



**POLITECNICO**  
MILANO 1863

DIPARTIMENTO DI MECCANICA



**Giovanni Lugaresi**

*Automated Generation and Exploitation of Discrete Event Simulation Models  
for Decision Making in Manufacturing*

Supervisor: Prof. Andrea MATTA

Tutor: Prof. Giorgio COLOMBO

PhD Programme Coordinator: Prof. Daniele ROCCHI

**October 22nd, 2021**

Ph.D. XXXIII Cycle (Industry of the Future)

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# CONTENTS



## **Introduction**

# INDUSTRIAL RELEVANCE

## CHALLENGES



Unpredictable market demand



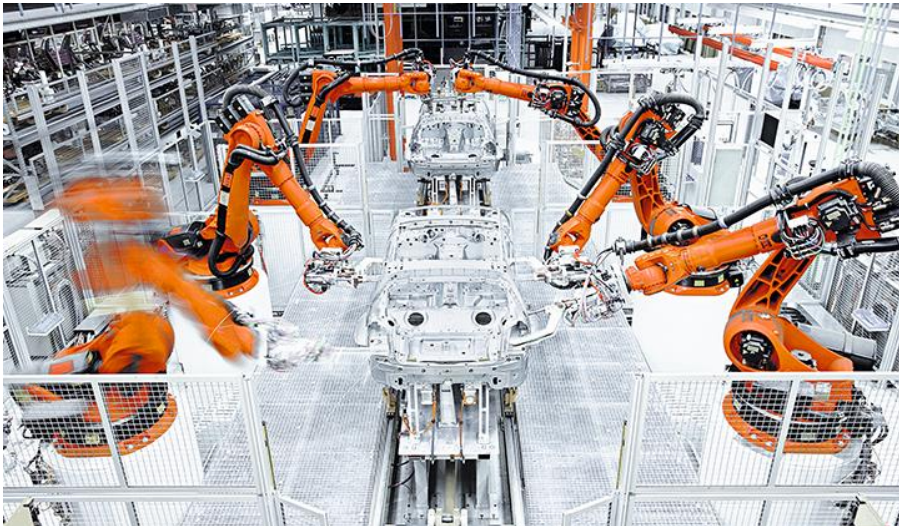
Complexity



Pressures on cost reduction



High-level of automation

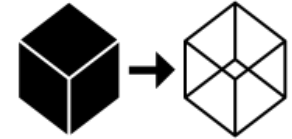


Failures impact

Harder control

Longer lead times

...

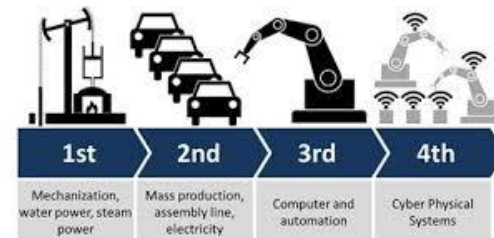


**DIGITAL SUPPORT TOOLS  
FOR PRODUCTION  
PLANNING AND CONTROL**

## OPPORTUNITIES



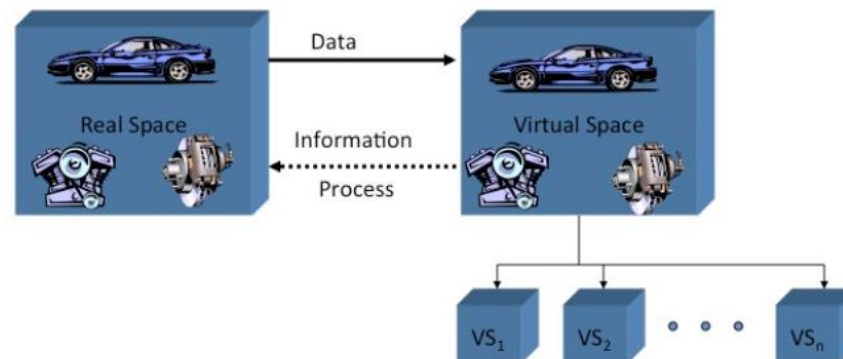
- ✓ Collecting information with high frequency
- ✓ Understanding **emerging behaviors**
- ✓ Evaluating alternative **scenarios**
- ✓ Affordable **data analytics**



# INDUSTRIAL RELEVANCE

## DIGITAL TWIN

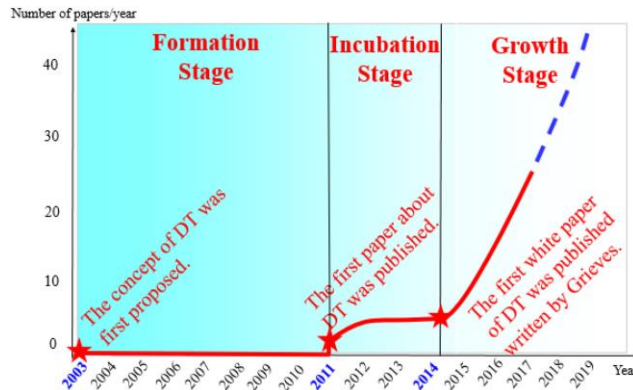
*“It is based on the idea that a **digital informational construct** about a physical system could be created as an **entity on its own**. This digital information would be a “twin” of the information that was embedded within the physical system itself and be **linked** with that physical system through the **entire lifecycle** of the system..”*



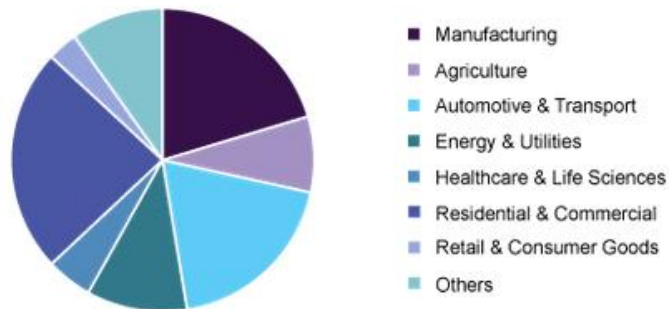
Grieves, Michael. "Origins of the digital twin concept." *Florida Institute of Technology* (2016).

# INDUSTRIAL RELEVANCE

## DIGITAL TWIN



source: Tao, Fei, et al. "Digital twin in industry: State-of-the-art." *IEEE Transactions on Industrial Informatics* 15.4 (2018): 2405-2415.



source: Digital Twin Market Size, Share & Trends Analysis Report By End-use (Automotive & Transport, Retail & Consumer Goods, Agriculture, Manufacturing, Energy & Utilities), By Region, And Segment Forecasts, 2021 – 2028. Grand View Research.

# 75%

of organizations that have implemented IoT Already Use Digital Twins or Plan to Within a Year

# 13%

of organizations that have Implemented IoT claim to already use Digital Twins

“by 2022, over

# 66%

of companies that have implemented IoT will have deployed at least one digital twin in production”

[Benoit Lheureux, Research vice president at Gartner]

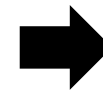
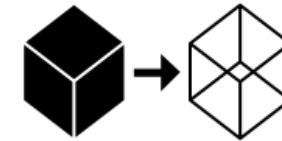


source: Gartner study of IoT implementation conducted July 2018 through August 2018.

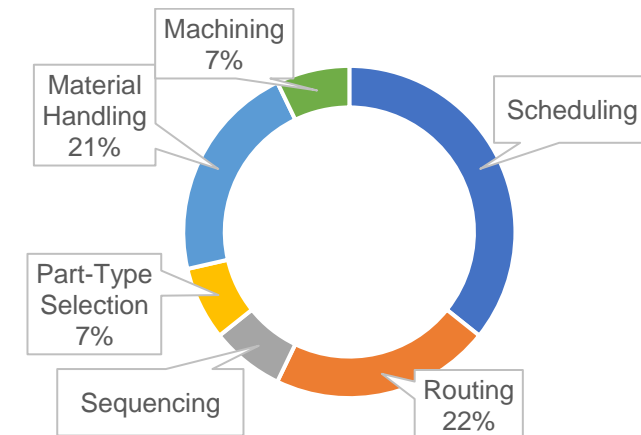
# REAL-TIME SIMULATION

## DISCRETE EVENT SIMULATION

- ✓ *digital informational construct*
- ✓ *entity on its own.*
- ✓ *linked with the physical system*
- ✓ *active in the **entire lifecycle** of the system*



## DIGITAL TWIN FOR PRODUCTION PLANNING AND CONTROL



2018→ Short initial survey: 100+ papers





# REAL-TIME SIMULATION

RESEARCH TOPIC	WHY IS IT IMPORTANT
Data Management	<ul style="list-style-type: none"><li>• The existing approaches do not consider the real-time issues arising from big streams of data coming towards a centralized unit.</li><li>• Interfaces between different sources have to be defined.</li><li>• Data and standards (e.g., IEC 61499) are a central topic in I4.0-related research.</li></ul>
Adaptability	<ul style="list-style-type: none"><li>• Finding the simulation model that best fits the data (alignment).</li><li>• The simulator will be subject to very frequent changes.</li><li>• RTS models may never reach the steady state.</li><li>• The performance measures may have to be computed in the warm-up phase.</li></ul>
<b>PHD FOCUS</b>	
Model Generation (e.g., generation from a data log)	<ul style="list-style-type: none"><li>• In certain situations, a simulator might not even exist and has to be created.</li></ul>
Online Validation	<ul style="list-style-type: none"><li>• RTS loops require it to be done <b>online</b>.</li><li>• Transient phases become critical; it is not possible to use <b>aggregate KPIs</b> for validation.</li></ul>
Reactiveness (i.e. Fast-answering capabilities)	<ul style="list-style-type: none"><li>• Their development can further unlock <b>new application scenarios</b> for RTS.</li><li>• Recent research shows that it is possible to make use of multiple sub-models of the system to <b>increase the accuracy</b> of the model in predicting KPIs.</li></ul>

Lugaresi, Giovanni, and Andrea Matta. "Real-time simulation in manufacturing systems: Challenges and research directions." *2018 Winter Simulation Conference (WSC)*. IEEE, 2018.

# THESIS CONTENTS

## Contents of digitally-assisted production

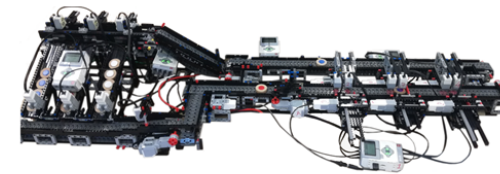
### Real-time Simulation

Data Handling   Synchronization  
Model Validation   Initialization  
Model Generation   Proactive Policies

## Challenges

Testing online decision making approaches in a realistic environment

## Thesis Contents

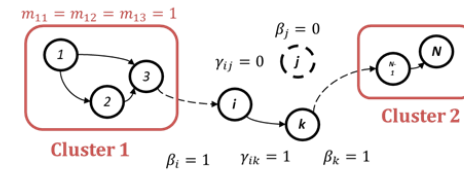


Testing Platform based on lab-scale models of common manufacturing systems

### Model Generation

System Discovery   Model Tuning  
Policy Discovery   Data Integration  
Model Conversion   Execution

Model adaptation toward the proper level of detail

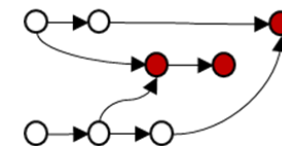


A model tuning method that allows users to adjust the model granularity

### Complex Manufacturing Systems

Disassembly   Assembly  
Job shops   Flow shops

Generation of a complete and accurate model



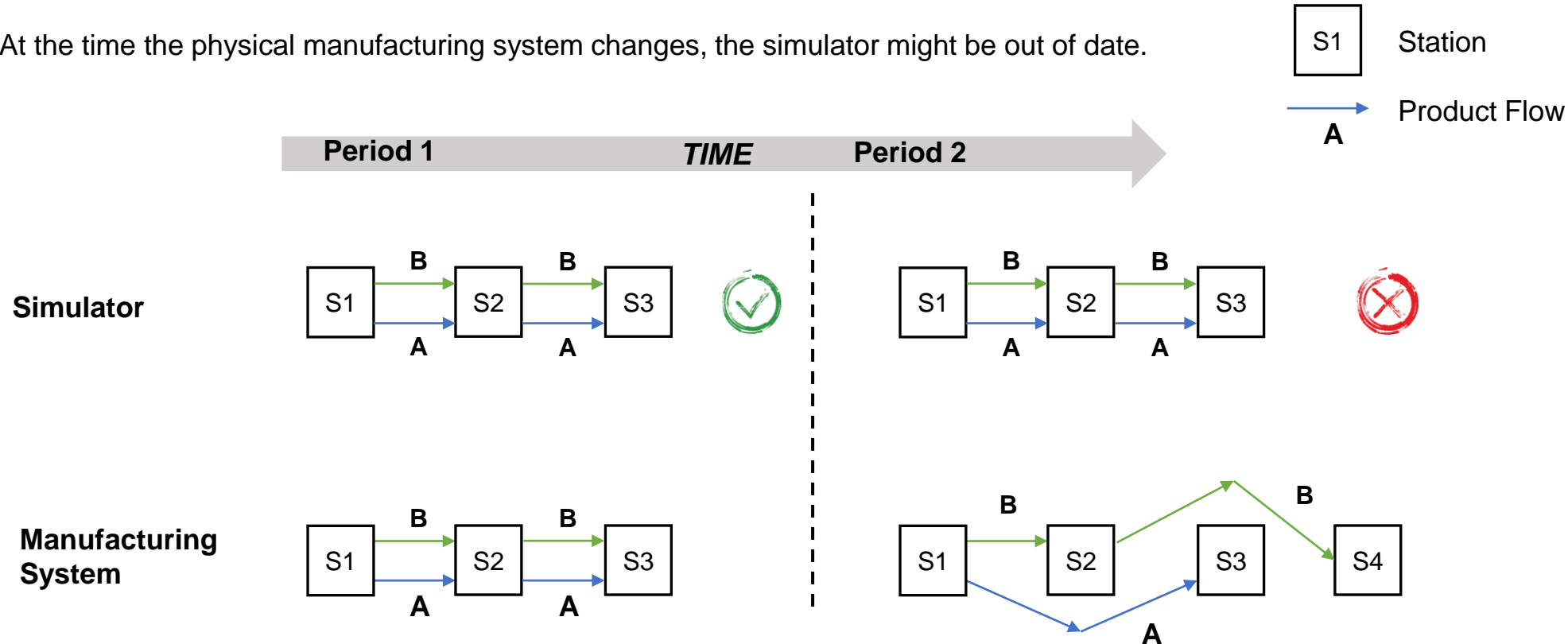
An approach for graph-model completion in case of assembly operations

