



Background

While training on Earth, astronauts spend most of their time running through hypothetical scenarios of how things might go wrong. We need to do the same. Below are several scenarios of things going wrong during the sprint. Your task is to diagnose what is broken in the development process and suggest a remedy.

Scenario 1: The team has a scheduled daily stand-up at 9 am in the morning. The meetings usually take over an hour. A lot of time is spent discussing a tricky dependency between several tasks that requires extensive conversation.

- Diagnosis: having discussions outside the specified agenda for a daily stand up
- Remedy: discussions should fit within 15 mins time frame and any further discussions should be had at a different meeting with team member having the issue

Scenario 2: In the beginning of the sprint the tasks were picked up by the development team. However, by the middle of the sprint, the development team starts to look to Scrum Master to assign tasks to individual developers.

- Diagnosis: development team is not self-organizing and managing or tasks were not adequately prioritized
- Remedy: team needs to understand collaborative approach to work. backlog refinement can be done.

Scenario 3: If a development team member needs to discuss a task with the Product Owner, the developer approaches Scrum Master to help set up a meeting with the Product Owner.

- Diagnosis: product owner is not accessible and team has communication breakdown
- Remedy: team needs to get comfortable communication with each other

Scenario 4: The team is using the latest Agile Application Lifecycle Management tool because it is supposed to be most effective. However, most of the team is having a hard time getting used to the tool.

- Diagnosis: team is not well trained in using the agile ALM tool
- Remedy: team needs to be trained or tool needs to be revised