

# Credit Card Customer Attrition

Gokul Govindasamy Sutharsan

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## BUSINESS TASK

Credit card attrition usually hurts the cards business's financial statements, resulting in revenue and profit loss and asset/balance deterioration. Numerous factors have contributed to account attrition, such as dissatisfaction with customer support, the card's pricing structure falling short of the customers' expectations, and more lucrative offers. These situation demands a need for analysis of customers data to analyse the various features that affects customer attrition.

## PREPARING THE DATA

```
install.packages('tidyverse')
```

```
## Installing package into '/cloud/lib/x86_64-pc-linux-gnu-library/4.2'  
## (as 'lib' is unspecified)
```

```
library(tidyverse)
```

```
## -- Attaching packages ----- tidyverse 1.3.2 --  
## v ggplot2 3.3.6      v purrr  0.3.4  
## v tibble  3.1.8      v dplyr  1.0.10  
## v tidyr   1.2.0      v stringr 1.4.1  
## v readr   2.1.2      v forcats 0.5.2  
## -- Conflicts ----- tidyverse_conflicts() --  
## x dplyr::filter() masks stats::filter()  
## x dplyr::lag()    masks stats::lag()
```

Importing Data

```
credit_data = read.csv("BankChurners.csv")
```

```
head(credit_data)
```

```
##   CLIENTNUM   Attrition_Flag Customer_Age Gender Dependent_count  
## 1 768805383 Existing Customer         45     M                 3  
## 2 818770008 Existing Customer         49     F                 5  
## 3 713982108 Existing Customer         51     M                 3  
## 4 769911858 Existing Customer         40     F                 4  
## 5 709106358 Existing Customer         40     M                 3  
## 6 713061558 Existing Customer         44     M                 2  
##   Education_Level Marital_Status Income_Category Card_Category Months_on_book  
## 1      High School      Married    $60K - $80K         Blue           39  
## 2      Graduate      Single    Less than $40K         Blue           44  
## 3      Graduate      Married    $80K - $120K         Blue           36  
## 4      High School      Unknown    Less than $40K         Blue           34  
## 5      Uneducated      Married    $60K - $80K         Blue           21
```

```

## 6      Graduate      Married      $40K - $60K      Blue      36
##      Total_Relationship_Count Months_Inactive_12_mon Contacts_Count_12_mon
## 1              5              1              3
## 2              6              1              2
## 3              4              1              0
## 4              3              4              1
## 5              5              1              0
## 6              3              1              2
##      Credit_Limit Total_Revolving_Bal Avg_Open_To_Buy Total_Amt_Chng_Q4_Q1
## 1      12691              777      11914      1.335
## 2      8256              864      7392      1.541
## 3      3418              0      3418      2.594
## 4      3313      2517      796      1.405
## 5      4716              0      4716      2.175
## 6      4010      1247      2763      1.376
##      Total_Trans_Amt Total_Trans_Ct Total_Ct_Chng_Q4_Q1 Avg_Utilization_Ratio
## 1      1144              42      1.625      0.061
## 2      1291              33      3.714      0.105
## 3      1887              20      2.333      0.000
## 4      1171              20      2.333      0.760
## 5      816              28      2.500      0.000
## 6      1088              24      0.846      0.311
##      Naive_Bayes_Classifier_Attrition_Flag_Card_Category_Contacts_Count_12_mon_Dependent_count_Education_Level
## 1
## 2
## 3
## 4
## 5
## 6
##      Naive_Bayes_Classifier_Attrition_Flag_Card_Category_Contacts_Count_12_mon_Dependent_count_Education_Level
## 1
## 2
## 3
## 4
## 5
## 6

```

```
colnames(credit_data)
```

```

## [1] "CLIENTNUM"
## [2] "Attrition_Flag"
## [3] "Customer_Age"
## [4] "Gender"
## [5] "Dependent_count"
## [6] "Education_Level"
## [7] "Marital_Status"
## [8] "Income_Category"
## [9] "Card_Category"
## [10] "Months_on_book"
## [11] "Total_Relationship_Count"
## [12] "Months_Inactive_12_mon"
## [13] "Contacts_Count_12_mon"
## [14] "Credit_Limit"
## [15] "Total_Revolving_Bal"
## [16] "Avg_Open_To_Buy"

