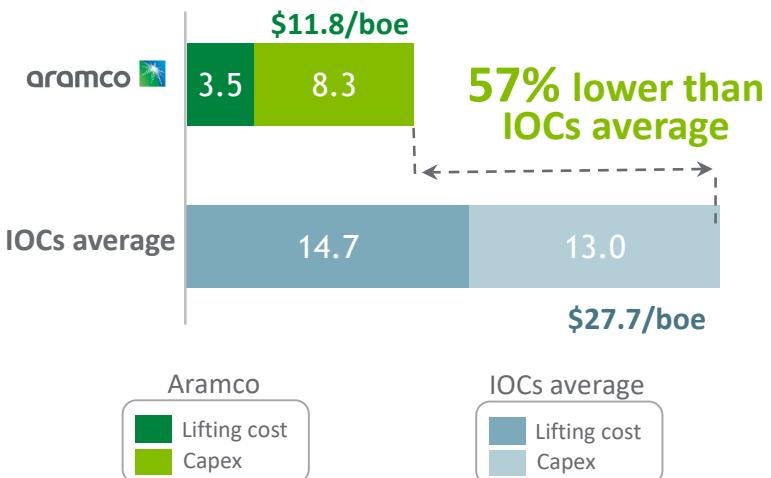
Optimizes well placement in most productive zones by increasing total reservoir contact and production



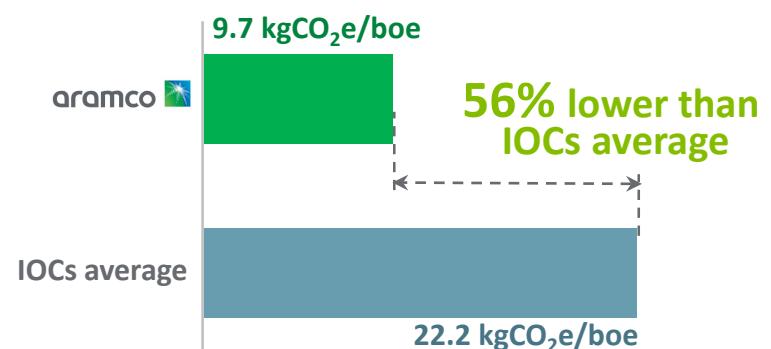
Global Optimizer

Integrating assets and trading capabilities with advanced digital solutions to maximize portfolio value

Lowest lifting cost and capital intensity amongst peers¹



Lowest upstream carbon intensity amongst peers²



1. Compared with IOCs = bp, Chevron, ExxonMobil, Shell, TotalEnergies; IOCs average lifting cost and capex per barrel of oil equivalent based on FY2023 disclosures

2. Upstream carbon intensity based on market-based approach scope 1 and scope 2 carbon emissions per boe; IOCs average upstream carbon intensity based on FY2023 disclosures

Technology leadership and value

Extending digital technology leadership to advanced AI deployment

- > Leveraging expertise to develop one of the largest industrial LLMs running on NVIDIA Superpods
- > Leading digital scale and integration with 420+ cases focused on digital & AI uses
- > Jafurah's additional proven gas and condensate reserves¹ from advanced modelling and AI adoption
- > Developing one of world's biggest AI inferencing data center², implementing first in-Kingdom Quantum computer³

Harnessing disruptive technologies leadership for advantaged growth

- > Collaborating with technology partners to deliver innovative solutions – HORSE Powertrain
- > Increasing investments in lower carbon emissions technologies and solutions; total R&D⁴ up 64% over past 3 years
- > \$7.5bn⁵ Aramco Ventures fund, one of world's largest CVCs⁶, focuses on disruptive technologies

Technology Realized Value (TRV)⁷

- > TRV captured:
\$2bn in 2023; \$4bn in 2024
- > AI digital solutions c.50% TRV in 2024

