

The Task Force SAFE / UFC Program Mission Brief

November 2025





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The Task Force SAFE / UFC Program Mission Brief





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Program Summary

The Task Force SAFE / UFC Program Mission Brief





Program Overview

The purpose of the Task Force SAFE / UFC program is to provide electrical and facility-related technical services including, but not limited to inspections, assessments, repairs, testing, reports, and training for facilities, and operations-related projects within the U.S. Army Central Command.

The program has two components:

- Task Force SAFE (TFS)
- Task Force UFC (UFC)





Program Overview

Task Force **S.A.F.E.** (TFS)

Safety Assessments for Fire and Electrical

Mission

- Task Force SAFE is tasked to **INSPECT** and **REPAIR** all DOD and Allied Force occupied facilities for Imminent Life, Health and Safety (LHS) issues on electrical systems 1000V and below throughout the ARCENT / CENTCOM AOR.

TF SAFE ensures personnel and facilities are electrically safe by doing the following:

- Conducting inspections and repairs (LHS) of Non-Density (i.e., no O&M) buildings.
- Conducting inspections (and repairs when authorized) and QA for Density (i.e., O&M available) buildings. Density repair on case-by-case basis in coordination with O&M KO.
- Conducting QA for contracted work to ensure electrical compliance.
- Offering assistance with gaining electrical materials available in our Electrical Bill of Materials (EBOM).
- Offering assistance with electrical language in contracts.





Program Overview

Task Force **S.A.F.E.** (TFS)

Safety Assessments for Fire and Electrical

History

- Task Force SAFE is a congressionally mandated program and our mission, as the electrical safety surveillance arm for the military, is to ensure that all DOD occupied facilities are inspected for electrical Life, Health, Safety (LHS), (Urgent) hazards as well as all non-code compliant (Priority) electrical conditions.
- Task Force SAFE, CENTCOM provides support to ARCENT and CENTCOM's electrical safety program by providing qualified licensed electricians performing inspections and repairs across the CENTCOM theatre along with the management of the Task Force SAFE electrical materials yard located at Camp Arifjan, Kuwait.





Program Overview

Task Force **S.A.F.E.** (TFS)

Safety Assessments for Fire and Electrical

History

- In 2008, there were 14 fatalities in Iraq of U.S. personnel due to electrocution, and many more were injured to varying degrees from electric shock. A Congressional Investigation was undertaken in Iraq to investigate these hazards and it was determined that unqualified host nation contractors, third country contractors, and defense contractors on the BOS-I/LOGCAP contract were facilitators of the problem. These groups comprised the enforcement of the Uniform Facilities Code (UFC), which establishes “the minimum requirements” for OCONUS construction; the National Fire Protection Act (NFPA) 70; the National Electric Safety Code (NESC); the National Electric Code (NEC); the American Standards Institute (ANSI) C2 and the British Standard Code (BS-7671). Lack of awareness and understanding of the risks associated with electrical hazards, missing requirements in construction contracts, and lack of technical experts to effectively enforce the standards created a serious problem. It was acknowledged that these incidents could have been prevented if proper safeguards and measures had been in place to ensure electrical code compliance with new construction and existing structure renovations.

“After Deaths, U.S. Inspects Electric Work Done in Iraq”, James Risen, 2008,

http://www.nytimes.com/2008/07/01/washington/01electrocute.html?_r=0





Program Overview

Task Force **S.A.F.E.** (TFS)

Safety Assessments for Fire and Electrical

History

- TF Power was established by the Combined Joint Task Force-101 (CJTF-101) in October 2008, to “prevent the loss of life and government property through immediate and long-term measures that will significantly reduce the numbers of electrical and fire incidents throughout the combined (Joint Operations) area.” At that time, TF Power was a part of Task Force Safety Actions for Fire and Electricity (TF SAFE), due to the 14 fatalities in Iraq related to electrical hazards in 2008. TF POWER re-named TF SAFE for ARCENT / CENTCOM AOR in 2016 to prevent confusion in theater with military Prime Power assets.
 - The non-combat deaths resulted in the Inspector General's Report No. SPO-2009-005 Assessment of Electrical Safety in Afghanistan, dated 24 July 2009.
 - Resulting in the Congressional Mandate, National Defense Authorization Act (NDAA)
 - FY 2010 Section 807 Policy and Requirements to Ensure the Safety of Facilities, Infrastructure, and Equipment for Military Operation, dated 28 October 2009.
 - The USFOR-A Fragmentary Order (FRAGO) 10-213, dated July 2010, that establishes a theater-wide electrical and fire safety programmed outlines parameters for the TF POWER program.
 - Leading to the Policy Letter USARCENT Theater Electrical Standards, dated 22 January 2016, which was superseded by Policy Letter #30.1, dated 8 May 2014.





Program Overview

Task Force **S.A.F.E.** (TFS)

Safety Assessments for Fire and Electrical

TASK FORCE SAFE is a Safety Organization

- They are the Authority Having Jurisdiction (AHJ) for all electrical matters 1000V and below in the CENTCOM AOR.
- They are the Electrical Subject Matter Experts (SMEs) in theater.
- The teams are comprised of licensed Master and Journeyman Electricians from both the U.S. and U.K.
- They will provide all materials to affect repairs on Imminent Life Health Safety (LHS) issues on 1000V and below electrical systems for non-density facilities and for density facilities when authorized by the COR.
- They will complete a comprehensive hands-on evaluation of the electrical system from the source to the final device / end user.