```

```
## [17] "Total_Amt_Chng_Q4_Q1"
## [18] "Total_Trans_Amt"
## [19] "Total_Trans_Ct"
## [20] "Total_Ct_Chng_Q4_Q1"
## [21] "Avg_Utilization_Ratio"
## [22] "Naive_Bayes_Classifier_Attrition_Flag_Card_Category_Contacts_Count_12_mon_Dependent_count_Educ
## [23] "Naive_Bayes_Classifier_Attrition_Flag_Card_Category_Contacts_Count_12_mon_Dependent_count_Educ
```

## PROCESSING THE DATA

```
colnames(credit_data)
```

```
## [1] "CLIENTNUM"
## [2] "Attrition_Flag"
## [3] "Customer_Age"
## [4] "Gender"
## [5] "Dependent_count"
## [6] "Education_Level"
## [7] "Marital_Status"
## [8] "Income_Category"
## [9] "Card_Category"
## [10] "Months_on_book"
## [11] "Total_Relationship_Count"
## [12] "Months_Inactive_12_mon"
## [13] "Contacts_Count_12_mon"
## [14] "Credit_Limit"
## [15] "Total_Revolving_Bal"
## [16] "Avg_Open_To_Buy"
## [17] "Total_Amt_Chng_Q4_Q1"
## [18] "Total_Trans_Amt"
## [19] "Total_Trans_Ct"
## [20] "Total_Ct_Chng_Q4_Q1"
## [21] "Avg_Utilization_Ratio"
## [22] "Naive_Bayes_Classifier_Attrition_Flag_Card_Category_Contacts_Count_12_mon_Dependent_count_Educ
## [23] "Naive_Bayes_Classifier_Attrition_Flag_Card_Category_Contacts_Count_12_mon_Dependent_count_Educ
```

Checking Duplicate entries in CLIENTNUM

```
sum(duplicated(credit_data['CLIENTNUM']))
```

```
## [1] 0
```

## ANALYSING DATA

Getting the summary of data

```
summary(credit_data)
```

```
##      CLIENTNUM      Attrition_Flag      Customer_Age      Gender
##  Min.   :708082083  Length:10127    Min.   :26.00    Length:10127
##  1st Qu.:713036770  Class :character  1st Qu.:41.00    Class :character
##  Median :717926358  Mode  :character  Median :46.00    Mode  :character
##  Mean   :739177606                      Mean   :46.33
##  3rd Qu.:773143533                      3rd Qu.:52.00
##  Max.   :828343083                      Max.   :73.00
##  Dependent_count Education_Level  Marital_Status  Income_Category
```

```

## Min.      :0.000   Length:10127   Length:10127   Length:10127
## 1st Qu.:1.000   Class :character   Class :character   Class :character
## Median :2.000   Mode  :character   Mode  :character   Mode  :character
## Mean    :2.346
## 3rd Qu.:3.000
## Max.     :5.000
## Card_Category      Months_on_book   Total_Relationship_Count
## Length:10127      Min.      :13.00   Min.      :1.000
## Class :character   1st Qu.:31.00   1st Qu.:3.000
## Mode  :character   Median :36.00   Median :4.000
##                      Mean    :35.93   Mean    :3.813
##                      3rd Qu.:40.00   3rd Qu.:5.000
##                      Max.     :56.00   Max.     :6.000
## Months_Inactive_12_mon   Contacts_Count_12_mon   Credit_Limit
## Min.      :0.000      Min.      :0.000      Min.      : 1438
## 1st Qu.:2.000      1st Qu.:2.000      1st Qu.: 2555
## Median :2.000      Median :2.000      Median : 4549
## Mean    :2.341      Mean    :2.455      Mean    : 8632
## 3rd Qu.:3.000      3rd Qu.:3.000      3rd Qu.:11068
## Max.     :6.000      Max.     :6.000      Max.     :34516
## Total_Revolving_Bal   Avg_Open_To_Buy   Total_Amt_Chng_Q4_Q1   Total_Trans_Amt
## Min.      : 0      Min.      : 3      Min.      :0.0000      Min.      : 510
## 1st Qu.: 359      1st Qu.: 1324      1st Qu.:0.6310      1st Qu.: 2156
## Median :1276      Median : 3474      Median :0.7360      Median : 3899
## Mean    :1163      Mean    : 7469      Mean    :0.7599      Mean    : 4404
## 3rd Qu.:1784      3rd Qu.: 9859      3rd Qu.:0.8590      3rd Qu.: 4741
## Max.     :2517      Max.     :34516      Max.     :3.3970      Max.     :18484
## Total_Trans_Ct      Total_Ct_Chng_Q4_Q1   Avg_Utilization_Ratio
## Min.      : 10.00   Min.      :0.0000      Min.      :0.0000
## 1st Qu.: 45.00   1st Qu.:0.5820      1st Qu.:0.0230
## Median : 67.00   Median :0.7020      Median :0.1760
## Mean    : 64.86   Mean    :0.7122      Mean    :0.2749
## 3rd Qu.: 81.00   3rd Qu.:0.8180      3rd Qu.:0.5030
## Max.     :139.00   Max.     :3.7140      Max.     :0.9990
## Naive_Bayes_Classifier_Attrition_Flag_Card_Category_Contacts_Count_12_mon_Dependent_count_Education
## Min.      :0.0000077
## 1st Qu.:0.0000990
## Median :0.0001815
## Mean    :0.1599975
## 3rd Qu.:0.0003373
## Max.     :0.9995800
## Naive_Bayes_Classifier_Attrition_Flag_Card_Category_Contacts_Count_12_mon_Dependent_count_Education
## Min.      :0.00042
## 1st Qu.:0.99966
## Median :0.99982
## Mean    :0.84000
## 3rd Qu.:0.99990
## Max.     :0.99999

