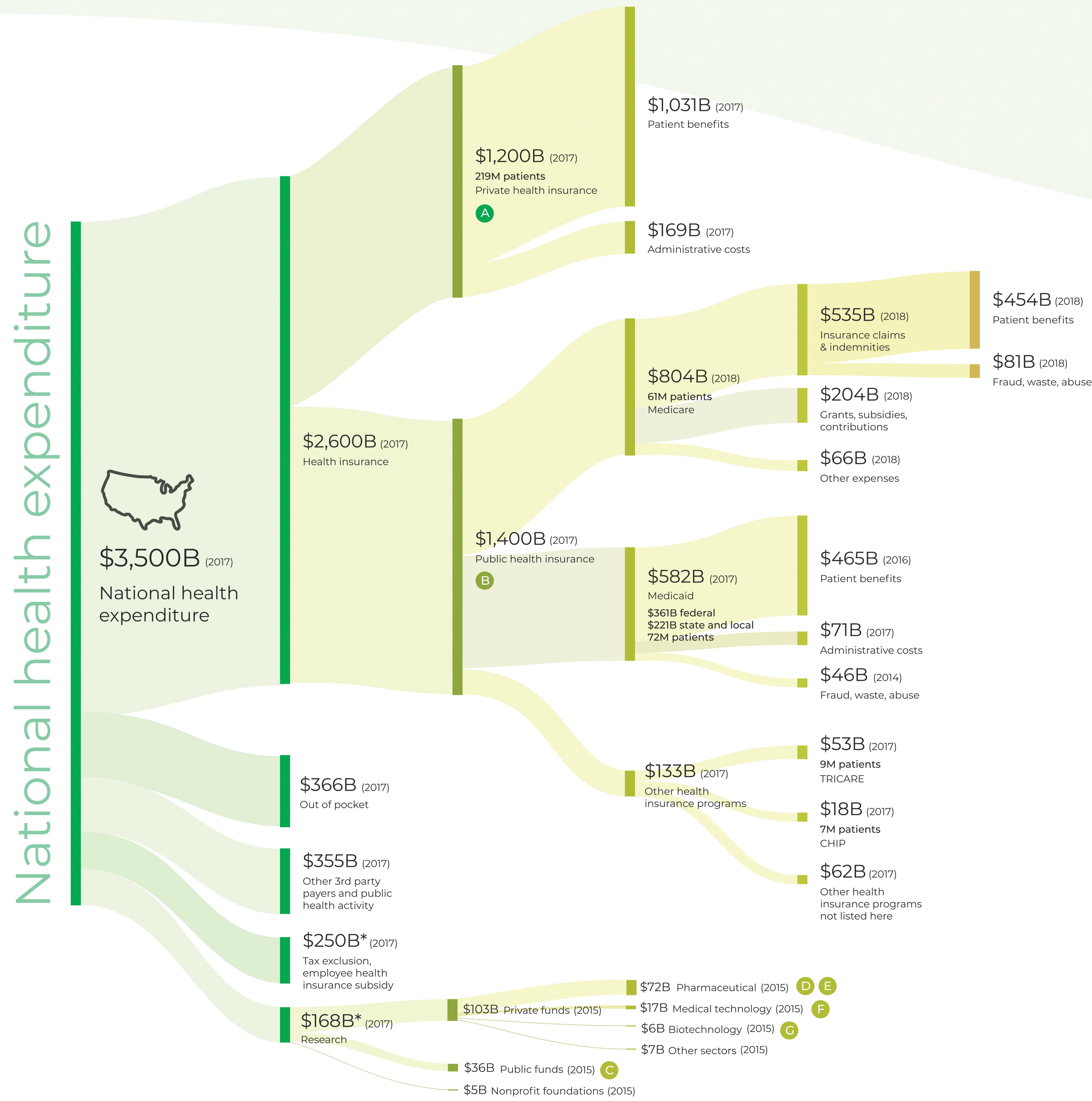


Where your health dollars go

A map of the flow of money within the US healthcare system and the organizations, departments, and major players within. goinvo.com/vision/healthcare-dollars/



A	Private health insurance \$1,200B 219M patients	B Public health insurance \$1,400B ~149M patients	C NIH award recipients
UnitedHealth Group	\$185B Revenue 70M Patients	Medicare \$804B Expenditure 61M Patients (2018)	JOHNS HOPKINS UNIVERSITY \$0.7B NIH funding
Anthem	\$89B Revenue 40M Patients	Medicaid \$582B Expenditure 72M Patients	UCSF \$0.6B NIH funding
aetna	\$63B Revenue 23M Patients	TRICARE \$53B Expenditure 9M Patients	UNIVERSITY OF MICHIGAN \$0.5B NIH funding
Humana	\$54B Revenue 14M Patients	CHIP \$18B Expenditure 7M Patients	Penn \$0.5B NIH funding
Cigna	\$40B Revenue 15M Patients		University of Pittsburgh \$0.5B NIH funding
E	Pharmacy benefit managers (PBM)	F Med tech	G Biotech
EXPRESS SCRIPTS*	\$100B Revenue	Medtronic \$30B Revenue	GILEAD \$26B Revenue
cvsHealth	\$185B Revenue	DePuySynthes \$27B Revenue	AMGEN \$23B Revenue
OPTUMRx*	\$91B Revenue	FRESENIUS \$21B Revenue	Celgene \$13B Revenue
		PHILIPS Healthcare \$21B Revenue	biogen idec \$12B Revenue
		GE Healthcare \$19B Revenue	Mylan \$12 Revenue

H	Hospitals (2018 "ranking")
MAYO CLINIC	UCSF Medical Center
Cleveland Clinic	UCLA Health
JOHNS HOPKINS MEDICINE	CEDARS-SINAI
MASSACHUSETTS GENERAL HOSPITAL	Stanford HEALTH CARE
MICHIGAN MEDICINE UNIVERSITY OF MICHIGAN	NewYork-Presbyterian

* 2017 revenue and expenditures unless stated otherwise

