



POLITECNICO
MILANO 1863



The Cardinality-Constrained approach applied to manufacturing problems

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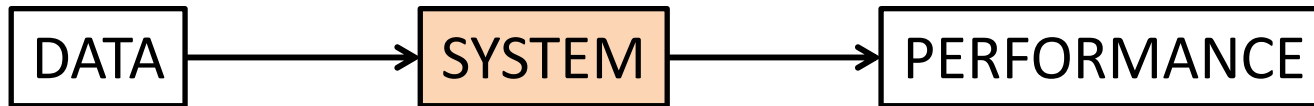
- 1. Motivations and scope of work**
- 2. The Cardinality-Constrained Approach**
- 3. Applications**
 - 3.1 The Part Type Selection Problem**
 - 3.2 The Machine Loading Problem**
 - 3.3 The Buffer Allocation Problem**
- 4. Conclusions**

- 1. Motivations and scope of work**
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Motivation: Uncertainty in manufacturing



The data from the machines might be **unknown**



Machines' failures

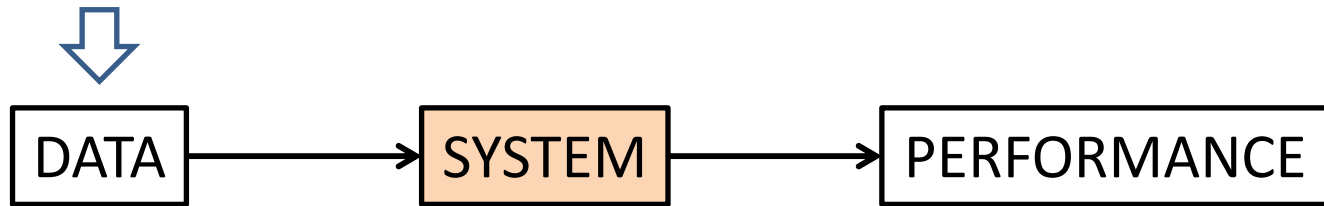
System configuration



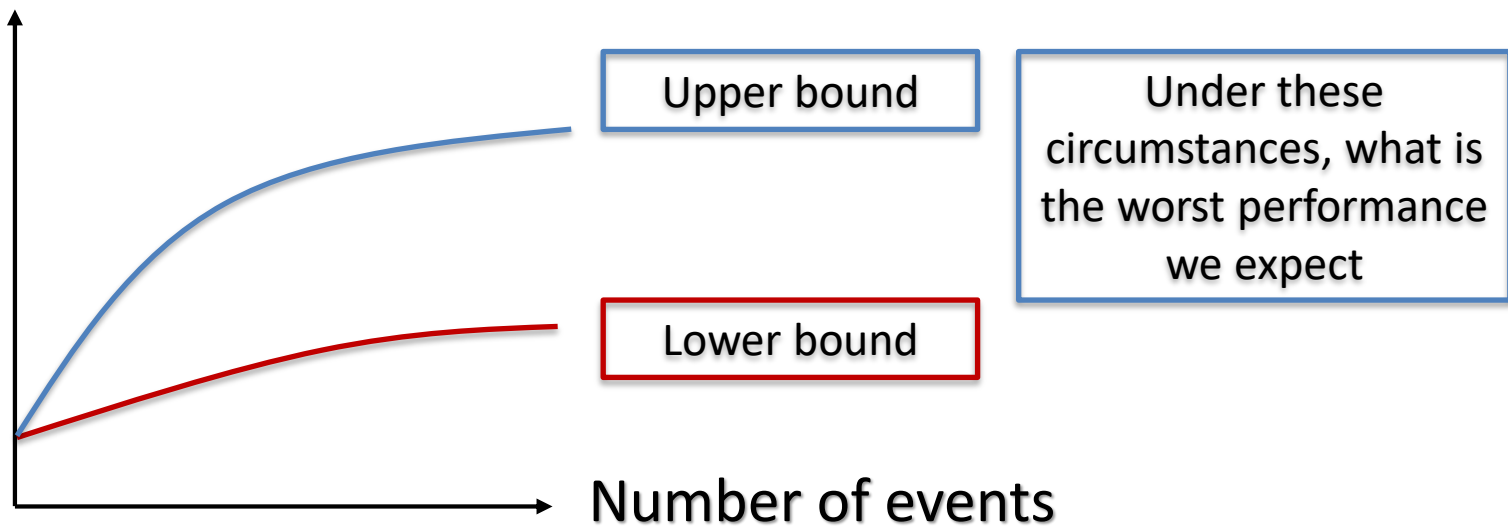
Impact on the solution
(e.g. performance
decreasing and/or cost
increasing)

Motivation: Uncertainty in manufacturing

Number of disruptive events



Cost function



CARDINALITY-CONSTRAINED APPROACH

The approach permits to select a constraint over which up to Γ coefficients go to the maximum value, where those coefficients are the ones causing the worst impact

The approach has been rarely¹ applied to manufacturing problems in the literature.

