Applying AI — A Framework for the Enterprise

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Initiatives: Artificial Intelligence

This report provides a comprehensive overview of artificial intelligence and of Gartner's Al-related research and analyst resources. Readers should use this top-level document, part of a series of six, to identify areas for deeper investigation, and to develop AI plans and strategies.

Analysis

Artificial intelligence (AI) is a part of over 50 separate research areas within Gartner. To make research and resources easier to locate, Gartner divides this broad topic into the research areas below. This top-level document is called **Applying AI — A Framework for** the Enterprise.

Figure 1: Locating Al-Related Research and Resources

Locating AI-Related Research and Resources Applying AI — A Framework for the Enterprise Applying AI -Applying Al Applying AI -Applying AI -Applying Al Governance in Business Techniques and **Kev Trends** in Industries and Risk Domains Infrastructure and Futures Management Financial Al Definition, Organizing Customer Strategic Services. Machine People and Service, Issues and Government, Learning, Processes, Trends; Al HR/HCM, Healthcare, Compute Social and Marketing, Benefits and Ethical Risks. Retail. Infrastructure. ROI; CIO Sales, Manufacturing, Data Science, Explainability, Sourcing, etc. Research, etc. Utilities, etc. Data, etc. etc. Source: Gartner 725152 C

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The links below take you directly to the documents outlined in Figure 1.

- Applying Al in Industries describes where and how Al is applied in industries such as financial services, healthcare, retail, manufacturing and government.
- Applying Al in Business Domains describes where and how Al is applied within business domains and enterprise departments, such as customer service, HR, marketing and sales.
- Applying AI Techniques and Infrastructure includes the fundamental techniques, practices and techniques that comprise AI and AI engineering.
- Applying AI Governance and Risk Management includes strategies and methods related to transparency, interpretability, ethics, privacy and security issues. It also addresses personnel and skills development, staffing, developing AI centers of excellence and defining the ROI for AI projects.
- Applying AI Key Trends and Futures focuses on the key trends and the future of AI, both in terms of strategic emerging technologies and key skills and governance options. It includes a focus on CIO and CTO executive priorities.

Research Highlights

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Applying AI in Industries

Al is applied in vertical areas to address industry-specific problems. In some cases, it is for competitive differentiation, but in other cases Al techniques are common to a particular sector. Industries generate industry-specific types of data, and may be subject to unique constraints, regulations and ethical codes. But they may use similar Al methods and algorithms and have similar business requirements. Industry segments covered include automotive, banking, financial services, healthcare, retail, government and higher education.

Analyst coverage is often specific to each industry. For general information on Al in industry, the following analysts may be of assistance: Pieter den Hamer, Moutusi Sau, Jim Hare

Below are a few of the more popular general Gartner research notes related to AI in industries:

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- Applying AI in Industries
- Toolkit: Use Al Use Cases' Strategic Industry Maps for Your Planning
- Tool: Sample Use Cases to Help Prioritize Al Investment

Applying AI in Business Domains

Al applications solve a broad range of problems within an enterprise or organization. In many cases, these solutions address needs that are common across multiple business domains. For instance, Al can be used to improve human capital management and recruiting, marketing, sales and lead management, customer service and support, security and fraud, and corporate legal practice.

Analyst coverage is often specific to each business area. For general information on Al in business domains, the following analysts may be of assistance: Melissa Davis, Moutusi Sau, Bern Elliot, Alexander Linden, Farhan Choudhary

Below are popular Gartner research notes related to Al in business domains:

- Applying AI in Business Domains
- Tool: Sample Use Cases to Help Prioritize Al Investment
- Uncovering Artificial Intelligence Business Opportunities in Over 20 Industries and Business Domains

Applying AI - Techniques and Infrastructure

The discipline of AI consists of a broad range of techniques and methods, including algorithms, data management, AI engineering, AI operations, augmented intelligence and composite AI systems. Applied areas include data science, machine learning, natural language technologies such as text analytics and conversational platforms, and advanced computer vision. Our research covers all these areas, and also discusses how AI techniques reshape existing architectures and how AI integrates with existing processes or applications.

Analyst coverage is often specific to technique and area. For general information on Al techniques and infrastructure, the following analysts may be of assistance: Farhan Choudhary, Afraz Jaffri, Pieter den Hamer, Shubhangi Vashisth

Below are a few of the more popular research notes related to Al techniques and infrastructure:

- Applying AI Techniques and Infrastructure
- 5 Steps to Practically Implement Al Techniques
- How Augmented DSML Makes Data Science Projects More Efficient
- Artificial Intelligence Maturity Model
- Simple, Four-Step Quantitative Model Risk Assessment Process

Applying AI — Governance and Risk Management

As Al techniques and their implementations proliferate within organizations, it becomes critical to organizations to develop an Al strategy that addresses the governance of these techniques. Governance strategies must include (but should not be limited to) transparency, interpretability, ethics, privacy, trusted autonomy and security issues. Organizations will have to introduce a governance framework that should address the discovery, upskilling and sharing of Al competencies. Organizational considerations aimed at marshalling Al techniques, tools and competencies are also in the Al governance domain.

Analyst resources:

- Governance and managing Al risks Svetlana Sicular, Frank Buytendijk, Avivah Litan, Martin Reynolds
- Governance for organizing for Al Ethan Cohen, Avivah Litan
- ModelOps Farhan Choudhary, Shubhangi Vashisth, Sumit Agarwal, Soyeb Barot

Below are popular research notes related to Al governance and risk management:

- Applying AI Governance and Risk Management
- Top 5 Priorities for Managing Al Risk Within Gartner's MOST Framework
- Al Security: How to Make Al Trustworthy
- Demystifying XOps: From DataOps to ModelOps and Platform Ops for Al

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Applying AI — Key Trends and Futures

The AI discipline is evolving rapidly and will continue to be a critical area of differentiation and productivity improvement. Attention to emerging techniques and practices is required by practitioners, leaders and CIOs, all of whom must anticipate the changes and understand their strategic implications. Key CIO issues include ethical use, employee augmentation and strategic differentiation. Crucial AI leader issues include investment priorities and emerging trends like generative AI techniques, as well as upcoming hardware innovation such as quantum computing or neuromorphic chips. Also crucial to consider are the emerging practices and new applications that will require new skills and governance mechanisms.

Analyst resources:

- Al Strategic issues and trends Jim Hare, Farhan Choudhary, Anthony Mullen,
 Erick Brethenoux, Bern Elliot, Shubhangi Vashisth, Svetlana Sicular
- Al benefits and ROI Jim Hare, Bern Elliot, Pieter den Hamer, Moutusi Sau, Alexander Linden, Farhan Choudhary, Whit Andrews, Alys Woodward
- CIO-focused resources Whit Andrews, Jorge Lopez

Below are popular research notes related to the future of Al:

- Applying Al Key Trends and Futures
- Hype Cycle for Artificial Intelligence, 2020
- Hype Cycle for Data Science and Machine Learning, 2020
- Hype Cycle for Natural Language Technologies, 2021
- Executive Leadership: Artificial Intelligence Primer for 2021
- Top Strategic Technology Trends for 2021: Al Engineering

Recommended by the Authors

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Artificial Intelligence Primer for 2021

Artificial Intelligence Maturity Model

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