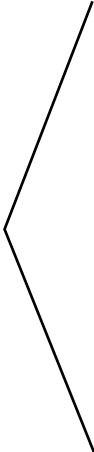


*The observations on shared understanding have **implications** on several software development constructs.*



<b>Processes</b>	... are usually asynchronous, distant, asymmetric coordination mechanisms
<b>Documentation</b>	...is an asynchronous, distant, asymmetric communication mechanism
<b>Practices &amp; Tools</b>	...should be evaluated based on the extent to which they foster or hinder our criteria
<b>Physical Co-location</b>	...fosters synchrony and proximity directly, and symmetry and maturity indirectly
<b>Organizational Growth</b>	...leads to formalization (and hence to asynchronous, distant, and asymmetric interactions)
<b>Cohesion</b>	...enables the harmonious use of synchronous, proximate, symmetric, and mature strategies