

Northeastern  
University

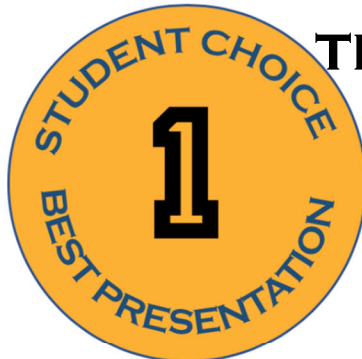


# CERTIFICATE OF COMPLETION

THIS IS TO CERTIFY THAT

**SHIVAM THAKUR**

HAS SUCCESSFULLY COMPLETED THE  
**LAI LEAN ACADEMY® COURSE**  
AS PART OF NEU IE 5617 SUMMER I 2022  
THIS 29<sup>TH</sup> DAY OF JUNE 2022



A handwritten signature in blue ink, appearing to read 'Hugh McManus'.

Prof. Hugh McManus