Program Overview

Task Force **U.F.C.** (UFC)

Unified Facilities Criteria

Mission

TASK FORCE UFC is tasked to assess a facility to determine if the building achieves the minimum Life Safety and Habitability requirements to allow for occupancy in support of military operations and to provide options for mitigating the risks inherent with common building deficiencies to ensure protection of life safety and health of personnel occupying these facilities.

For practical assessment of facilities to ensure the minimum standards for Life, Safety and Health of personnel consistent with the requirements of military operations in the following disciplines:

- Fire Protection (includes Life Safety)
- Structural Integrity
- Electrical Systems
- Plumbing and Mechanical Systems
- Telecommunications Networks
- Other Hazards





Program Overview

Task Force **U.F.C.** (UFC)

Unified Facilities Criteria

Mission

There are two levels of evaluation for facility occupancy:

- Preliminary Evaluation
- Detailed Evaluation

The Preliminary and Detailed Evaluations assess different items, and both evaluations are necessary to ensure building safety and habitability.





Program Overview

Task Force **U.F.C.** (UFC)

Unified Facilities Criteria

Mission

The items assessed are limited to requirements that affect Life, Safety and Health of occupants. Successful completion of an evaluation and mitigation of any deficiencies provides a level of safety to building occupants as described for the given evaluation level, for the duration defined for the given evaluation level. If the use of the building changes or the building systems are impacted by an adverse event (high winds, earthquakes or other battle damage), previous evaluations are no longer valid. In this situation, re-evaluate the building to re-establish the desired level of safety.

	Preliminary	Detailed
Purpose	Minimal level of safety for expedient, limited-use occupancy	Moderate level of safety for broader-use occupancy
Focus	Extreme hazards posing imminent danger, less electrical and mechanical systems	Near-term risks to safety and health, including electrical and mechanical systems
Valid Period	90 days	5 years





Program Overview

Task Force SAFE / UFC

Stake Holders

- **Military Clients**

In order to provide the best service possible, the following actions can assist the Task Force SAFE team inspections efficiencies:

- Provide a single point of contact for TF SAFE / UFC to coordinate accordingly.
- Provide a list of facilities for inspection.
- Prioritize inspection and repair of facilities.
- Provide billeting for teams.
- Provide office space for our electricians.





Program Operations – Management

Task Force SAFE / UFC

Task Force SAFE
Current Team Locations
In
CENTCOM

Contractual Requirements

Kuwait

Project Manager (PM)	1
Property Manager	1
Site Safety and Health Officer (SSHO)	1
Materials Controls Supervisor	1
Materials Controls Specialist	1

JORDAN

Area of Operations Lead (AOL)	1
Field Office Administrator (FOA)	1

Note:

- Program Director / Manager (PD / PGM) is a remote position in US.
- Quality Assurance / Control Manager position is remote in the UK along with the QA/QC team.





Program Operations - Management

Task Force SAFE / UFC

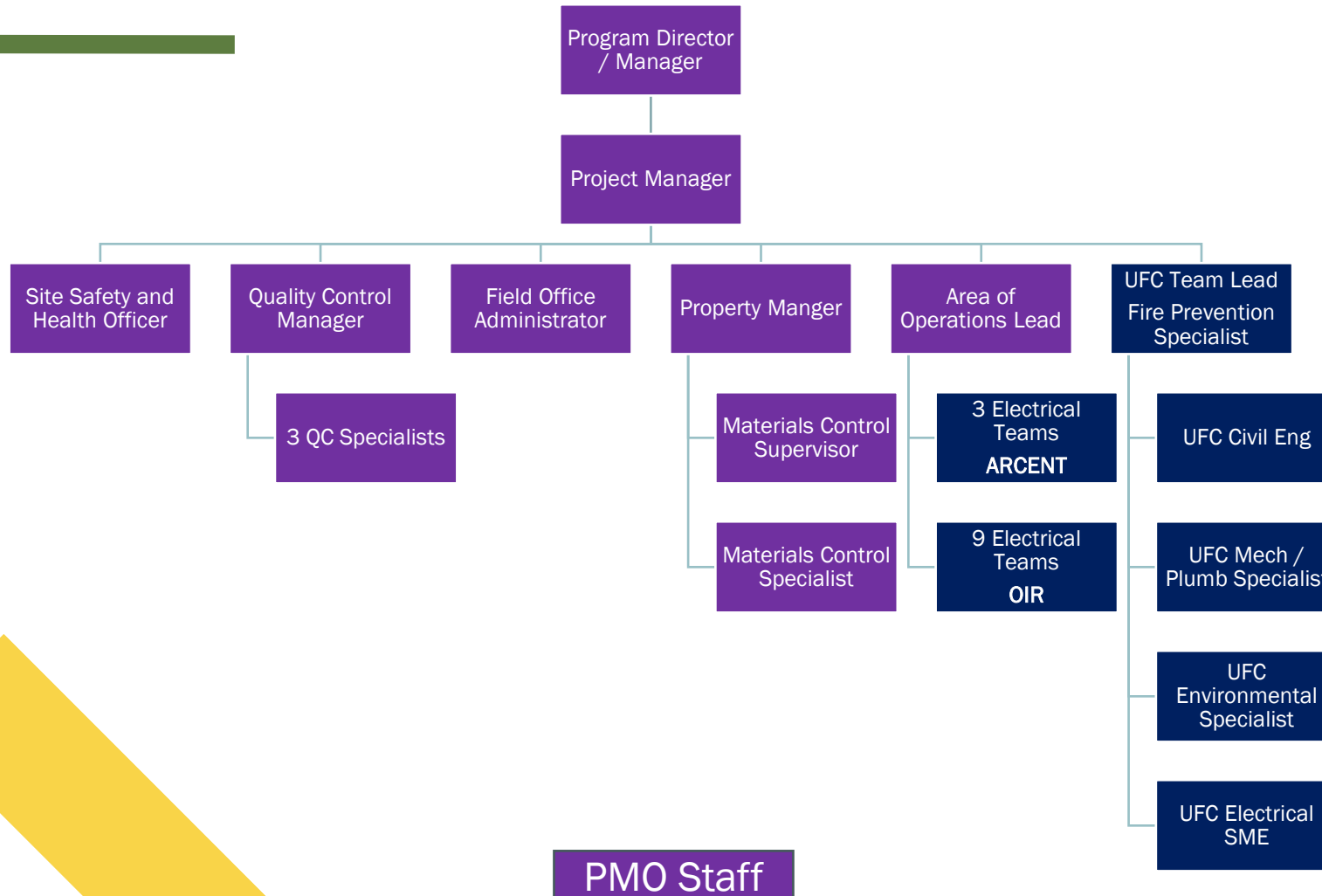
- The responsibility begins with the Program Director /Manager and the Project Management Office (PMO) staff.
- The Project Manager (PM) will be the most visible to the customer /client and is the face of the program. The PM roles and responsibilities are clearly defined in details.
- There is no ambiguity as to what staff member does what and to whom they report to.
- PMO staff members are located at offices in Kuwait and Jordan, and the Program Director/Manager is in the USA.





