- Market segmentation is the process of dividing a market into three categories they are;
 - A small segment characterised by wanting many features, and being willing to pay a lot of money for it. A large segment containing consumers who desire the exact opposite.
 - o Another large segment in the middle containing members who want a mid-range
 - at a mid-range price.
- Selecting one market segment, say the high-end, high-price segment, and offering this segment the exact product it desires, is more likely to lead to both high short-term sales (within this segment), and a long-term positioning as being the best possible provider of high-end, high-price Such an approach is referred to as a

concentrated market strategy

- However, come at the price of the **higher risk** associated with depending
 - o on one single market segment entirely.
- Alternate is to concentrate on three market segments

• Strategical and Tactical Marketing Techniques

• Strategical Marketing Techniques:

- Dividing a market into distinct groups of buyers with different needs or behaviors, enabling tailored marketing strategies.
- Selecting specific segments to serve and designing a unique market position to meet their needs better than competitors.
- Building and maintaining a strong brand identity and reputation that resonates with the target audience.
- Creating or improving products to meet the evolving needs of the market.
- Establishing long-term objectives and strategies to achieve sustainable growth and competitive advantage.

• Tactical Marketing Techniques:

- Implementing short-term campaigns through various channels (e.g., social media, TV, print) to promote products and increase brand awareness.
- Offering incentives such as discounts, coupons, or contests to stimulate immediate sales.
- Creating and distributing valuable, relevant content to attract and engage the target audience.
- Sending targeted email campaigns to nurture leads and maintain customer relationships.
- Actively interacting with customers on social media platforms to build relationships and foster brand loyalty.

• Strategical marketing focuses on the overall direction and long-term goals of a company, while tactical marketing deals with the specific actions and short-termefforts to achieve those goals. Together, they ensure a coherent and effective marketing approach.

• Step 1: Deciding (not) to Segment

- Segmentation is a long term stratergy
- Implementation Barriers:
 - o The first group of barriers relates to senior management.
 - o A second group of barriers relates to organisational culture.
 - o Another potential problem is lack of training.
 - Another is the lack of a formal marketing function or at least a qualified marketing expert in the organisation.
 - Another obstacle may be objective restrictions faced by the organisation, including lack of financial resources, or the inability to make the structural changes required.

• Step 2: Specifying the Ideal Target Segment

- Step 1 is all about choosing whether to apply market segmentation or not
- Step 2 is all about contributing to the segmentation. This contribution is helpfulin further steps such as data collection, selecting one or more segments...etc
- In this step the organization will determine two sets of segment evaluation criteria.
- One set of evaluation criteria can be referred to as **knock-out criteria**. Thesecriteria are the essential, non-negotiable features of segments that the organisation would consider targeting.
- The second set of evaluation criteria can be referred to as attractiveness
 - **criteria.** These criteria are used to evaluate the relative attractiveness of the remaining market segments those in compliance with the knock-out criteria
- knock-out criteria automatically eliminate some of the available market
 - segments, attractiveness criteria are first negotiated by the team, and then applied to determine the overall relative attractiveness of each market segment in Step 8.

• Knock-Out Criteria

- Knock-out criteria are used to determine if market segments resultingfrom themarket segmentation analysis qualify to be assessed using segment attractiveness criteria.
- Additional criteria that fall into the knock-out criterion category:

- o **Homogeneous** members of the segment must be similar to oneanother.
- **Distinct** members of the segment must be distinctly different from members of other segments.
- o Large enough to make it worthwhile to spend extra money
- o Matching the strengths of the organisation
- o **Identifiable** it must be possible to spot them in the marketplace.
- Reachable there has to be a way to get in touch withmembers of the segment

Attractiveness Criteria

 The attractiveness across all criteria determines whether a market segment is selected as a target segment in Step 8 of market segmentation analysis

• Implementing a Structured Process

- o Factors which constitute both segment attractiveness and organisational competitiveness need to be negotiated and agreed upon.
- o This task should be completed by a team of people
- A core team of two to three people is primarily in charge of market segmentation analysis, this team could propose an initial solution andreport their choices to the advisory committee
- o At the end of this step, the market segmentation team should have a list of
 - approximately six segment attractiveness criteria. Each of these criteriashould have a weight attached to it to indicate how important it is to theorganisation compared to the other criteria. Optimally, approval by the advisory committee should be sought.

