

## Letter of Recommendation

To Whom It May Concern:

I am Gaurav Madan, Sr. Digital & Change Consultant with Siemens Healthineers in Germany. I have 10+ years of experience working in different consulting and in-company assignments in the area project management, business analysis, digital consulting, and business transformation projects. During my professional life, I have worked with many young individuals and Guillaume Giroffle is one individual I have worked with who uniquely stands out. Guillaume worked as a Working Student on a Business Case development project that I was leading.

During our time together, Guillaume displayed great talents in business strategy, market research and business case analysis. When we first met, I was immediately impressed with Guillaume's ability to take tasks from day one. During the time worked together, his understanding of business problems and providing an analytical and data driven point of view, grew far more than that of his peers.

Guillaume helped me throughout the project taking the lead on several tasks such as internal business case alignment, market research and project management. Right from the beginning, he was able to bring fresh perspectives and drive alignment in several complex topics. He was also able to understand the business technology landscape and link it to the business case to drive project specific recommendations.

It's not just his business and technical skills that impress me, but also that he was a joy to work with because of his positive attitude and eagerness to stick tightly to deadlines. His can-do attitude and team-building skills were also necessary and were valued across the board.

I am confident that Guillaume would be a great fit for any assignment in different business and technology areas as he brings with himself great business & technical know-how, collaboration skills, a to-do attitude, and the willingness to learn and contribute to problem solving.

If you need more information or specific examples, please do not hesitate to contact me ([gaurav.madan@siemens-healthineers.com](mailto:gaurav.madan@siemens-healthineers.com)). As a recommendation letter likely only provides a snapshot of his talents and achievements, I would be happy to further elaborate on my time working with him.

Sincerely,

Gaurav Madan  
Sr. Digital & Change Consultant  
Erlangen, Germany

23-Dec-2020

A handwritten signature in black ink, appearing to read 'Gaurav Madan', with a date '-31' written next to it.