Program Operations - Management

Task Force SAFE / UFC





Program Operations - Management

Task Force SAFE / UFC

Program Director / Manager (PD / PGM)

- Provides single POC coordination for stateside-required logistics/administrative support; ensures sufficient resources are available (staff/equipment) to support ongoing tasks.

Project Manager (PM)

- Provides overall management and addresses contracting issues
- Coordinates inspection activities with CEHNC, confirms priorities, schedules and directs/coordinates resources to meet demands across the CENTCOM AOR





Program Operations - Management

Task Force SAFE / UFC

Area of Operations Electrical Lead (AOL)

- Directs/coordinates electrical teams to efficiently perform tasks through-out CENTCOM and at outlying bases.

Quality Assurance / Control Manager

- Provides overall quality management, including training, auditing, corrective actions, and continuous improvement.
- Updates reporting templates, distributes reports to CEHNC through REDi.
- Responsible for Quality Specialists working remotely in the UK.





Program Operations - Management

Task Force SAFE / UFC

Property Manager

- Maintains up-to-date Government property records/documentation and tracks/accounts for all GP/CAP inventory.

Materials Controls Supervisor

- Perform management and operation of the EBOM containers.
- Warehousing, logistics, shipping, and materials management.

Materials Controls Specialist

- Assist the Materials Control Supervisor with warehousing, EBOM management, and operating heavy equipment.





Program Operations - Management

Task Force SAFE / UFC

Site Safety and Health Officer (SSHO)

- Ensures all work is performed safely IA W TF SAFE AAP/ SSHP, AHAs, and SOPs; enforces safe work practices
- Ensures work is performed IA W USA CE EM 385-1-1.

Field Office Administrator (FOA)