• Step 3: Collecting Data

• Segmentation Variables

- To split the sample into market segments.
- **Descriptor variables:** They are used to describe the segments in detail. Describing segments is critical to being able to develop an effective marketing mix targeting the segment.
- The difference between commonsense and data-driven market segmentation is that
 - o data-driven market segmentation is based not on one, but on multiple segmentation variables.
- Quality of empirical data is critical for developing a valid segmentation solution.
- Good market segmentation analysis requires good empirical data.

• Surveys should not be seen as the default source of data for market segmentation studies. The source that delivers data most closely reflecting actual consumer behaviour is preferable.

• Segmentation Criteria

- The term segmentation criterion relates to the nature of the information used for market segmentation.
- The most common segmentation criteria are geographic, sociodemographic, psychographic and behavioural.
- With so many different segmentation criteria available, which is the best to use? Generally, the recommendation is to use the simplest possible approach.

• Geographic Segmentation:

- In geographic segmentation the consumer's location of residence serves as the only criterion to form market segments.
- The key **advantage** of geographic segmentation is that each consumer can easily be assigned to a geographic unit.

• Socio-Demographic Segmentation

- o Typical socio-demographic segmentation criteria include age, gender, income and education.
- o Socio-demographic segmentation criteria have the **advantage** that segment membership can easily be determined for every consumer.
- o Socio-demographics do not represent a strong basis for market segmentation.

• Psychographic Segmentation

- Benefit segmentation is arguably the most popular kind of psychographic segmentation.
- o Lifestyle segmentation is another popular psychographic segmentation approachit is based on people's activities, opinions and interests.
- Psychographic criteria are, by nature, more complex than geographic or sociodemographic criteria.
- The **advantage** that it is generally more reflective of the underlying reasons for differences in consumer behaviour.
- The **disadvantage** of the psychographic approach is the increased complexity of determining segment memberships for consumers.

• Behavioural Segmentation

 segment extraction is done by searching directly for similarities in behaviour or reported behaviour. Using behavioural data also avoids the need for the development of valid measures for psychological constructs.

• Data from Survey Studies

 Survey data is cheap and easy to collect, making it a feasible approach for any organisation.

• Choice of Variables:

- All variables relevant to the construct captured by the segmentation criterion need to be included. At the same time, unnecessary variablesmust be avoided.
- o Unnecessary variables make market segmentation difficult. They divert the
 - attention from making proper market segmentation.
- Such variables are referred to as noisy variables or masking variables andhave been repeatedly shown to prevent algorithms from identifying the correct segmentation solution
- o A two-stage process involving both qualitative, exploratory and
 - quantitative survey research ensures that no critically important variables are omitted.

• Response Options

- Answer options provided to respondents in surveys determine the scale of the data available for subsequent analyses.
- o Answer in only one of two ways, generate binary or dichotomous data.
- Select an answer from a range of unordered categories corresponds to nominal variables.
- To indicate a number, such as age or nights stayed at a hotel, generate metric data.
- o Using five or seven response options—This answer format generates ordinal data
- <u>Using binary or metric response options prevents subsequent complications relating</u> to the distance measure in the process of data-driven segmentation analysis.

• Response Styles

- o In market segmentation, response styles refer to the different ways consumers might respond to surveys, questionnaires, or other forms of market research.
- Acquiescence Bias (Yes-saying), Dissent Bias (No-saying), Social Desirability Bias, Extreme Response Style, Moderate Response Style, Random Responding, Position Bias, Patterned Responding, Leniency/Severity Bias, Managing Response Styles. These are some types of response styles.

 Randomizing Question Order, Balanced Scales, Validity Checks, Pilot Testing, Anonymity Assurance, Neutral Wording. These are some of the ways to manage the response styles.