Bertsimas & Sim
"The price of robustness"
Operations Research
(2004)

1. Moreira, 2015

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The Cardinality-Constrained approach

$$\begin{aligned} & \max \sum_i c_i x_i \\ & \text{s.t.} \\ & \left\{ \begin{array}{l} \sum_j \tilde{a}_{ij} x_j \leq b_i \quad \forall i \\ x_i \leq u_i \quad \forall i \\ x_i \geq 0 \quad \forall i \end{array} \right. \end{aligned}$$

ASSUMPTION:

At maximum Γ_i coefficients \tilde{a}_{ij} go to the maximum value together $\forall i$

WHICH ONES?

THE ONES CAUSING THE WORST IMPACT

Γ_i IS THE CARDINALITY

The Cardinality-Constrained approach

MAXIMIZATION PROBLEM

$$\sum_j \bar{a}_{ij} x_j + \max_{|S_i|=\Gamma_i} \left\{ \sum_{j \in S_i} \hat{a}_{ij} x_j \right\} \leq b_i \quad \forall i$$

Sub-problem: worst case selection

$$\max \sum_j \hat{a}_{ij} x_j z_{ij}$$

s.t.

$$\begin{cases} \sum_j z_{ij} \leq \Gamma_i \\ z_{ij} \leq 1 \quad \forall j \\ z_{ij} \geq 0 \quad \forall j \end{cases}$$

Dual

$$\min \Gamma_i z_i + \sum_j p_{ij}$$

s.t.

$$\begin{cases} z_i + p_{ij} \geq \hat{a}_{ij} x_j \quad \forall j \\ z_i \geq 0 \quad \forall j \\ p_{ij} \geq 0 \quad \forall j \end{cases}$$



It is possible to reduce all to one single optimization problem!

- **Linear formulation.**
- **Intuitive meaning of the approach.**
- **No need of probability distributions.**
- **Ability to “*tune*” the number of events (level of robustness)**
- **One single Mathematical Programming Problem.**
- **Overcomes Stochastic Programming drawbacks.**

We have evaluated the applicability and behavior of the Cardinality-Constrained Approach in 3 relevant manufacturing problems, on which it has been never applied.

PART TYPE SELECTION

MACHINE LOADING

BUFFER ALLOCATION

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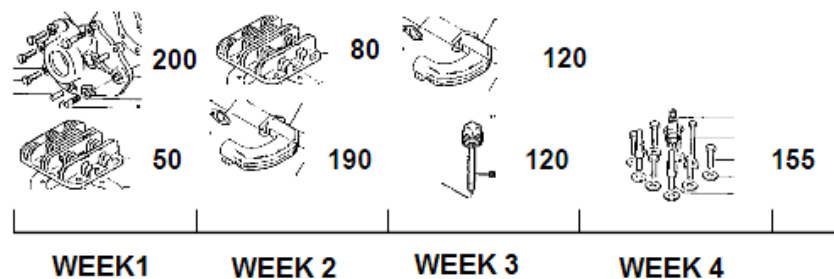
The Part Type Selection Problem

- Order quantity
- Importance of products
- Tools required
- Processing times (tools,...)
- Available time



BATCH

**Which products
will be produced?**



The Part Type Selection Problem

UNCERTAINTY

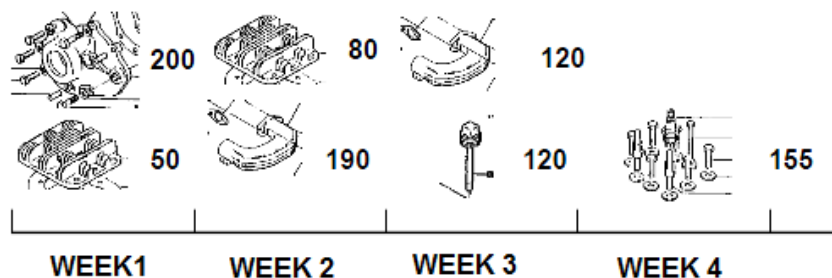
Uncertain processing times have the most critical impact on the solution (due date, customer satisfaction, penalties,...)