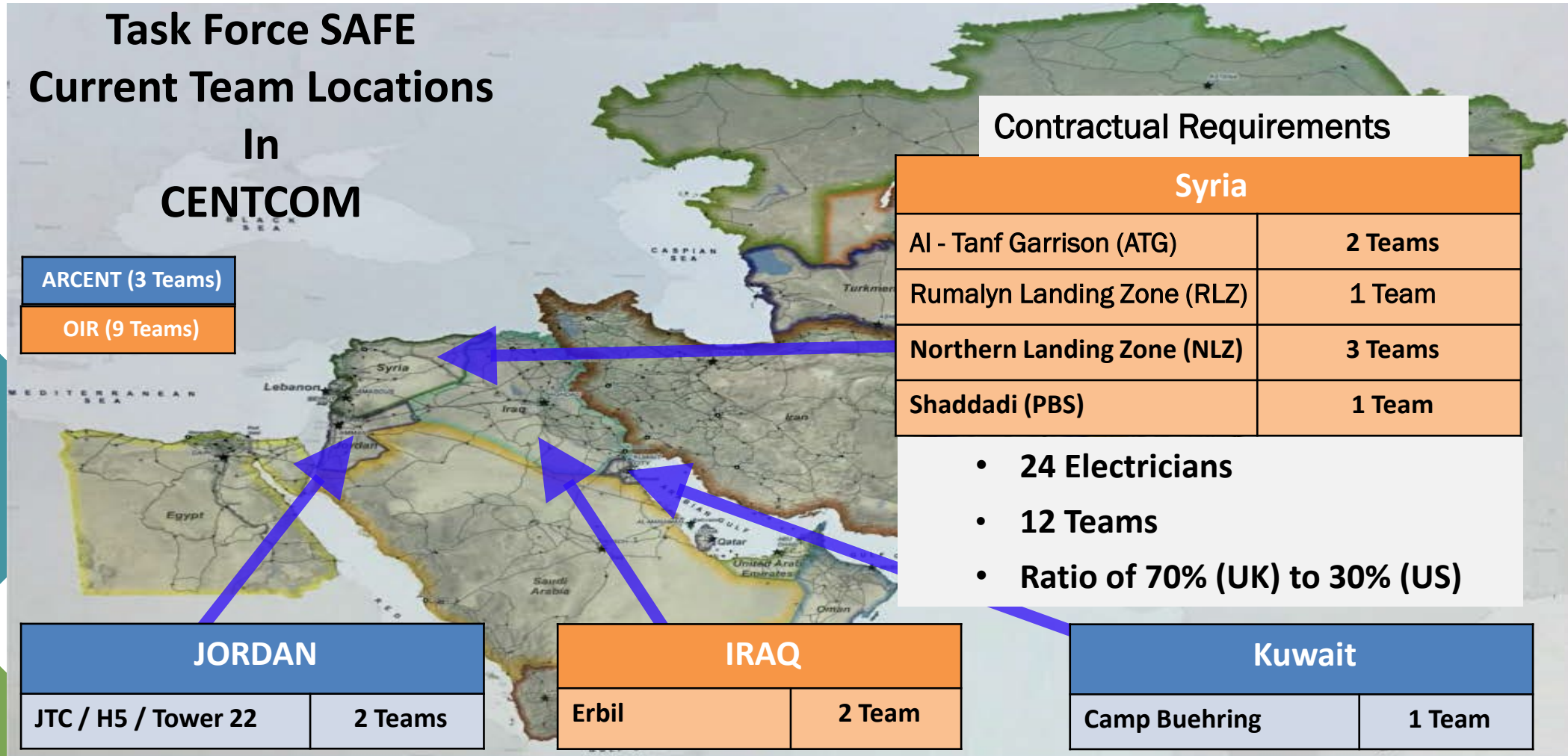
- Provide overall daily support and general office support to the PMO.





Program Operations – Electricians

Task Force SAFE / UFC





Program Operations – Electricians

Task Force SAFE / UFC

What Have They Done?

From 31 Jul 2020 to 30 Sep 2025, TFS did the following:

- Facilities Inspected / Re-Inspected – 15855
- Deficiencies Found – 336365
- Deficiencies Repaired / Mitigated – 123435
- Percentage of Items Repaired / Mitigated – 54%
 - ✓ TFS (25%) – O&M (20%) – Military (9%)





Program Operations – UFC Inspection Team

Task Force SAFE / UFC

Task Force UFC
Current Team Location
In
CENTCOM

Contractual Requirements

Jordan	
Electrical	1 Engr
Structural	1 Engr
Mechanical / Plumbing	1 Engr / Specialist
Fire Protection	1 Engr / Specialist
Environmental	1 Engr / Specialist

Note:

- The Fire Protection Engineer is a Reachback position in the US.
- The Electrical Engineer's position has been waived for a Master Electrician





Program Operations – UFC Inspection Team

Task Force SAFE / UFC

What Have They Done?

From 4 Jan 2025 to 30 Sep 2025, UFC team did the following:

- Facilities Inspected – 167
 - ✓ Kuwait, Jordan and Saudi Arabia
- Facilities Reported as Habitable – 151
- Facilities Reported as Un-Habitable – 16





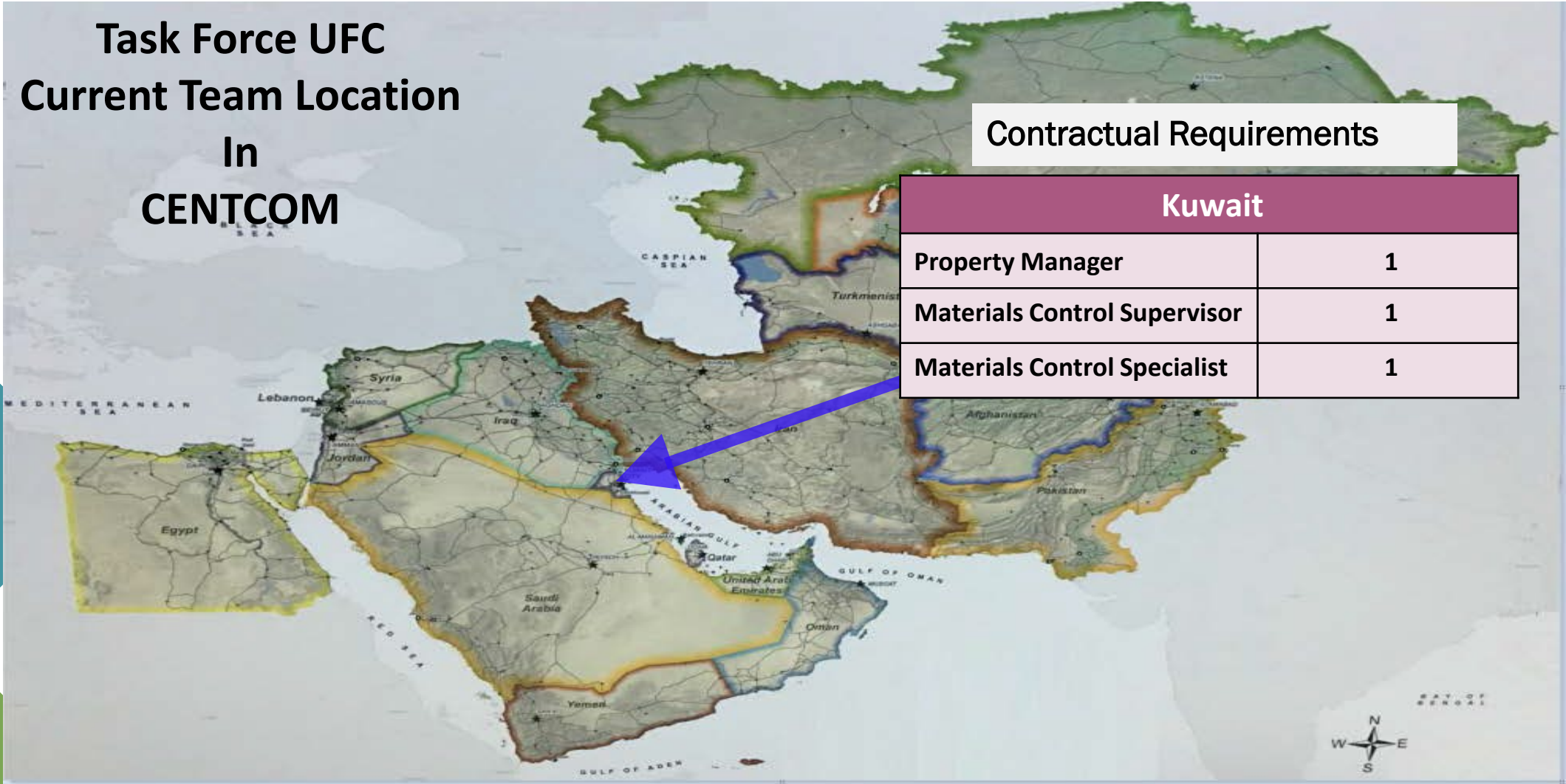
Program Operations – Materials-Logistics Team

