## STATEMENTS OF CONSOLIDATED INCOME AND COMPREHENSIVE INCOME (thousands of dollars except per common share data)

			Year E	Ended December 31,	
		2016		2015	 2014
Net sales Cost of goods sold	\$	11,855,602 5,933,337	\$	11,339,304 5,780,078	\$ 11,129,533 5,965,049
Gross profit		5,922,265		5,559,226	5,164,484
Percent to net sales		50.0%		49.0%	46.4%
Selling, general and administrative expenses Percent to net sales		4,159,435 35.1%		3,913,518 34.5%	3,822,966 34.3%
Other general expense - net Impairment of goodwill and trademarks		12,368 10,688		30,268	37,482
Interest expense		154,088		61,791	64,205
Interest and net investment income		(4,960)		(1,399)	(2,995)
Other (income) expense - net		(4,587)		6,082	 (15,400)
Income before income taxes		1,595,233		1,548,966	1,258,226
Income taxes		462,530		495,117	 392,339
Net income	\$	1,132,703	\$	1,053,849	\$ 865,887
Net income per common share: (1)					
Basic	\$	12.33	\$	11.43	\$ 9.00
Diluted	\$	11.99	\$	11.15	\$ 8.77
(1) Presented under the treasury stock method. See Note 15.					
			Year	Ended December 31,	
		2016		2015	2014
Net income	\$	1,132,703	\$	1,053,849	\$ 865,887
Other comprehensive income (loss), net of tax:					
Foreign currency translation adjustments		(18,648)		(128,245)	(103,441)
Pension and other postretirement benefit adjustme	ents:				
Amounts recognized in Other comprehensive loss (1) Amounts reclassified from Other		(28,385)		7,974	(56,536)
comprehensive loss (2)		7,635		5,847	8,980
comprehensive ioss		(20,750)		13,821	 (47,556)
Unrealized net gains (losses) on available-for-sale securities:					
Amounts recognized in Other					
comprehensive loss (3)					
		1,046		(1,191)	366
Amounts reclassified from Other		1,046		(1,191)	366
Amounts reclassified from Other comprehensive loss (4)		1,046 89		(1,191) 478	 (283) 83

#### Unrealized net gains on cash flow hedges:

### Amounts recognized in Other

comprehensive loss (5)

#### 85,007

Other comprehensive income (loss)	 46,744	 (115,137)	 (150,914)
Comprehensive income	\$ 1,179,447	\$ 938,712	\$ 714,973

<sup>(1)</sup> Net of taxes of \$17,200, \$(3,399) and \$24,954, in 2016, 2015 and 2014, respectively.
(2) Net of taxes of \$(4,691), \$(1,647) and \$(2,712), in 2016, 2015 and 2014, respectively.
(3) Net of taxes of \$(643), \$736 and \$(228), in 2016, 2015 and 2014, respectively.
(4) Net of taxes of \$(55), \$(296) and \$178 in 2016, 2015 and 2014, respectively.
(5) Net of taxes of \$(52,226) in 2016.