- Order quantity
- Importance of products
- Tools required
- **Processing times (tools,...)**
- Available time



BATCH

**Which products
will be produced?**



The Part Type Selection Problem

DETERMINISTIC ILP MODEL: maximize the size of the batch

$$\begin{aligned}
 \max \quad & \sum_i w_i y_i \\
 \text{s.t.} \quad & \sum_j c_j x_j \leq S \\
 & \sum_j T_j \leq M \\
 & \sum_i t_{i,j} q_i y_i \leq T_j \quad \forall j \\
 & a_{i,j} y_i \leq x_j \quad \forall i, j
 \end{aligned}$$

Hwan & Shogan

“Modelling and solving an FMS part selection problem”
International Journal of Production Research (1989)

ROBUST COUNTERPART:

$$\sum_i \bar{t}_{i,j} q_i y_i + \max_{S_j} \left\{ \sum_i \hat{t}_{i,j} q_i y_i \right\} \leq T_j \quad \forall j$$



$$\begin{aligned}
 \max \quad & \sum_i w_i y_i \\
 \text{s.t.} \quad & \sum_j c_j x_j \leq S \\
 & \sum_j T_j \leq M \\
 & a_{i,j} y_i \leq x_j \quad \forall i, j \\
 & \sum_i t_{i,j} q_i y_i + \Gamma_j z_j + \sum_i p_{i,j} \leq T_j \quad \forall j \\
 & z_j + p_{i,j} \geq \hat{t}_{i,j} q_i y_i
 \end{aligned}$$

The Part Type Selection Problem

CASE STUDY: Screws production facility

- Use the robust Part Type Selection model for supporting Production Planning decisions
- Evaluate the worst impact of disruptive events on the production
- Prioritize products in a batch



TESTS

Impact of disruptions on processing times

- 2X
- 10X

Importance of products

- Importance \uparrow - due date \downarrow (linear)
- Same importance (constant weights)

Cardinality of disruptive events [Γ]

- 0 (deterministic case); 1; 2; 3; 4; 5

The Part Type Selection Problem

RESULTS

10X disruptions

linear weights

BATCH: extract from the solution

$$y_i = \begin{cases} 1 & \text{included in the batch} \\ 0 & \text{not included in the batch} \end{cases}$$

Part Code	Weights	Cardinality					
		0	1	2	3	4	5
36	10	1	1	1	1	1	1
37	9	1	1	1	1	1	1
38	9	1	1	1	1	1	1
39	8	1	1	1	1	1	0
40	7	1	1	1	1	1	1
41	10	1	1	1	1	1	1
42	11	1	1	1	1	1	1
43	3	1	1	0	0	0	0
44	4	1	1	1	1	1	0
45	3	1	1	1	1	1	1