**FOCUS OF THIS PRESENTATION**

## **Automated Model Generation**

# PROBLEM INTRODUCTION

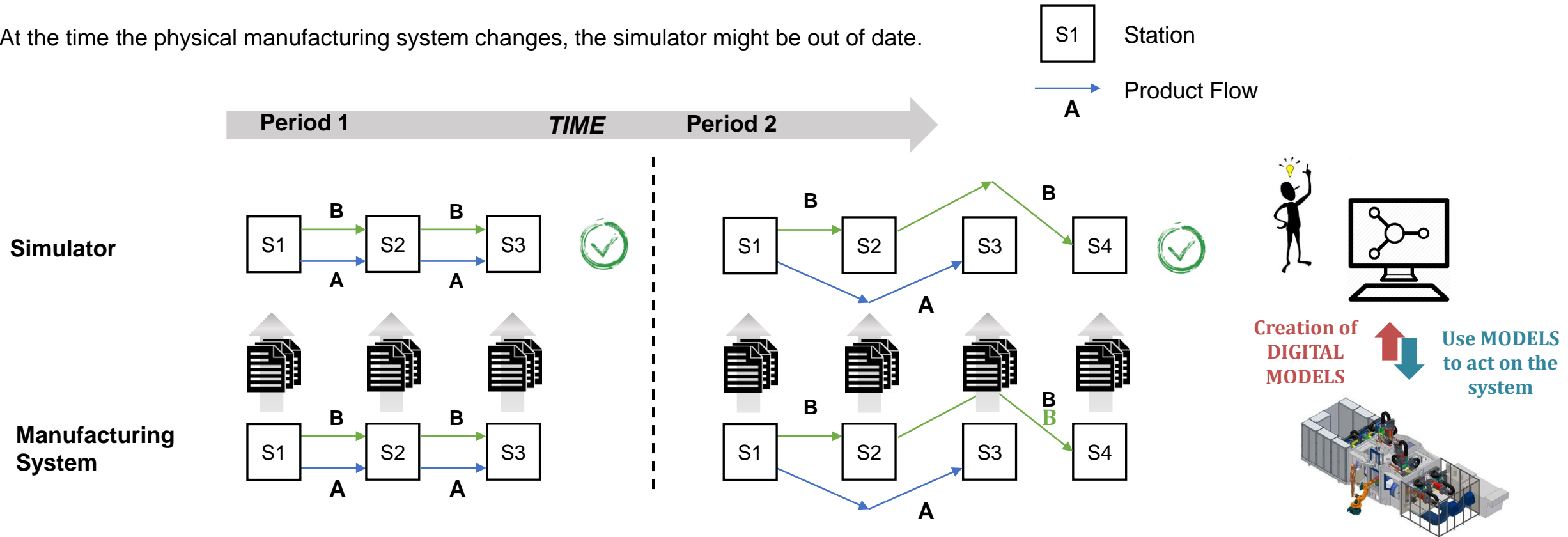
At the time the physical manufacturing system changes, the simulator might be out of date.



Manufacturing systems change frequently due to external drivers (e.g. demand, price uncertainty). Hence, **current simulation techniques are poor** as tools for **short-term decision making**.

# PROBLEM INTRODUCTION

At the time the physical manufacturing system changes, the simulator might be out of date.



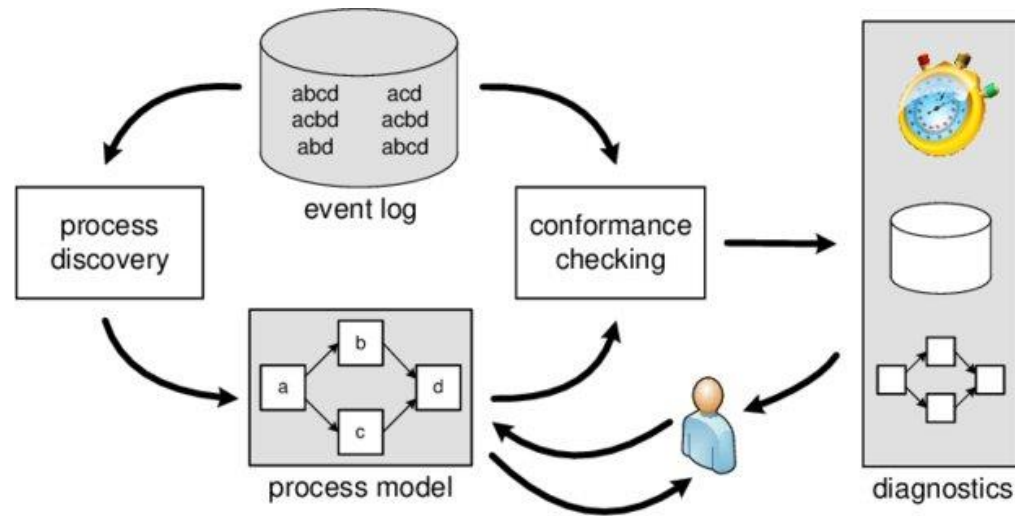
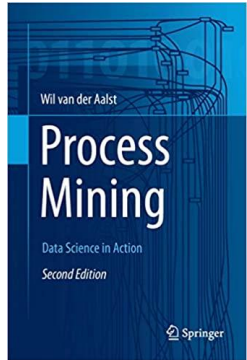
By exploiting the data produced by the parts and resources, it is possible to achieve higher reactivity in the simulation model building phase.

# PROBLEM INTRODUCTION

## PROCESS MINING

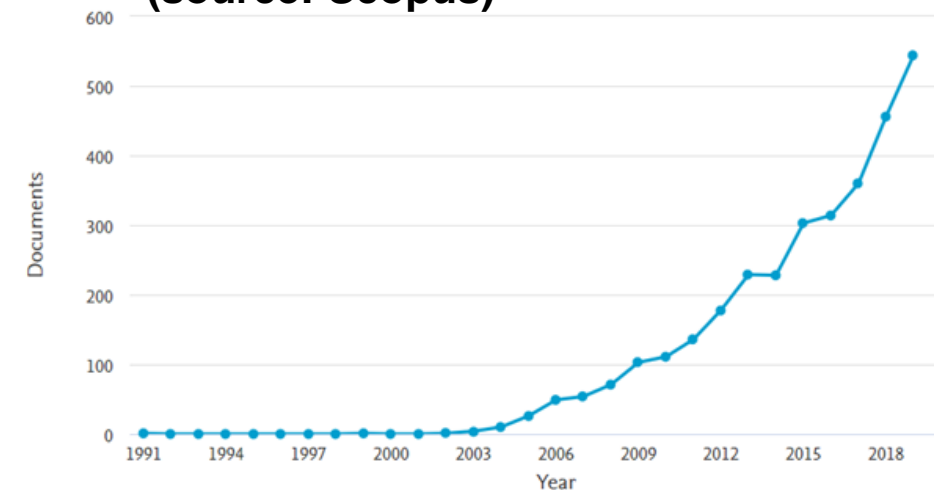
a novel discipline that is concerned with deriving useful insights from operational process execution logs:

- **Process discovery:** the automated recognition of a process model from what observed in the execution log.
- **Conformance checking:** analysis of the relation between the intended behavior of a process and the execution logs.
- **Enhancement:** techniques that take as input an event log and an existing model and produce as output an enhanced model.



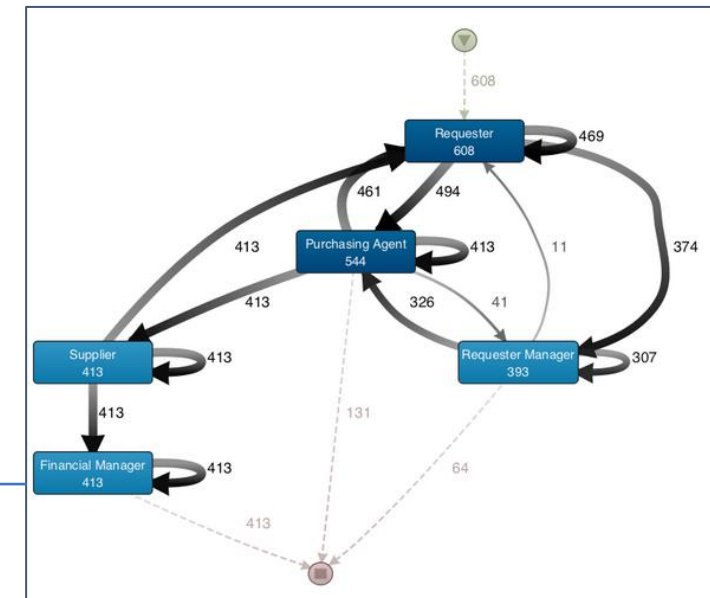
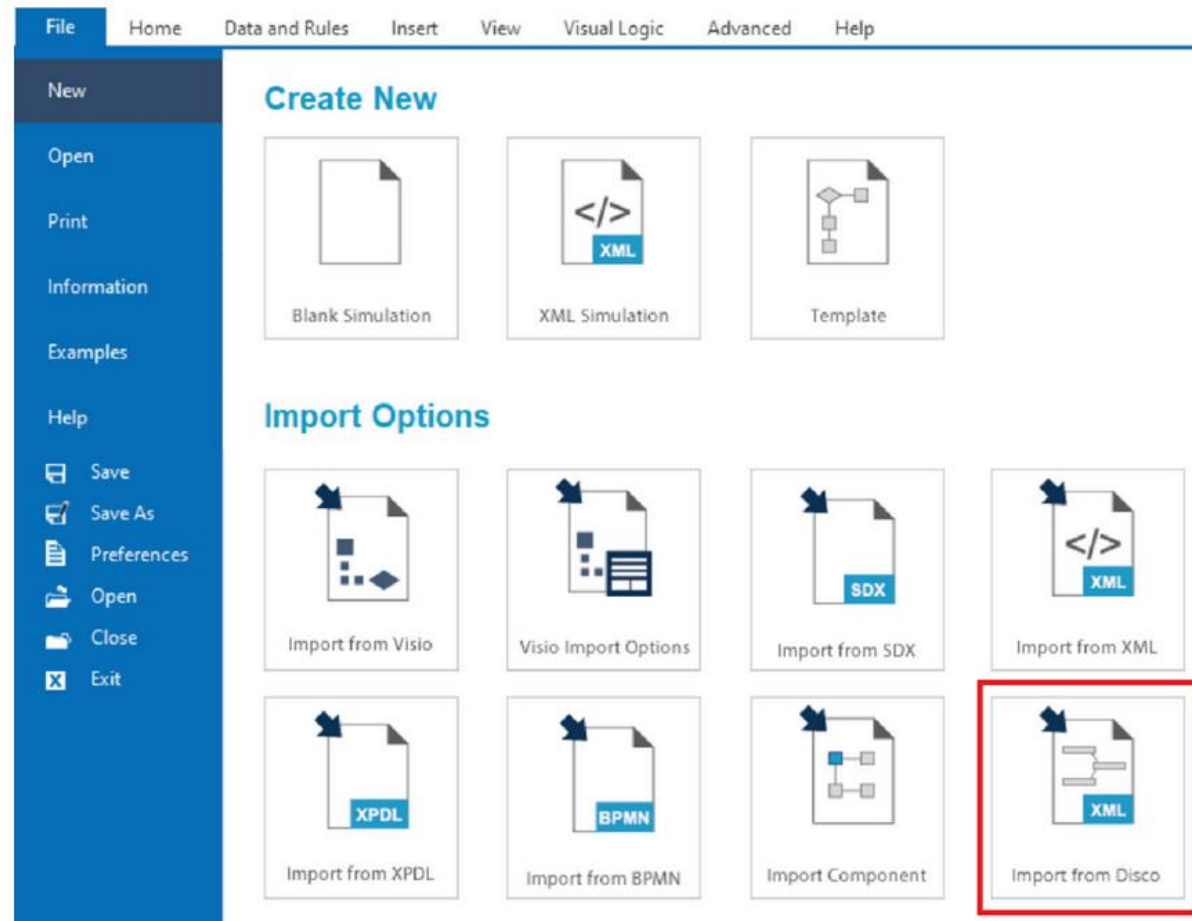
Aalst, Wil. (2012). Distributed Process Discovery and Conformance Checking.

### Publications on process mining (source: Scopus)

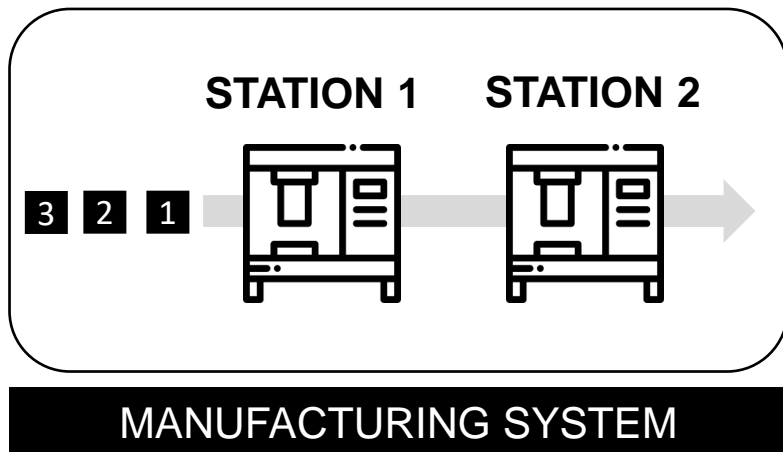


# PROBLEM INTRODUCTION

- Since process mining generates models, it has been soon connected with the **generation of discrete event simulation models**.
- Some software packages allow to **import process mining results** to construct a model.



# MODEL GENERATION BASICS

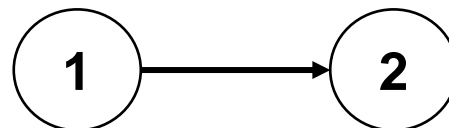


## EVENT LOG:

Timestamp [s]	ID	Activity
1	1	S1
2	1	S2
2	2	S1
3	2	S2
4	3	S1
...	...	...