 $See\ notes\ to\ consolidated\ financial\ statements.$ 

40

## CONSOLIDATED BALANCE SHEETS (thousands of dollars)

	December 31,						
		2016		2015		2014	
Assets							
Current assets:							
Cash and cash equivalents	\$	889,793	\$	205,744	\$	40,732	
Accounts receivable, less allowance		1,230,987		1,114,275		1,130,565	
Inventories:							
Finished goods		898,627		840,603		841,784	
Work in process and raw materials		169,699		177,927		191,743	
		1,068,326		1,018,530		1,033,527	
Deferred income taxes		57,162		87,883		109,087	
Other current assets		381,030		230,748		251,655	
Total current assets		3,627,298		2,657,180		2,565,566	
Goodwill		1,126,892		1,143,333		1,158,346	
Intangible assets		255,010		255,371		289,127	
Deferred pension assets		225,529		244,882		250,144	
Other assets		421,904		436,309		415,120	
Property, plant and equipment:							
Land		115,555		119,530		125,691	
Buildings		714,815		696,202		698,202	
Machinery and equipment		2,153,437		2,026,617		1,952,037	
Construction in progress		117,126		81,082		59,330	
		3,100,933		2,923,431		2,835,260	
Less allowances for depreciation		2,005,045		1,881,569		1,814,230	
		1,095,888		1,041,862		1,021,030	
Total Assets	\$	6,752,521	\$	5,778,937	\$	5,699,333	
Liabilities and Shareholders' Equity							
Current liabilities:							
Short-term borrowings	\$	40,739	\$	39,462	\$	679,436	
Accounts payable		1,034,608		1,157,561		1,042,182	
Compensation and taxes withheld		398,045		338,256		360,458	
Accrued taxes		76,765		81,146		86,744	
Current portion of long-term debt		700,475		3,154		3,265	
Other accruals		578,547		522,280		508,581	
Total current liabilities		2,829,179		2,141,859		2,680,666	
Long-term debt		1,211,326		1,907,278		1,115,996	
Postretirement benefits other than pensions		250,397		248,523		277,892	
Other long-term liabilities		583,178		613,367		628,309	
Shareholders' equity:							
Common stock - \$1.00 par value:							
93,013,031, 92,246,525, and 94,704,173 shares outstanding							
at December 31, 2016, 2015 and 2014, respectively		116,563		115,761		114,525	

2,488,564	2,330,426	2,079,639
4,049,497	3,228,876	2,424,674
(4,235,832)	(4,220,058)	(3,150,410)
(540,351)	(587,095)	(471,958)
1,878,441	867,910	996,470
\$ 6,752,521	\$ 5,778,937	\$ 5,699,333
	4,049,497 (4,235,832) (540,351) 1,878,441	4,049,497       3,228,876         (4,235,832)       (4,220,058)         (540,351)       (587,095)         1,878,441       867,910

 $See\ notes\ to\ consolidated\ financial\ statements.$ 

41

## STATEMENTS OF CONSOLIDATED CASH FLOWS (thousands of dollars)

	Yea	r Ended December 31,	
Operating Activities	2016	2015	2014
Net income	<b>\$</b> 1,132,703 \$	1,053,849 \$	865,887
Adjustments to reconcile net income to net operating cash:			
Depreciation	172,074	170,323	169,087
Amortization of intangible assets	25,637	28,239	29,858
Impairment of goodwill and trademarks	10,688		
Amortization of credit facility and debt issuance costs	63,759	3,096	3,224
Provisions for environmental-related matters	42,932	31,071	36,046
Provisions for qualified exit costs	3,038	9,761	13,578
Deferred income taxes	(68,241)	4,976	(19,038)
Defined benefit pension plans net cost	14,851	6,491	990
Stock-based compensation expense	72,109	72,342	64,735
Net decrease in postretirement liability	(12,373)	(6,645)	(718)
Decrease in non-traded investments	64,689	65,144	63,365
(Gain) loss on sale or disposition of assets	(30,564)	(803)	1,436
Other	5,101	3,615	(3,021)
Change in working capital accounts:			
(Increase) in accounts receivable	(113,855)	(56,873)	(80,252)
(Increase) in inventories	(52,577)	(40,733)	(101,112)
(Decrease) increase in accounts payable	(118,893)	160,111	78,603
(Decrease) increase in accrued taxes	(2,159)	4,606	13,187
Increase (decrease) in accrued compensation and taxes withheld	60,632	(13,128)	29,513
(Increase) decrease in refundable income taxes	(1,343)	19,230	(36,601)
Other	56,215	(955)	(20,029)
Costs incurred for environmental-related matters	(15,178)	(11,995)	(9,676)
Costs incurred for qualified exit costs	(6,267)	(11,200)	(10,882)
Other	5,594	(43,059)	(6,652)
Net operating cash	1,308,572	1,447,463	1,081,528
Investing Activities			
Capital expenditures	(239,026)	(234,340)	(200,545)
Proceeds from sale of assets	38,434	11,300	1,516
Increase in other investments	(103,182)	(65,593)	(111,021)
Net investing cash	(303,774)	(288,633)	(310,050)
Financing Activities			
Net (decrease) increase in short-term borrowings	(899)	(630,226)	591,423
Proceeds from long-term debt	500	797,514	1,474
Payments of long-term debt	(1,111)		(500,661)
Payments for credit facility and debt issuance costs	(65,119)		
Payments of cash dividends	(312,082)	(249,647)	(215,263)
Proceeds from stock options exercised	86,831	89,990	100,069
Income tax effect of stock-based compensation exercises and vesting		89,691	68,657
Treasury stock purchased		(1,035,291)	(1,488,663)

