

corrigé le 23/03 15h20	<p>The primary target of the PO is the VALUE.</p> <p>PB : Product Backlog. <u>A new sprint starts immediately after the previous sprint.</u></p> <p>DOD : Definition of done. Ne jamais choisir comme réponses "hardening" et "tester".</p>	Primary measure of progress in Agile : working software.
The value	<p>Its management by order the PB and validating assumptions.</p> <p>Release occurs frequently, release an increment to the market.</p> <p>To make investment, all required to conceive and develop.</p> <p>With technical debt > velocity reduced > greater budget.</p> <p>The PO is responsible for the ROI (Return On Investment), <u>he monitors by any practice.</u></p> <p>The project plan updated (by the PO) as new information and insights emerge.</p> <p>The TCO (Total Cost of Ownership) is the sum of all investments required.</p> <p>An <u>important client</u> wants : add to the next sprint planning.</p> <p>Ultimate way to predict the value : <u>the points = 0 > story needs no effort.</u></p> <p>Value points are not mandatory but are the best practice.</p> <p>Success is measured by impact on revenue, cost and customer satisfaction.</p> <p>The most important stakeholder : the product's users.</p> <p>KVA (Key Value Areas) : Time-to-market, ability to innovate, current value.</p> <p>Value driven : > coach the dev team > remover of impediments.</p>	
PO	<p><u>Value maximizer and product marketplace expert.</u> He asks for stakeholder input.</p> <p>User acceptance, create user stories, release planning, prioritize the PB, monitoring the remaining work. Have a sigle metric : FALSE. The PO <u>actively asks</u> for stakeholders.</p> <p>His attendance to the sprint retrospective : <u>mandatory</u>. Intelligent balancing of interests</p> <p>Is not required at the daily scrum. Duties : coordinate the team.</p> <p><u>Release decision</u> : constrained by new release, costs & benefits, increment meets DOD.</p> <p>If absent, the scrum master assumes the PO's responsibilities.</p>	
Increment/done	<p>To learn about the forecast, the sum of all PO items.</p> <p>Done : responsible > developers (development team), ready for a release.</p> <p>Done valuable if increase customer satisfaction & reduces long-term operational costs.</p>	

Product backlog	<p><u>Criteria to order</u> : Value, dependencies to other and between.</p> <p>Difficulty to build : re-negotiate. Ordering by anythings that informs.</p> <p>Updated only during PB refinement or at any time. <u>NO preconditions</u>.</p> <p><u>Not ready</u> for sprint planning : cancel the sprint.</p> <p>Changes by the PO and by the developers (with PO permission). NEVER BASELINED.</p> <p>It is the only source of requirements for any changes to be made.</p> <p>PB often include test descriptions. The PO must create acceptance criteria.</p> <p>Transparency : PB is ordered, available to all stakeholders.</p> <p><u>Refinement</u> : ongoing process, adding details and estimates.</p> <p>Ready : sized 1-2 days, small enough, 1 sprint, stated as user stories refined.</p> <p>SHOULD be refined 1-2 preceding sprints / actual sprint.</p>	NOT part of the scrum team : the development team
Scrum	<p>Successful by releasing frequently/often. NOT design for static requirements.</p> <p>Timeboxes help minimize risk. Container for other techniques and methodologies.</p> <p>VALUES : Courage, openness, focus, commitment, respect (all affected by lack of trust).</p> <p>Validated learning : customer feedback, release an increment. ESSENCE : <u>A small team</u>.</p> <p>Management HAVE a role within scrum > management of the team : team members.</p> <p>The recommended size of a scrum team : 3-11, optimum size less than 10.</p> <p>Sprint goal is NOT an input to the sprint planning.</p>	<p>Agile manifesto:</p> <p>FALSE : comprehensive documentation</p>
Sprint	<p>Typically : collaborate with stakeholders and work <u>with the developers</u>.</p> <p>To allow sprint planning : <u>NO preconditions</u>.</p> <p>Sprint retrospective : what to stop and start doing, mandatory for the PO.</p> <p>Sprint retrospective : to promote continuous process improvements.</p> <p>3 activities of the PO : work (provide feedback) with the stakeholders, answer questions.</p> <p>Sprint review contains much more activities.</p> <p>Sprint backlog includes at least 1 high priority process improvement : FALSE.</p> <p>To do in conformance with the DOD.</p>	
Organization	<p>Must respect the PO's decisions. > 1.org OR 2.dev team creates the DOD.</p> <p>PO and scrum master could be part of the dev team.</p>	

[illegible]