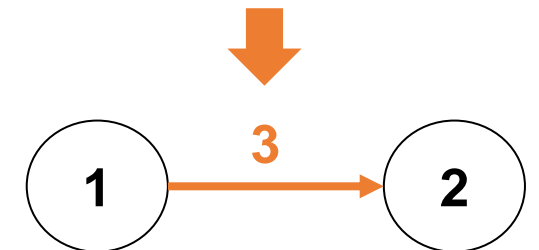
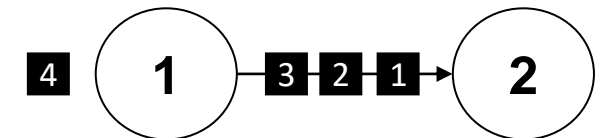
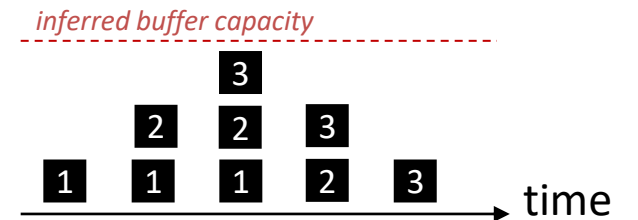
TRACES: **1** {S1, S2}  
**2** {S1, S2} ...

ACTIVITY RELATIONSHIPS:  
"Station 2 follows Station 1", ...



## PARAMETERS (SYSTEM PROPERTIES)

### EXAMPLE: CAPACITY

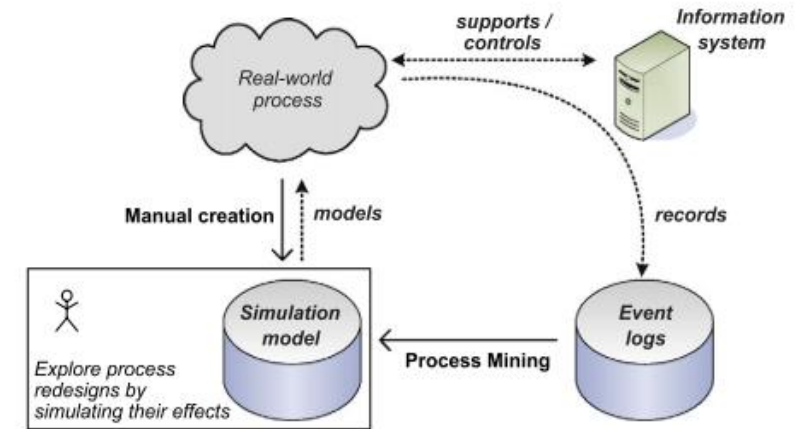




# SCIENTIFIC RELEVANCE

## Applications of Process Mining in manufacturing (selected):

Reference	Framework	Graph	Policies	Formal Model	Parameters
W.M.P. Van der Aalst., 2016	X	X			
A.K. Alves de Medeiros et al., 2006	X	X			
A.L. Wolf and J.E. Cook, 1995		X			
A. Rozinat et al., 2009	X				
Bergmann et al. 2015			X		
Farooqui et al. 2019				X	
Milde and Reinhart, 2019			X		X
Martin et al. 2015					X
Martin et al. 2016					X
Martin et al. 2017			X		X
Peter Denno et al. 2018		X			
Ferreira and Vasilyev 2015					X



A. Rozinat, R.S. Mans, M. Song, W. Van der Aalst. "Discovering simulation models." Information systems 34.3 (2009): 305-327.

## Existing approaches of Model Tuning:

- ✗ Finite capacity **resources** cannot be recognized automatically
- ✗ User is not free in the choice of **aggregation level**
- ✗ Highly sensitive to **rare or wrong sequences** of events;
- ✗ No **relationship with performance** estimation from the obtained model

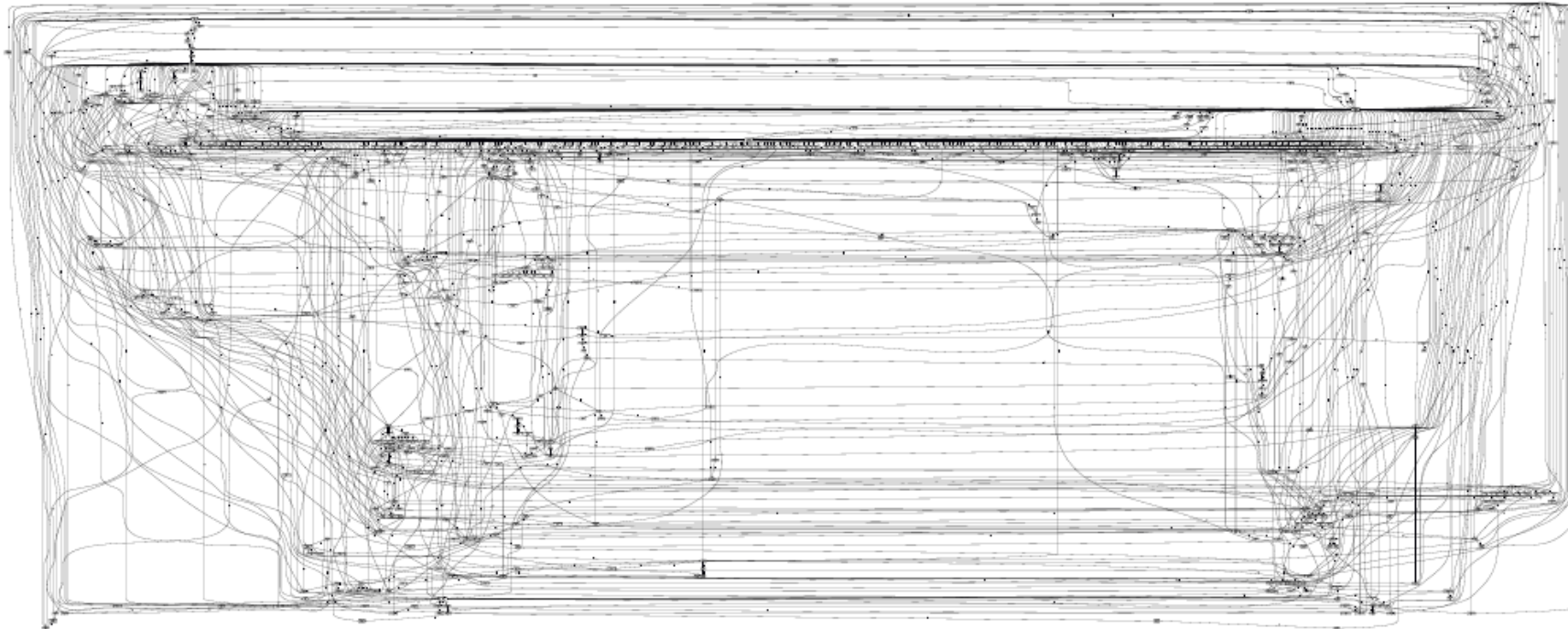
**NOTICE:** *Specific contributions aimed at DES for manufacturing are missing in the literature.*

**SCOPUS:** 0 results for the query: "process mining" AND "manufacturing" AND "discrete event simulation" (15/06/2021)

# SCIENTIFIC RELEVANCE

## Limitations of current approaches:

Industry produces a very large volume of data, more sensors means more data points. The result can be a graph of very little practical use. Such problem is known as the *spaghetti model* effect:



Example of a *spaghetti model*.

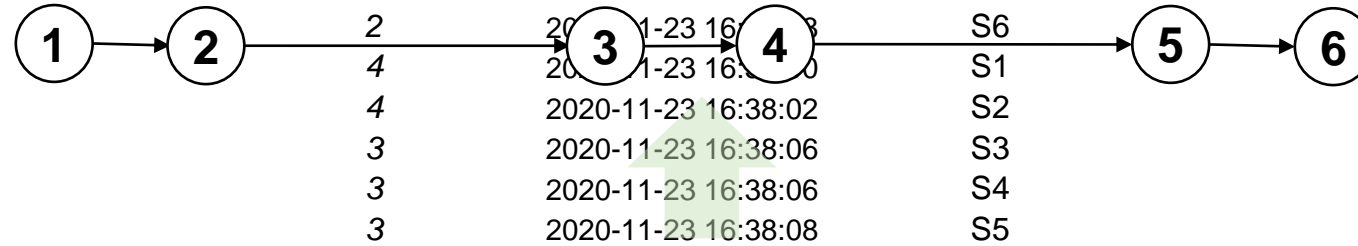
Source: Van Der Aalst, Wil. "Data science in action." *Process mining*. Springer, Berlin, Heidelberg, 2016. 3-23.

# SCIENTIFIC RELEVANCE

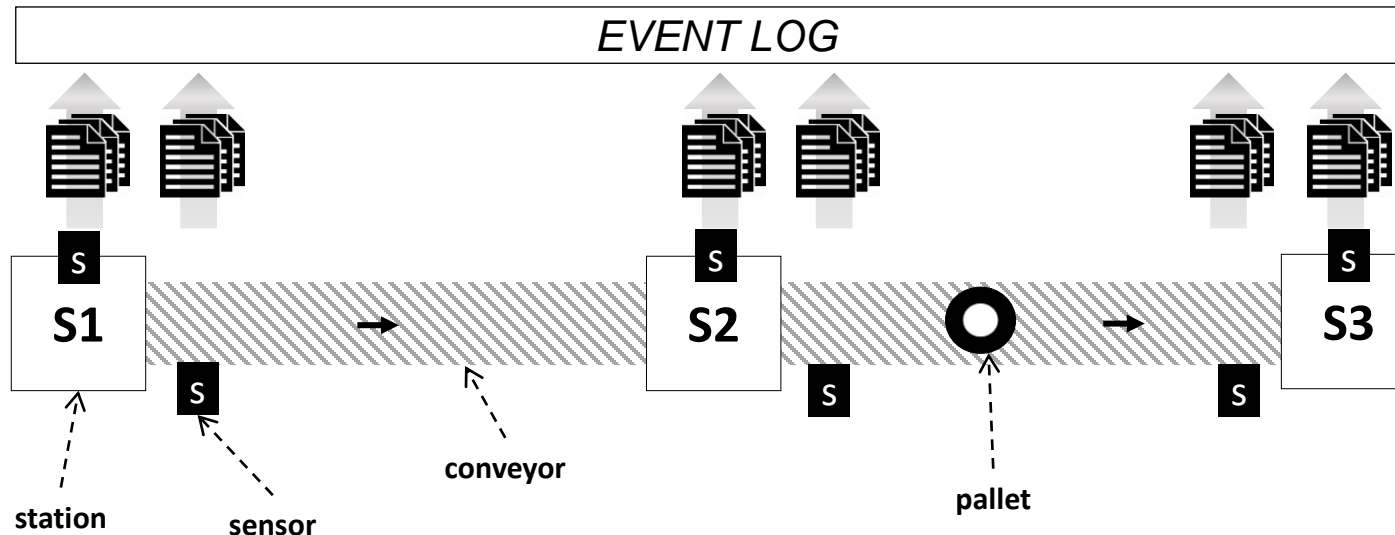
## MODEL TUNING

	Part ID	Timestamp	Sensor (activity)
1,2	2	2020-11-23 16:37:40	S1
	2	2020-11-23 16:37:44	S2
	2	2020-11-23 16:37:47	S3
	2	2020-11-23 16:37:51	S4
3,4	3	2020-11-23 16:37:52	S1
	3	2020-11-23 16:37:54	S2
	2	2020-11-23 16:37:57	S5
	2	2020-11-23 16:38:00	S6
5,6	4	2020-11-23 16:38:02	S1
	4	2020-11-23 16:38:06	S2
	3	2020-11-23 16:38:06	S3
	3	2020-11-23 16:38:06	S4
	3	2020-11-23 16:38:08	S5

## MODEL GENERATION (Traditional Process Mining)



## MANUF. SYSTEM

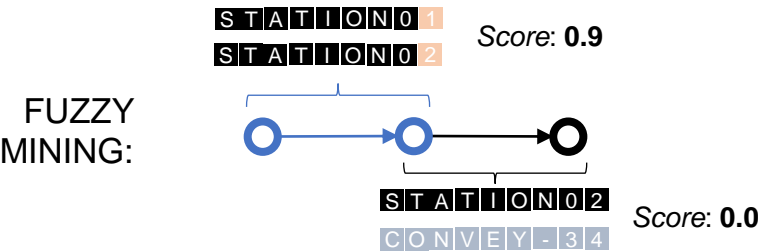
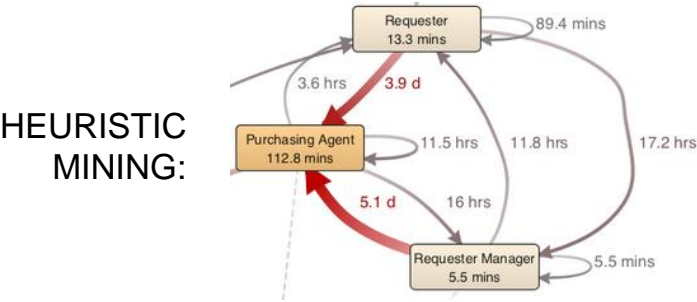


# SCIENTIFIC RELEVANCE

## Limitations of current approaches for model tuning:

Method	Advantages	Disadvantages
<i>“Traditional” Process Mining (alpha algorithm, heuristic mining) [1]</i>	<ul style="list-style-type: none"><li>Complete graph is easier to understand for users</li></ul>	<ul style="list-style-type: none"><li>Almost all adjustments are manual</li><li>Forces a selection of nodes</li></ul>
<i>Fuzzy Mining [2]</i>	<ul style="list-style-type: none"><li>Correlation Measures among activities</li><li>Simplified graph version can be obtained in a short time</li></ul>	<ul style="list-style-type: none"><li>Forces to choose a metric for clustering</li><li>Ineffective on some types of graphs</li></ul>
<i>Trace Clustering [3]</i>	<ul style="list-style-type: none"><li>Selection of graphs with a lower complexity</li></ul>	<ul style="list-style-type: none"><li>Clusters with a high importance might be excluded</li><li>Separate views for all</li></ul>

Our approach aims to:
<b>Fully automated</b>
<b>Multiple metrics can be defined and used</b>
<b>No information loss</b>



TRACE CLUSTERING:

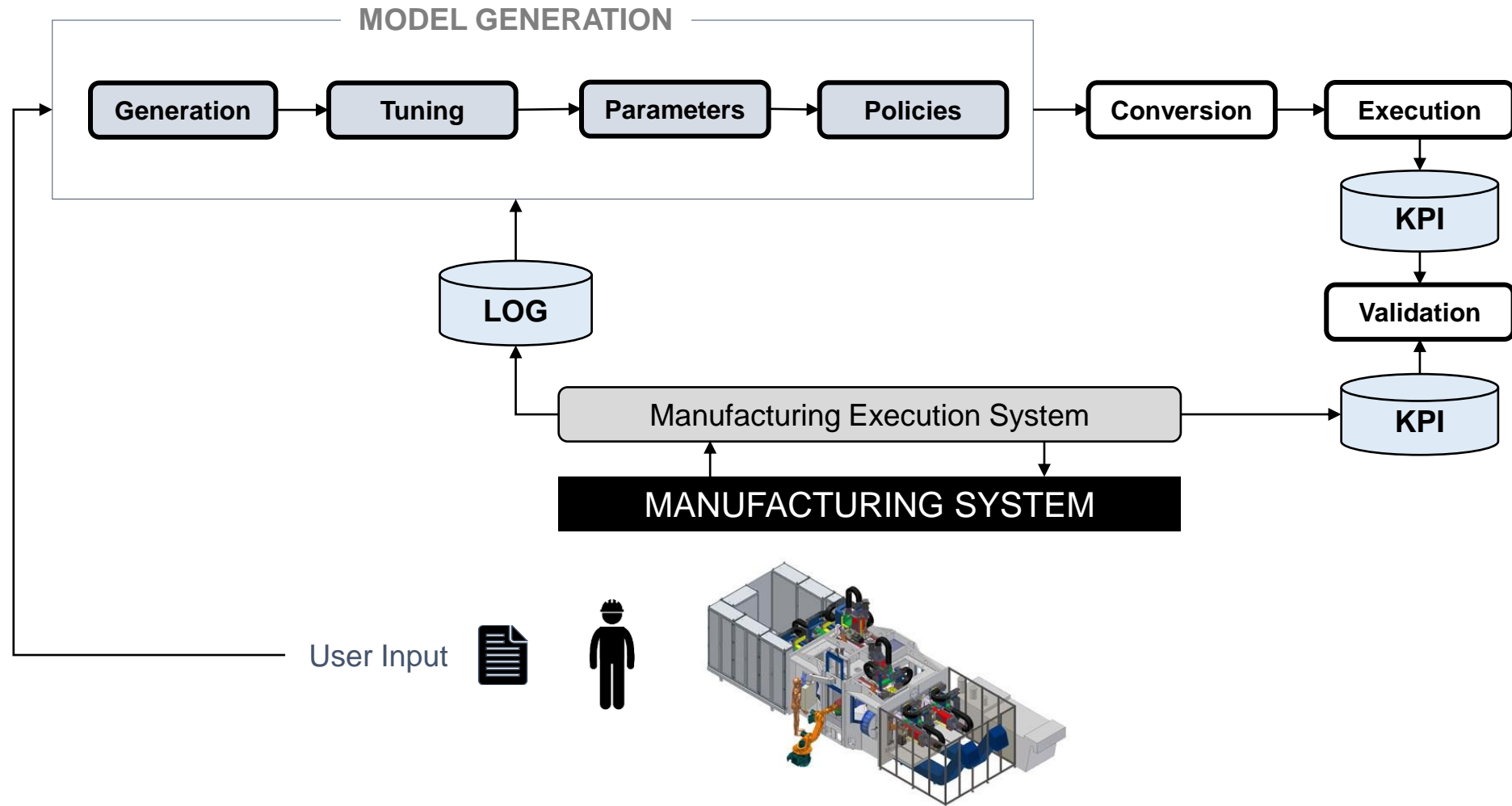
Case ID	Activity Profile								
	A	B	C	D	E	F	G	H	I
1	1	1	0	1	1	1	1	0	1
2	1	1	1	1	1	0	1	0	1
3	1	1	0	1	1	1	1	0	1
4	1	1	1	1	0	0	0	1	1
5	1	1	1	1	1	0	1	1	0
6	1	1	0	1	0	0	0	1	1

[1] Weijters, A. J. M. M., Wil MP van Der Aalst, and AK Alves De Medeiros. "Process mining with the heuristics miner-algorithm." Technische Universiteit Eindhoven, Tech. Rep. WP 166 (2006): 1-34.

[2] Günther, Christian W., and Wil MP Van Der Aalst. "Fuzzy mining—adaptive process simplification based on multi-perspective metrics." *International conference on business process management*. Springer, Berlin, Heidelberg, 2007.

[3] Song, Minseok, Christian W. Günther, and Wil MP Van der Aalst. "Trace clustering in process mining." *International conference on business process management*. Springer, Berlin, Heidelberg, 2008.

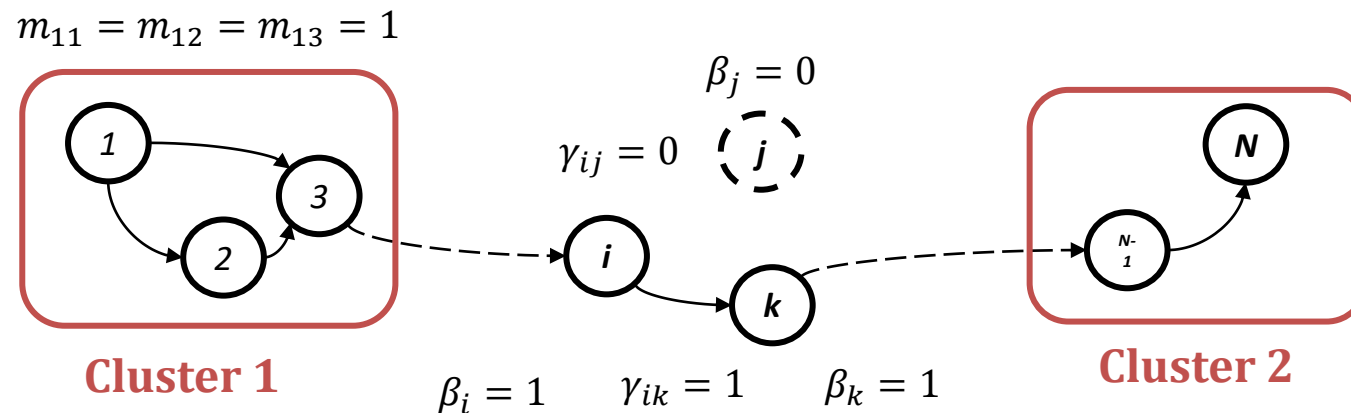
# OVERVIEW



# MODEL TUNING METHODOLOGY

INPUT DATA	
$S_N^{max}$	Nodes complexity threshold
$S_A^{max}$	Arcs complexity threshold
$X_{jk}$	Connection matrix between activities j and k.
$k_{max}$	Maximum number of iterations allowed.
$\zeta$	1 = self-loops allowed, 0 otherwise
$v_{in}, v_{out}$	Maximum input/output arcs from a node

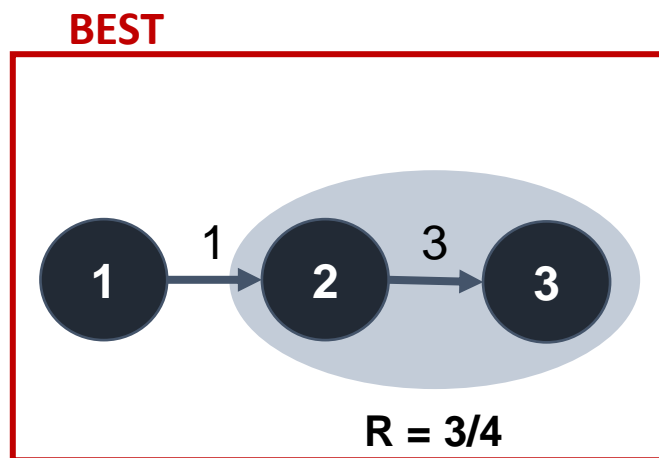
DECISION VARIABLES	
$\beta$	Boolean vector such that $\beta_i = 1$ if the $i$ -th activity is considered for the inclusion in the network, $\beta_i = 0$ otherwise; it represents the list of activities that are used in the network.
$\Gamma$	Boolean matrix representing the activity, its elements are $\gamma_{ij} = 1$ if event type I is followed by event type j.
$M$	Boolean matrix. The values represent the clusteting. Hence, $m_{ik}$ equals 1 if the $i$ -th cluster includes the $k$ -th activity.



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IDEA: Find **the model that maximizes a score**  
(*How well does it represent systems features?*):

$$S_N^{max} = 2$$



**Giovanni Lugaresi, October 22<sup>nd</sup>, 2021**

# MODEL TUNING METHODOLOGY

R1: CAPACITY



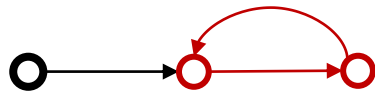
$$R_1(\Omega) = r_1^{(A)} \frac{\sum_{a \in \mathbb{A}} c_a}{\sum_{a \in \mathbb{A}_0} c_a} + r_1^{(N)} \frac{\sum_{n \in \mathbb{N}} \kappa_n}{\sum_{n \in \mathbb{N}_0} \kappa_n}$$

R2: CONTEMPORARY EVENTS (BATCHING)



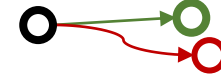
$$R_2(\Omega) = \frac{r_2^{(A)}}{|\mathbb{A}|} \sum_{a \in \mathbb{A}} (1 - \frac{e_a}{f_a}) + \frac{r_2^{(N)}}{|\mathbb{N}|} \sum_{n \in \mathbb{N}} (1 - \frac{\xi_n}{\phi_n})$$

R3: LOOPS



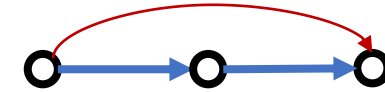
$$R_3(\Omega) = \frac{1}{|\mathbb{A}|} \sum_{n \in \mathbb{N}} \sum_{m \in \mathbb{N}} \gamma_{nm} \iota_{nm}$$

R4: ROUTING



$$R_4(\Omega) = r_4^{(in)} \sum_{n \in \mathbb{N}} \sum_{x \in \mathbb{S}_n} \gamma_{nx} + r_4^{(out)} \sum_{n \in \mathbb{N}} \sum_{l \in \mathbb{P}_n} \gamma_{ln}$$

R5: FREQUENCY



$$R_5(\Omega) = r_5^{(A)} \frac{\sum_{a \in \mathbb{A}} f_a}{\sum_{a \in \mathbb{A}_0} f_a} + r_5^{(N)} \frac{\sum_{n \in \mathbb{N}} \phi_n}{\sum_{n \in \mathbb{N}_0} \phi_n}$$

TOTAL SCORE OF MODEL  $\Omega$ :

$$\Phi(\Omega) = \sum_i w_i R_i(\Omega)$$

NODES  $j \in \mathbb{N}$ :

- $\kappa_n$  : Capacity
- $\phi_n$  : Frequency
- $\xi_n$  : Contemporary Activities

ARCS  $a_i \in \mathbb{A}$ :

- $c_a$  : Capacity
- $f_a$  : Frequency
- $e_a$  : Contemporary Activities

MODEL  $\Omega$ :

- $\gamma_{ij}$  : node-arcs matrix
- $\iota_{ij}$  : Loops
- $w_i$  : weight of i-th score



# MODEL TUNING METHODOLOGY

## CONSTRAINTS

Maximum Complexity

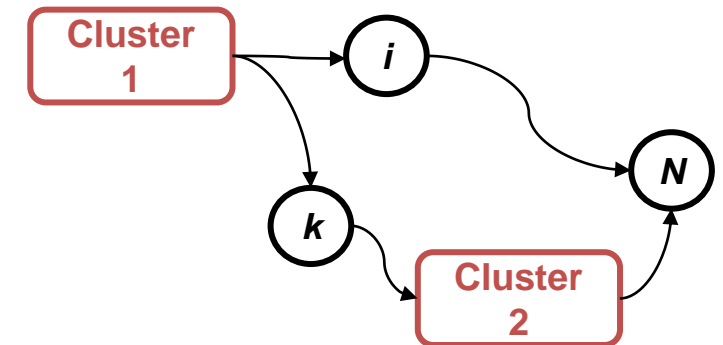
Clustering

Flow Constraints

$\max_{\Omega} \Phi(\Omega)$	
$s.t. \sum_i \beta_i \leq S_N^{max}$	
$\sum_{ij} \gamma_{ij} \leq S_A^{max}$	
$\gamma_{ij} \leq \mathbf{M} \mathbf{X} \mathbf{M}^T$	$\forall i, j$
$\sum_i m_{ik} \leq 1$	$\forall k$
$\gamma_{ij} \leq \beta_i$	$\forall i, j$
$\gamma_{ij} \leq \beta_j$	$\forall i, j$
$\gamma_{ii} \leq \zeta$	$\forall i$
$\sum_i \gamma_{ij} \leq v_{in}$	$\forall j$
$\sum_j \gamma_{ij} \leq v_{out}$	$\forall i$
$\beta_i, \gamma_{ij}, M_{ik} \in \{0, 1\}$	$\forall i, j, k$

## OBJECTIVE FUNCTION

→ Solution:  $\Omega^*$ , model that maximizes the “adequacy” score.

