#### **Cyber Security**

## The security tech titans owe their customers

We accept these monopolies so long as the products keep improving

#### **FT View**



© Reuters

#### MAY 19, 2017

Cyber security has become a shared responsibility between tech companies and customers." So wrote Brad Smith, Microsoft's chief legal officer, after the WannaCry ransomware infection debilitated computers around the world last week. All software becomes obsolete where security is concerned, and customers who use outdated technology are taking a risk that Microsoft cannot eliminate. This is true — but does not relieve Microsoft of the unique responsibilities it has in virtue of being a hyper-profitable oligopolist.

Microsoft XP, the operating system that was particularly vulnerable to WannaCry, was introduced in 2001. Microsoft provided support for XP, including security "patches", until 2014. Thereafter the company charged for patches. Customers who had not paid were left exposed to WannaCry. As the attack spread, Microsoft made a free patch available. But Mr Smith emphasised that upgrading to modern software is the only way for customers to stay safe.

Few products have infinite lives. Anyone using a decades-old toaster does so at their own risk. For a long time, Microsoft sold its software under perpetual licences. It sells lots of such licences today. That was never, however, a guarantee that the software had an infinite life.

The situation is not simple, however. Nearly two decades after its major battles with antitrust authorities, Microsoft still has 90 per cent of the market in desktop operating systems. Yes, it lost the battle for consumers' primary computers, which are now their mobile phones. For most businesses, however, upgrading an operating system still means buying another Microsoft product. When Microsoft extols the virtues of upgrading and "shared responsibility", it is extolling the virtues of giving Microsoft more money — to an audience of customers with little choice.

Microsoft's exhortation will grate for businesses and government offices where creaking operating systems are woven into webs of specialty software, all of which will have to be rejigged in an upgrade, at great expense. There is a reason big institutions use the same software for decades.

There is an unsavoury smell to this, the more so because Microsoft charged quite high prices for the XP support after 2014 — as much as \$1,000 per device per year. Does this amount to exploitation?

It depends on more than just Microsoft's market position and the prices it charges. The tacit deal that customers have cut with dominant, money-spinning technology companies is that the products will become either better or cheaper with every passing year. The metronomic pace at which microchips grow more powerful, and clever coding, have allowed this pact to be kept.

The problem — for both customers and for Microsoft — is when the old products worked just fine, and the performance of the new ones is only marginally better. If the sole substantive upgrade is better security against attack, being forced to pay the old prices amounts to the tacit agreement being broken.

Worries about Microsoft's dominance in computing have faded, with reason, with the rise of Google and Apple. Yet its shares (at all-time highs) and its profits (twice what they were at the turn of the millennium) still reflect a dominant company in an industry that tends towards oligopoly. That is no cause for alarm, so long as the customers caught in its mighty gravitational field are getting big performance improvements at stable prices — or cheap updates for their ageing software. If not, those customers are being very badly used.

Print a single copy of this article for personal use. Contact us if you wish to print more to distribute to others. c The Financial Times Ltd.

#### Read latest

**Week in Review** 

Week in Review, May 20

## Latest on Cyber Security

#### **Week in Review**

## Week in Review, May 20

Facebook wins and loses, WannaCry attack, Lloyds Bank, GM, Ford and HK property

#### The Big Read

The shadow arms bazaar that fuels global cyber crime

The WannaCry attack exposed a black market in hacking tools — and the US government's role in developing them

#### Lex

### Sophos: held to ransom

**Premium** 

If the company hits its ambitious targets, the shares will look cheap

Follow the topics mentioned in this article

**Opinion** 

**FT View** 

**Alphabet** 

Microsoft

Corp

**Apple** 

Take a tour of myF

## **Special Reports**

#### Special Report

# Risk Management: Property Property market learns from transformative crash

Changes since the global crisis have made the market safer — but more must be done

#### Special Report

#### **Reinventing Brazil**

Reforms end three years of turmoil and recession in Brazil

Capital markets are buoyant and the government is tackling some difficult problems

## Latest in Opinion

## EM Squared

### Frontier

#### **FT View**

The challenge that awaits a new leader of the WHO

## markets remain unloved amid EM rebound

Premium

Investors head for the exits despite strong growth and soft valuations

NEW

Without refocusing the global health agency, its vital role will dwindle

#### **FT View**

## Nafta needs to be updated, not torn apart

Trump's ideas for renegotiation of the trade pact are misguided