• Sample Size

- When considering sample size in market segmentation, it is crucial to ensure that
 the sample is representative of the overall population and large enough to provide
 reliable and accurate insights.
- o Sample size is adequate for drawing reliable and actionable insights from market
 - segmentation efforts.
- o Ensure the data contains at least 100 respondents for each segmentation variable.

• Data from Internal Sources

- o Increasingly organisations have access to substantial amounts of internal data that can be harvested for the purpose of market segmentation analysis.
- o It represents actual behaviour of consumers.
- o No extra effort is required to collect data. Directly collected from the users itself.

• Data from Experimental Studies

- o Experimental data can result from field or laboratory experiments.
- o Experimental data can also result from choice experiments or conjoint analyses.

STEP 6:

PROFILING SEGMENTS

- This is the next step of Extracting segments. We will get to know about the market segments in this step which are the output of the extracting segments step.
- This step is required only when data driven market segmentation is used
- Good profiling is the basis for correct interpretation of the resulting segments.

Traditional Approaches to Profiling Market Segments

- We use the Australian vacation motives data set.
- Data-driven segmentation solutions are usually presented to users (clients, managers) in one of two ways:
 - o (1) as high level summaries simplifying segment characteristics to a point where they are misleadingly trivial
 - o (2) as large tables that provide, for each segment, exact percentages for each segmentation variable.
- If Traditional approach is followed then it takes a lot of time to interpret the data from the table. It takes lot of comparisons to come to a conclusion.

Segment Profiling with Visualisations

• Visualisations are useful in the data-driven market segmentation process to inspect, for each segmentation solution, one or more segments in detail.

• Identifying Defining Characteristics of Market Segments

- A good way to understand the defining characteristics of each segment is to produce a segment profile plot.
- The segment profile plot shows for all segmentation variables how each market segment differs from the overall sample.
- o The segment profile plot is the direct visual translation of tables

• Assessing Segment Separation

- Segment separation can be visualised in a segment separation plot. The segment separation plot depicts – for all relevant dimensions of the data space – the overlap of segments.
- Principal components are a fundamental concept in Principal Component Analysis (PCA), which is a technique used in data analysis and dimensionality reduction.
 Here's a detailed yet easy-to-understand explanation:

o Principal Components

1. Data Dimensionality:

- In many datasets, especially those with a large number of variables, the data can be very high-dimensional. Each variable represents a dimension in this space.
- For example, if you have a dataset with 100 variables, each data point is represented in a 100-dimensional space.

2. Principal Component Analysis (PCA):

- PCA is a statistical technique used to simplify a dataset by reducing its number of dimensions while retaining most of the variation (information) in the data
- PCA achieves this by transforming the original variables into a new set of variables called principal components.

3. Principal Components:

- Principal Components (PCs) are new variables that are constructed as linear combinations of the original variables.
- The first principal component (PC1) captures the most variation in the data. The second principal component (PC2) captures the second most variation, and so on.
- Each principal component is orthogonal (uncorrelated) to the others, ensuring that they capture different aspects of the data's variability.

4. How PCA Works:

- Centering and Scaling: First, the data is centered by subtracting the mean of each variable and often scaled to have unit variance.
- Covariance Matrix: PCA computes the covariance matrix of the data to understand how variables are related to each other.
- **Eigenvalues and Eigenvectors**: It then calculates the eigenvalues and eigenvectors of this covariance matrix. The eigenvectors become the principal components, and the eigenvalues indicate the amount of variance each principal component captures.
- **Projection:** The original data is projected onto these principal components to get the principal component scores (new values in the reduced-dimensional space).

5. Interpreting Principal Components:

- PC1, PC2, etc.: The first few principal components usually capture the majority of the variability in the data. For example, if PC1 and PC2 capture 80% of the variability, you can use these two components to visualize the data in a 2D plot.
- **Dimensionality Reduction**: By keeping only the first few principal components, you reduce the dimensionality of the dataset while preserving most of its information.