```

Average age of Attrited Customer = 46

Average age of Existing Customer = 46.

Average Months on Book = 36 and min = 13.

Average Months inactive = 2 months and max = 6 months.

Average number of time the customer has contacted customer service = 2 and max = 6. Av-

average revolving balance = 1163 and Max 2517.

```
c = credit_data%>%
  count(Attrition_Flag)
```

Total customers = 10127.

Existing customers = 8500.

Customer attrited in the past 12 months = 1627.

% of customers attrited in the past 12 months = 16.07

Finding number of male and female attriters

```
female_attrited = credit_data%>%
  filter(Attrition_Flag == 'Attrited Customer', Gender == "F")
count(female_attrited)
```

```
##      n
## 1  930
```

Number of Female Attriter = 930

Number of Male Attriter = 697

## ANALYSING THE CARD TYPE

```
credit_data%>%
  count(Card_Category)
```

```
##   Card_Category    n
## 1           Blue 9436
## 2           Gold  116
## 3        Platinum   20
## 4           Silver  555
```

Blue card holders = 9436

Silver card holders = 555

Gold card holders = 116

Platinum card holders = 20

## Rate of Attrition by card type

```
attrition_by_card = credit_data%>%
  filter(Attrition_Flag == 'Attrited Customer')%>%
  group_by(Card_Category)%>%
  count(Card_Category)
names(attrition_by_card)[2] = 'Number of customers'
attrition_by_card
```

```
## # A tibble: 4 x 2
## # Groups:   Card_Category [4]
##   Card_Category `Number of customers`
##   <chr>          <int>
## 1 Blue          1519
## 2 Gold           21
## 3 Platinum       5
## 4 Silver        82
```

Blue attrition rate =  $1519/9436 = 16.1\%$  attrited, 58.6% of attrited customers are female.  
 Silver attrition rate =  $82/116 = 14.7\%$  attrited, 34.14% of attrited customers are female.  
 Gold attrition rate =  $21/116 = 18.10\%$  attrited, 38.1% of attrited customers are female.  
 Platinum attrition rate =  $5/20 = 25\%$  attrited, 80% of attrited customers are female.

## Rate of Attrition by Income range

Number of attrited customer in each income category

```
income_category = credit_data%>%
  filter(Attrition_Flag == 'Attrited Customer')%>%
  count(Income_Category)
```

Total number of customers in each income category

```
total_income_category = credit_data%>%
  count(Income_Category)
```

Renaming Column names

```
names(total_income_category)[2] <- 'Total customers'
```

```
names(income_category)[2] <- 'Attrited cusotmer'
```

Merging income category and total income category

```
attrition_by_income = merge(income_category, total_income_category, by = 'Income_Category')
```

