

Yun-Han Liu

Customer Analysis

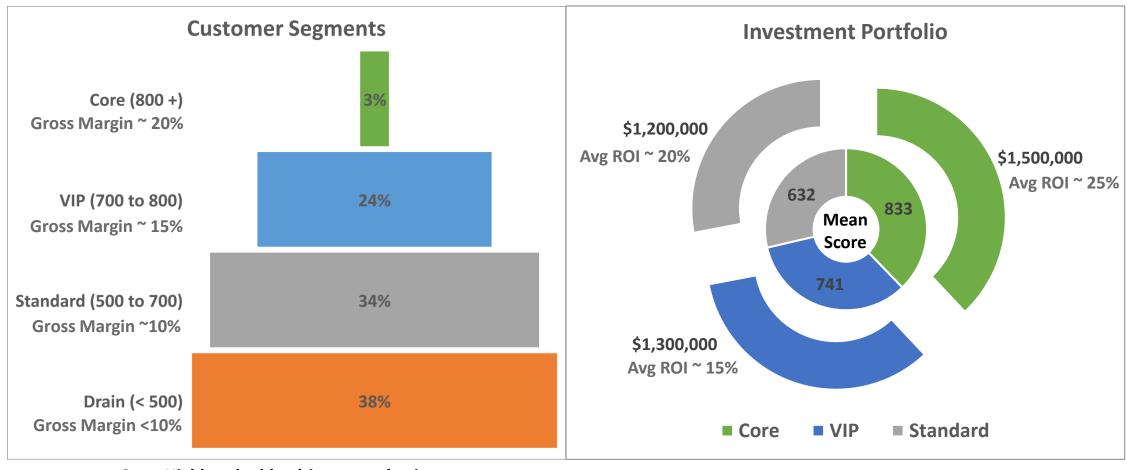
Final Purchase Transactions 23% customers 4% customers 70% 36% transactions 45% transactions 60% ■ Q1 ■ Q2 ■ Q3 ■ Q4 72% customers **=** < 100 19% transactions ■ 100 to 500 50% **500 =** % of Customers 44% 40% **Gross Margin** 30% 30% + 4% 24% 20% to 30% 10% 20% 10% to 20% 31% 0% to 10% 40% 17% 10% 10% 1.8% 1.5% < 0% 14% 2.3% 0.3% 0% 0% 10% 20% 30% 40% 50% 2017 (37%) 2018 (63%) % of Customers

37% of customers did not return to buy after 2017

14% of customers contribute above 20% margin

27% of customers did 80% of transactions

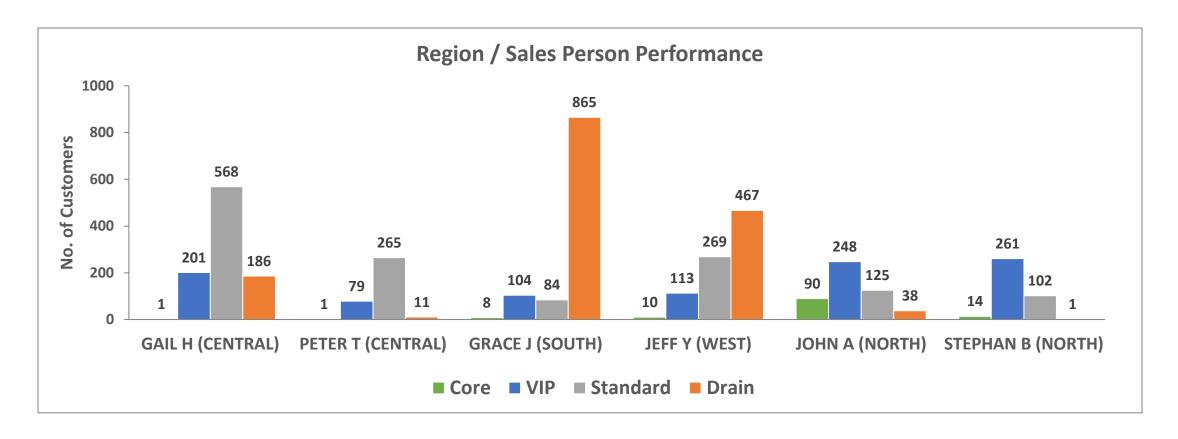
Customer Segmentation



Core: Highly valuable, drives most business VIP: Potential ones that can reach Core status Standard: Occasional shoppers, mild business Drain: No recent purchases, negative margins

A \$4 million portfolio is divided based on ROI & Score calculated using weighted Recency, Frequency, Margin