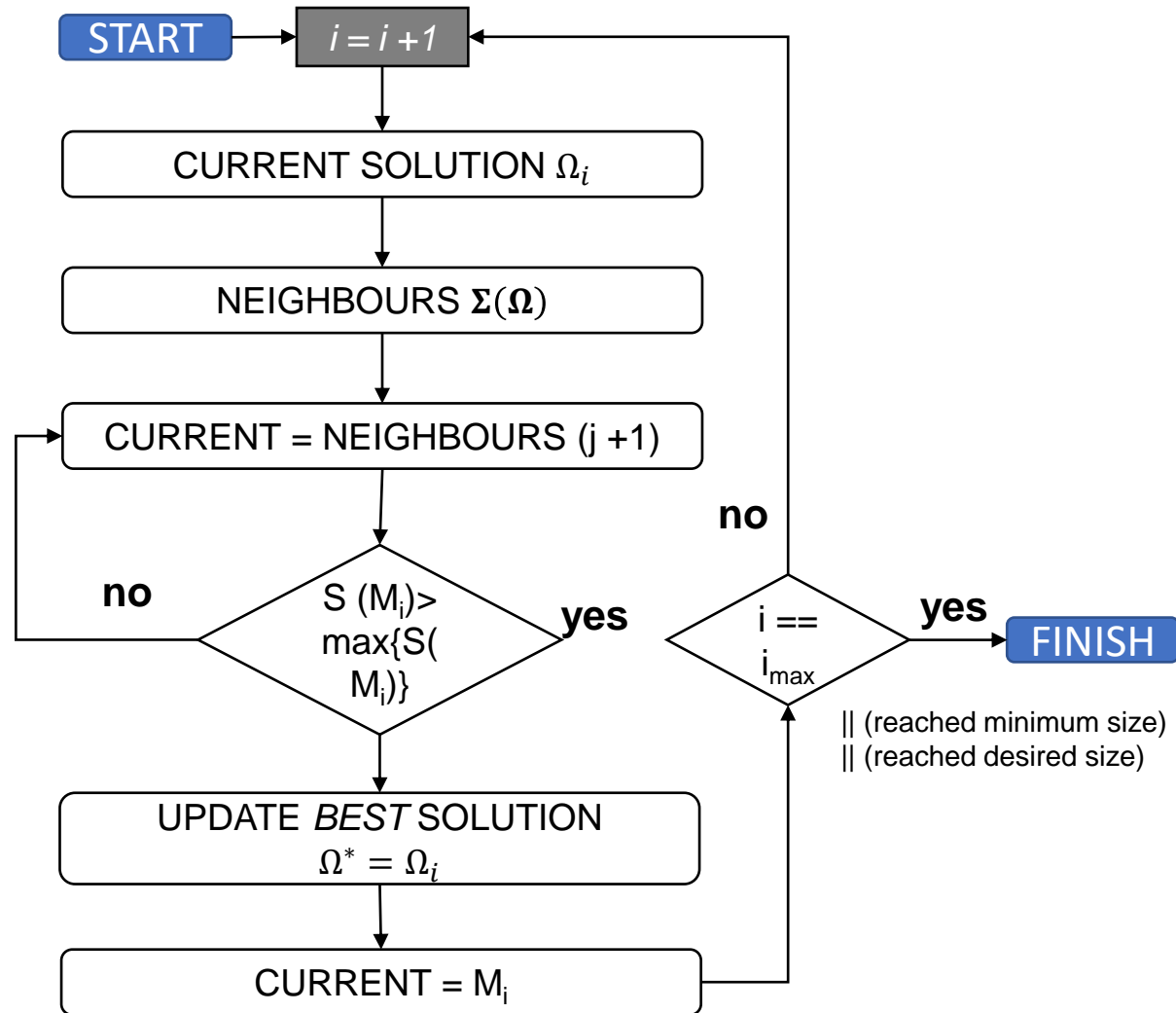


→ MODEL SOLVED THROUGH A DEPTH-FIRST LOCAL SEARCH ALGORITHM

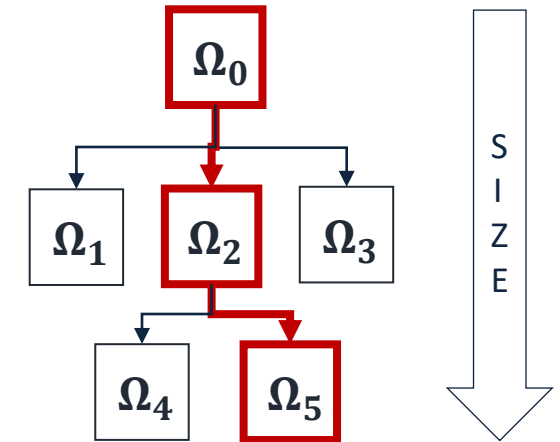
# MODEL TUNING: SOLUTION METHOD

## LOCAL SEARCH

*Heuristic*



Depth-first approach

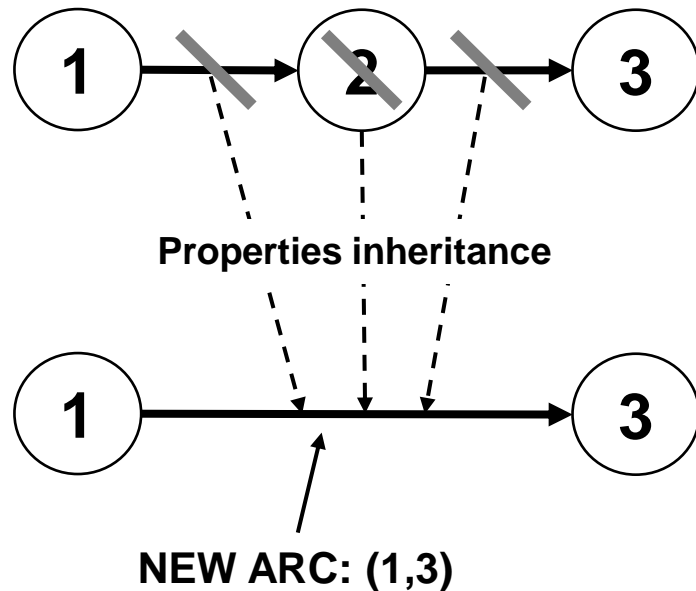


# MODEL TUNING: SOLUTION METHOD

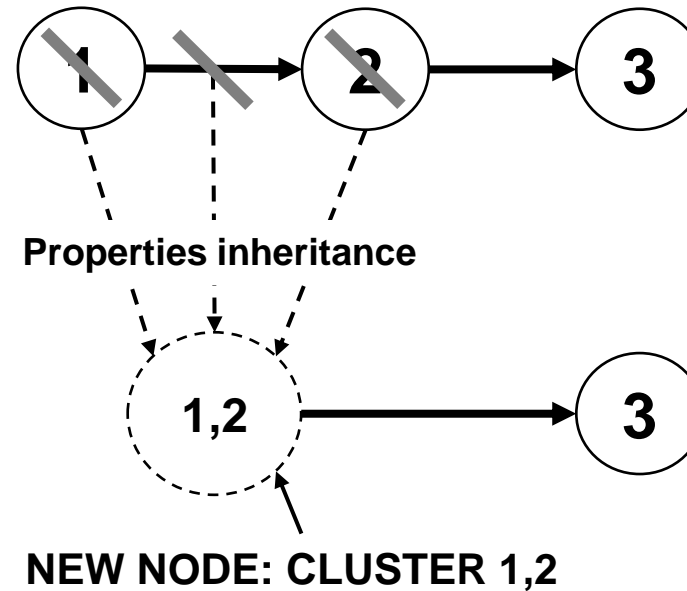
## NEIGHBORS GENERATION

*Modes*

### **REDUCTION**



### **AGGREGATION**



### PROPERTIES

NODES  $j \in \mathbb{N}$

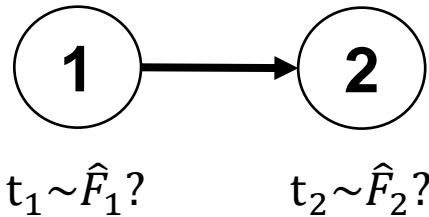
- $Cn_j$  : Capacity
- $f_j$  : Frequency
- $\xi_j^N$  : Contemporary Activities
- [other]

ARCS  $a_i \in \mathbb{A}$

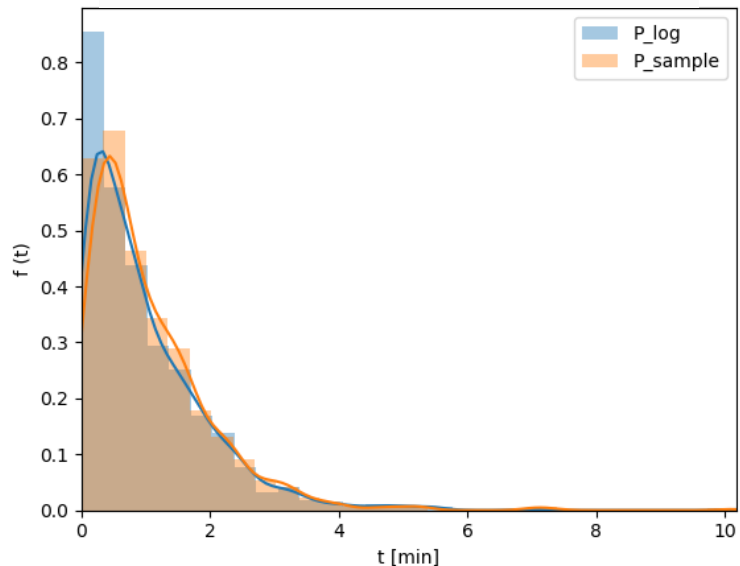
- $Ca_i$  : Capacity
- $f_i$  : Frequency
- $\xi_j^A$  : Contemporary Activities
- [other]

# PARAMETERS AND POLICIES

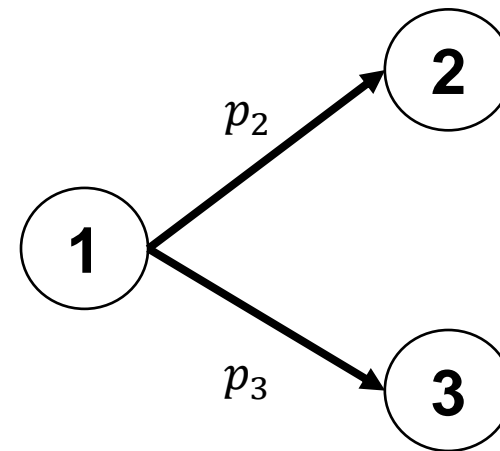
*Parameters* such as processing times are estimated with a **Kernel Density Estimation** (Gaussian).



$$\hat{f}(x) = \sum_{\text{observations}} K\left(\frac{x - \text{observation}}{\text{bandwidth}}\right)$$



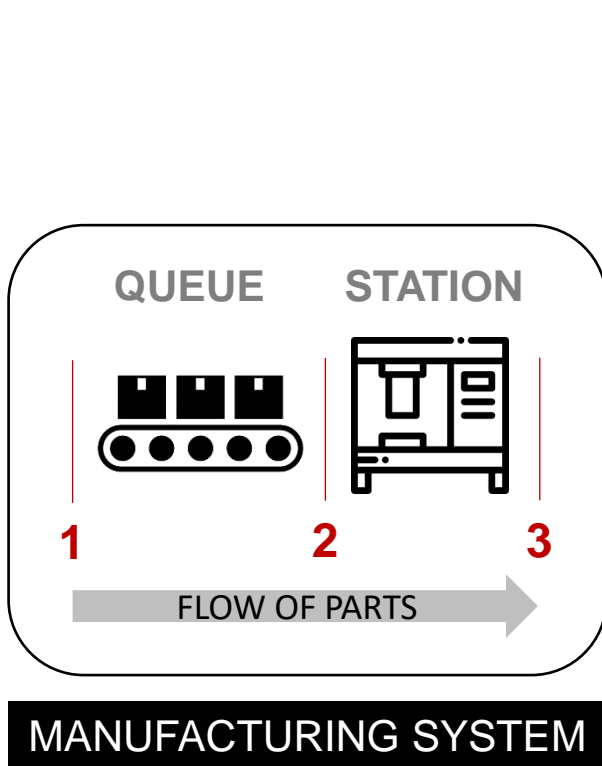
*Policies* are inferred from the flow of parts (frequency). More complex rules (e.g., Machine Learning) can be applied.