\$2-4bn

2025 expected

Three avenues for TRV generation



Capex
avoidance



Opex
avoidance



Revenue
increase

Track record of
Reserves Replacement Ratio
>100%

Ahead of IOCs

1. Resources estimated at~229 trillion scf of gas and 75 billion barrels of condensate

2. In partnership with Groq

3. In partnership with Pasqal

4. Total R&D spending in 2024 of \$996mn compared with 2021 \$607mn.

Includes Company In-Kingdom plus Global Research Centers, SASREF, Motiva, ATC,

ASC, AOC and SAAC

5. Includes Wa'ed Ventures

6. CVC = Corporate Venture Capital fund

7. Independently-validated metric by a global 'Big 4' accountancy firm



Ziad Al-Murshed

Executive Vice President & CFO

aramco

2024 operational and financial performance

	2023	2024
Operational highlights		
Realized oil prices (\$/bbl)	83.6	80.2
Hydrocarbon production (mmboed)	12.8	12.4
Liquids (mmbd)	10.7	10.3
Gas (bscfd)	10.7	10.8
Financial results \$Bn, unless otherwise indicated		
Income statement		
Upstream EBIT	230.3	213.6
Downstream EBIT	5.6	(2.9)
Group net income ¹	121.3	106.2
Cash flow statement		
Operating cash flow	143.4	135.7
Capital investments ²	49.7	53.3
Free cash flow ³	101.2	85.3
Base dividend paid	78.0	81.2
Performance-linked dividend paid	19.7	43.1
Balance Sheet/other		
Balance sheet gearing ³	(6.3)%	4.5%
ROACE ³	22.5%	20.2%

1. Includes certain non-cash items of \$2.6bn (\$3.1bn pre-tax) in 2024 and \$1.9bn in 2023

2. Includes organic capital expenditure and external investments. External investments include acquisition of affiliates, net of cash acquired, additional investments in joint ventures and associates, and certain amounts recognized in net investment in securities and other assets and receivables

FY 2024 versus FY 2023

- > **Strong net income and free cash flows**
 - Upstream EBIT reflects lower crude oil prices and volumes
 - Downstream EBIT affected by margin deterioration and \$3.1bn certain non-cash items¹ in 2024
- > **Robust financial stability**
 - Maintained strong balance sheet
 - Strong investment-grade credit rating
- > **Attractive returns and distributions**
 - Market-leading ROACE despite intensive capital investment
 - Sustainable and progressive base dividend up 4%

3. Please refer to www.saudiaramco.com/investors for a reconciliation of non-IFRS measures

Q4 2024 operational and financial performance

	Q4 2023 ¹	Q3 2024	Q4 2024 ¹
Operational highlights			
Realized oil prices (\$/bbl)	85.9	79.3	73.1
Financial results \$Bn, unless otherwise indicated			
Income statement			
Upstream EBIT	55.6	52.8	50.3
Downstream EBIT	(3.8)	(1.8)	(2.1)
Group net income	26.7 ²	27.6 ³	22.3⁴
Cash flow statement			
Operating cash flow	38.8	35.2	35.8
Capital investments ⁵	12.2	14.0	15.1
Free cash flow ⁶	26.8	22.0	21.6

1. Unaudited financials

2. Includes certain non-cash items of \$1.5bn

3. Includes certain non-cash items of \$0.9bn

4. Includes certain non-cash items of \$1.7bn (\$2.0bn pre-tax)

5. Includes organic capital expenditure and external investments. External investments include acquisition of affiliates, net of cash acquired, additional investments in joint ventures and associates, and certain amounts recognized in net investment in securities and other assets and receivables

6. Please refer to www.saudiaramco.com/investors for a reconciliation of non-IFRS measures

Key quarterly highlights

> Q4 2024 vs Q4 2023

- Upstream EBIT down 10% despite 15% decline in oil prices, partially offset by higher volumes
- Downstream EBIT affected by certain non-cash items⁴ of \$2.0bn
- Resilient operating cash flow despite c.\$13 drop in crude oil prices

> Q4 2024 vs Q3 2024

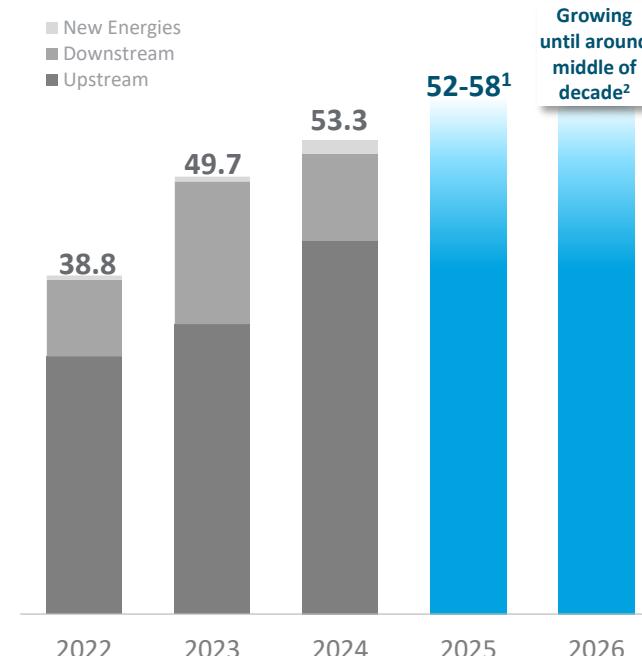
- Robust Upstream EBIT down 5% despite 8% decline in oil prices and 4% decline in volumes
- Downstream EBIT affected by certain non-cash items⁴ of \$2.0bn
- Free cash flow resilient despite higher capex