Task Force SAFE / UFC

Task Force UFC
Current Team Location
In
CENTCOM

Contractual Requirements

Kuwait	
Property Manager	1
Materials Control Supervisor	1
Materials Control Specialist	1





Program Operations – Property-Materials-Logistics Team Task Force SAFE / UFC

What Have They Done?

From 4 Jan 2025 to 30 Sep 2025, the team did the following:

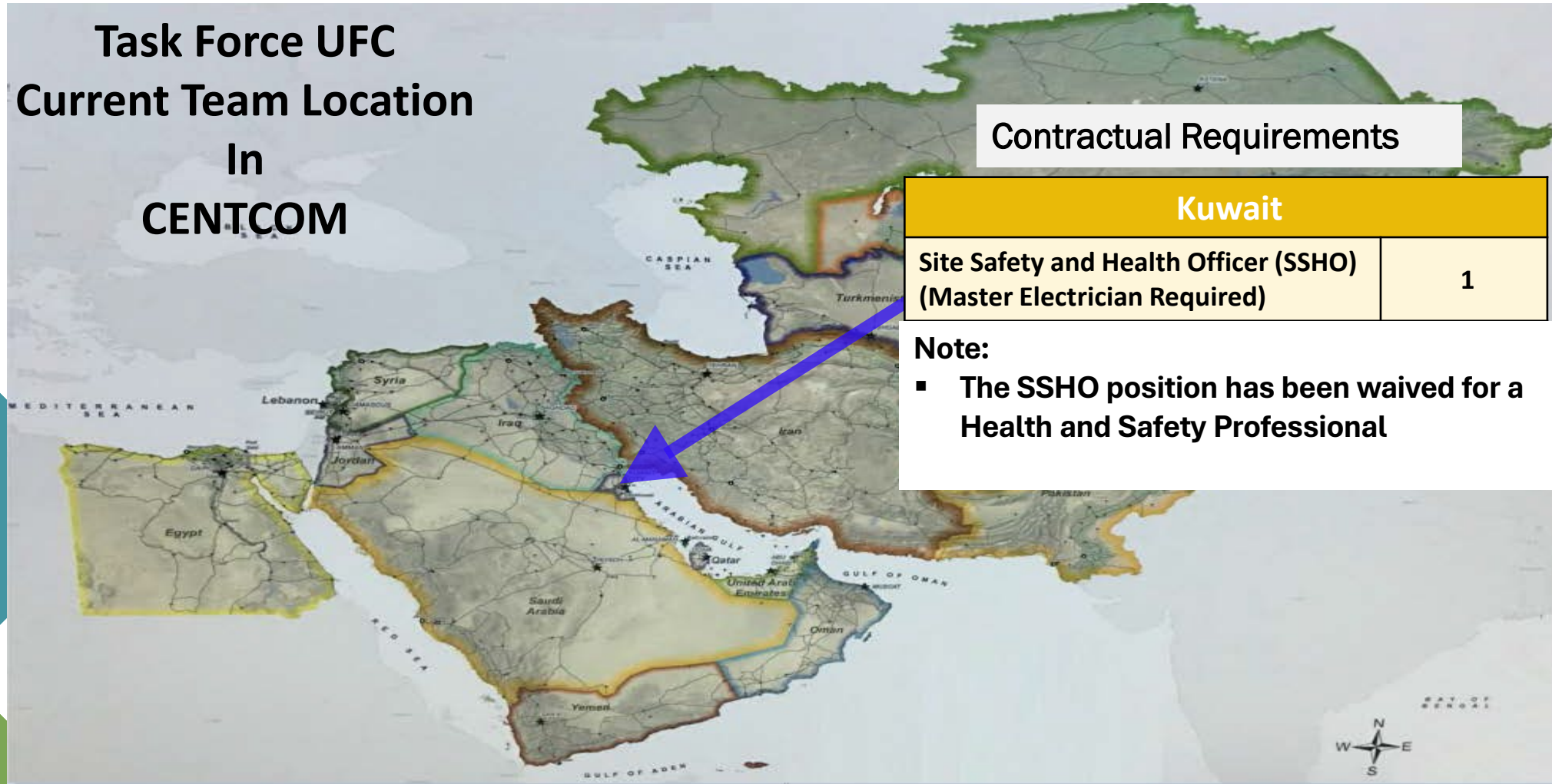
- Maintained 100% accountability of all TF SAFE/UFC government and contractor property and materials valued at nearly \$2.2 Million dollars and totaled over 65000 items in seven countries throughout the AOR.
- Completed procurement activities to supply electricians throughout the AOR with components needed to repair electrical deficiencies by shipping 16250 items.