$$\hat{p}_2 = \frac{f_2}{f_2 + f_3}$$

$$\hat{p}_3 = 1 - \hat{p}_2$$

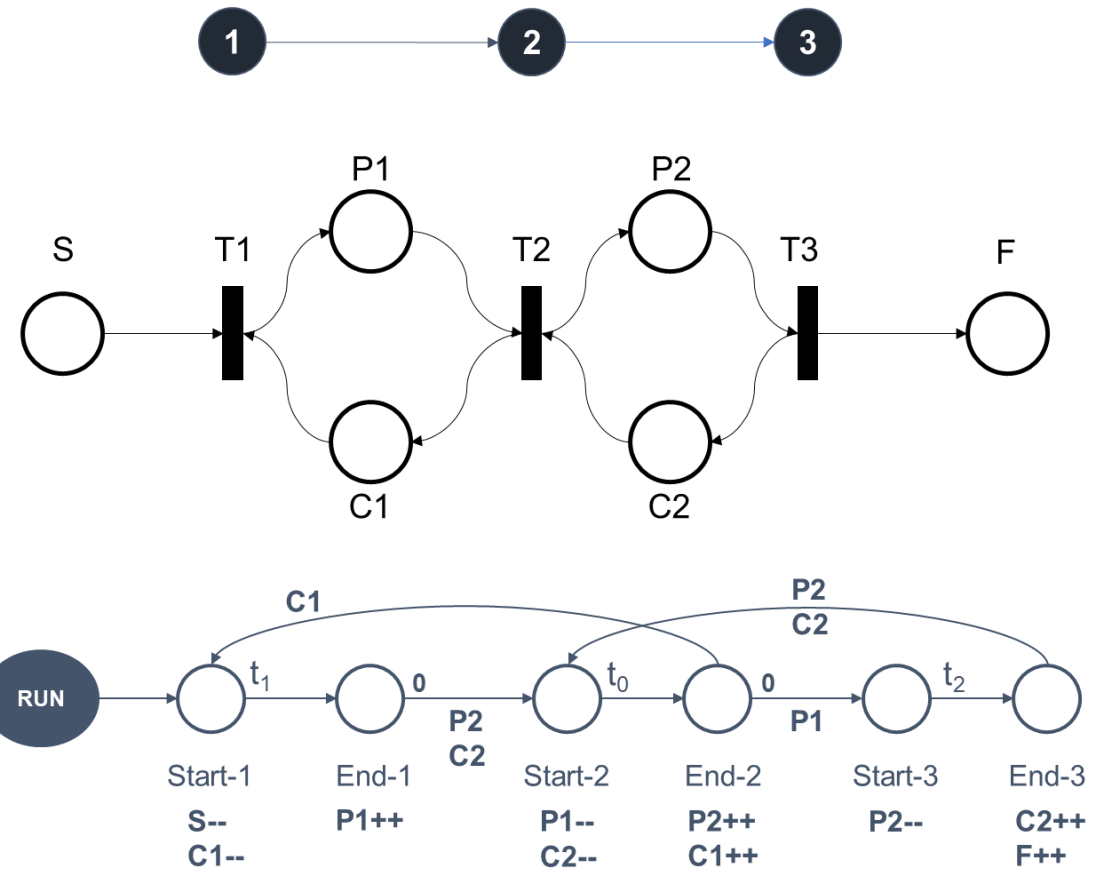
# MODEL CONVERSION



Process model  $\Omega_{\text{final}}$

Petri Net Model

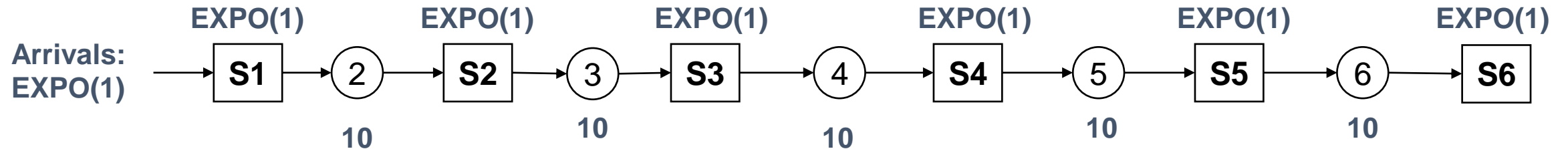
Event Relationship Graph\*



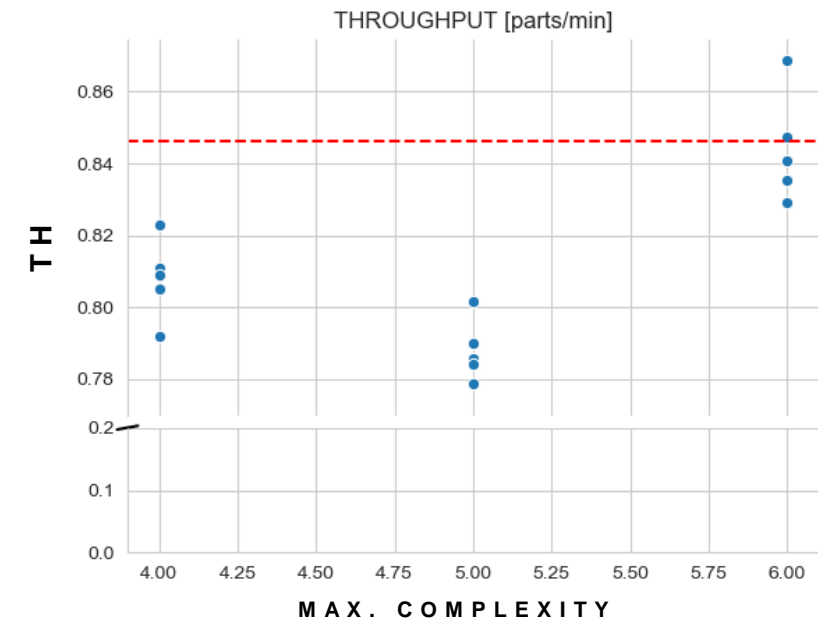
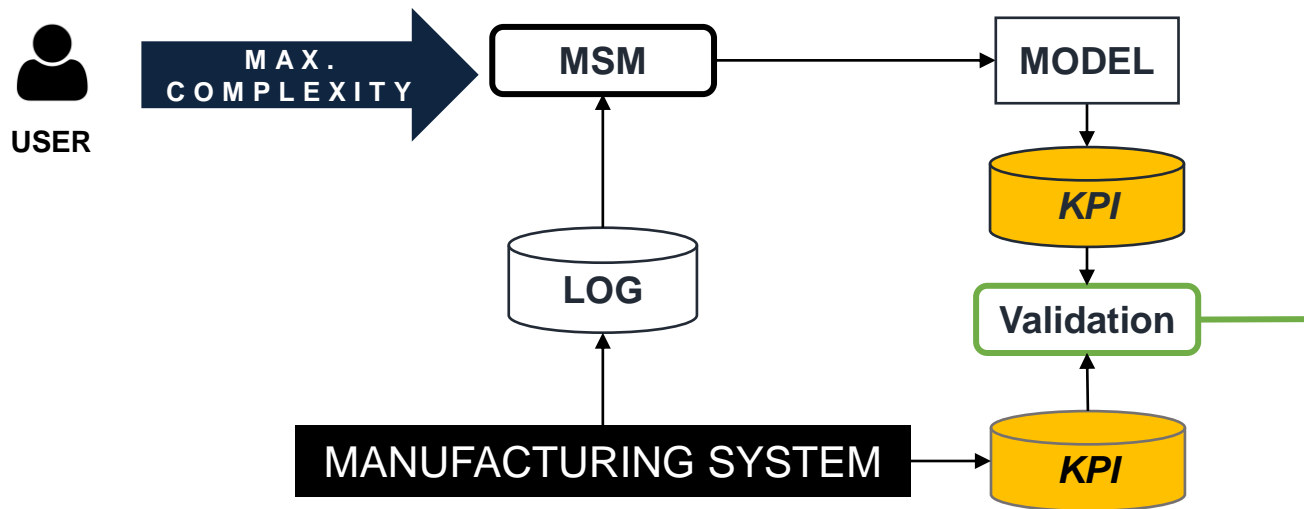
\* further reduction may be applied

\*Schruben, Lee, and Enver Yucesan. "Transforming Petri nets into event graph models." *Proceedings of Winter Simulation Conference*. IEEE, 1994.

# VALIDATION: SIMULATED FLOW LINE

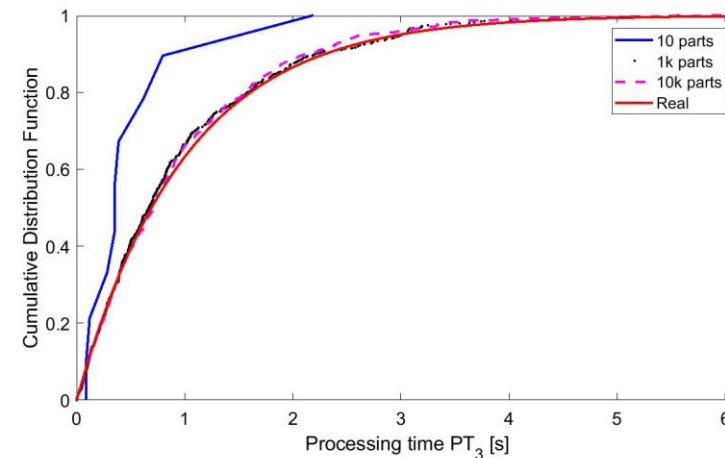
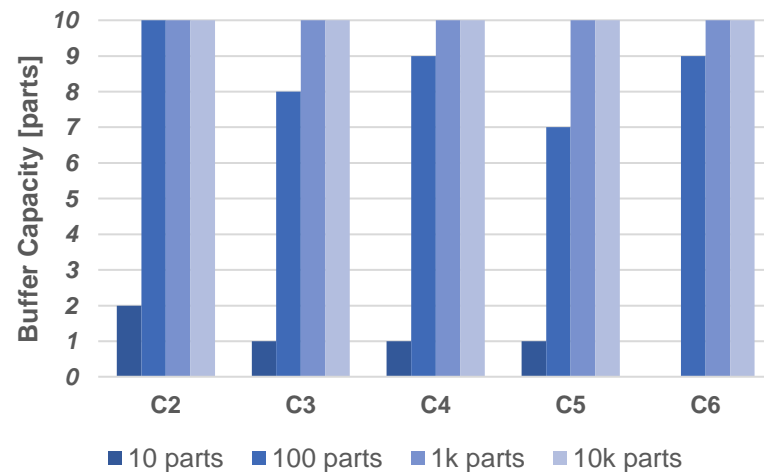
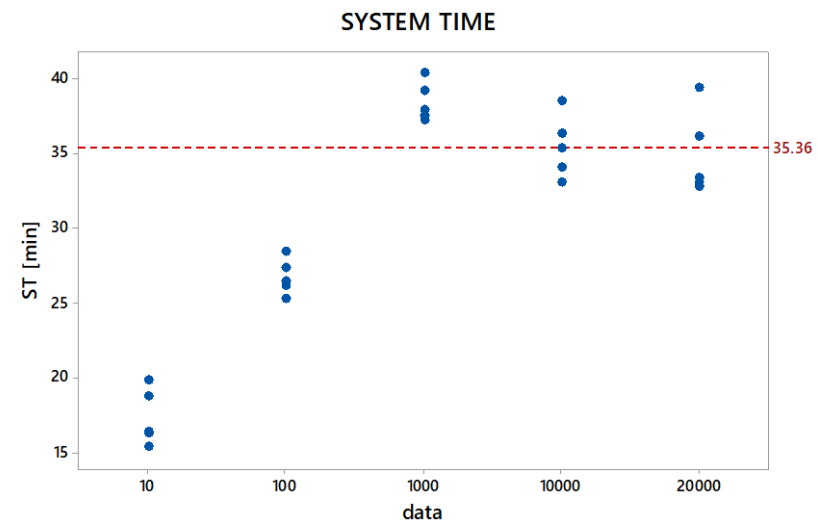
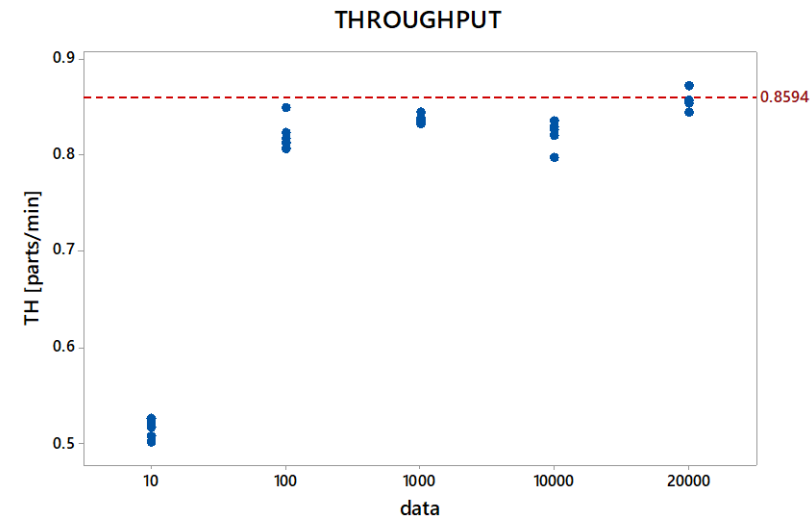


**PERFORMANCE COMPARISON:** AV. ERROR = 4.7 %  
MAX ERROR = 11.8 %

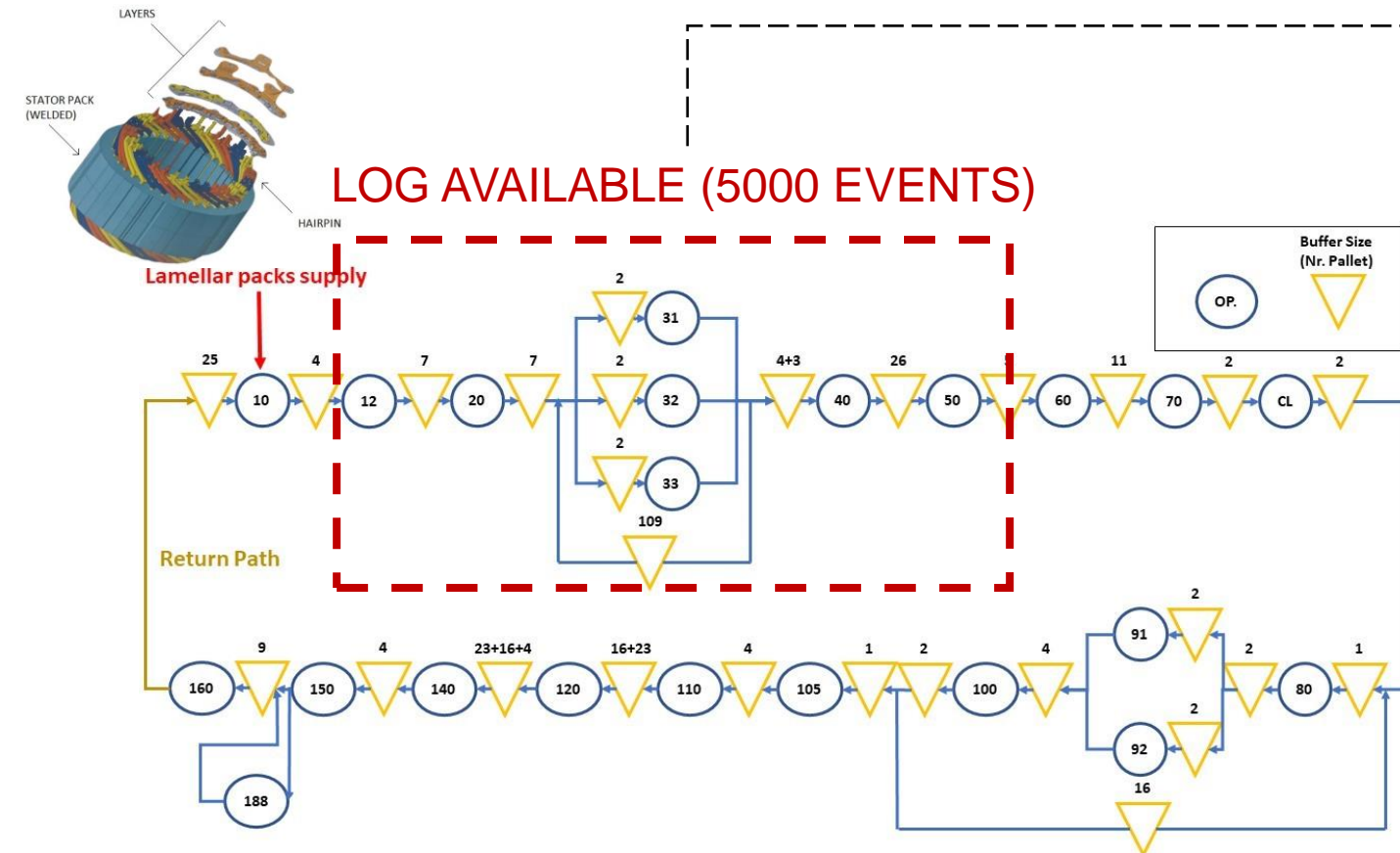


**NOTICE:** Validation can also be applied online! (Online Model Adaptation)

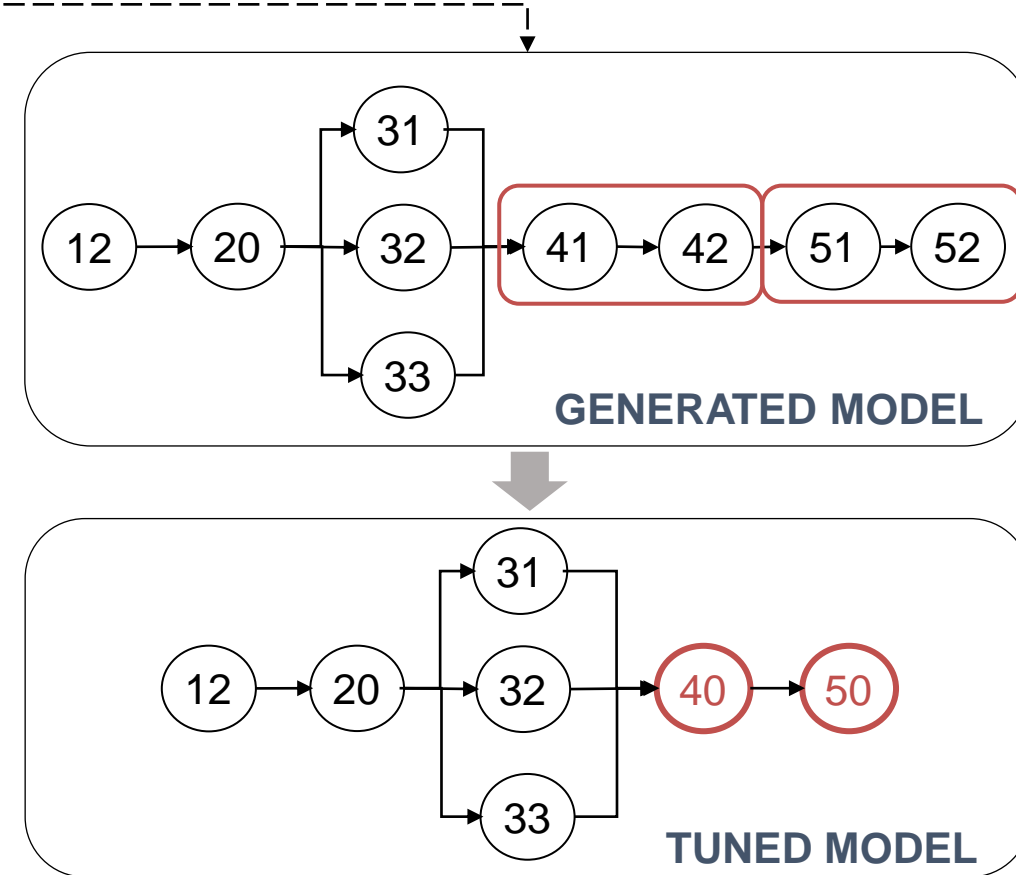
# VALIDATION: SIMULATED FLOW LINE



# VALIDATION: REAL PRODUCTION LINE



MANUFACTURING SYSTEM (MARELLI EV STATOR LINE)