A robust financial framework with world-class distributions

Disciplined capital investments

- > 2024 investments within guided range
- > 2025 guidance of \$52-58bn, excluding around \$4bn of project financing¹
- > Growth until around middle of decade and dependent on prevailing accretive investment opportunities

Capital investments (\$bn)

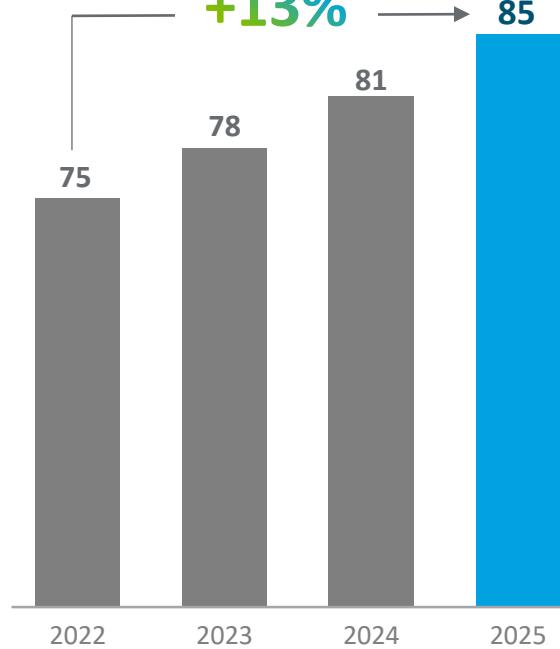


Clear distribution framework

- > Sustainable and progressive base dividends provide downside protection
 - Base dividend of \$84.6bn³ anticipated in 2025, +4.2%
- > PLD to share upside: 50-70% of surplus FCF⁴
 - \$43.1bn PLD paid in 2024; \$0.9bn³ expected in 2025

Base dividends (\$bn)

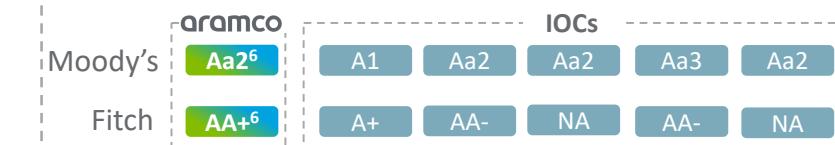
+13% → 85



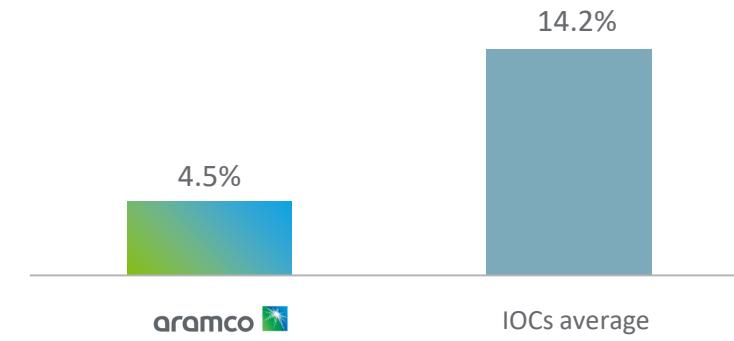
Strong balance sheet

- > Smoothened debt maturity profile: issued bonds and Sukuk totaling \$9bn with various tenures
- > Optimized portfolio: c.\$2.6bn from sales of Hadeed and Alba
- > Highest credit ratings and the lowest gearing⁵

Highest credit ratings amongst peers



Lowest gearing amongst peers



1. Guidance excludes \$4bn of project financing which is expected over multiple years

2. Capital investments guidance is based on current set of opportunities; investment opportunities continually reviewed and future spend could change accordingly