Other	 (15,473)	(42,384)	(24,111)
Net financing cash	(307,353)	(980,353)	(1,467,075)
Effect of exchange rate changes on cash	 (13,396)	(13,465)	 (8,560)
Net increase (decrease) in cash and cash equivalents	684,049	165,012	(704,157)
Cash and cash equivalents at beginning of year	 205,744	40,732	 744,889
Cash and cash equivalents at end of year	\$ 889,793	\$ 205,744	\$ 40,732
Taxes paid on income	\$ 477,786	\$ 335,119	\$ 310,039
Interest paid on debt	153,850	48,644	67,306

 $See\ notes\ to\ consolidated\ financial\ statements.$ 

42

# STATEMENTS OF CONSOLIDATED SHAREHOLDERS' EQUITY (thousands of dollars except per common share data)

Net income		Common Stock	F	Preferred Stock	Unearned ESOP Compen- sation	Other Capital	Retained Earnings	Treasury Stock	Other mprehensive Loss	Total
Other comprehensive loss (150,914) ( Treasury stock purchased (40,406) 40,406  Redemption of preferred stock (40,406) 40,406  Stock options exercised 1,423 98,646 (22,573)  Income tax effect of stock compensation (68,657)  Restricted stock and stock option grants (net activity) 200 64,535  Cash dividends - \$2.20 per common share (215,263) (215,263) (3150,410) (471,958) (3150,410) (471,958) (47	Balance at January 1, 2014	\$ 112,902	\$	40,406	\$ (40,406)	\$ 1,847,801	\$ 1,774,050	\$ (1,639,174)	\$ (321,044)	\$ 1,774,535
Treasury stock purchased (1,488,663) (1,48	Net income						865,887			865,887
Redemption of preferred stock (40,406) 40,406  Stock options exercised 1,423 98,646 (22,573)  Income tax effect of stock compensation  Restricted stock and stock option grants (net activity) 200 64,535  Cash dividends \$2.20 per common share (215,263) (215,263) (215,263)  Net income 1,053,849 1,34  Stock options exercised 1,134 88,856 (34,357)  Income tax effect of stock compensation (115,137) (115,13	Other comprehensive loss								(150,914)	(150,914)
Stock options exercised   1,423   98,646   (22,573)	Treasury stock purchased							(1,488,663)		(1,488,663)
Income tax effect of stock compensation  Restricted stock and stock option grants (net activity)  200  64,535  Cash dividends - \$2.20 per common share  Balance at December 31, 2014  114,525  - 2,079,639  2,424,674  (3,150,410)  (471,958)  (15,137)  (0)  Net income  1,053,849	Redemption of preferred stock			(40,406)	40,406					
Restricted stock and stock option grants (net activity) 200 64,535  Cash dividends \$2,20 per common share 200 (215,263) (21	Stock options exercised	1,423				98,646		(22,573)		77,496
Cash dividends \$2.20 per common share   C215,263   C3     Balance at December 31, 2014   114,525   - 2,079,639   2,424,674   (3,150,410)   (471,958)   (471,9	Income tax effect of stock compensation					68,657				68,657
Balance at December 31, 2014  114,525 — — 2,079,639 2,424,674 (3,150,410) (471,958) 6  Net income  1,053,849  1,053,849  1,053,849  1,15,137) ( 1,035,291)  Stock options exercised  1,134  88,856  (34,357)  Income tax effect of stock compensation  Restricted stock and stock option grants (net activity)  102  72,240  Cash dividends \$2.68 per common share  (249,647)  Retincome  1,132,703		200				64,535				64,735
Net income  1,053,849  1,05,849  1,053,849  1,05,849  1,053,849  1,053,849  1,053,849  1,053,849  1,053,849  1,053,849  1,053,849  1,053,849  1,053,849  1,053,849  1,053,849  1	Cash dividends \$2.20 per common share						(215,263)			(215,263)
