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How Big Tech is crushing telcos - and what One NZ's Jason Paris plans to do about it

By Madison Reidy

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The rise of the world's behemoth technology companies building data centres globally - Amazon, Microsoft and Google, AKA hyperscalers - have left telecommunications companies in the dust.

"We've built the infrastructure that those devices and those applications use - 30 per cent increase of our infrastructure every single year. Our prices are not going up 30 per cent, I can tell you that."

One New Zealand chief executive Jason Paris told *Markets with Madison* about the issue in an extended interview covering the state of the economy and telecommunications industry and its investments in technology, including SpaceX satellite cell service.

"We, as an industry, have not done a great job on monetising demand."

The country's second-largest telecommunications provider, with 2.3 million mobile and broadband customers, was currently considering unbundling its services, meaning some customers will have to pay more for better services, such as satellite service coming later this year.

"At the moment, we are providing business class for economy pricing, and that is not sustainable," Paris said.

One NZ made annual operating earnings of \$600 million, an increase of 13.7 per cent, in a financial year to the end of March that saw mobile data usage increase 23 per cent.

"Because there is more demand driven by the device manufacturers and driven by the application providers, we are seeing an increase in cost and for us that they are benefiting from."

One NZ, now fully owned by listed private equity outfit Infratil, invested \$70m in more than 300 4G and 5G cell sites nationwide in the financial year just ended.

"They [hyperscalers] are making the margin off our infrastructure and loving it along the way because we are investing in 4G, we are investing in 5G, and the kind of speed and the lower latency that the applications are enjoying."

But the company had also saved money on Vodafone licencing costs following its rebrand and operational costs after its owner drove efficiencies throughout the business, including restructuring and offshoring some services.

Watch Paris discuss its new ownership structure, its sub-par service levels and his thoughts on staff working from home and accusations of "wokeism" embedded in corporations in today's episode of *Markets with Madison* above.

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Madison Reidy is the host of the NZ Herald's investment show Markets with Madison. She joined the Herald in 2022 after working in investment, and has covered business and economics for television and radio broadcasters.

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