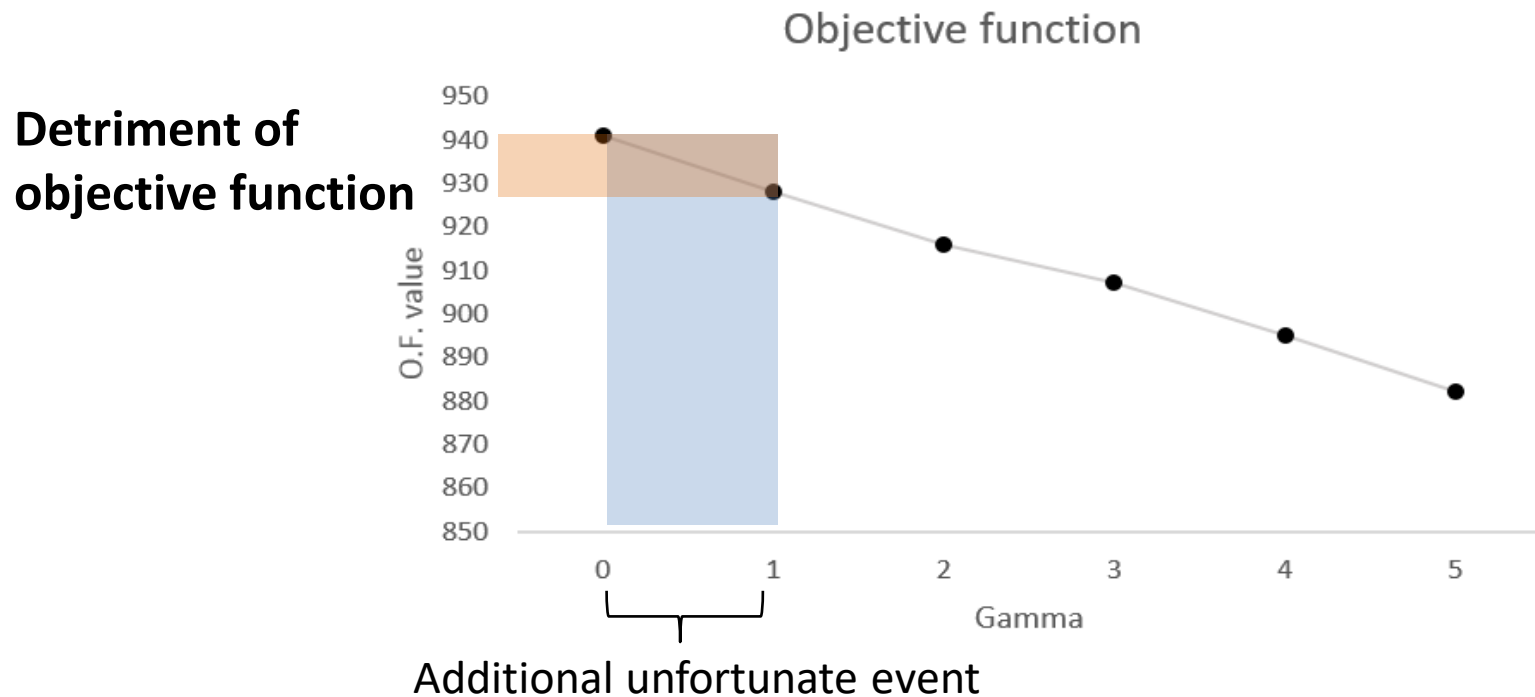
The Part Type Selection Problem

RESULTS

Evaluation of how much disruptive events influence the detriment of the objective function



TOOL FOR
PIANIFICATION



The Part Type Selection Problem

RESULTS

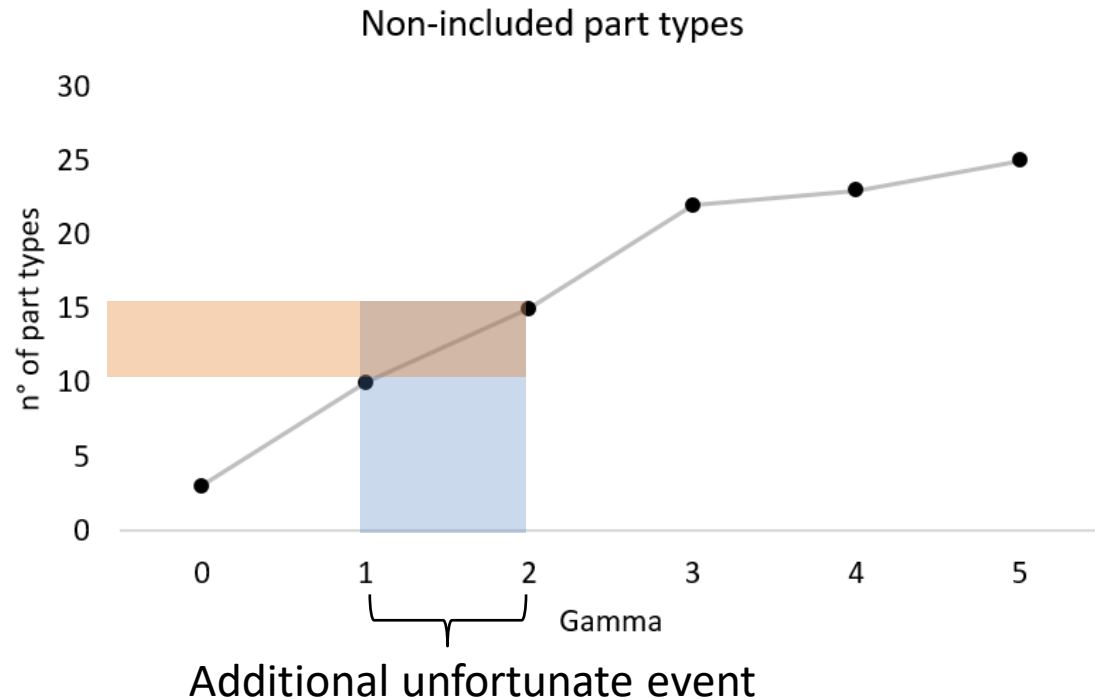
Evaluation of how much disruptive events influence the composition of the batch



