

Study Tips: Project Management Overview

Understand the characteristics of a project. You'll be asked to identify projects and the difference between projects and operations.

Know the relationship between projects, programs, and portfolios.

Know and study the processes, but first understand the process groups and how they relate to each other: initiating, planning, executing, monitoring and controlling, and closing.

Understand the relationship between project management and organizational strategy.

The business value of a project is a key element you should understand for the exam. Know the types of benefits, including tangible and intangible, and the processes to determine and attain business value realization.

Understand the roles of and relationship between the project manager and a functional manager.

Know the various organizational influences and how they can positively or negatively impact projects.

Organizational process assets and enterprise environmental factors are common inputs to most of the processes. Be sure to know what they are and how they can impact the project.

Know and understand the different organizational structures and how they affect the authority and influence of the project manager.