DIGITAL MODEL (IN LESS THAN 30 s)



# LIMITATIONS AND FUTURE DEVELOPMENTS

## LIMITATIONS

- Current work is limited by the **hypothesis of single IDs**  
→ Cannot use MSM in assembly/disassembly applications → EXTENSION FOR ASSEMBLY
- **Limited information** in the log translates in less descriptive models (e.g. reliability models)
- **Log-preprocessing is still necessary** (e.g., events with same timestamp are critical and are removed)
- Different system types might require ad-hoc parameter setting

## FUTURE DEVELOPMENTS

- Investigate the **value of prior information**
- Arrival times estimation: comparison with other PM techniques
- Investigate Simulation-Optimization applications
- Definition of ad-hoc conversion rules toward ERGs, model tuning on ERGs [1].
- Investigation of **smarter inheritance rules** for nodes aggregation
- Understand the behavior with very large logs

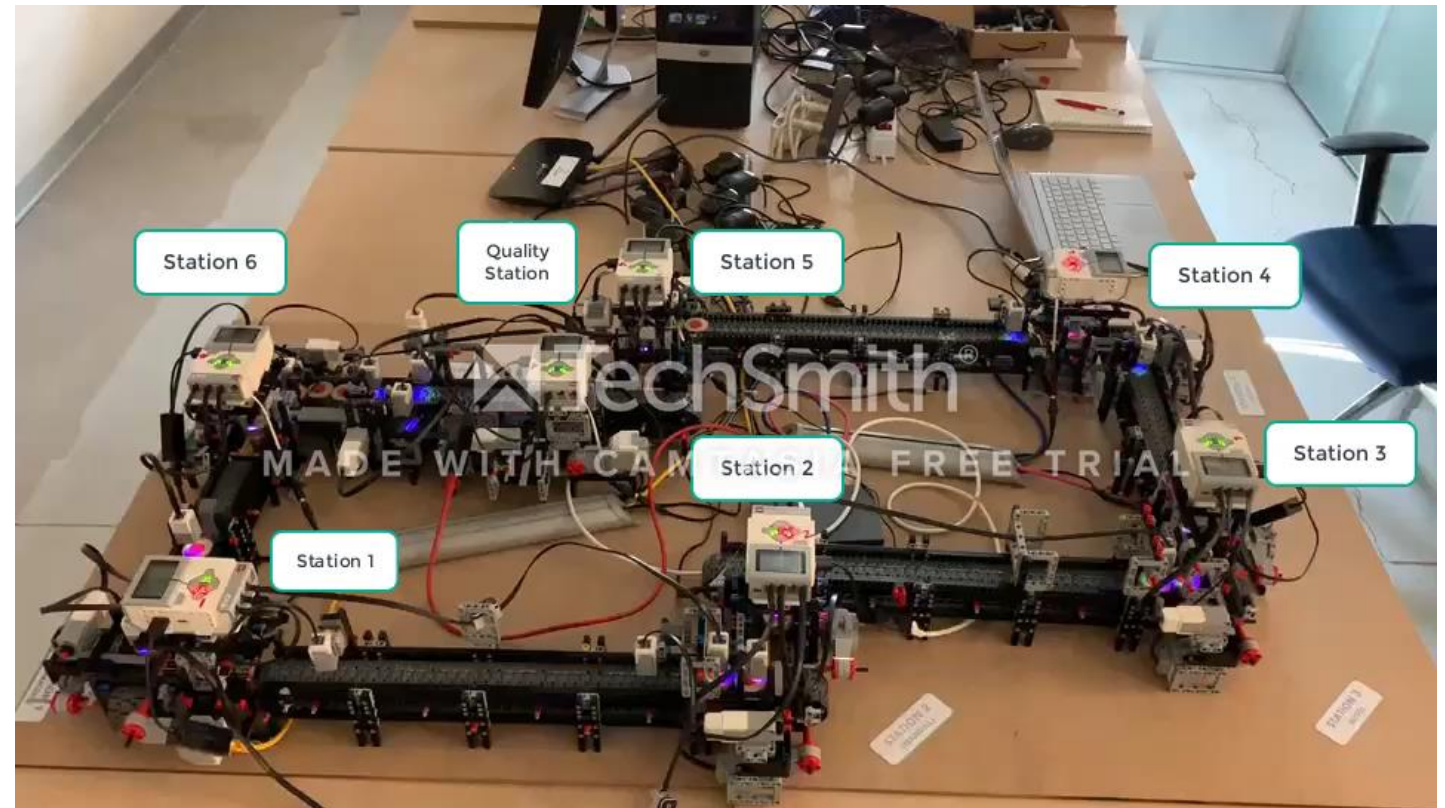
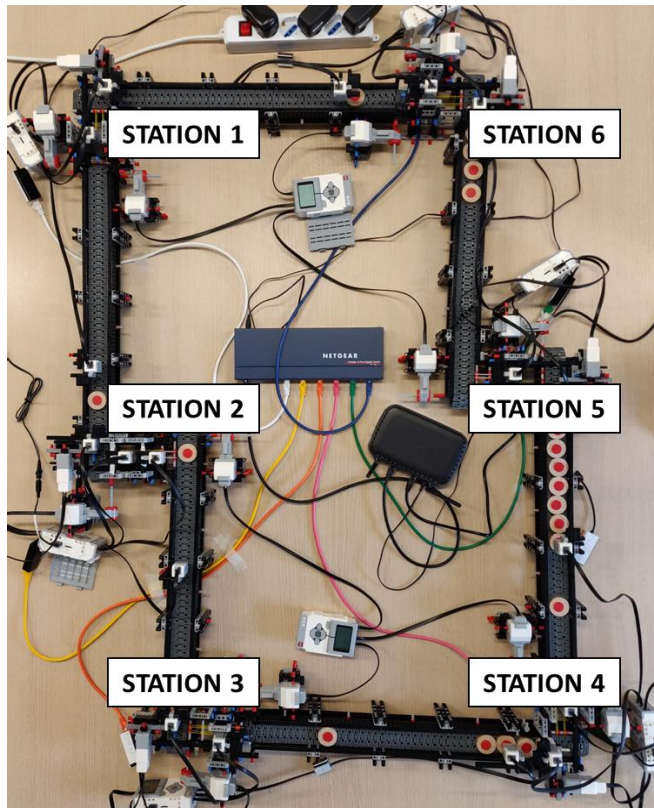
[1] Enver Yücesan and Lee Schruben. Structural and behavioral equivalence of simulation models. ACM Transactions on Modeling and Computer Simulation (TOMACS), 2(1):82–103, 1992.

## **Testing Platform: Lab-scale models of manufacturing systems**

# LAB-SCALE MODELS AS TESTING PLATFORM

New Laboratory for testing Real-Time Simulation based on the needs from the literature and considering I4.0 developments (e.g., Internet of Things, Cyber Physical Systems).

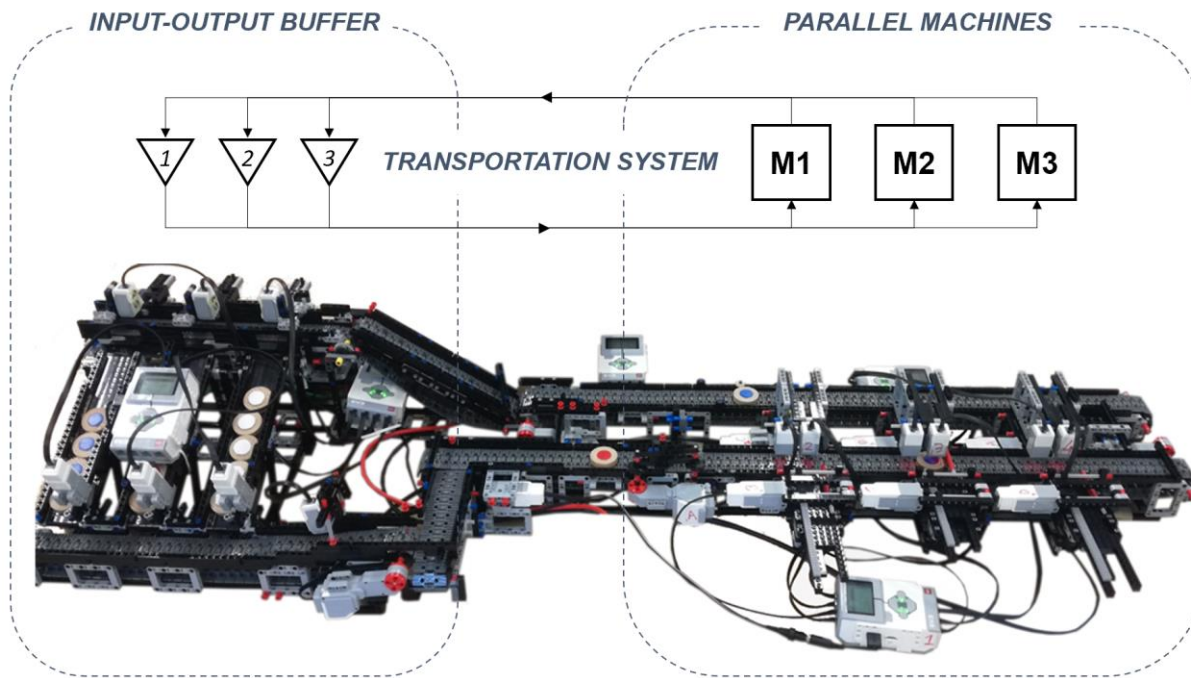
- Stations are controlled by LEGO® EV3® intelligent bricks.
- Each station has sensors for entrance checking, processing, blocking.
- Wooden circles tagged with red plates represent pallets/parts.



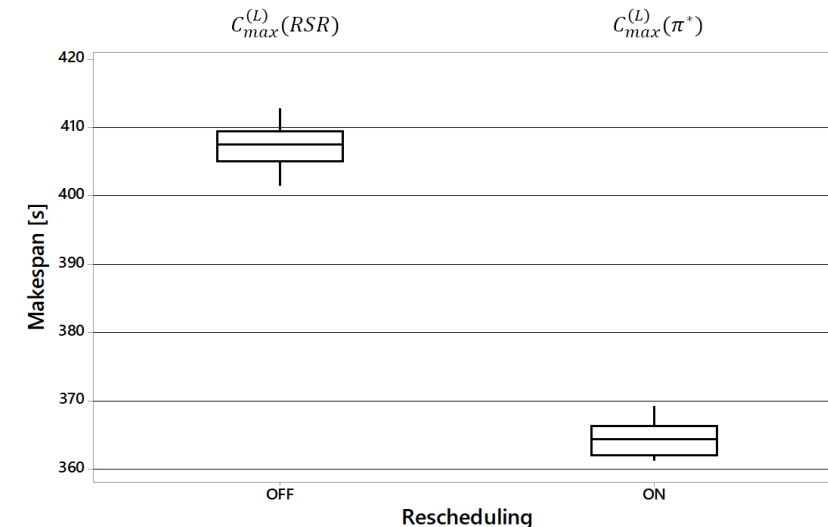
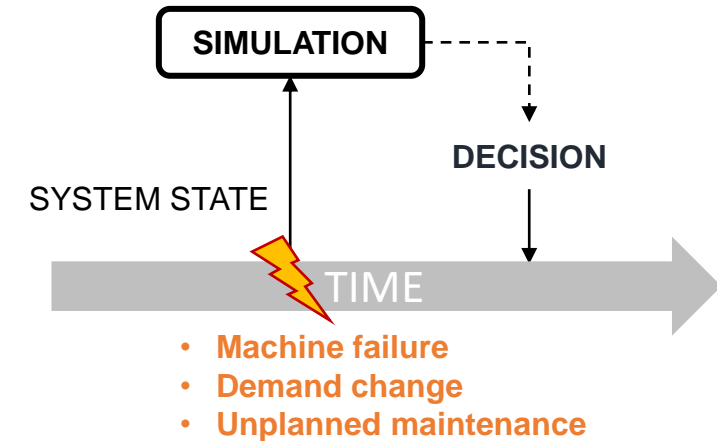
# LAB-SCALE MODELS AS TESTING PLATFORM

## TEST OF REAL-TIME SIMULATION

Simulation model to simulate and evaluate an **optimal re-scheduling plan** using re-planning rules from the recent literature (Arnaout, 2014).