TOOL FOR
PIANIFICATION

Lost part types

Evaluation of how many part types are not included in the batch



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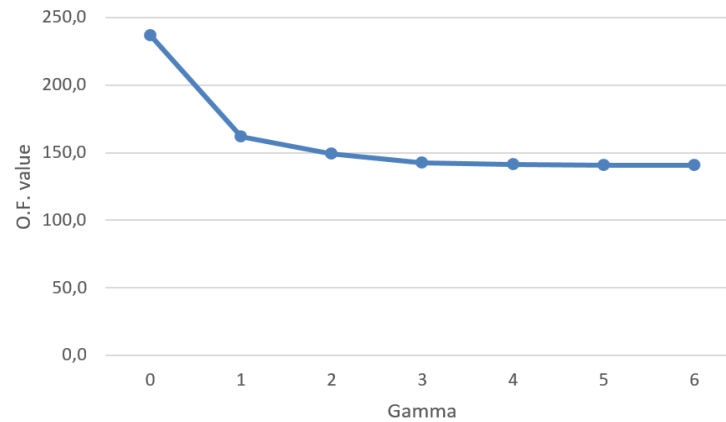
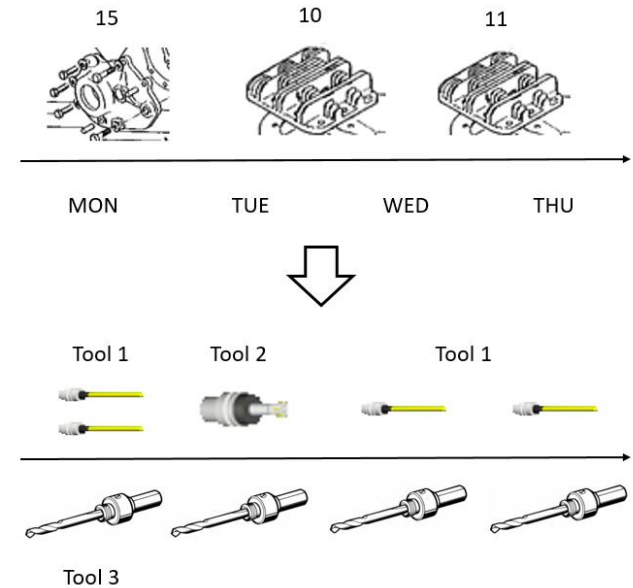
The Machine Loading Problem

- Product demand
- Costs/Profits
- Tools required
- **Processing times**
- Available time



- Production
- Tools to load on machines

UNCERTAINTY



**Same considerations
are valid in this case**

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The Buffer Allocation Problem

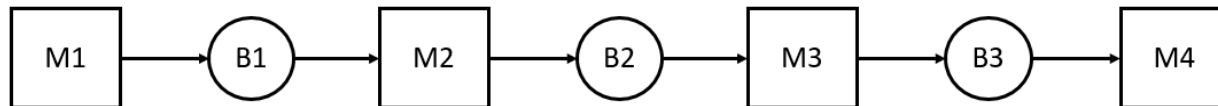
- Cost of buffer space
- Processing times
- Failures' data/variability of processing times



**BUFFER
CONFIGURATION**



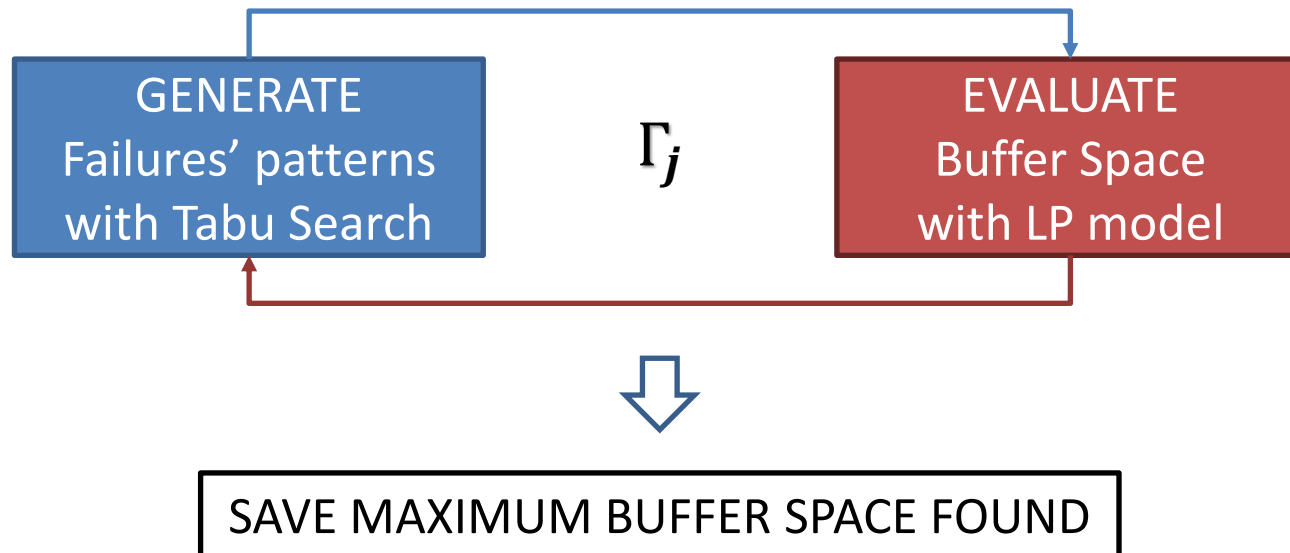
- In the analytical form, it was not possible to group the constraints by machine ($\forall j$)
- Other formulations resulted in non-linear dual problems