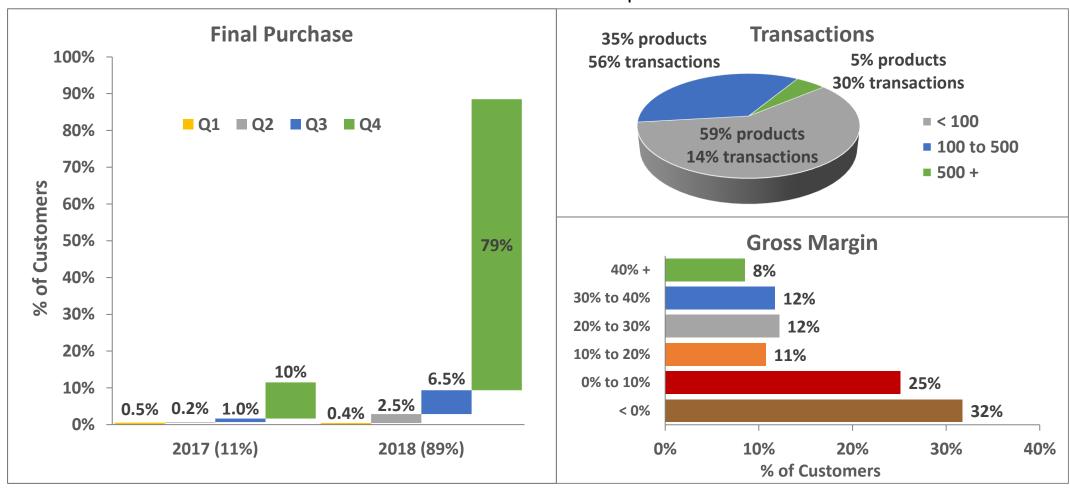
Employee Insights



Majority of Grace's and Jeff's are Draining customers, need to find new customers in South and West regions. Need to invest in reach marketing, reconnect with old customers, can replace Grace with new a Sales Person.

Product Analysis

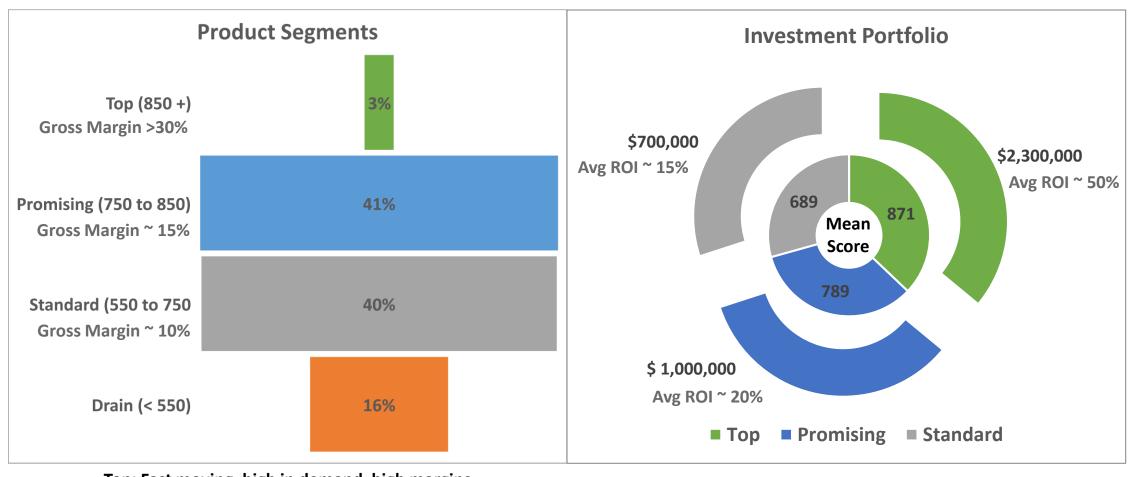
5% products are involved in 30% transactions



80% of inventory is in demand at the end of 2018

20% of products fetch above 30% margin

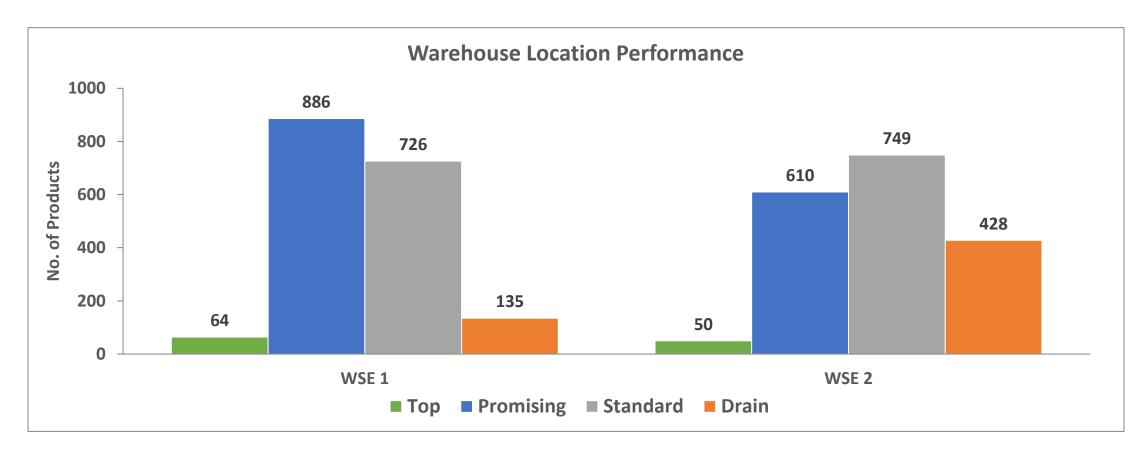
Product Segmentation



Top: Fast moving, high in demand, high margins Promising: Decent margins, better to stock up Standard: Seasonal demand, average margins Drain: Less in demand, low and negative margins

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Warehouse Insights



Significant portion of inventory in Warehouse 2 is stocked with slow moving and low margin products, can distribute them to Warehouse 1 freeing up space and restock Warehouse 2 with Top and Promising products.