(alternative scheduling policies)

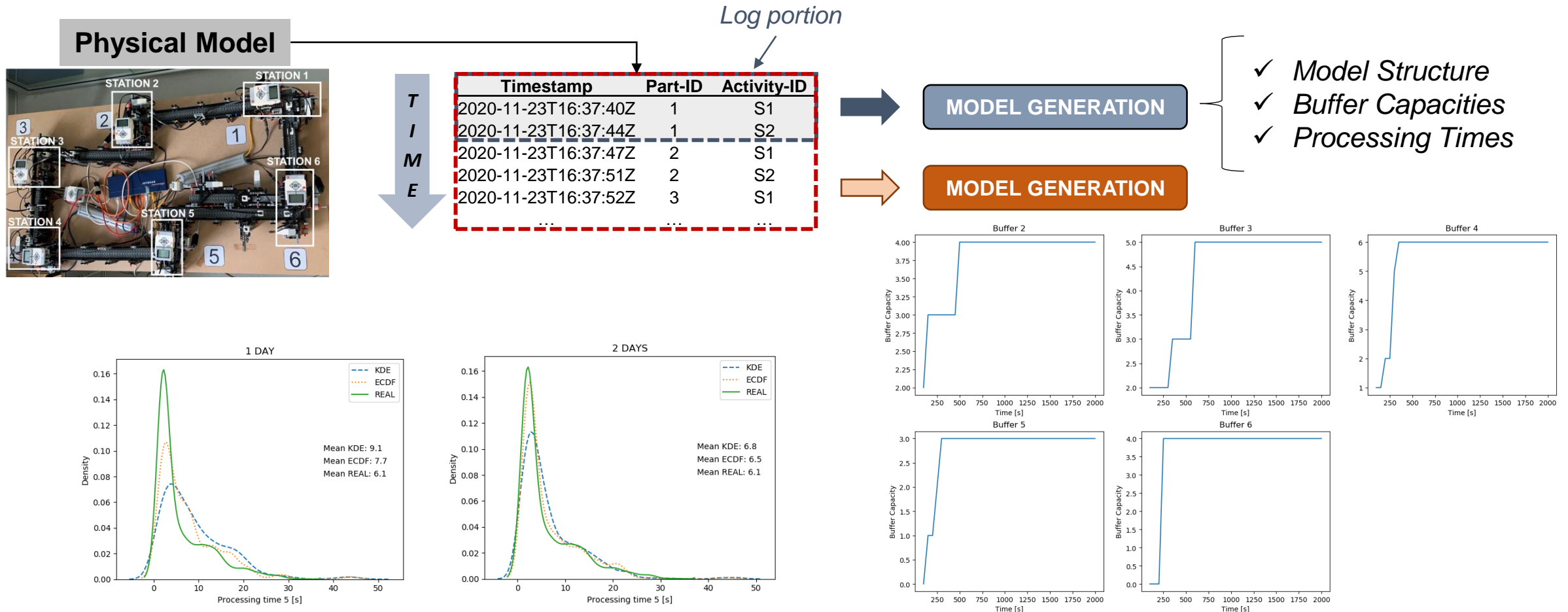


**10.1 %  
IMPROVEMENT**



# LAB-SCALE MODELS AS TESTING PLATFORM

## TEST OF ONLINE MODEL GENERATION



Lugaresi, Giovanni, and Andrea Matta. "Automated Digital Twins Generation for Manufacturing Systems: a Case Study." INCOM Conference 2021, Budapest, Hungary.

# CONTENTS

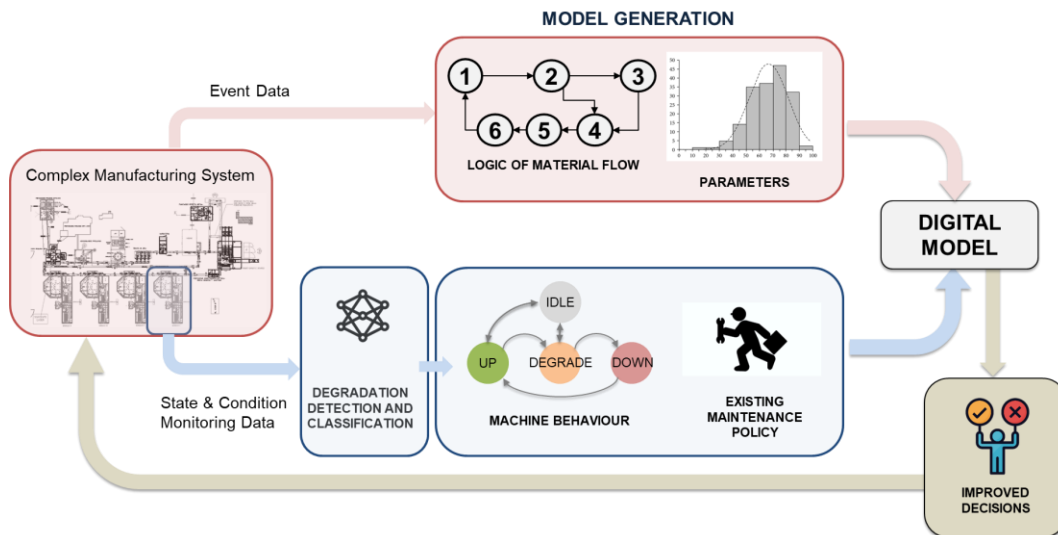


## Conclusions

# CONCLUSIONS

## FUTURE DEVELOPMENTS

- Development of **joint mining approaches** → discovery of features of the system (e.g., maintenance policies)
- Using process mining to **enhance performance estimation** → support for approaches that need a model to estimate performance under specific scenarios.
- Extension of **model conversion techniques** → connectors to software tools
- Collaboration with **interested industrial partners** to test the approaches within realistic settings (e.g., MES integration).
- Development of **online validation techniques** to «close the loop» in real-time.



## IMPACT

- Real-time Simulation as **online decision-support tool**
- Digital Manufacturing: closer to **real applications of digital twins**
- **New ways to test** softwares and PPC technologies (lab-scale devices)



## **Other Activities in Doctoral Curriculum**



# JOURNAL PAPERS

1. **Giovanni Lugaresi**, Andrea Matta. *Automated manufacturing system discovery and digital twin generation*.  
Published on Journal of Manufacturing systems.
2. **Giovanni Lugaresi**, Vincenzo Alba, Andrea Matta. *Real-time Simulation for Manufacturing Systems: a Framework Based on a Lab-scale Environment for Testing Production Planning and Control Research*. Published on Journal of Manufacturing systems.
3. **Giovanni Lugaresi**, Andrea Matta. *Automated simulation model generation for production systems with assembly operations*.  
In submission to International Journal of Production Research.

## **Other research activity: robust optimization**

1. **G. Lugaresi**, E. Lanzarone, N. Frigerio, A. Matta; "A cardinality-constrained robust Part Type Selection model".  
Work-in-progress.
2. **G. Lugaresi**, E. Lanzarone, N. Frigerio, A. Matta; "A robust cardinality-constrained model to address the machine loading problem".  
Published on Robotics and Computer-Integrated Manufacturing.

# CONFERENCE PAPERS

1. **G. Lugaresi** and A. Matta. "A Remote Laboratory Experience in Teaching Discrete Event Simulation Modeling for Manufacturing Applications". 11<sup>th</sup> Conference on Learning Factories, 2021.
2. **G. Lugaresi** and A. Matta. "Discovery and digital model generation for manufacturing systems with assembly operations". Proceedings of the CASE 2021 conference.
3. **G. Lugaresi** and A. Matta. «Automated Digital Twins Generation for Manufacturing Systems: a Case Study». 17th IFAC Symposium on Information Control Problems in Manufacturing, 2021.
4. **G. Lugaresi** and A. Matta. "Generation and Tuning of Discrete Event Simulation Models for Manufacturing Applications". Proceedings of the 2020 Winter Simulation Conference.
5. **G. Lugaresi**, V. Alba, and A. Matta. "An Internet of Things Architecture for Lab-scale Prototypes of Real-Time Simulation." Proceedings of the CASE 2020 conference.
6. **G. Lugaresi**, N. Frigerio, and A. Matta. "A New Learning Factory Experience Exploiting LEGO For Teaching Manufacturing Systems Integration." Procedia Manufacturing 45 (2020): 271-276.
7. **G. Lugaresi**, D. Travaglini, and A. Matta. "A LEGO® manufacturing system as demonstrator for a real-time simulation proof of concept." 2019 Winter Simulation Conference (WSC). IEEE, 2019
8. **G. Lugaresi**, et al. "Active learning experience in simulation class using a LEGO®-based manufacturing system." 2019 Winter Simulation Conference (WSC). IEEE, 2019.
9. **G. Lugaresi**, M. Zanotti, D. Tarasconi, A. Matta. *Manufacturing Systems Mining: Generation of Real-time Discrete Event Simulation Models*. 2019 IEEE International Conference on Systems, Man, and Cybernetics (SMC).
10. **G. Lugaresi**, Gianluca Aglio, Federico Folgheraiter, Andrea Matta. *Real-time Validation of Digital Models for Manufacturing Systems: a novel Signal-processing-based Approach*. 2019 IEEE 15th International Conference on Automation Science and Engineering.
11. **G. Lugaresi**, A. Matta; *Real-time Simulation In Manufacturing Systems: Challenges And Research Directions*; Proceedings of the 2018 Winter Simulation Conference.

# TEACHING ACTIVITIES

- **Teaching Assistant** for the course “Tecnologia Meccanica e Qualità” [Industrial Engineering]: **2 academic years** 2019-2020, 2020-2021.
- **Teaching Assistant** for the course “Intergrated Manufacturing Systems” [Mechanical Engineering]: **3 academic years** 2018-2019, 2019-2020, 2020-2021.
- **Tutor** for the course “Tecnologia Meccanica e Qualità” [Ingegneria Gestionale]. **2 academic years**: 2017-2018, 2018-2019.
- **Teaching Assistant** for the *Passion in Action* course “LEGO® FACTORY”. **2 editions**: Fall 2018, Spring 2019.
- **Co-Supervisor of 12 M.Sc. students for 9 master theses**:
  1. Davide Travaglini. *Manufacturing system based on LEGO®-robotics: development of physical and digital models* (2018).
  2. Marco Zanotti, Diego Tarasconi. *Process mining for manufacturing systems discovery* (2018).
  3. Federico Folgheraiter, Gianluca Aglio. *Real-time validation of discrete event simulation models in a real-time framework: statistical techniques and harmonic analysis approach* (2018).
  4. Vincenzo Valerio Alba. *An IoT Architecture for Real-Time Simulation applications* (2019).
  5. Luca Spada. *Study and application of a dynamic condition-based maintenance policy* (2020).
  6. Jacopo Barbieri. *Development of an Industry 4.0 supply-chain integrated scheduling* (2020).
  7. Sofia Gangemi, Giulia Gazzoni. *Simulation-based Digital Twin Application in a highly automated Manufacturing System* (2021).
  8. Edoardo Passarin. *Development and Implementation of Automated Online Model Generation Techniques* (2021).
  9. Francesco Verucchi. *Development of a Real-time Synchronized Discrete Event Simulation Model for Manufacturing Applications* (2021)

# STUDY PLAN

	Dept.	A.Y./sem.	Grade	Date	ECTS
<i>Research Management</i> Prof. Urgo, Prof. Tolio	DMECC	2018/II	A (30)	2018	5
<i>Engineering Complex Systems with Big data and IOT</i> Prof. Pernici	PHD	2018/II	A (30)	2018	5
<i>Industrial Skills</i> Prof. Biscari	PHD	2018/II	B (29)	2018	5
<i>Python per il calcolo scientifico</i> Prof. Miglio	DIMA	2018/II	A (30)	2021	5
<i>Statistics in the big data era</i> Prof. Panagiotis	DMECC	2019/I	B (29)	2019	5
<b>Other courses</b>					
<i>Production Systems Control (DEIB)</i> Prof. Ferrarini					
<i>Autonomous Agents and Multi-agent Systems (DEIB)</i> Prof. Amigoni					
<i>Applied Statistics (DIMA)</i> Prof. Secchi					

**Requirements for MeccPhD: 20 ECTS**

# OTHER RESEARCH ACTIVITIES

## Projects:

1. “FactoryBricks: Smart Learning @Home for the Management of Connected Factories” funded by EIT-Manufacturing (European Union, 2020). Role: project coordination.
2. “FISVAL: Filiera Integrata e Sostenibile per la produzione di VALvole smart”, funded by Regione Lombardia (2020-2021). Role: WP1 lead: development of scheduling algorithm.
3. “Development of lab-scale models of manufacturing systems” funded by Sme.UP (2018). Role: project coordination.
4. “Analysis of alternative layouts for the assembly of the GDI injector IHP10E” funded by Magneti Marelli (2018). Role: collaborator.
5. “RECAM: Rapid Reconfiguration of Flexible Production Systems through Capability based Adaptation, Auto configuration and Integrated tools for Production Planning”, EUFP7 FOF, H2020 GRANT AGR. 680759 (2017-2018). Role: collaborator.

### *Related Publications:*

1. M. Colledani, A. Yemane, **G. Lugaresi**, G. Borzi, D. Callegaro. *A software platform for supporting the design and reconfiguration of versatile assembly systems*. 51st CIRP Conference on Manufacturing Systems (CIRP CMS 2018).
2. M. Colledani, A. Yemane , **G. Lugaresi** , N. Frigerio, G. Borzi , A. Bassi , D. Callegaro. *A Decision Support Methodology for the Design of Reconfigurable Assembly Systems*. 16th IFAC Symposium on Information Control Problems in Manufacturing.
6. “Analysis of alternative layouts for the assembly of 81 and 85kw throttle body” funded by Magneti Marelli (2017). Role: collaborator.

## Research Periods Abroad:

- NO PERIODS ABROAD, DUE TO COVID-19 PANDEMIC.

## Selected References

G. Lugaresi and A. Matta. *Real-time simulation in manufacturing systems: Challenges and research directions*. 2018 Winter Simulation Conference (WSC), pp. 3319–3330, IEEE.

Günther, Christian W., and Wil MP Van Der Aalst. "Fuzzy mining–adaptive process simplification based on multi-perspective metrics." *International conference on business process management*. Springer, Berlin, Heidelberg, 2007.

W. V. der Aalst. *Process Mining - Data Science in Action*. Springer, second edition ed., 2016.

M. Mesabbah and S. McKeever. *Presenting a hybrid processing mining framework for automated simulation model generation*. Winter Simulation Conference, pp. 1370–1381, IEEE, 2018.

A. Rozinat, R.S. Mans, M. Song, W. Van der Aalst. "Discovering simulation models." *Information systems* 34.3 (2009): 305-327.

Monostori, László, et al. "Cyber-physical systems in manufacturing." *Cirp Annals* 65.2 (2016): 621-641.

# Q&A

Big thanks to all the people who supported me in this adventure!