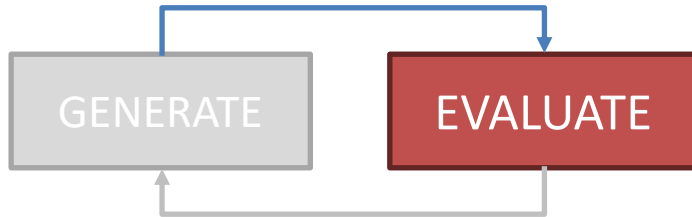
The Buffer Allocation Problem

Matheuristic Tabu Search algorithm for each fixed cardinality

- Generation of failures' patterns with a boolean *Failures' matrix*.
- Evaluation of the buffer space given the pattern
- Output: maximum buffer space obtained (over N iterations)



The Buffer Allocation Problem



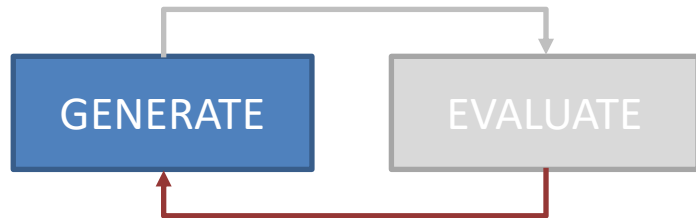
Alfieri & Matta

“Mathematical programming formulations
for approximate simulation of multistage
production systems.”

European Journal of Operational Research
(2009)



The Buffer Allocation Problem



Cardinality constraint

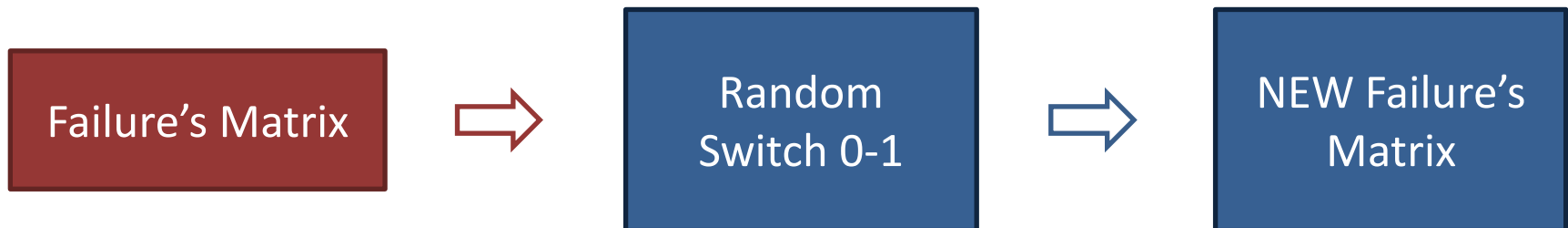
$$\sum_i \hat{z}_{ij} = \Gamma_j \quad \forall j$$

$$\hat{z}_{ij} = \begin{bmatrix} 1 & 1 & 0 & \dots & 0 \\ 1 & 0 & 1 & \dots & 0 \\ \dots & \dots & \dots & \dots & \dots \\ 1 & 0 & 0 & \dots & 0 \\ 1 & 0 & 0 & \dots & 1 \end{bmatrix}$$

