

corrigé le 22/03 10h32	<p>The primary target of the PO is the VALUE.</p> <p>PB : Product Backlog. <u>A new sprint starts immediately after the previous sprint.</u></p> <p>DOD : Definition of done. Ne jamais choisir comme réponses "hardening" et "tester".</p>	Primary measure of progress in Agile : working software.
The value	<p>Its management by order the PB and validating assumptions.</p> <p>Release occurs frequently, release an increment to the market.</p> <p>To make investment, all required to conceive and develop.</p> <p>With technical debt > velocity reduced > greater budget.</p> <p>The PO is responsible for the ROI (Return On Investment), <u>he monitors by any practice.</u></p> <p>The project plan updated (by the PO) as new information and insights emerge.</p> <p>The TCO (Total Cost of Ownership) is the sum of all investments required.</p> <p>An <u>important client</u> wants : add to the next sprint planning.</p> <p>Ultimate way to predict the value : <u>the points = 0 > story needs no effort.</u></p> <p>Value points are not mandatory but are the best practice.</p> <p>Success is measured by impact on revenue, cost and customer satisfaction.</p> <p>The most important stakeholder : the product's users.</p> <p>KVA (Key Value Areas) : Time-to-market, ability to innovate, current value.</p> <p>Value driven : > coach the dev team > remover of impediments.</p>	
PO	<p><u>Value maximizer and product marketplace expert.</u> He asks for stakeholder input.</p> <p>User acceptance, create user stories, release planning, prioritize the PB, monitoring the remaining work. Have a sigle metric : FALSE. The PO <u>actively asks</u> for stakeholders.</p> <p>His attendance to the sprint retrospective : <u>mandatory</u>. Intelligent balancing of interests</p> <p>Is not required at the daily scrum.</p>	
Increment/done	<p>To learn about the forecast, the sum of all PO items.</p> <p>Done : responsible > developers (development team).</p>	

Product backlog	<p><u>Criteria to order</u> : Value, dependencies to other and between. Difficulty to build : re-negotiate. Ordering by anythings that informs. Updated only during PB refinement or at any time. <u>Not ready</u> for sprint planning : cancel the sprint. Changes by the PO and by the developers (with PO permission). NEVER BASELINED. It is the only source of requirements for any changes to be made. PB often include test descriptions. The PO must create acceptance criteria. Transparency : PB is ordered, available to all stakeholders. <u>Refinement</u> : ongoing process, adding details and estimates. Ready : sized 1-2 days, small enough, stated as user stories and cannot be epics. SHOULD be refined 1-2 preceding sprints / actual sprint.</p>	NOT part of the scrum team : the development team
Scrum	<p>Successful by releasing frequently/often. NOT design for static requirements. Timeboxes help minimize risk. Container for other techniques and methodologies. VALUES : Courage, openness, focus, commitment, respect (all affected by lack of trust). Validated learning : customer feedback. ESSENCE : <u>A small team</u>. Management HAVE a role within scrum > management of the team : team members. The recommended size of a scrum team : 3-11.</p>	<p>Agile manifesto: FALSE : comprehensive documentation</p>
Sprint	<p>Typically : collaborate with stakeholders and work <u>with the developers</u>. To allow sprint planning (NO PREREQUISITES) : PB, product goal. Sprint retrospective : what to stop and start doing, mandatory for the PO. 3 activities of the PO : work (provide feedback) with the stakeholders, answer questions. Sprint review contains much more activities. Sprint backlog includes at least 1 high priority process improvement : FALSE. To do in conformance with the DOD.</p>	
Organization	<p>Must respect the PO's decisions. > 1.org OR 2.dev team creates the DOD. PO and scrum master could be part of the dev team.</p>	

[illegible]

