1. What is our PMBOK focus today?

The project management and information and technologies managements

1. What is a systems approach to PM?

A systems approach emerged in the 1950s to describe a holistic and analytical approach to management and problem solving.

* System philosophy
* System analysis
* System management

1. What are the four organizational frames? (Str / HR / Poli / Sym)

* Structural frame
* Human resource frame
* Political frame
* Symbolic frame

1. What is a matrix organization?

middle ground between functional and project structures; personnel often report to two or more bosses; structure can be weak, balanced, or strong matrix

1. What kind of culture is Google known for? Microsoft? NW?

Hiring young people by google

High ring mid-level aged and curious people

1. What is a project life cycle?

A project life cycle is the sequence of phases that a project goes through from its initiation to its closure. The number and sequence of the cycle are determined by the management

1. What is a deliverable?

A deliverable is a product or service produced or provided as part of a project

1. What is the difference between project and product?

Project managers are responsible for the successful delivery of a project within a fixed scope, deadline and budget. The project manager plans the work and works the plan.

1. What is a virtual team? What advantages/disadvantages are there?

A virtual team is a group of workers who communicate and work together using digital tools. While they can be located in the same physical space, virtual teams are often distributed, working remotely in different parts of the city, state or country—even on the other side of the world!

Advantages:

* Lowering costs because many virtual workers do not require office space or support beyond their home offices.
* Providing more expertise and flexibility or increasing competitiveness and responsiveness by having team members from across the globe working any time of day or night

Disadvantages:

* Isolating team members
* Increasing the potential for communications problems
* Reducing the ability for team members to network and transfer information informally

1. What's the difference between product backlog and sprint backlog?

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| **Product Backlog** | **Sprint Backlog** |
| Anything that needed to accomplish the project vision | Anything that is needed to fulfill the sprint goal. |
| Product Owner owns | Development team owns |
| Contains requirements, defects, tasks. | A subset of product backlog items defined as a priority by the product owner. |
| Everyone contributes to the product backlog | Only the development team contributes to the sprint backlog |
| Product backlog refinement meeting is to refine the product backlog | Sprint Planning meeting is to refine the sprint backlog items |
| Product backlog evolves and changes will be done by the PO through the product lifecycle | No changes are allowed to the sprint backlog items once the sprint has started |
| Release burndown metric is used | Sprint burndown metric is used |
| Estimation is done at a user story level | Estimation is done at the activity or task level. |
| Daily Stand up meeting does not discuss product backlog items | Daily Stand up meeting discusses the sprint backlog in accordance with sprint goal. |

1. How long is a typical sprint?

Few will be 2 week and few will be 3 weeks.

1. How often is a short standup "scrum" meeting typically held?

15-20 min daily.