**1: increment of
processing times**

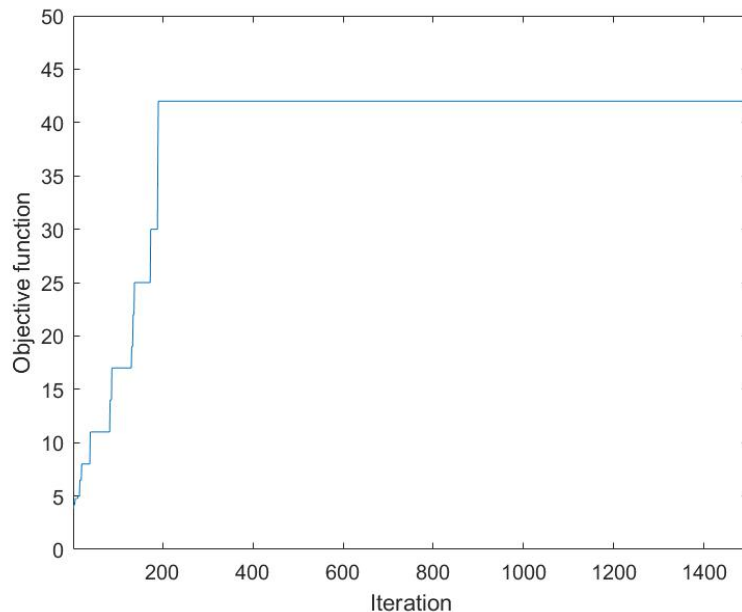
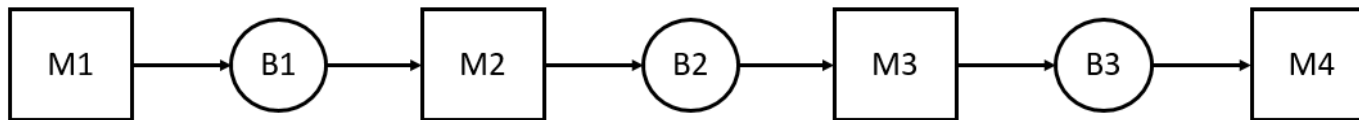
**0: nominal
processing times**

**NOTE: Cardinality is respected while
generating new failures' patterns**



The Buffer Allocation Problem

The cardinality vector Γ represents the number of failures on the machines of the flow line