Program Operations – Site Safety and Health Officer Task Force SAFE / UFC

Task Force UFC
Current Team Location
In
CENTCOM



Contractual Requirements

Kuwait

Site Safety and Health Officer (SSHO)
(Master Electrician Required)

1

Note:

- The SSHO position has been waived for a Health and Safety Professional





Program Operations – Property-Materials-Logistics Team Task Force SAFE / UFC

What Have They Done?

From 4 Jan 2025 to 30 Sep 2025, the team did the following:

- Maintained 100% accountability of all TF SAFE/UFC government and contractor property and materials valued at nearly \$2.2 Million dollars and totaled over 65000 items in seven countries throughout the AOR.
- Completed procurement activities to supply electricians throughout the AOR with components needed to repair electrical deficiencies by shipping 16250 items.





Program Operations – QA/QC Process

Task Force **SAFE / UFC**

Definitions

- **LHS Electrical Deficiency:**
 - A deficiency that is, in its current state, likely to bring harm or damage.
- **Imminent LHS Electrical Deficiency:**
 - A deficiency that, in its current state, is certain to bring harm or damage.
- **Mitigated:**
 - An action taken to reduce an LHS deficiency.





Program Operations – QA/QC Process

Task Force SAFE / UFC

Definitions

- **RAC – Risk Assessment Code:**
 - To provide guidance for safety personnel by representing the severity of identified deficiencies; meant for information purposes only.
- **RAC 1:**
 - Immediate danger to public or property with critical to catastrophic consequences.
- **RAC 2:**
 - Possible danger to public or property with significant consequences.
- **RAC 3:**
 - Unlikely to cause danger to public or property with minor consequences.



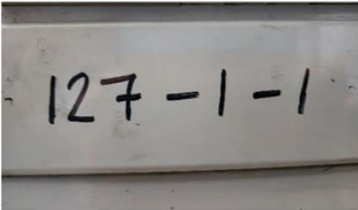

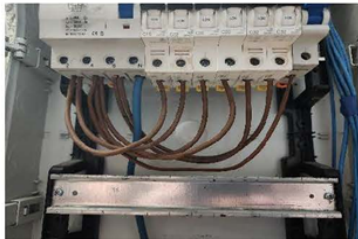



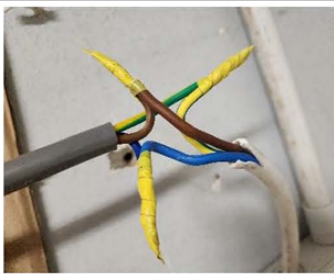

Program Operations – QA/QC Process Task Force SAFE / UFC

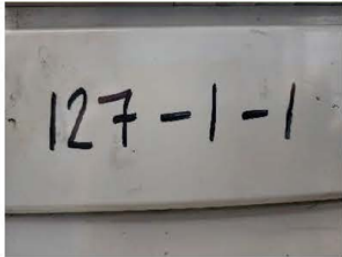
Workflow

1. Inspections will be carried out from source to end users.
2. When a LHS deficiency is identified, it will always be documented, at the time it was found.
3. If an unsafe deficiency is found it will never be left in its current condition. An unsafe deficiency will either be repaired or mitigated.
4. Mitigating actions could include, but are not limited to, isolating the supply, posting warning signs and/or barriers or informing the POC on site.
5. On recording any LHS deficiency, it will be recorded at the status as to which it was initially inspected.
6. Reporting systems have been implemented by TFS, to provide a true reflection of the condition of all inspected electrical systems and facilities throughout CENTCOM.