Other comprehensive loss (115,137) (15,	Balance at December 31, 2014	114,525		_	_	2,079,639	2,424,674	(3,150,410)	(471,958)	996,470
Treasury stock purchased (1,035,291) (1,03	Net income						1,053,849			1,053,849
Stock options exercised  1,134  88,856  (34,357)  Income tax effect of stock compensation  Restricted stock and stock option grants (net activity)  102  72,240  Cash dividends \$2.68 per common share  (249,647)  Restricted stock and stock option grants (net activity)  Net income  115,761	Other comprehensive loss								(115,137)	(115,137)
Income tax effect of stock compensation  Restricted stock and stock option grants (net activity)  102  72,240  Cash dividends \$2.68 per common share  Balance at December 31, 2015  Net income  Other comprehensive income  Stock options exercised  706  Restricted stock and stock option grants (net activity)  96  72,013  (249,647)  (249,647)  (249,647)  (37,240  (4,220,058) (587,095)  (587,095)  (587,095)  (587,095)  (79,013)	Treasury stock purchased							(1,035,291)		(1,035,291)
Restricted stock and stock option grants (net activity)  102  72,240  Cash dividends \$2.68 per common share  (249,647)  Restricted stock and stock option grants (net activity)  102  72,240  Cash dividends \$2.68 per common share  (249,647)  (387,095)  Net income  1,132,703  1,  Other comprehensive income  Stock options exercised  706  86,125  (15,774)  Restricted stock and stock option grants (net activity)  96  72,013	Stock options exercised	1,134				88,856		(34,357)		55,633
(net activity)       102       72,240         Cash dividends \$2.68 per common share       (249,647)       (3         Balance at December 31, 2015       115,761       -       -       2,330,426       3,228,876       (4,220,058)       (587,095)       3         Net income       1,132,703       1,         Other comprehensive income       46,744         Stock options exercised       706       86,125       (15,774)         Restricted stock and stock option grants (net activity)       96       72,013	Income tax effect of stock compensation					89,691				89,691
Balance at December 31, 2015 115,761 — — 2,330,426 3,228,876 (4,220,058) (587,095) 115,761 — — 2,330,426 3,228,876 (4,220,058) (587,095) 11,132,703 11,132		102				72,240				72,342
Net income 1,132,703 1,  Other comprehensive income 46,744  Stock options exercised 706 86,125 (15,774)  Restricted stock and stock option grants (net activity) 96 72,013	Cash dividends \$2.68 per common share						(249,647)			(249,647)
Other comprehensive income  46,744  Stock options exercised 706  Restricted stock and stock option grants (net activity) 96 72,013	Balance at December 31, 2015	 115,761		_	_	2,330,426	3,228,876	(4,220,058)	 (587,095)	867,910
Stock options exercised 706 86,125 (15,774)  Restricted stock and stock option grants (net activity) 96 72,013	Net income						1,132,703			1,132,703
Restricted stock and stock option grants (net activity) 96 72,013	Other comprehensive income								46,744	46,744
(net activity) 96 72,013	Stock options exercised	706				86,125		(15,774)		71,057
Cash dividends \$3.36 per common share (312,082)		96				72,013				72,109
	Cash dividends \$3.36 per common share						(312,082)			(312,082)
Balance at December 31, 2016 \$ 116,563 \$ - \$ - \$ 2,488,564 \$ 4,049,497 \$ (4,235,832) \$ (540,351) \$ 1,4	Balance at December 31, 2016	\$ 116,563	\$	_	\$ 	\$ 2,488,564	\$ 4,049,497	\$ (4,235,832)	\$ (540,351)	\$ 1,878,441