3. Exact amounts and eligibility dates for the remaining base and performance-linked dividends to be declared in 2025 will be announced, if and when declared at the Board's sole discretion, after considering the Company's financial position and ability to fund commitments including growth capital plans, in accordance with the Company's dividend distribution policy

4. Free cash flow net of base dividend and other amounts including external investments

5. Compared with IOCs: bp, Chevron, ExxonMobil, Shell, TotalEnergies

6. Assessed on stand-alone basis by Moody's and Fitch



Amin Nasser

President & CEO

aramco

Aramco's attractive investor proposition delivers value through cycles

Sustainable competitive advantages

Unique scale, proximity and full control of upstream assets

High flexibility and reliability; low cost¹, low depletion and lower emissions²

Downstream integration providing long-term placement and balanced product mix of fuels and chemicals

Leadership in technology

Value-focused growth

Capturing growth in value chain and new energies

Delivering significant and accretive investment program

Localization of supply chain

Financial strengths

World-leading profitability and cash flows³

Robust balance sheet and strong investment-grade credit rating⁴

Fiscal discipline with clear cash flow allocation priorities

Well-positioned to maximize long-term value

World's need for affordable, reliable and more sustainable energy

Continued investment to meet future demand

Strategy supports an orderly energy transition

Enhanced distributions: sustainable and progressive base dividend and performance-linked dividend to share upside⁵

1. 'Low cost' refers to our low lifting cost and capital expenditures per barrel of oil equivalent produced, based on 2023 figures

2. 'Lower emissions' refers to Aramco's 2023 Upstream carbon intensity associated with oil production

3. Based on 2023 reported net income and free cash flow

4. Assessed on standalone-basis by Moody's and Fitch

5. Dividends are subject to the Board's discretion and declared in accordance with the dividend distribution policy



Questions & Answers



arcanco

where energy is opportunity™

Glossary and upcoming reporting dates

Glossary

bbl	Barrels of crude oil, condensate or refined products
boe	Barrels of oil equivalent
Capital investments	Capital expenditure and external investments including acquisition of affiliates, net of cash acquired, additional investments in joint ventures and associates, and certain amounts recognized in net investment in securities and other assets and receivables
CCS	Carbon capture and storage
CAGR	Compounded annual growth rate
EBIT	Earnings (losses) before interest, income taxes and zakat
EPC	Engineering, procurement, and construction
FCF	Free Cash Flow, calculated as net cash provided by operating activities less capital expenditures
FID	Final Investment Decision
GOSP	Gas-Oil Separation Plant
GW	Gigawatts
Hadeed	The Saudi Iron and Steel Company
HoT	Heads of Terms
IOC/Peer	Five largest International Oil Companies (bp, Chevron, Exxon, Shell, TotalEnergies)
LLM	Large-Language Model
LNG	Liquefied Natural Gas
LTC	Liquids to Chemicals
Ma'aden	The Saudi Arabian Mining Company
MidOcean & Peru LNG deal	Additional investment in MidOcean in connection with MidOcean Energy's purchase of an additional 15% interest in Peru LNG (PLNG). This increased MidOcean Energy's stake in PLNG from 20% to 35%

MGS	Master Gas System
MoU	Memorandum of Understanding
PLD	Performance-Linked Dividends
PV	Photovoltaic solar facility
ROACE	Return on Average Capital Employed. Non-IFRS measure, please refer to Non-IFRS measures reconciliations and definitions section in the Interim Report for further details
SABIC	Saudi Basic Industries Corporation, a subsidiary of Aramco
Units:	
mmbbl	Million barrels of crude oil, condensate or refined products
mbpd	Thousand barrels per day
mmboed	Million barrels of oil equivalent per day
mmbpd	Million barrels of oil per day
mmtCO2e	Million metric tons of carbon dioxide equivalents
mmtpa	Million tonnes per annum
m tons	Thousand tonnes
mm tons	Million tonnes
pa	Per annum
ppm	Parts per million

Reporting dates¹

**Sunday & Monday,
May 11th & 12th, 2025**

Sunday: Q1 2025 Tadawul Results
Monday: Q1 2025 Earnings Call

**Tuesday,
August 5th, 2025**

H1 2025 Results & Earnings Call

1. Expected dates, subject to change