Inspection-Report_TFSAFE_GV021_BLD-127-1-1_113_19-10-24_1-5			
Base Location	Green Village	Date:	19-Oct-24
Base Code	GV021	Team #:	113
Camp Name-BLD #	BLD-127-1-1	System Voltage	230/400
Building Type	Billeting	Inspection Phase	Full Inspection
Previous Report #:	N/A		
Physical Building Location Description:	Building 127 is located on the South of the compound.		
MRF needed	Yes	Overall Building Electrical	Fair
Building Picture:	Inspector Name: Jon Sharp		
	Signed:	Jon Sharp <small>Digitally signed by Jon Sharp Date: 2024.10.21 04:44:12 +0100'</small>	
	Inspector Name:	Craig Marshall	
	Signed:	Craig Marshall <small>Digitally signed by Craig Marshall Date: 2024.10.21 06:46:39 +0100'</small>	
	QC Name:	Darren Chalmers	
	Signed:	Darren Chalmers <small>Digitally signed by Darren Chalmers Date: 2024.10.21 11:13:50 +0100'</small>	
LHS Deficiencies:			
Deficiency Number:	1	RAC 2	Description of Deficiency Location:
	Socket outlets throughout.		
	Number of Occurrences		17
	Deficiency Category :	Grounding and Bonding	
	Equipment Category:	WLT	
	Imminent Danger?	No	
	If 'Yes' : Action Taken:	N/A	
	SOR Issued To:	Task Force SAFE	
Description of Deficiency:	CPCs have been terminated to backboxes only, creating a high reading. TF		
(or Mitigated State)	SAFE repaired on the spot.		
Code Source:	BritishStandard	Deficiency Status:	Closed / Repaired
Code Reference:	542: Earthing arrangements		
Deficiency Number:	2	RAC 2	Description of Deficiency Location:
	Within CDP, main entrance.		
	Number of Occurrences		7
	Deficiency Category :	Improper Use / Damaged	
	Equipment Category:	CDP	
	Imminent Danger?	No	
	If 'Yes' : Action Taken:	N/A	
	SOR Issued To:	Task Force SAFE	
Description of Deficiency:	Undersized 2.5mm single core links used as busbar.		
(or Mitigated State)			
Code Source:	BritishStandard	Deficiency Status:	Open
Code Reference:	Appx 4: Current carrying capacities and voltage drop for cables		

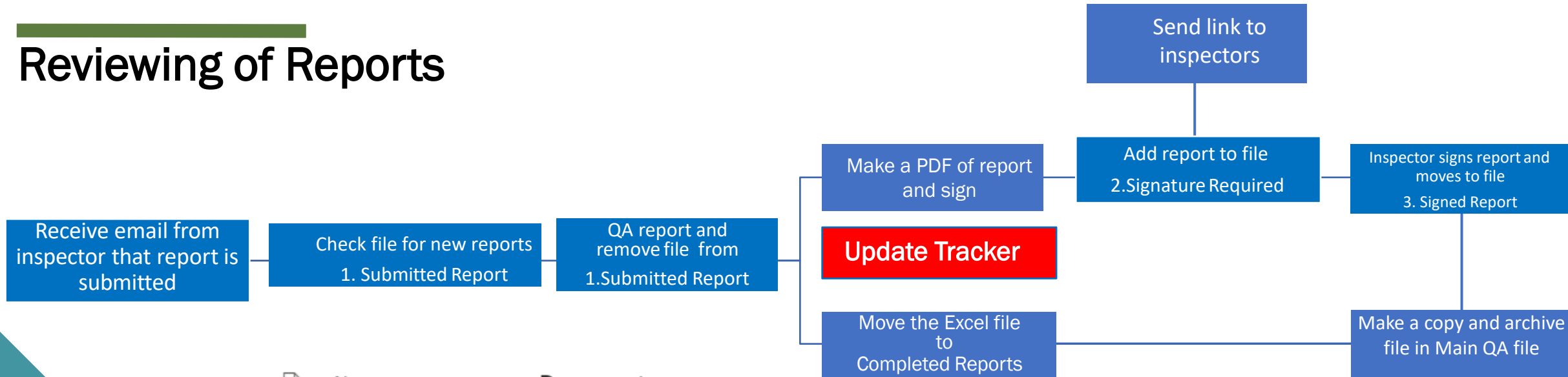
Deficiency Number:	3	RAC 2	Description of Deficiency Location:
	CDP, main entrance.		
	Number of Occurrences		2
	Deficiency Category :	Improper Use / Damaged	
	Equipment Category:	CDP	
	Imminent Danger?	No	
	If 'Yes' : Action Taken:	N/A	
	SOR Issued To:	Task Force SAFE	
Description of Deficiency:	Overated MCB installed. 2.5mm cables supplied by 32A MCB's.		
(or Mitigated State)			
Code Source:	BritishStandard	Deficiency Status:	Open
Code Reference:	411: Protection against fire caused by electrical equipment		
Deficiency Number:	4	RAC 3	Description of Deficiency Location:
	A/C units within Common room and bed 3.		
	Number of Occurrences		6
	Deficiency Category :	Improper Terminations	
	Equipment Category:	WLT	
	Imminent Danger?	No	
	If 'Yes' : Action Taken:	N/A	
	SOR Issued To:	Task Force SAFE	
Description of Deficiency:	Conductors have been twisted and taped to form a connection on the		
(or Mitigated State)	outgoing side. See summary page.		
Code Source:	BritishStandard	Deficiency Status:	Open
Code Reference:	526: Electrical connections		
Deficiency Number:	5	RAC 3	Description of Deficiency Location:
	Main entrance.		
	Number of Occurrences		1
	Deficiency Category :	Poor Workmanship	
	Equipment Category:	WLT	
	Imminent Danger?	No	
	If 'Yes' : Action Taken:	N/A	
	SOR Issued To:	Task Force SAFE	
Description of Deficiency:	No emergency light fitting installed.		
(or Mitigated State)			
Code Source:	BritishStandard	Deficiency Status:	Open
Code Reference:	642: Inspection		