Identifying number of men and women attrited in each income range

```
attrition_by_gender = credit_data%>%
  filter(Attrition_Flag == 'Attrited Customer', Gender == 'F')%>%
  count(Income_Category)
attrition_by_gender
```

```
##   Income_Category   n
## 1    $40K - $60K 166
## 2 Less than $40K 582
## 3         Unknown 182
```

```
names(attrition_by_gender)[2] <- 'Attrited Females'
```

Merging attrition\_by\_gender with attrition\_by\_income

```
attrition_by_income = merge(attrition_by_income, attrition_by_gender, by = 'Income_Category', all.x = TRUE)
```

```
attrition_by_income[is.na(attrition_by_income)] <- 0
```

```
attrition_by_income
```

```
##   Income_Category Attrited cusotmer Total customers Attrited Females
## 1    $120K +          126           727           0
## 2    $40K - $60K       271          1790          166
## 3    $60K - $80K       189          1402           0
## 4    $80K - $120K      242          1535           0
## 5 Less than $40K      612          3561          582
## 6         Unknown     187          1112          182
```

Finding the number of men in each category

```
attrition_by_income['Attrited Males'] = attrition_by_income["Attrited cusotmer"] - attrition_by_income['Existing Males']
```

Identifying the percentage of attrition in each income category

```
attrition_by_income['Percentage of Attrition'] = attrition_by_income["Attrited cusotmer"] / attrition_by_income["Total"]
```

Finding the the average numeber of times customers in each income category contacted customer care

```
call_mean_income = credit_data%>%
  group_by(Income_Category)%>%
  summarise(call_mean = mean(Contacts_Count_12_mon))
```

## ANALYSIS OF RELATIONSHIP COUNT

```
attrited_relation = credit_data%>%
  filter(Attrition_Flag == 'Attrited Customer')%>%
  count(Total_Relationship_Count)
```

```
existing_relation = credit_data%>%
  filter(Attrition_Flag == 'Existing Customer')%>%
  count(Total_Relationship_Count)
```

```
names(attrited_relation)[2] = 'Attrited Customer'
```

```
names(existing_relation)[2] = 'Existing Customer'
```

```
relationship_count = merge(attrited_relation, existing_relation, by = 'Total_Relationship_Count')
```

```
relationship_count['Percentage of Attrition'] = relationship_count['Attrited Customer'] / relationship_count['Existing Customer']
```

```
##   Total_Relationship_Count  Attrited Customer  Existing Customer
## 1                      1                233                677
## 2                      2                346                897
## 3                      3                400               1905
## 4                      4                225               1687
## 5                      5                227               1664
## 6                      6                196               1670
##   Percentage of Attrition
## 1                34.41654
## 2                38.57302
## 3                20.99738
## 4                13.33729
## 5                13.64183
## 6                11.73653
```

## ANALYSING INACTIVE MONTHS

Average number of months attrited customers are inactive = 2.69

Average number of months existing customers are inactive = 2.27

## ANALYSING CUSTOMER SUPPORT CONTACT DATA

```
credit_data%>%
  filter(Attrition_Flag == 'Attrited Customer')%>%
```

```
select(CLIENTNUM, Contacts_Count_12_mon)%>%  
summarise(mean_contace = mean(Contacts_Count_12_mon))
```

```
## mean_contace  
## 1 2.972342
```

```
credit_data%>%  
  filter(Attrition_Flag == 'Existing Customer')%>%  
  select(CLIENTNUM, Contacts_Count_12_mon)%>%  
  summarise(mean_contace = mean(Contacts_Count_12_mon))
```

```
## mean_contace  
## 1 2.356353
```

Average number of times attrited customers call customer support = 2.97

Average number of months existing customers call customer support = 2.36

## ANALYSING REVOLVING BALANCE

```
credit_data%>%  
  filter(Attrition_Flag == 'Attrited Customer')%>%  
  summarise(mean_revolving_balance = mean(Total_Revolving_Bal))
```

```
## mean_revolving_balance  
## 1 672.823
```

```
credit_data%>%  
  filter(Attrition_Flag == 'Existing Customer')%>%  
  summarise(mean_revolving_balance = mean(Total_Revolving_Bal))
```

```
## mean_revolving_balance  
## 1 1256.604
```

Average Revolving Balance of Attrited Customer = \$673

Average Revolving Balance of Existing Customer = \$1257

Visualisation done using Tableau

[Click here to check the presentation](#)