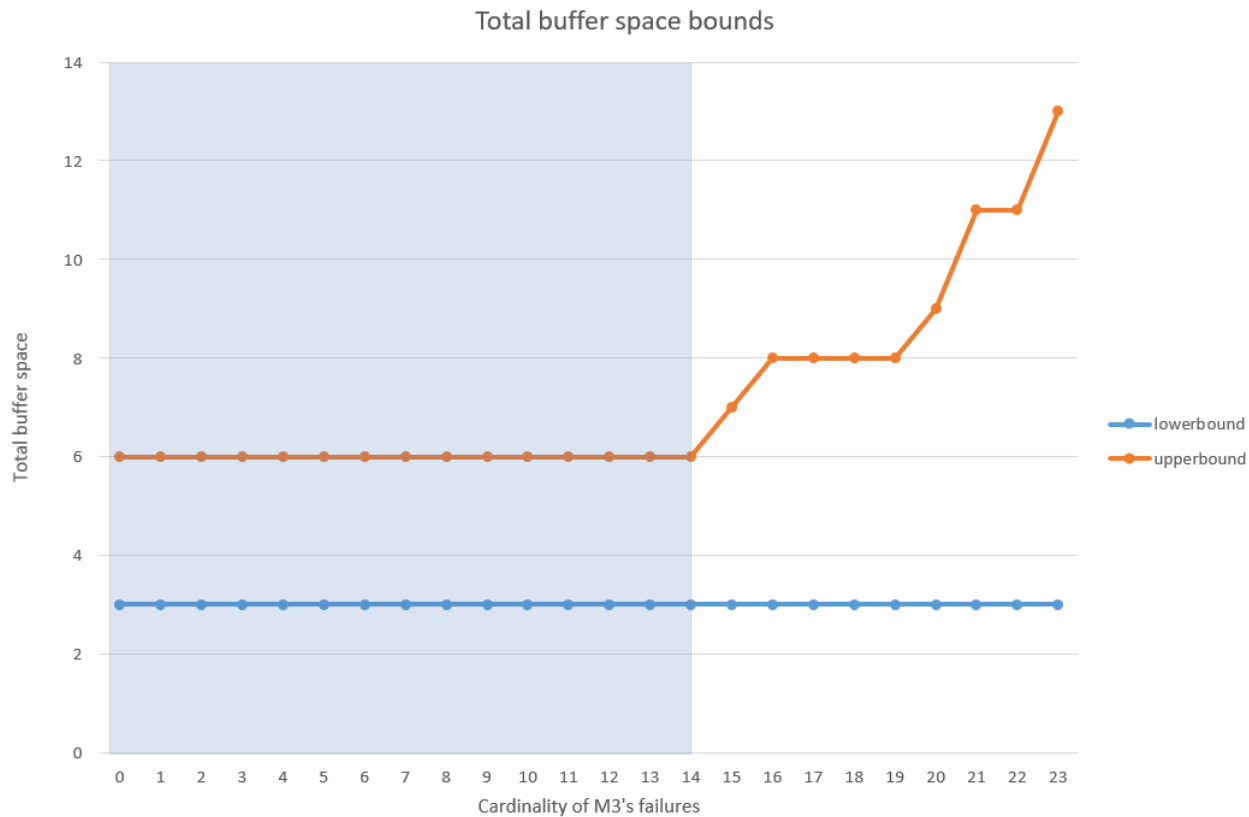
$$\Gamma = [10 \ 10 \ \Gamma_3 \ 10]$$

Disruptions on M3

- $\Gamma_3 \in [0, 23]$
- Each run: 1500 iterations

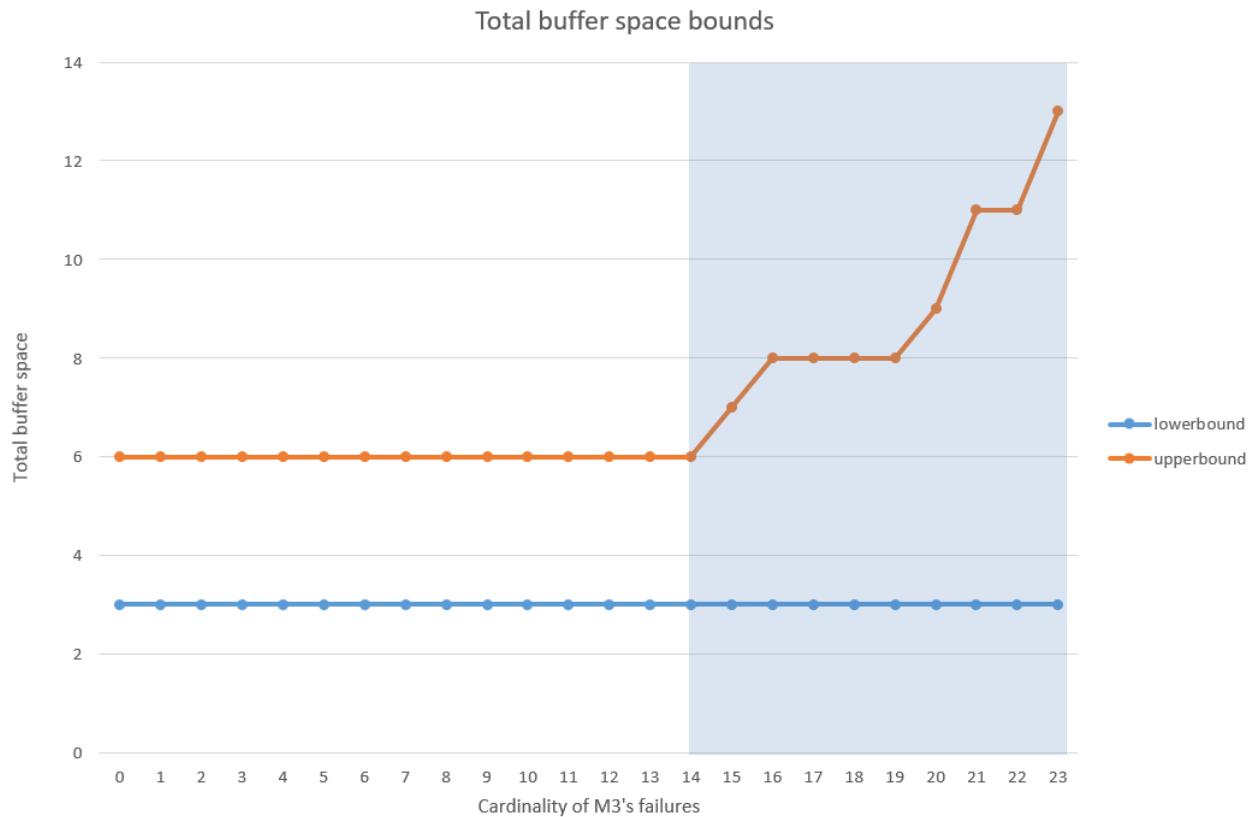
The Buffer Allocation Problem

Until $\Gamma_3 = 14$ there is no increment in buffer space



The Buffer Allocation Problem

After $\Gamma_3 = 14$ the buffer space is increased to cover from failures on M3



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CARDINALITY-CONSTRAINED APPROACH

PART TYPE SELECTION



ROBUST ILP

MACHINE LOADING



ROBUST MILP

BUFFER ALLOCATION



ROBUST MATHEURISTIC



Applicability in the industrial practice

THANK YOU