Inspection-Report_TFSAFE_GV021_BLD-127-1-1_113_19-10-24_1-5			
Base Location	Green Village	Date:	19-Oct-24
Base Code	GV021	Team #:	113
Camp Name-BLD #	BLD-127-1-1	System Voltage	230/400
Building Type	Billeting	Inspection Phase	Full Inspection
Previous Report #:	N/A		
Physical Building Location Description:	Building 127 is located on the South of the compound.		
	Overall Building Electrical:		Fair
Building Picture:		Inspector Name:	Jon Sharp
	Signed:	Jon Sharp <small>Digitally signed by Jon Sharp Date: 2024.10.21 04:44:25 +0100</small>	
	Inspector Name:	Craig Marshall	
	Signed:	Craig Marshall <small>Digitally signed by Craig Marshall Date: 2024.10.21 04:44:53 +0100</small>	
	QC Name:	Darren Chalmers	
	Signed:	Darren Chalmers <small>Digitally signed by Darren Chalmers Date: 2024.10.21 11:54:11 +0100</small>	
Summary of Findings:			
<p>Items inspected include:</p> <p>x 1 CDP.</p> <p>x 1 RCCB.</p> <p>x 7 MCB's.</p> <p>x 17 Socket outlets.</p> <p>x 7 Light switches.</p> <p>x 6 Light fittings.</p> <p>x 3 Rotary isolators.</p> <p>Deficiency- 4 - TF SAFE installed wire nuts until the cables can be replaced.</p> <p>Socket outlet could not be accessed at bed 4.</p> <p>Readings were within range.</p>			

Program Operations – QA/QC Process

Task Force SAFE / UFC

Reviewing of Reports



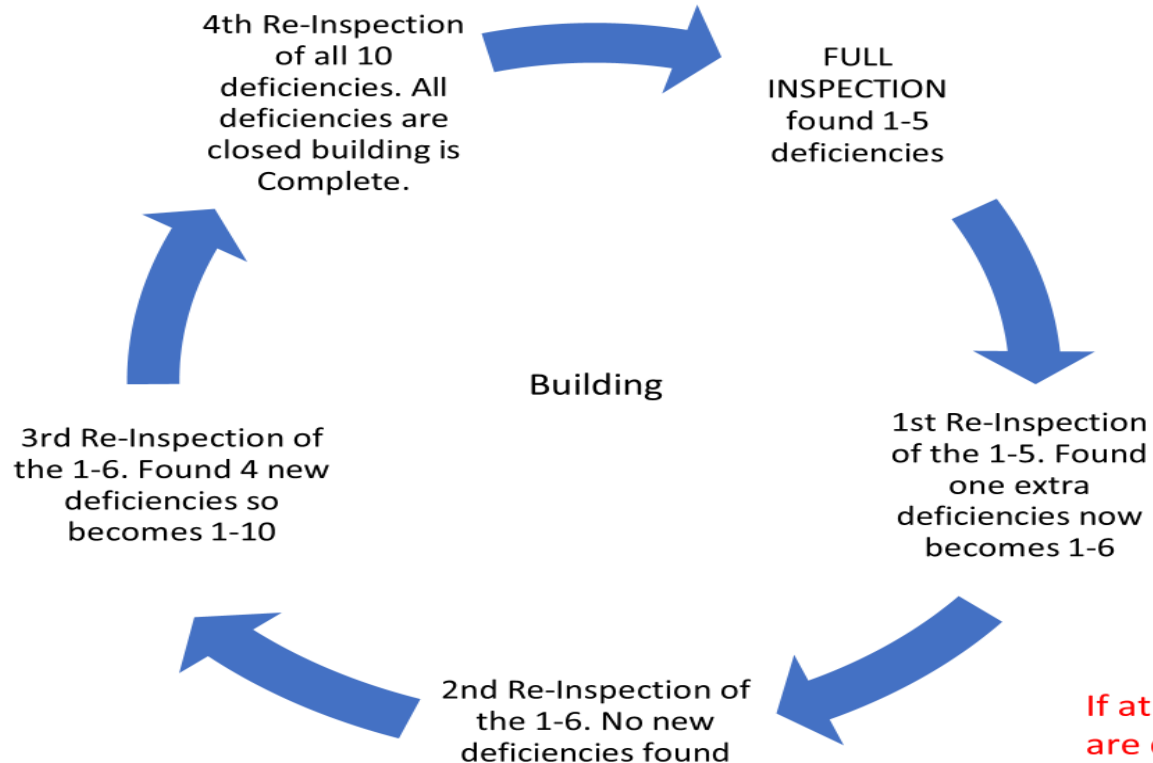
 Name ▾	Documents
 1. Submitted Report	 Name ▾
 2. Signature required	 Electricians
 3.Signed Report	 QA
 Completed Reports	



Program Operations – QA/QC Process

Task Force SAFE / UFC

Flow of Inspections



If at any stage all deficiencies are closed building is, then complete.





Program Summary

- This program plays a vital role in safeguarding personnel and facilities, reducing risks, and ensuring operational readiness in challenging environments.
- The TF SAFE / UFC teams provides knowledge from subject matter experts therefore delivering safe operating conditions within the CENTCOM
- Because of the nearly 340000 deficiencies identified and over 40000 deficiencies repaired, the field teams have prevented an immeasurable number of electrocutions, shocks, and fires from facility occupants throughout the AOR.

